



P A R L I A M E N T O F T A S M A N I A

Budget Paper No 2

Government Services

Volume 2

Presented by

Lara Giddings MP, Treasurer, for the information of
Honourable Members, on the occasion of the Budget, 2011-12

Useful 2011-12 Budget and Government Websites

www.budget.tas.gov.au	Contains the Budget Papers.
www.treasury.tas.gov.au	Provides other Budget and financial publications.
www.media.tas.gov.au	Contains the Government's Budget related media releases.
www.tas.gov.au	Provides links to the Websites of a wide range of Tasmanian public and private sector organisations.
www.service.tas.gov.au	Provides a comprehensive entry point to Government services in Tasmania.
www.tasmaniatgether.tas.gov.au	Provides detailed information on Tasmania <i>Together</i> , including the current status of this important initiative.

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CONVENTIONS

Figures in tables and in the text have been rounded. Discrepancies in tables between totals and sums of component items reflect rounding. Percentage changes in all tables are based on the underlying unrounded amounts.

The notation used in the Budget Papers is as follows:

na not available, or not applicable

.... zero, or rounded to zero

\$'000 \$thousand

\$m \$million

PART 1:

DEPARTMENTS (CONTINUED)

8 MINISTERIAL AND PARLIAMENTARY SUPPORT

AGENCY OUTLINE

Ministerial and Parliamentary Support provides allowances, staffing support, office facilities, travel and transport for Ministers and other Members of the House of Assembly. Certain office facilities and staffing are also provided to some Members of the Legislative Council.

This chapter provides financial information for Ministerial and Parliamentary Support for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15).

AGENCY SAVINGS STRATEGIES

Ministerial and Parliamentary Support will achieve savings of \$900 000 in 2011-12, increasing to \$1.1 million in 2014-15. These savings will be achieved by a proportionate reduction in support for Government Ministers, the Liberal Opposition and the Tasmanian Greens.

OUTPUT INFORMATION

The Outputs of Ministerial and Parliamentary Support are provided under:

- Output Group 1 – Support for Members of Parliament.

Table 8.1 provides an Output Group Expense Summary for Ministerial and Parliamentary Support.

Table 8.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Premier</i>					
Output Group 1 - Support for Members of Parliament					
1.1 Support for Ministers ¹	15 946	15 349	15 205	15 473	15 791
1.2 Support for Other Members of Parliament ¹	3 943	3 697	3 634	3 706	3 790
	19 889	19 046	18 839	19 179	19 581
TOTAL	19 889	19 046	18 839	19 179	19 581

Note:

1. The movements in Support for Ministers and Support for Other Members of Parliament reflects the impact of the Budget Savings Strategies.

Output Group 1: Support for Members of Parliament

Table 8.2 provides financial information for each Output under Output Group 1. A description of the Outputs follows the table.

Table 8.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Support for Members of Parliament					
Expenses by Output					
1.1 Support for Ministers ¹	15 946	15 349	15 205	15 473	15 791
1.2 Support for Other Members of Parliament ¹	3 943	3 697	3 634	3 706	3 790
Net Cost of Output Group	19 889	19 046	18 839	19 179	19 581
Appropriation	19 960	19 045	18 838	19 178	19 580

Note:

1. The movements in Support for Ministers and Support for Other Members of Parliament reflects the impact of the Budget Savings Strategies.

1.1 Support for Ministers

This Output provides certain allowances, most staffing, travel and office facilities including accommodation, supplies, fit-out, communications and other equipment for all Ministers. This Output also provides all Ministers and other office holders including the Speaker of the House of Assembly, the President of the Legislative Council, the Leader of the Opposition and the Leader of the Tasmanian Greens, with a transport service (car and driver) if required.

1.2 Support for Other Members of Parliament

This Output provides certain allowances, most staffing, travel and office facilities including accommodation, supplies, fit-out, communications and other equipment for:

- other Government Members of the House of Assembly; and
- non-government Members of the House of Assembly.

Certain office facilities and staffing support are also provided to some Members of the Legislative Council.

DETAILED BUDGET STATEMENTS

Table 8.3: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	19 960	19 045	18 838	19 178	19 580
	19 960	19 045	18 838	19 178	19 580
Less Expenses					
Employee Entitlements ¹	12 387	11 507	11 313	11 484	11 704
Superannuation	1 352	1 263	1 251	1 273	1 299
Depreciation and Amortisation	17	17	17	17	17
Supplies and Consumables	5 222	5 407	5 420	5 555	5 695
Other Expenses	911	852	838	850	866
	19 889	19 046	18 839	19 179	19 581
Equals OPERATING RESULT	71	(1)	(1)	(1)	(1)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	71	(1)	(1)	(1)	(1)

Note:

1. The decrease in Revenue from Appropriation and Employee Entitlements in 2011-12 reflects the impact of the Budget Savings Strategies.

Table 8.4: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent ¹	19 216	18 263	18 056	18 396	18 798
	19 216	18 263	18 056	18 396	18 798
Reserved by Law					
Allowances of Ministers (<i>Parliamentary Salaries, Superannuation and Allowances Act 1973</i>)	744	782	782	782	782
	744	782	782	782	782
Total Revenue from Appropriation	19 960	19 045	18 838	19 178	19 580

Note:

1. The decrease in Recurrent Annual Appropriation reflects the impact of the Budget Savings Strategies.

Table 8.5: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	123	51	51	51	51
Receivables ¹	1	111	111	111	111
Other Financial Assets ¹	316	267	272	277	282
	440	429	434	439	444
Non-Financial Assets					
Plant and Equipment	255	245	245	245	245
	255	245	245	245	245
Total Assets	695	674	679	684	689
Liabilities					
Employee Entitlements ¹	2 858	2 540	2 541	2 542	2 543
Payables ¹	191	62	63	64	65
Other Liabilities ¹	6	122	126	130	134
Total Liabilities	3 055	2 724	2 730	2 736	2 742
NET ASSETS	(2 360)	(2 050)	(2 051)	(2 052)	(2 053)
Equity					
Accumulated Funds	(2 540)	(2 230)	(2 231)	(2 232)	(2 233)
Asset Revaluation Reserve	180	180	180	180	180
Total Equity	(2 360)	(2 050)	(2 051)	(2 052)	(2 053)

Note:

1. The decrease in Cash and Deposits, Other Financial Assets, Employee Entitlements and Payables and the increase in Receivables and Other Liabilities in 2012 more accurately reflects the actual balance of these items based on the Agency's 2009-10 financial statements.

Table 8.6: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	19 216	18 263	18 056	18 396	18 798
Reserved by Law	744	782	782	782	782
GST Receipts	330	330	330	330	330
	20 290	19 375	19 168	19 508	19 910
Cash Paid					
Employee Entitlements ¹	(12 482)	(11 506)	(11 312)	(11 483)	(11 703)
Superannuation	(1 352)	(1 263)	(1 251)	(1 273)	(1 299)
Supplies and Consumables	(5 223)	(5 407)	(5 420)	(5 555)	(5 695)
GST Payments	(330)	(330)	(330)	(330)	(330)
Other Payments	(911)	(852)	(838)	(850)	(866)
	(20 298)	(19 358)	(19 151)	(19 491)	(19 893)
Net Cash Flows from Operating Activities	(8)	17	17	17	17
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(17)	(17)	(17)	(17)	(17)
Net Cash Flows from Investing Activities	(17)	(17)	(17)	(17)	(17)
Net Increase/(Decrease) in Cash Held	(25)
Cash at the Beginning of the Year	148	51	51	51	51
Cash at the End of the Year	123	51	51	51	51

Note:

1. The decrease in Appropriation and Employee Entitlements in 2011-12 reflects the impact of the Budget Savings Strategies.

9 DEPARTMENT OF POLICE AND EMERGENCY MANAGEMENT

AGENCY OUTLINE

The Department of Police and Emergency Management is responsible to the Minister for Police and Emergency Management, Hon David O'Byrne MP, and includes Tasmania Police, the State Emergency Service and Forensic Science Service Tasmania. The Department is also responsible for the Tasmania Fire Service, which is reported separately under the State Fire Commission.

The Department is comprised of four geographical districts, which are assisted by specialised support areas. The Department of Police and Emergency Management plays a lead role in the achievement of the Tasmania *Together* goal of developing confident, friendly and safe communities.

Through continued investment in people, resources and systems, the Department aims to:

- provide a highly visible frontline service;
- ensure people feel safe and are safe at home and in public places;
- reduce the impact of crime and continue the increase in crime clearance;
- improve traffic law compliance and driver behaviour; and
- enhance security and emergency management practices.

This chapter provides the Department's financial information for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information on the Department is provided at <http://www.police.tas.gov.au>.

MAJOR INITIATIVES

Table 9.1 provides a summary of the Budget and Forward Estimate allocations for major initiatives.

Table 9.1: Major Initiatives Statement

	2011-12	2012-13	2013-14	2014-15
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Divisional Headquarters Refurbishment Program	8 193	3 184
Equipment Upgrades	823	1 176	373	373
Police Connectivity	1 971	1 447	899	899
Road Safety Initiatives	1 411	1 413	1 423	1 423
SES Buildings Upgrade	100

Divisional Headquarters Refurbishment Program

Commencing in 2008-09, funding has been provided for the redevelopment and refurbishment of the Department's Divisional Police Headquarters at Devonport, Bellerive and Glenorchy. During 2011-12, it is anticipated that significant works will commence at Glenorchy and Devonport.

Equipment Upgrades

This initiative allows for the upgrade of outdated forensic equipment, the upgrade of protective equipment to ensure occupational health and safety requirements are met, and the supply of uniforms that are robust and do not hinder operational duties. The initiative also includes funding for the Trailerable Police Vessel Replacement Project.

Police Connectivity

Current policing and emergency services practices require information systems and hardware to keep pace with technological advancement. This initiative will allow the continuation of the Automatic Vehicle Location (AVL) Project, update current police systems and software, and provide more information to officers whilst mobile or in office locations.

Road Safety Initiatives

In 2011-12, funding of \$1.4 million is provided to assist in implementing new Road Safety Initiatives. These include the clamping and confiscation of vehicles belonging to dangerous or reckless drivers, maintenance of high visibility vehicles and Automatic Number Plate Recognition (ANPR) cameras, drug detection equipment and traffic equipment upgrades.

SES Buildings Upgrade

This 2010 Election commitment, as part of a broader commitment to support the West Coast community, provides \$100 000 in support of upgrades to the Zeehan and Rosebery SES Unit buildings on the West Coast. Due to a delay in building commencement, this funding has been carried forward from 2010-11.

AGENCY SAVINGS STRATEGIES

In accordance with the Government's objective to return the Budget to a sustainable position, the Department of Police and Emergency Management will achieve savings of \$8.1 million in 2011-12 increasing to \$16.7 million in 2014-15. Savings strategies will include:

- reviewing the Department's procurement practices;
- reviewing management of the Department's vehicle fleet; and
- managing administrative and police staffing numbers.

The impact of these strategies is reflected in the financial information provided in this chapter.

OUTPUT INFORMATION

Outputs of the Department of Police and Emergency Management are provided under the following Output Groups:

- Output Group 1 – Public Safety;
- Output Group 2 – Crime;
- Output Group 3 – Traffic Policing; and
- Output Group 4 – Emergency Management.

Table 9.2 provides an Output Group Expense Summary for the Department.

Table 9.2: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Police and Emergency Management					
Output Group 1 - Public Safety					
1.1 Support to the Community ¹	114 276	113 159	113 456	111 953	114 384
	114 276	113 159	113 456	111 953	114 384
Output Group 2 - Crime					
2.1 Investigation of Crime ²	42 776	42 878	44 729	44 749	45 522
2.2 Poppy Security	1 098	1 123	1 159	1 181	1 204
2.3 Fisheries Security - State and Australian Government ³	5 878	5 996	6 062	5 966	6 075
2.4 Support to Judicial Services	10 401	10 636	10 971	10 369	10 577
	60 153	60 633	62 921	62 265	63 378
Output Group 3 - Traffic Policing					
3.1 Traffic Policing	20 441	20 777	20 929	21 437	21 900
	20 441	20 777	20 929	21 437	21 900
Output Group 4 - Emergency Management					
4.1 State Emergency Management Services ⁴	3 049	3 379	3 256	3 299	3 348
4.2 State Security and Rescue Operations	4 517	4 632	4 635	4 521	4 615
	7 566	8 011	7 891	7 820	7 963
TOTAL	202 436	202 580	205 197	203 475	207 625

Notes:

1. The decrease in Support to the Community in 2012-13 reflects expenditure on the Police Connectivity initiative.
2. The increase in the Investigation of Crime Output in 2012-13 relates to funding for the major initiative Equipment Upgrades for ballistic vest replacement and scientific equipment purchases.
3. The decrease in Fisheries Security in 2013-14 reflects the cessation of funding for the Trailerable Police Vessel Replacement Program.
4. The increase in State Emergency Management Services in 2011-12 and subsequent decrease in 2012-13 reflects funding for the SES Buildings Upgrade on the West Coast. This funding has been carried forward under section 8A(2) of the *Public Account Act 1986*.

Output Group 1: Public Safety

Table 9.3 provides financial information for the single Output under Output Group 1. A description of the Output follows the table.

Table 9.3: Summary Financial Information – Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Public Safety					
Expenses by Output					
1.1 Support to the Community ¹	114 276	113 159	113 456	111 953	114 384
	114 276	113 159	113 456	111 953	114 384
Retained Revenue²	4 106	5 827	5 983	6 142	6 302
Net Cost of Output Group	110 170	107 332	107 473	105 811	108 082
Appropriation¹	106 191	102 932	102 516	100 421	102 292

Notes:

1. The decreases in Support to the Community and Appropriation in 2011-12 and 2013-14 reflect the impact of the Budget Savings Strategies.
2. The increase in Retained Revenue in 2011-12 reflects growth in the revenue associated with police secondments to airports as part of a memorandum of understanding with the Australian Federal Police, and an increase in the National Criminal History Records Checks revenue.

1.1 Support to the Community

This Output relates to improving personal safety in the community, maintaining public order and the provision of safety initiatives that assist in maintaining the Tasmania *Together* goal of developing confident, friendly and safer communities. Through the provision of targeted patrols and taskforces and the establishment of partnerships with community organisations, the Department aims to ensure that the public have confidence and satisfaction in the services provided.

Table 9.4: Performance Information – Output Group 1

Performance Measure¹	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target¹
Satisfaction with police services	%	71	68	71	≥ nat av
Confidence in police	%	83	81	85	≥ nat av
Community perception of police integrity	%	83	82	82	≥ nat av
Satisfaction with police in dealing with public order problems	%	55	54	60	≥ nat av
Radio Dispatch Incidents	Number	127 464	127 721	131 000	≤ prev yr
Assaults in public places	Number	1 218	1 103	1 100	≤ prev yr
Public Order type incidents	Number	33 340	34 928	33 000	≤ prev yr
Cost of policing per capita ²	Dollars	371	382	400	≤ prev yr
Number of complaints against police ³	Number	65	56	65	65
Number of deaths in police custody	Number
Perceptions of safety in public places – by day (TT)	%	93	93	93	≥ nat av
Perceptions of safety in public places – after dark (TT)	%	64	65	67	≥ nat av
Perceptions of safety at home – alone by day (TT)	%	96	96	96	≥ nat av
Perceptions of safety at home – alone after dark (TT)	%	87	68	87	≥ nat av

Notes:

1. The Department has moved away from a stated figure or percentage target to either improving on and/or meeting the national average (≤ or ≥ nat av), as reported through the *National Survey of Community Satisfaction with Policing*, or improving on and/or meeting the figure or percentage for the previous year (≤ or ≥ prev yr).
2. Figures for 2008-09 to 2011-12 have been adjusted to reflect 2009-10 dollars.
3. The performance measure, Number of Complaints against police does not include customer service complaints.

Performance Information Comments

Table 9.4 reports on measures relating to public safety and supporting the community. The Department has changed some performance measures from a stated figure or percentage target in order to align with the Department's Strategic Framework 2009-12 and with national averages as reported in the *National Survey of Community Satisfaction with Policing*. The Department has exceeded the national average in 2009-10 in relation to perceptions of public safety by day and by night, both at home and in public places. Confidence in police, satisfaction of policing services, community perception of police integrity and community satisfaction in police dealing with public order problems also met or exceeded the national average in 2009-10.

Output Group 2: Crime

Table 9.5 provides financial information for the four Outputs under Output Group 2. A description of each Output follows the table.

Table 9.5: Summary Financial Information – Output Group 2

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Crime					
Expenses by Output					
2.1 Investigation of Crime ¹	42 776	42 878	44 729	44 749	45 522
2.2 Poppy Security	1 098	1 123	1 159	1 181	1 204
2.3 Fisheries Security - State and Australian Government ²	5 878	5 996	6 062	5 966	6 075
2.4 Support to Judicial Services	10 401	10 636	10 971	10 369	10 577
	60 153	60 633	62 921	62 265	63 378
Retained Revenue³	695	769	732	695	695
Net Cost of Output Group	59 458	59 864	62 189	61 570	62 683
Appropriation	58 561	58 855	60 884	60 255	61 368

Notes:

1. The increase in Investigation of Crime in 2012-13 relates to funding under the Equipment Upgrades initiative, including ballistic vest replacement and scientific equipment purchases.
2. The decrease in Fisheries Security in 2013-14 reflects the cessation of funding for the Trailerable Police Vessel Replacement Program.
3. The increase in Retained Revenue in 2011-12 and decrease in 2013-14 reflects Australian Government funding for the Early Intervention Pilot Program.

2.1 Investigation of Crime

This Output relates to the detection and apprehension of offenders, including investigation of serious and organised crime. Through crime detection strategies and legislative reform, the Department aims to reduce the number of offences committed against both people and property, and maintain clearance rates greater than or equal to the national average.

2.2 Poppy Security

This Output focuses on the protection and security of poppy crops, preventing the number of poppy crop interferences and targeting offenders through surveillance and investigative techniques. The involvement of industry groups in the protection and security of poppies, contributes to the reduction in the number of poppy diversions onto the illicit market.

2.3 Fisheries Security – State and Australian Government

This Output relates to the protection of State and Australian Government marine resources, through the provision of marine compliance and enforcement activities. By using a combination of overt and covert sea patrols, in-port, at sea and fish processor inspections, the Department is able to target offenders and facilitate the protection and security of marine resources in both the recreational and commercial fishing sectors.

2.4 Support to Judicial Services

This Output relates to policing services that support the judicial system, such as the prosecution of offenders, provision of diversionary programs, bail/warrant processing, victim support services and investigation, and clerical and investigation services on behalf of the coroner. In addition, the Department plays a lead role in the reduction and management of family violence in Tasmania.

Table 9.6: Performance Information – Output Group 2

Performance Measure¹	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Investigation of Crime					
Total Offences ²	Number	31 686	30 148	≤ prev yr	≤ prev yr
Total Offences clearance rate ²	%	46	45	≥ prev yr	≥ prev yr
Total Serious Crime ²	Number	483	460	≤ prev yr	≤ prev yr
Serious Crime clearance rate ²	%	73	72	≥ prev yr	≥ prev yr
Number of recorded offences against the person	Number	4 867	4 640	4 900	≤ prev yr
Outcome of investigations – crime against the person clearance	%	94	94	94	≥ prev yr
Number of recorded offences against property	Number	25 587	24 250	25 000	≤ prev yr
Outcome of investigations – property crime clearance	%	35	35	35	≥ prev yr
Serious drug offenders charged	Number	508	380	450	400
Poppy Security					
Number of poppy crop interferences per 1 000 hectares sown ³	Number	0.93	1.44	≤ prev yr	≤ prev yr
Fisheries Security – State and Australian Government					
Total marine offenders detected	Number	2 387	1 283	1 000	≥ prev yr
Support to Judicial Services					
Juvenile prosecutions	Number	1 825	2 011	1 800	≤ prev yr
Juvenile conferences and cautions	Number	2 911	2 670	3 000	≤ prev yr
Family violence incident reports	Number	3 443	3 093	3 450	≤ prev yr
State charges prosecuted ²	Number	53 271	52 428	≤ prev yr	≤ prev yr

Notes:

- The Department has moved away from a stated figure or percentage target to either improving on and/or meeting the national average (≤ or ≥ nat av), as reported through the *National Survey of Community Satisfaction with Policing*, or improving on and/or meeting the figure or percentage for the previous year (≤ or ≥ prev yr).

2. This is a new performance measure for 2011-12.
3. This performance measure has been altered to reflect the number of interferences per 1 000 hectares sown, instead of total interferences. This will better reflect the level of interference and take into account any decrease or increase in the size of poppy crops sown each year.

Performance Information Comments

Table 9.6 reports on measures relating to crime detection and investigation. The performance measure 'Total Offences', includes all offences which generate an offence report, whilst 'Serious Crime' includes the most severe offences against the person and financially damaging offences against property. The performance measure 'State charges prosecuted' is a measure of the number of charges that were prosecuted across the whole state.

Output Group 3: Traffic Policing

Table 9.7 provides financial information for the single Output under Output Group 3. A description of the Output follows the table.

Table 9.7: Summary Financial Information – Output Group 3

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Traffic Policing					
Expenses by Output					
3.1 Traffic Policing	20 441	20 777	20 929	21 437	21 900
	20 441	20 777	20 929	21 437	21 900
Retained Revenue¹	1 736	2 210	2 320	2 440	2 560
Net Cost of Output Group	18 705	18 567	18 609	18 997	19 340
Appropriation	18 417	18 242	18 188	18 571	18 914

Note:

1. The increase in Retained Revenue reflects an increase in funding from the Motor Accident Insurance Board (MAIB), which assists in funding the Road Safety Task Force.

3.1 Traffic Policing

This Output relates to the improvement of driver behaviour, traffic law compliance and minimising road trauma. Through the provision of high visibility patrols on highways and arterial roads, targeting high risk driver behaviour, and attendance/investigation of vehicle crashes, the Department aims to improve road safety, reduce the incidence of inattentive driving, and diminish the use of alcohol/drugs whilst driving.

Table 9.8: Performance Information – Output Group 3

Performance Measure¹	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Number of traffic offences detected ²	Number	168 757	167 981	na	≤ prev yr
Number of high risk driver behaviour detections ²	Number	16 117	18 675	na	≤ prev yr
Speeding Offences: Traffic Infringement offences and cautions	Number	44 746	48 351	45 500	43 680
Speed Offences (Road Safety Cameras)	Number	59 770	60 345	57 000	54 720
Random Breath Tests conducted	Number	678 140	613 845	700 000	590 000
Proportion of drivers tested who complied with the prescribed alcohol limit ³	%	99.3	99.2	na	≥ prev yr
Random Drug Tests conducted ^{2,4}	Number	na	na	na	1 315
Proportion of drivers tested who returned negative tests for prohibited drugs ^{2,4}	%	na	na	na	≥ prev yr
Seatbelt and child restraint offences detected	Number	6 204	6 324	6 660	6 393
Road Safety Camera operating hours	Hours	18 140	18 514	18 500	17 760
Road Deaths per 100 000 registered vehicles	Number	13	11	11	≤ prev yr
Serious injury crashes ²	Number	262	247	na	≤ prev yr
Proportion of people who felt that speeding cars or dangerous, noisy driving was a 'major problem' or 'somewhat of a problem' in the neighbourhood	%	74	77	74	≤ nat av

Notes:

1. The Department has moved away from a stated figure or percentage target to either improving on and/or meeting the national average (≤ or ≥ nat av), as reported through the *National Survey of Community Satisfaction with Policing*, or improving on and/or meeting the figure or percentage for the previous year (≤ or ≥ prev yr).
2. This is a new performance measure for 2011-12.
3. The measure 'Random Breath Tests exceeding the prescribed limit', was replaced with 'Proportion of drivers tested who complied with the prescribed alcohol limit', given that a percentage better represents the rate of compliance than a number.
4. This measure has only been recorded by the Department since 1 July 2010.

Performance Information Comments

Table 9.8 reports on measures relating to Traffic Policing, in particular traffic law compliance, and the prevention of driving under the influence of alcohol and/or drugs. The Department has changed some performance measures from a stated figure or percentage target in order to align with the Department's Strategic Framework 2009-12 and with national averages as reported in the *National Survey of Community Satisfaction with Policing*.

The Department has introduced a number of new measures for 2011-12 onwards. The performance measure 'Number of traffic offences detected' is comprised of several key areas, including traffic infringement notices, unregistered vehicles, unlicensed and disqualified drivers, and drink driving offenders.

The performance measure 'Number of high-risk driver behaviour detections' is comprised of the number of excessive speeding traffic infringement notices in excess of 15 kilometres over the limit, seatbelt compliance traffic infringement notices, drug and alcohol driving offenders.

The measure 'Proportion of drivers tested who complied with the prescribed alcohol limit', provides a more meaningful indicator of performance, as it infers the percentage that complied, as opposed to a number who exceeded the limit and is not comparable as the number of drivers tested may alter each year.

The performance measures 'Random Drug Tests conducted' and 'Proportion of drivers who returned negative tests for prohibited drugs', represent the Department's focus on drug testing of drivers in addition to the standard practice of breath testing for alcohol. This measure only covers oral fluid tests and does not include blood tests.

Output Group 4: Emergency Management

Table 9.9 provides financial information for the two Outputs under Output Group 4. A description of each Output follows the table.

Table 9.9: Summary Financial Information – Output Group 4

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Emergency Management¹					
Expenses by Output					
4.1 State Emergency Management Services ¹	3 049	3 379	3 256	3 299	3 348
4.2 State Security and Rescue Operations	4 517	4 632	4 635	4 521	4 615
	7 566	8 011	7 891	7 820	7 963
Retained Revenue¹	354	464	354	354	354
Net Cost of Output Group	7 212	7 547	7 537	7 466	7 609
Appropriation	7 114	7 436	7 393	7 320	7 463

Note:

1. The increase in State Emergency Management Services and Retained Revenue in 2011-12 and subsequent decrease in 2012-13 reflects funding for the SES Buildings Upgrade on the West Coast which comprises funding that has been carried forward under section 8A(2) of the *Public Account Act 1986*.

4.1 State Emergency Management Services

This Output involves the provision of emergency services in accordance with the *Emergency Management Act 2006* and the Tasmanian Emergency Management Plan. Activities undertaken as part of this Output include emergency risk management and disaster mitigation, preparedness and responsiveness to emergency events, and the development and training of volunteers. Public safety demonstrations and *Driver Reviver* activities assist in the community becoming more aware of their safety.

4.2 State Security and Rescue Operations

This Output relates to the provision of whole-of-government policies relating to counter terrorism and terrorist threats and the provision of search and rescue operations. Activities included under the Output consist of involvement in multi-jurisdictional exercises, representation at national counter terrorism meetings, and the provision of a combination of land, sea and air search and rescue operations.

Table 9.10: Performance Information – Output Group 4

Performance Measure¹	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
State Emergency Management Services					
Total Volunteer training hours	Hours	18 357	26 858	23 000	≥ prev yr
Number of active Registered Volunteers	Number	552	537	600	≥ prev yr
Number of SES call outs	Number	751	785	800	800
Volunteer training hours per SES trainer	Hours	6 119	8 952	7 666	≥ prev yr
Number of competency certificates issued	Number	1 227	1 371	1 100	≥ prev yr
State Security and Rescue Operations²					
Number of Search and Rescue Operations	Number	102	186	80	80
Total number of Helicopter hours ³	Hours	276	256	300	300
Number of exercises managed	Number	31	25	25	25
Number of counter terrorism projects/forums supported	Number	12	12	15	15

Notes:

1. The Department has moved away from a stated figure or percentage target to either improving on and/or meeting the national average (\leq or \geq nat av), as reported through the *National Survey of Community Satisfaction with Policing*, or improving on and/or meeting the figure or percentage for the previous year (\leq or \geq prev yr).
2. The previous measure, 'Number of Security-Sensitive Dangerous Substance Permit' and 'Shot-Firer Permit background checks', has been removed to better reflect the business priorities and strategic direction of the Department.
3. The measure 'Total number of Police initiated Helicopter hours', was replaced with 'Total number of Helicopter hours', due to the Department's current contract providing for 300 total hours.

Performance Information Comments

Table 9.10 reports trend information relating to State Emergency Management and State Security and Rescue Operations. The Department has changed some performance measures from a stated figure or percentage target in order to align with the Department's Strategic Framework 2009-12.

The development and retention of volunteers is critical to providing a timely response across the State to emergencies. The SES will continue to recruit and train volunteers to ensure that they have the necessary skills to undertake the work.

The Department remains committed to and focused on ensuring the State is ready for any terrorist activity, and can provide a quick response to search and rescue operations. The performance information reflects this commitment to training, and responding to emergencies.

CAPITAL INVESTMENT PROGRAM

Table 9.11 provides financial information for the Department's Capital Investment Program. Further information on the Capital Investment Program is provided at Chapter 8 in Budget Paper No 1 *The Budget*.

Table 9.11: Capital Investment Program

	Estimated Total Cost	2011-12 Budget	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Devonport Headquarters	6 235	2 741	3 184
Glenorchy Headquarters	6 150	5 933
Total CIP Allocations		8 674	3 184

Divisional Headquarters Refurbishment Program

A total of \$12.3 million has been provided for the redevelopment and refurbishment of Glenorchy and Devonport Divisional Headquarters.

These works will continue to be advanced during 2011-12. A revised submission will be made to the Parliamentary Standing Committee for Public Works in relation to Devonport, and work will commence on the Glenorchy Divisional Headquarters.

DETAILED BUDGET STATEMENTS

Table 9.12: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	194 744	196 249	192 165	186 567	190 037
Grants ²	464	2 674	2 784	2 904	3 024
Other Revenue ³	6 427	6 486	6 605	6 727	6 887
	201 635	205 409	201 554	196 198	199 948
Less Expenses					
Employee Entitlements	133 046	133 081	134 570	134 532	137 295
Superannuation	13 907	13 919	14 006	13 932	14 205
Depreciation and Amortisation	5 375	5 758	6 740	7 190	7 590
Grants and Transfer Payments ⁴	1 997	2 267	2 120	2 083	2 083
Supplies and Consumables	34 506	35 434	35 117	33 687	34 216
Other Expenses ⁵	13 605	12 121	12 644	12 051	12 236
	202 436	202 580	205 197	203 475	207 625
Equals OPERATING RESULT	(801)	2 829	(3 643)	(7 277)	(7 677)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets	4 671	14 271	18 371	22 471	26 571
Other Non-Owner Movements in Equity
	4 671	14 271	18 371	22 471	26 571
Equals COMPREHENSIVE INCOME	3 870	17 100	14 728	15 194	18 894

Notes:

1. The movements in Revenue from Appropriation reflect the impact of the Budget Savings Strategies and a decline in Police Connectivity Project and Forensic Equipment expenditure.
2. The increase in Grants in 2011-12 reflects the reclassification of the funding from the Motor Accident Insurance Board (MAIB) from Other Revenue to Grants.
3. Other Revenue has been adjusted to reflect an increase in the National Criminal History Records Checks revenue.
4. The increase in Grants and Transfer Payments reflects grant payments under the National Partnership Agreement on Natural Disaster Resilience.
5. The movement in Other Expenses reflects the Equipment Upgrades initiative expenditures.

Table 9.13: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent ¹	190 283	187 465	188 981	186 567	190 037
Works and Services ²	4 461	8 193	3 184
	194 744	195 658	192 165	186 567	190 037
Appropriation Carried Forward³	591
Total Revenue from Appropriation	194 744	196 249	192 165	186 567	190 037

Notes:

1. The movements in Recurrent Appropriation reflect the impact of the Budget Savings Strategies and a decline in Police Connectivity Project and Forensic Equipment expenditure.
2. The Works and Services Appropriation reflects funding for the development of the Glenorchy and Devonport Divisional Headquarters under the Divisional Headquarters Refurbishment Program.
3. The Appropriation Carried Forward reflects funding for the SES Buildings Upgrade on the West Coast and funding for the Divisional Headquarters Refurbishment Program, carried forward from 2010-11 under section 8A(2) of the *Public Account Act 1986*.

Table 9.14: Income Statement – Administered

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Fines and Regulatory Fees ¹	1 000	1 000	1 000	500
Grants	342
Sales of Goods and Services	344	209	217	225	232
	686	1 209	1 217	1 225	732
Less Expenses					
Transfer to the Consolidated Fund	686	1 209	1 217	1 225	732
	686	1 209	1 217	1 225	732
Equals OPERATING RESULT					

Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME					

Note:

1. The increase in Fines and Regulatory Fees reflects a more accurate estimate of revenue from firearms licence renewals.

Table 9.15: Administered Revenue

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue Collected on Behalf of the Consolidated Fund					
Academy Trainees - Board Payments	103	55	60	65	69
Australian Government Recurrent Grants ¹	342
Fines and Regulatory Fees ²	1 000	1 000	1 000	500
Other Sales of Services ³	241	154	157	160	163
Total Administered Revenue	686	1 209	1 217	1 225	732

Notes:

1. The decrease in Australian Government Recurrent Grants reflects the cessation of the State Support Package.

2. The increase in Fines and Regulatory fees in 2011-12 and decrease in 2014-15 reflects a more accurate estimate of revenue from firearms licence renewals.
3. The decrease in Other Sales of Services in 2011-12 more accurately reflects actual revenue for found and confiscated proceeds, document search fees, race permits and prosecution service fees.

Table 9.16: Administered Expenses

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Transfer to the Consolidated Fund¹	686	1 209	1 217	1 225	732
Total Administered Expenses	686	1 209	1 217	1 225	732

Note:

1. The increase in Transfer to the Consolidated Fund primarily reflects a more accurate estimate of revenue from firearms licence renewals.

Table 9.17: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	9 755	5 987	5 987	5 987	5 987
Receivables ¹	708	1 529	1 529	1 529	1 529
Other Financial Assets	1 171	1 461	1 461	1 461	1 461
	11 634	8 977	8 977	8 977	8 977
Non-Financial Assets					
Land and Buildings ²	185 007	212 255	229 593	247 547	269 301
Plant and Equipment	19 054	19 634	17 111	14 438	11 665
Other Non-Financial Assets	585	635	635	635	635
	204 646	232 524	247 339	262 620	281 601
Total Assets	216 280	241 501	256 316	271 597	290 578
Liabilities					
Employee Entitlements	41 827	44 938	45 025	45 112	45 199
Payables ¹	3 616	3 399	3 399	3 399	3 399
Other Liabilities ¹	2 849	3 466	3 466	3 466	3 466
Total Liabilities	48 292	51 803	51 890	51 977	52 064
NET ASSETS	167 988	189 698	204 426	219 620	238 514
Equity					
Accumulated Funds	46 189	44 783	41 140	33 863	26 186
Asset Revaluation Reserve ²	121 799	144 915	163 286	185 757	212 328
Total Equity	167 988	189 698	204 426	219 620	238 514

Notes:

1. Movements in Cash and Deposits, Receivables, Payables and Other Liabilities reflect a more accurate estimate based on the closing balance in 2009-10.
2. The increase in Land and Building and Assets Revaluation Reserve reflects the revaluation of Departmental properties undertaken in 2010.

Table 9.18: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	194 744	195 658	192 165	186 567	190 037
Grants ²	464	2 674	2 784	2 904	3 024
GST Receipts ³	3 000	5 800	5 900	6 000	6 100
Other Receipts ^{2,4}	6 427	6 486	6 605	6 727	6 887
	204 635	210 618	207 454	202 198	206 048
Cash Paid					
Employee Entitlements	(133 170)	(133 005)	(134 494)	(134 456)	(137 219)
Superannuation	(13 896)	(13 908)	(13 995)	(13 921)	(14 194)
Grants and Transfer Payments ⁵	(1 997)	(2 267)	(2 120)	(2 083)	(2 083)
Supplies and Consumables	(34 506)	(35 434)	(35 117)	(33 687)	(34 216)
GST Payments ³	(3 000)	(5 800)	(5 900)	(6 000)	(6 100)
Other Payments	(13 605)	(12 121)	(12 644)	(12 051)	(12 236)
	(200 174)	(202 535)	(204 270)	(202 198)	(206 048)
Net Cash Flows from Operating Activities	4 461	8 083	3 184
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(4 461)	(8 674)	(3 184)
Net Cash Flows from Investing Activities	(4 461)	(8 674)	(3 184)
Net Increase/(Decrease) in Cash Held⁶	(591)
Cash at the Beginning of the Year	9 755	6 578	5 987	5 987	5 987
Cash at the End of the Year	9 755	5 987	5 987	5 987	5 987

Notes:

1. The movement in Appropriation reflects the impact of the Budget Savings Strategies.
2. The increase in Grants in 2011-12 reflects the reclassification of the funding from the Motor Accident Insurance Board (MAIB) from Other Receipts to Grants.
3. The increase in GST Receipts and GST Payments reflects an increase in the revenue funding to better reflect actual funding received and expenses incurred.
4. Other Receipts has been adjusted to reflect an increase in the National Criminal History Records Checks revenue.
5. The increase in Grants and Transfer Payments in 2011-12 reflects grant payments under the National Partnership Agreement on Natural Disaster Resilience.
6. The Decrease in Cash Held reflects funding for the SES Buildings Upgrade on the West Coast and funding for the Divisional Headquarters Refurbishment Program, carried forward from 2010-11 under section 8A(2) of the *Public Account Act 1986*.

Table 9.19: Cash Flow Statement - Administered

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Fines and Regulatory Fees ¹	1 000	1 000	1 000	500
Grants	342
Sales of Goods and Services	344	209	217	225	232
	686	1 209	1 217	1 225	732
Cash Paid					
Transfers to the Consolidated Fund	(686)	(1 209)	(1 217)	(1 225)	(732)
	(686)	(1 209)	(1 217)	(1 225)	(732)
Net Cash Flows from Operating Activities
Net Increase/(Decrease) In Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Note:

1. The increase in Fines and Regulatory Fees reflects a more accurate estimate of revenue from firearms licence renewals.

10 DEPARTMENT OF PREMIER AND CABINET

AGENCY OUTLINE

The Department of Premier and Cabinet is a central agency of the Tasmanian State Government. The Ministers to whom the Department is responsible are the Premier, Lara Giddings MP; the Minister for Local Government, Hon Bryan Green MP; the Minister for Climate Change, the Minister for Community Development and the Minister for Aboriginal Affairs, Hon Cassy O'Connor MP; Minister for Veterans' Affairs, Scott Bacon MP; and the Minister for Children, Hon Michelle O'Byrne MP. The Department also supports the Parliamentary Secretary to the Premier (Small Business and Cost of Living), Rebecca White MP.

The Department provides a broad range of services to Cabinet, other members of Parliament, Government agencies and the community. The Department works closely with the public sector, the community, local government, the Australian Government and other state and territory governments.

The Department also provides administrative support to the State Service Commissioner, the Tasmania *Together* Progress Board and the Electricity Supply Industry Review Panel. These bodies are separately accountable and report directly to Parliament.

This chapter provides the Department's financial information for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information on the Department is provided at <http://www.dpac.tas.gov.au>.

MAJOR INITIATIVES

Table 10.1 provides a summary of the Budget and Forward Estimate allocations for the major initiatives.

Table 10.1: Major Initiatives Statement

	2011-12	2012-13	2013-14	2014-15
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Electricity Supply Industry Review Panel	2 046
Emergency Relief and Lower Cost of Living	1 000	1 000
IT Transformation: Creating Government's Technology Future	2 807	1 501

Electricity Supply Industry Review Panel

Funding of \$2.0 million is provided in 2011-12 to support the independent Electricity Supply Industry Review Panel. The Panel was established under the *Electricity Supply Industry Expert Panel Act 2010* to conduct an investigation into, and provide guidance to Parliament on, the current position and future development of Tasmania's electricity industry.

A final report from the Panel is due by December 2011.

Emergency Relief and Lower Cost of Living

Funding of \$2.0 million is provided over two years to assist Tasmanian service organisations to support Tasmanians in need through challenging times.

Emergency Relief and Lower Cost of Living provides a suite of initiatives that will assist Tasmanians in need to access financial support and other resources to help them deal with rising living costs. These initiatives will include:

- support for emergency relief providers to assist more Tasmanians to meet increases in the costs of essential goods and services such as electricity, rent, clothing and transport;
- working in partnership with major providers to expand the provision of food relief; and
- providing assistance to enable Tasmanians on low incomes to purchase more energy efficient appliances.

IT Transformation: Creating Government's Technology Future

Commitment continues for the transformation of IT within government. Funding of \$2.8 million in 2011-12 and \$1.5 million in 2012-13 is allocated to the project. The second year of this project will involve:

- consolidation of the 12 separate email services in use across nine agencies into one single email service;
- establishment of a central identity management platform to enable the secure and cost efficient delivery of further commodity ICT services to government, so agencies do not duplicate investments; and
- a restructure and refocus of the Government's central IT service provider – TMD, to support the delivery of these and future new services.

On completion, the project will:

- improve efficiency, through consolidation and rationalisation in the current environment;
- increase cross-agency collaboration, through adoption of shared and integrated systems; and
- improve future public services, by providing a platform for the development of unified services.

The achievement of these aims will align Tasmania with other states and the Australian Government, which have each initiated similar activity.

OTHER INITIATIVES

Details of other initiatives to be progressed by the Department in 2011-12 are provided below.

Agricultural Futures Partnership Project

The Agricultural Futures Partnership Project will ensure that farmers continue to receive information on climate change impacts over the next six months following completion of the Climate Futures for Tasmania project. The project is a partnership between the Tasmanian Climate Change Office in the Department of Premier and Cabinet, the Department of Primary Industries, Parks, Water and Environment and the Tasmanian Institute of Agricultural Research. The project will also undertake further analysis of how climate change will impact on a number of Tasmania's key agricultural sectors and regions.

A workshop is planned for November 2011 to determine Tasmania's most vulnerable agricultural sectors and, where necessary, commence developing strategies to assist farmers in more vulnerable agricultural sectors adapt to changes in climate.

Voice Strategy Project

Presently, most government fixed telephone services are provided under a contract with Telstra. However, the underlying technology is becoming obsolete and will be discontinued within the next three years. To address this change, the Government has commenced a three year Voice Strategy Project which includes:

- development of a new Government-wide high-level strategy for the provision, delivery and management of fixed and mobile voice telephony and related services;
- sourcing of flexible business and service arrangements to deliver new generation telephony services;
- consideration of the integration of voice with other business and electronic services, ensuring the Government is well positioned to improve the delivery of its services to the public;
- development of detailed plans, in collaboration with stakeholders including suppliers, to underpin orderly transition from current to future arrangements; and
- review of the application of Government procurement policy to the new arrangements, arising from the strategy.

A procurement phase is currently underway and is scheduled for completion in early 2012. The final transition planning phase will run from October 2011 to June 2012.

AGENCY SAVINGS STRATEGIES

In accordance with the Government's objective to return the Budget to a sustainable position, the Department is implementing a number of savings strategies to achieve savings of \$1.6 million in 2011-12, increasing to \$1.9 million in 2014-15. Savings strategies will include:

- reviewing the grants programs managed by the Department;
- reviewing programs to ensure a focus on those services and activities which directly underpin the Department's core roles; and
- reviewing corporate expenses.

The impact of these strategies is reflected in the financial information provided in this chapter.

OUTPUT GROUP RESTRUCTURE

From 2011-12, Output 3.3 Management of TASINET and Networking Tasmania and Output 3.4 Information Systems Management are consolidated into Output 3.3 Delivery of IT Services. This amalgamation reflects changes in the delivery of IT services across the public sector, which sees all of TMD's existing and future services delivered as a single line of business.

In addition to this amalgamation, Output 2.5 Administration of Electricity Industry Review Panel is included in Output Group 2 Government Processes and Services for the first time. This Output reflects support for the Electricity Supply Industry Review Panel to investigate, and provide guidance to Parliament on, the current position and future development of Tasmania's electricity industry.

OUTPUT INFORMATION

Outputs of the Department of Premier and Cabinet are provided under the following Output Groups:

- Output Group 1 – Support for Executive Decision Making;
- Output Group 2 – Government Processes and Services;
- Output Group 3 – Electronic Services for Government Agencies and the Community;
- Output Group 4 – State Service Management;
- Output Group 5 – Tasmania *Together* Progress Board;
- Output Group 6 – Community Development; and
- Output Group 7 – Development of Local Government.

Table 10.2 provides an Output Group Expense Summary for the Department.

Table 10.2: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Output Group 1 - Support for Executive Decision Making					
1.1 Strategic Policy and Advice ¹	5 753	4 777	4 636	4 859	4 955
1.3 Social Inclusion ²	4 812	3 654	3 474	2 485	2 525
	10 565	8 431	8 110	7 344	7 480
Output Group 2 - Government Processes and Services					
2.1 Management of Executive Government Processes ³	7 062	6 721	6 298	5 817	5 864
2.2 Principal and Subordinate Legislation	3 262	3 400	3 379	3 330	3 405
2.3 Tasmanian Government Courier	613	655	622	619	626
2.4 Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor ⁴	1 563	1 573	1 317	1 361	1 350
2.5 Administration of Electricity Industry Review Panel ⁵	2 046
	12 500	14 395	11 616	11 127	11 245
Output Group 3 - Electronic Services for Government Agencies and the Community					
3.1 Information and Communications Technology (ICT) Policy Development and Implementation ⁶	2 591	1 923	1 502	1 460	1 482
3.2 Management and Ongoing Development of Service Tasmania	12 070	12 770	12 684	12 934	13 293
3.3 Delivery of IT Services ⁷	30 898	32 965	30 505	28 136	27 026
	45 559	47 658	44 691	42 530	41 801
Output Group 4 - State Service Management					
4.1 State Service Employment and Management ^{1,8}	3 016	4 216	3 595	3 618	3 706
4.2 Support for the State Service Commissioner ⁹	1 187	1 004	964	970	985
	4 203	5 220	4 559	4 588	4 691
Output Group 5 - Tasmania Together Progress Board					
5.1 Support for Tasmania Together Progress Board	1 110	1 134	1 091	1 101	1 127
	1 110	1 134	1 091	1 101	1 127
Capital Investment Program	250	250	250	250	250

Table 10.2: Output Group Expense Summary (continued)

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Local Government					
Output Group 7 - Development of Local Government					
7.1 Development of Local Government	2 047	1 949	1 872	1 892	1 949
	2 047	1 949	1 872	1 892	1 949
Minister for Climate Change					
Output Group 1 - Support for Executive Decision Making					
1.2 Climate Change	1 896	1 831	1 765	1 783	1 823
	1 896	1 831	1 765	1 783	1 823
Minister for Community Development					
Output Group 6 - Community Development					
6.1 Community Development - Policy Advice and Ongoing Community Development	6 328	6 571	6 710	6 635	6 719
	6 328	6 571	6 710	6 635	6 719
Grants and Subsidies¹⁰	5 792	5 966	6 145	6 329
TOTAL	84 458	93 231	86 630	83 395	83 414

Notes:

1. The decrease in Strategic Policy and Advice (Output 1.1) and increase in State Service Employment and Management (Output 4.1) in 2011-12 reflects the reallocation of funding for the Health and Wellbeing program and the redistribution of corporate overheads to more accurately reflect the cost of this Output.
2. The decrease in Social Inclusion from 2011-12 reflects no funding provided for the Cars for Communities program and a reduction in the Community Capacity Building Grants program. This is partially offset by additional funding for Emergency Relief and Lower Cost of Living of \$1.0 million per annum in 2011-12 and 2012-13.
3. The decrease in Management of Executive Government Processes primarily reflects reduced funding for the Premier's Sundry Grants program in 2011-12 and further operational budget savings expected from 2012-13.
4. The decrease in Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor (Output 2.4), and Support for the State Service Commissioner (Output 4.2), in 2012-13 reflects the redistribution of corporate overheads to more accurately reflect the cost of this Output.
5. The increase in Administration of the Electricity Industry Review Panel in 2011-12 reflects funding for the review established under the *Electricity Supply Industry Expert Panel Act 2010*.
6. The decrease in ICT Policy Development and Implementation in 2011-12 primarily reflects the redistribution of corporate overheads to more accurately reflect the cost of this Output. The decrease in 2012-13 reflects the cessation of funding for the Tasmanian Electronic Commerce Centre.
7. The increase in Delivery of IT Services reflects the cash flow of the *IT Transformation: Creating Government's Technology Future* project. Funding for this program ceases in 2012-13 and changes in telecommunications and IT costs are reflected in 2013-14 and 2014-15.

8. The increase in State Service Employment and Management (Output 4.1) in 2011-12 reflects the transfer of funding for the Health and Wellbeing program from Strategic Policy and Advice (Output 1.1), and the redistribution of corporate overheads to more accurately reflect the costs of this Output. The decrease in 2012-13 reflects the cessation of funding for the Health and Wellbeing program.
9. The decrease in Support for the State Service Commissioner (Output 4.2) reflects the redistribution of corporate overheads to more accurately reflect the costs of this Output.
10. The increase in Grants and Subsidies reflects the transfer of responsibility for the Tasmanian Community Fund from Finance-General to the Department of Premier and Cabinet.

Output Group 1: Support for Executive Decision Making

Table 10.3 provides financial information for each Output under Output Group 1. A description of the Outputs follows the table.

Table 10.3: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Support for Executive Decision Making					
Expenses by Output					
1.1 Strategic Policy and Advice ¹	5 753	4 777	4 636	4 859	4 955
1.2 Climate Change	1 896	1 831	1 765	1 783	1 823
1.3 Social Inclusion ²	4 812	3 654	3 474	2 485	2 525
	12 461	10 262	9 875	9 127	9 303
Retained Revenue	95	92	89	192	192
Net Cost of Output Group	12 366	10 170	9 786	8 935	9 111
Appropriation	12 240	10 015	9 631	8 886	9 062

Notes:

1. The decrease in Strategic Policy and Advice (Output 1.1) in 2011-12 reflects the reallocation of funding for the Health and Wellbeing program to State Service Employment and Management (Output 4.1), and the redistribution of corporate overheads to more accurately reflect the cost of this Output.
2. The decrease in Social Inclusion from 2011-12 reflects no funding provided for the Cars for Communities program and a reduction in the Community Capacity Building Grants program. This is partially offset by additional funding for Emergency Relief and Lower Cost of Living of \$1.0 million per annum in 2011-12 and 2012-13.

1.1 Strategic Policy and Advice

This Output assists the Premier and Cabinet to make informed decisions about the development and implementation of the Government's priorities through the provision of high quality strategic advice and the support and implementation of whole-of-government priorities. This Output also manages and co-ordinates intergovernmental relations, including Tasmania's response to: the agendas of the Council of Australian Governments and the Council for the Australian Federation; Australian Government Parliamentary Committee inquiries; and international treaties.

1.2 Climate Change

This Output facilitates the activities of the Tasmanian Climate Change Office, which are to coordinate the development and implementation of government policy and initiatives relating to the reduction of Tasmania's greenhouse gas emissions and adaptation to climate change. This Output includes the provision of support for the Tasmanian Climate Action Council.

1.3 Social Inclusion

This Output progresses the Government's social inclusion agenda, including *A Social Inclusion Strategy for Tasmania*. It facilitates activities that develop innovative solutions to overcome social disadvantage and ensure that these deliver practical results in the Tasmanian community. The primary services include supporting the Premier and Cabinet and the Social Inclusion Commissioner by undertaking research, analysing data, facilitating cross-agency and cross-sectoral cooperation, and leading community engagement and consultation to develop evidence based policy and create whole-of-community responses to complex social issues.

Table 10.4: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Output 1.1: Strategic Policy and Advice¹					
Final advisories delivered to Cabinet Office by deadline	%	95	98	95	95
Output 1.2: Climate Change					
The percentage of strategic policy initiatives delivered on time ²	%	90	95	100	90
Output 1.3: Social Inclusion Unit					
Percentage of key components of the Social Inclusion agenda completed on time ³	%	100	100	90	90

Notes:

1. The Department is undertaking an extensive review of performance measures for policy development. These measures are currently being trialled and will be considered for inclusion in future Budget Papers.
2. This target applies to the action areas for implementation in the Tasmanian Framework for Action on Climate Change 2008. From 2011-12, a new policy direction will be developed and it is anticipated that 90 per cent of the actions identified will be delivered within the first year.
3. The scope of *A Social Inclusion Strategy for Tasmania* was expanded during 2010 to give priority to the development of the *Cost of Living Strategy for Tasmania*. A Cost of Living Strategy Interim Report was released in February 2011. As such, some of the other components of the original Social Inclusion strategy have been reprioritised.

Output Group 2: Government Processes and Services

Table 10.5 provides financial information for each Output under Output Group 2. A description of the Outputs follows the table.

Table 10.5: Summary Financial Information - Output Group 2

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Government Processes and Services					
Expenses by Output					
2.1 Management of Executive Government Processes ¹	7 062	6 721	6 298	5 817	5 864
2.2 Principal and Subordinate Legislation	3 262	3 400	3 379	3 330	3 405
2.3 Tasmanian Government Courier	613	655	622	619	626
2.4 Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor ²	1 563	1 573	1 317	1 361	1 350
2.5 Administration of Electricity Industry Review Panel ³	2 046
	12 500	14 395	11 616	11 127	11 245
Retained Revenue	368	508	525	542	560
Net Cost of Output Group	12 132	13 887	11 091	10 585	10 685
Appropriation	12 262	13 210	10 469	10 566	10 683

Notes:

1. The decrease in Management of Executive Government Processes primarily reflects reduced funding for the Premier's Sundry Grants program in 2011-12, and further operational budget savings expected from 2012-13.
2. The decrease in Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor in 2012-13 reflects the redistribution of corporate overheads to more accurately reflect the cost of this output.
3. The increase in Administration of the Electricity Industry Review Panel in 2011-12 reflects funding for the review established under the *Electricity Supply Industry Expert Panel Act 2010*.

2.1 Management of Executive Government Processes

This Output provides administrative support for Executive Government bodies such as Cabinet and the Executive Council, coordination of State protocol, support for emergency management issues such as pandemics, counter-terrorism and natural disasters, communications policy and advice, and other matters.

2.2 Principal and Subordinate Legislation

This Output provides advice on legislative matters, drafting of new legislation and amendments, an up-to-date electronic database of Tasmanian legislation, and the printing of gazettes and legislation. This Output is provided by the Office of Parliamentary Counsel.

2.3 Tasmanian Government Courier

This Output includes a courier service providing incoming and outgoing mail facilities to government and regional offices.

2.4 Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor

This Output facilitates the financial, human resources, information systems, records and asset management services provided to support ministerial and parliamentary offices and the Office of the Governor and other Outputs of the Department.

2.5 Administration of Electricity Industry Review Panel

This is a new Output created to support the independent Panel, established under the *Electricity Supply Industry Expert Panel Act 2010*, to conduct an investigation into, and provide guidance to Parliament on, the current position and future development of Tasmania's electricity industry.

Table 10.6: Performance Information - Output Group 2

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Output 2.1: Management of Executive Government Processes					
Number of meetings of Cabinet supported ¹	Number	44	38	40	40
Number of meetings of Executive Council supported ¹	Number	29	25	27	27
Number of official visits to Tasmania managed	Number	13	9	15	13
Number of official functions organised	Number	8	11	8	8
Output 2.2: Principal and Subordinate Legislation					
Number of hits per year on the Tasmanian legislation website (EnAct)	Number (million)	12	12	12	12
Output 2.3: Tasmanian Government Courier					
Number of regular delivery/collection points	Number	325	325	325	325

Note:

1. There were fewer meetings of Cabinet and the Executive Council 2009-10 than previous years, as a result of the caretaker period which preceded the March 2010 State Election.

Output Group 3: Electronic Services for Government Agencies and the Community

Table 10.7 provides financial information for each Output under Output Group 3. A description of the Outputs follows the table.

Table 10.7: Summary Financial Information - Output Group 3

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Electronic Services for Government Agencies and the Community</i>					
Expenses by Output					
3.1 Information and Communications Technology (ICT) Policy Development and Implementation ¹	2 591	1 923	1 502	1 460	1 482
3.2 Management and Ongoing Development of Service Tasmania	12 070	12 770	12 684	12 934	13 293
3.3 Delivery of IT Services ²	30 898	32 965	30 505	28 136	27 026
	45 559	47 658	44 691	42 530	41 801
Retained Revenue	31 590	31 632	30 346	32 369	30 182
Net Cost of Output Group	13 969	16 026	14 345	10 161	11 619
Appropriation	14 020	14 813	13 256	12 043	12 422

Notes:

1. The decrease in ICT Policy Development and Implementation in 2011-12 primarily reflects the redistribution of corporate overheads to more accurately reflect the cost of this Output. The decrease in 2012-13 reflects the cessation of funding for the Tasmanian Electronic Commerce Centre.
2. The increase in Delivery of IT Services reflects the cash flow of the IT Transformation program. Funding for this program ceases in 2012-13 and changes in telecommunications and IT costs are reflected in 2013-14 and 2014-15.

3.1 Information and Communications Technology Policy Development and Implementation

This Output provides for the coordination, development and implementation of whole-of-government information systems, telecommunications and information management strategies and policies aimed at improving and modernising the operations of government in Tasmania. This Output is primarily provided by the Office of eGovernment.

3.2 Management and Ongoing Development of Service Tasmania

This Output develops services to be delivered by three lead agencies responsible for *Service Tasmania* shops, phone services and *Service Tasmania Online*, and support for the *Service Tasmania Board*. This Output is provided by the *Service Tasmania Unit*.

3.3 Delivery of IT Services

This Output facilitates the delivery of IT services across the public sector, including wide area data networking, internet, whole-of-government directory services, fixed and mobile telephony, mobile data, IT system hosting and support, email and unified communications, human resource systems and the Government Contact Centre.

Previously this Output was reported as two separate Outputs: Management of TASINET and Networking Tasmania; and Information Systems Management.

Table 10.8: Performance Information - Output Group 3

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Output 3.1: Information and Communications					
Technology (ICT) Policy Development and Implementation					
Number of unique visits to eGovernment website ¹	Number	93 500	50 775	40 000	40 000
Average number of attendees per information seminar ²	Number	58	99	60	40
Output 3.2: Management and Ongoing Development of Service Tasmania					
Number of services provided over the counter by Service Tasmania ³	Number	544	551	560	550
Number of bill payment services provided over the phone by Service Tasmania	Number	37	44	45	48
Number of bill payment services provided over the Internet by Service Tasmania	Number	37	44	45	48
Output 3.3: Delivery of ICT Services					
Percentage of calls from the public answered by the Government Contact Centre within 20 seconds	%	80	82	80	80
Number of fixed telephone services	Number	28 197	28 203	28 500	28 500
Number of mobile telephone services	Number	9 135	9 494	10 800	10 800
Number of email ⁴	Number	700	700	3 500	20 000
Number of broadband services ⁵	Number	884	949	980	1 000
Number of remote access data services ⁶	Number	3 645	4 976	5 700	6 500
Number of calls answered by the Government Contact Centre ⁷	Number	na	322 541	290 000	290 000

Notes:

1. The reduction of this target reflects the implementation of a new statistical analysis tool in 2009-10 (which determines "unique visits" differently). Additionally, in 2010-11 there has been a change in focus of the Office of eGovernment and the nature of the content available on the website.
2. The reduction of this target is reflective of a change in focus of the Office of eGovernment and the requirement to undertake smaller targeted information sessions for senior executives focussing on the strategic issues associated with information and communications technology.
3. There has been a consolidation of some services available through Service Tasmania Shops. Some services such as publications, applications, payments and information services have been reviewed and previously where recorded as individual services are now being recorded singularly as part of a combined service. There has been no significant reduction in overall services available.
4. Under the three year Email Consolidation Project, a key priority of the *IT Transformation: Creating Government's Technology Future* project, agencies are transitioning off twelve stand-alone email systems onto a whole-of-government system provided by the TMD division of DPAC. Agencies commonly have one mailbox per employee, plus a number of mailboxes allocated to staff groups, meeting rooms and other resources. The 2010-11 Target anticipates that TMD will complete the consolidation of the Department of Infrastructure, Energy and Resources email system this financial year. The 2011-12 Target anticipates that TMD will complete the consolidation of one of the two large agencies (the Department of Health and Human Services or the Department of Education) plus several smaller agencies, in that year.
5. This includes a range of services from ADSL services to very high bandwidth optic-fibre based services.

6. This measure includes services allowing on-demand secure access to the Government network. For example, over mobile networks or the public internet, that are primarily used for remote control or monitoring (eg fire alarms, school crossing traffic signs), as well as for very small government sites and out-of-office staff access to corporate networks.
7. The number of calls received and answered was higher than expected in 2008-09, primarily due to calls related to H1N1 Influenza.

Output Group 4: State Service Management

Table 10.9 provides financial information for each Output under Output Group 4. A description of the Outputs follows the table.

Table 10.9: Summary Financial Information - Output Group 4

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
State Service Management					
Expenses by Output					
4.1 State Service Employment and Management ¹	3 016	4 216	3 595	3 618	3 706
4.2 Support for the State Service Commissioner ²	1 187	1 004	964	970	985
	4 203	5 220	4 559	4 588	4 691
Retained Revenue	1 432	1 369	1 381	1 481	1 481
Net Cost of Output Group	2 771	3 851	3 178	3 107	3 210
Appropriation	2 765	3 822	3 137	3 153	3 231

Notes:

1. The increase in State Service Employment and Management (Output 4.1) in 2011-12 reflects the transfer of funding for the Health and Wellbeing program from Strategic Policy and Advice (Output 1.1), and the redistribution of corporate overheads to more accurately reflect the costs of this Output. The decrease in 2012-13 reflects the cessation of funding for the Health and Wellbeing program.
2. The decrease in Support for the State Service Commissioner reflects the redistribution of corporate overheads to more accurately reflect the costs of this Output.

4.1 State Service Employment and Management

This Output supports the Minister administering the *State Service Act 2000* by leading the development, implementation and evaluation of contemporary people management, administrative and employee relations policies and practices (including The Training Consortium (TTC)) that sustain and enhance state service workforce performance.

4.2 Support for the State Service Commissioner

This Output provides support to the State Service Commissioner, whose functions as an independent statutory officer include evaluating employment practices of State Service agencies, reviewing employment

decisions and establishing procedures for the investigation and determination of breaches of the Code of Conduct.

Table 10.10: Performance Information - Output Group 4

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Output 4.1 State Service Employment and Management					
TTC Events	Number	285	300	300	300
Participants in TTC Programs	Number	3 784	3 800	3 800	3 500
Participants successfully completing whole of service external leadership programs (eg ANZSOG, PSMP, APSC)	Number %	30	40	40	20
Reduce Agreements/Awards					
Awards	No of Active Awards	16	12	12	12
Agreements	No of Active Agreements	29	20	20	20
Finalise Agreement negotiations	Number	9	6	6	10
People Directions and Employment Policy Projects	Number	18	18	12	12
Healthy @ Work Initiatives	Number	7	6	6	6
Approved Healthy @ Work Projects – Grants/Funded	Number	6	6	6	6
Agencies with Health and Well Being Programs	Number %	6 40	12 75	16 100	16 100

Output Group 5: Tasmania *Together* Progress Board

Table 10.11 provides financial information for the single Output under Output Group 5. A description of the Output follows the table.

Table 10.11: Summary Financial Information - Output Group 5

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Tasmania Together Progress Board</i>					
Expenses by Output					
5.1 Support for Tasmania <i>Together</i> Progress Board	1 110	1 134	1 091	1 101	1 127
	1 110	1 134	1 091	1 101	1 127
Net Cost of Output Group	1 110	1 134	1 091	1 101	1 127
Appropriation	1 113	1 135	1 092	1 102	1 128

5.1 Support for Tasmania Together Progress Board

Tasmania *Together* is the community's 20-year social, environmental and economic plan for the State's development. It provides an overarching framework when considering planning, budgeting and policy priorities in the government and non-government sectors. The focus of this Output is to provide support to enable the Tasmania *Together* Progress Board to fulfil its legislative responsibilities and requirements to:

- monitor and report publicly on progress towards achieving the Tasmania *Together* goals and benchmarks;
- carry out research and collect data in respect to the goals and benchmarks;
- coordinate the process of further developing, refining and revising the goals and benchmarks;
- promote the goals and benchmarks in the broader community; and
- develop coalitions of interest within and between various sectors of the community with respect to Tasmania *Together*.

Table 10.12: Performance Information - Output Group 5

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Output 5.1: Support for Tasmania <i>Together</i>					
Progress Board					
Level of community awareness of Tasmania <i>Together</i> as a percentage	%	52	56	60	60
Number of partnerships between the Progress Board and non-government organisations	Number	27	28	30	30
Number of new and revised benchmarks developed ¹	Number	15	14	5	50

Note:

1. The substantial increase in the 2011-12 target reflects the Board's focus on the development of new and revised benchmarks arising from the Ten Year Review of Tasmania *Together* in 2010-11.

Output Group 6: Community Development

Table 10.13 provides financial information for the single Output under Output Group 6. A description of the Output follows the table.

Table 10.13: Summary Financial Information - Output Group 6

	2010-11 Budget	2011-12 Budget	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Community Development					
Expenses by Output					
6.1 Community Development - Policy Advice and Ongoing Community Development	6 328	6 571	6 710	6 635	6 719
	6 328	6 571	6 710	6 635	6 719
Retained Revenue	46	2	2	2	2
Net Cost of Output Group	6 282	6 569	6 708	6 633	6 717
Appropriation	6 192	6 406	6 346	6 601	6 717

6.1 Community Development

This Output focuses on building individual and community capacity, addressing social disadvantage and increasing social inclusion and community connection.

The Output supports: women; people with disabilities; seniors; Aborigines; migrants and refugees; the lesbian, gay, bisexual, transgender and intersex community; and children and young people, and aims to build the capacity of Tasmanians to work together in addressing common interests.

Table 10.14: Performance Information - Output Group 6

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Number of Australian Government agencies, Local Governments and State Government departments with actions initiated by and relevant to the Community Development Division ¹	Number	135	171	143	143
Representation of women on Government boards and committees as a percentage	%	37.5	38	39	40
Total number of new Seniors Cards and new Companion Cards issued					
New Seniors Cards issued	Number	6 092	6 242	6 500	6 700
New Companion Cards issued	Number	231	182	210	210
Total number of new businesses registered with the Seniors Card program and number of new Companion Card affiliates registered					
New businesses registered with Seniors Card program	Number	161	84	30	30
New Companion Card affiliates registered	Number	5	22	12	12
Number of Aboriginal people issued licenses to practise cultural activities including hunting, fishing and gathering ²	Number	140	36	40	40
Number of Aboriginal identified positions in the State Service that are filled by Aboriginal people or Torres Strait Islanders (TT Goal 7.2.1)	Number	73	66	77	77

Notes:

- This target incorporates the following measures:
 - the number of State Government department Disability Action Plans supported;
 - the number of local governments that commit to development of a positive ageing strategy;
 - the number of local governments and State Government departments, units, branches and government businesses coordinating or holding Seniors Week activities; and
 - the number of Multicultural Liaison Officers and cultural diversity programs in State Government departments and local governments.
- Historically, the majority of licences issued for cultural activities are for mutton birding. This activity has not been undertaken in 2010 and 2011 because of mutton bird rookery sustainability issues at Fort Direction.

Output Group 7: Development of Local Government

Table 10.15 provides financial information for the single Output under Output Group 7. A description of the Output follows the table.

Table 10.15: Summary Financial Information - Output Group 7

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Development of Local Government</i>					
Expenses by Output					
7.1 Development of Local Government	2 047	1 949	1 872	1 892	1 949
	2 047	1 949	1 872	1 892	1 949
Net Cost of Output Group	2 047	1 949	1 872	1 892	1 949
Appropriation	2 060	1 952	1 875	1 895	1 952

7.1 Development of Local Government

This Output coordinates the activities of the Local Government Division, which contributes to the wellbeing of local communities through promoting a sustainable and vibrant local government sector and supporting the strong partnership between the State government and local government. It does this through developing and maintaining a policy and legislative framework for matters relevant to local government, contributing to the effectiveness of the Premier's Local Government Council, providing executive support to the Local Government Board, and managing the Partnership Agreements Program between the State Government and local government.

Table 10.16: Performance Information - Output Group 7

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Output 7.1: Development of Local Government					
Number of new bilateral, regional and state-wide partnership agreements signed ¹	Number	7	5	5	4
Number of partnership agreements being implemented ¹	Number	16	19	18	16
Number of Local Government Board reviews completed ²	Number	4	1	1

Notes:

1. The 2011-12 target has decreased due to the partnerships program focussing on regional and state-wide agreements rather than bilateral agreements, which will see priority issues incorporated under one agreement rather than in multiple agreements, and other existing agreements expiring.
2. Due to the significant tranche of sustainability reforms being undertaken in partnership between the Government and the local government sector, no reviews were completed in 2010-11. The reforms include the local government valuation and rating review, implementation of long-term financial and asset management planning, development of sustainability objectives and indicators and the regional planning initiatives.

CAPITAL INVESTMENT PROGRAM

Table 10.17 provides financial information for the Department's Capital Investment Program. Further information on the Capital Investment Program is provided at Chapter 8 in Budget Paper No 1 *The Budget*.

Table 10.17: Capital Investment Program

	Estimated Total Cost	2011-12 Budget	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Service Tasmania Shops Capital Investment	na	250	250	250	250
Total CIP Allocations		250	250	250	250

Service Tasmania Shops Capital Investment

The Capital Investment Program allocation provides for a refurbishment program for *Service Tasmania* shops and for the regular replacement of essential *Service Tasmania* shop related technology.

DETAILED BUDGET STATEMENTS

Table 10.18: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	50 890	51 603	46 056	44 496	45 445
Sales of Goods and Services	33 531	33 603	32 343	34 586	32 417
	84 421	85 206	78 399	79 082	77 862
Less Expenses					
Employee Entitlements ²	22 653	28 308	28 007	28 560	29 510
Superannuation ²	2 648	3 042	3 062	3 136	3 237
Depreciation and Amortisation	1 173	1 157	1 033	1 080	1 053
Grants and Transfer Payments ²	14 116	12 463	12 431	12 643	12 926
Supplies and Consumables ³	38 723	38 211	31 881	27 530	25 999
Other Expenses ²	5 133	4 258	4 250	4 301	4 360
	84 446	87 439	80 664	77 250	77 085
Equals OPERATING RESULT	(25)	(2 233)	(2 265)	1 832	777
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(25)	(2 233)	(2 265)	1 832	777

Notes:

1. The decrease in Revenue from Appropriation in 2012-13 primarily reflects the cessation of funding for the Electricity Supply Industry Review Panel, the completion of the *IT Transformation: Creating Government's Technology Future* project and Budget Savings Strategies.
2. The increase in Employee Entitlements and Superannuation and the decrease in Grants and Transfer Payments and Other Expenses reflects a reclassification of expenses to more accurately reflect actual expenditure.
3. The decrease in Supplies and Consumables in 2012-13 reflects a reclassification of expenses to more accurately reflect actual expenditure, cessation of funding for the Electricity Supply Industry Review Panel and the *IT Transformation: Creating Government's Technology Future* project, and changes in telecommunications and IT costs.

Table 10.19: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent ¹	50 640	51 353	45 806	44 246	45 195
Works and Services	250	250	250	250	250
	50 890	51 603	46 056	44 496	45 445
Total Revenue from Appropriation	50 890	51 603	46 056	44 496	45 445

Note:

1. The decrease in the Recurrent Annual Appropriation in 2012-13 primarily reflects the cessation of funding for the Electricity Supply Industry Review Panel, the completion of the *IT Transformation: Creating Government's Technology Future* project, and Budget Savings Strategies.

Table 10.20: Income Statement – Administered

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	12	5 792	5 966	6 145	6 329
Grants	12
	24	5 792	5 966	6 145	6 329
Less Expenses					
Grants and Transfer Payments ¹	12	5 792	5 966	6 145	6 329
Transfer to the Consolidated Fund	12
	24	5 792	5 966	6 145	6 329
Equals OPERATING RESULT
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME

Note:

1. The increase in Revenue from Appropriation and Grants and Transfer Payments reflects the transfer of responsibility for the Tasmanian Community Fund from Finance-General to the Department of Premier and Cabinet.

Table 10.21: Administered Revenue

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue Collected on Behalf of the Consolidated Fund					
Australian Government Recurrent Grants	12
Revenue from Appropriation					
Annual Appropriation	12
Reserved by Law ¹	5 792	5 966	6 145	6 329
	12	5 792	5 966	6 145	6 329
Total Administered Revenue	24	5 792	5 966	6 145	6 329

Note:

1. The increase in Reserved by Law reflects the transfer of responsibility for the Tasmanian Community Fund from the Finance-General to the Department of Premier and Cabinet.

Table 10.22: Administered Expenses

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Grants and Subsidies					
Tasmanian Community Fund ¹	5 792	5 966	6 145	6 329
Transfer to the Consolidated Fund	12
Other Administered Expenses	12
Total Administered Expenses	24	5 792	5 966	6 145	6 329

Note:

1. The increase in Tasmanian Community Fund reflects the transfer of responsibility for the Fund from Finance-General to the Department of Premier and Cabinet.

Table 10.23: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	2 360	3 615	2 272	5 224	6 536
Receivables ¹	3 877	3 370	3 285	3 200	3 115
Other Financial Assets ¹	5 704	3 834	3 931	4 028	4 125
	11 941	10 819	9 488	12 452	13 776
Non-Financial Assets					
Infrastructure ^{1,2}	825	622	427	232	64
Plant and Equipment ²	2 008	2 320	1 724	930	694
Intangibles ¹	124	54	54	54	54
Other Non-Financial Assets ¹	137	7	7	7	7
	3 094	3 003	2 212	1 223	819
Total Assets	15 035	13 822	11 700	13 675	14 595
Liabilities					
Employee Entitlements	6 928	6 901	6 980	7 059	7 138
Payables ¹	2 133	1 870	1 911	1 952	1 993
Other Liabilities ¹	1 566	2 571	2 594	2 617	2 640
Total Liabilities	10 627	11 342	11 485	11 628	11 771
NET ASSETS	4 408	2 480	215	2 047	2 824
Equity					
Accumulated Funds	4 408	2 480	215	2 047	2 824
Total Equity	4 408	2 480	215	2 047	2 824

Notes:

1. The increase in Cash and Deposits and Other Liabilities, and decrease in Receivables, Other Financial Assets, Intangibles, Other Non-Financial Assets, Infrastructure and Payables reflects the actual closing balance of these items at 30 June 2010.
2. The decreases in Infrastructure and Plant and Equipment reflect depreciation of the assets over the Forward Estimates period.

Table 10.24: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	50 890	51 603	46 056	44 496	45 445
Sales of Goods and Services	33 599	33 664	32 404	34 647	32 478
GST Receipts	3 562	4 442	4 442	4 442	4 442
	88 051	89 709	82 902	83 585	82 365
Cash Paid					
Employee Entitlements ²	(22 729)	(28 229)	(27 928)	(28 481)	(29 431)
Superannuation ²	(2 648)	(3 042)	(3 062)	(3 136)	(3 237)
Grants and Transfer Payments ²	(14 116)	(12 463)	(12 431)	(12 643)	(12 926)
Supplies and Consumables ³	(38 729)	(38 220)	(31 890)	(27 539)	(26 008)
GST Payments	(4 531)	(4 442)	(4 442)	(4 442)	(4 442)
Other Payments ²	(5 133)	(4 258)	(4 250)	(4 301)	(4 360)
	(87 886)	(90 654)	(84 003)	(80 542)	(80 404)
Net Cash Flows from Operating Activities	165	(945)	(1 101)	3 043	1 961
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(600)	(116)	(242)	(91)	(649)
Net Cash Flows from Investing Activities	(600)	(116)	(242)	(91)	(649)
Net Increase/(Decrease) in Cash Held	(435)	(1 061)	(1 343)	2 952	1 312
Cash at the Beginning of the Year	2 795	4 676	3 615	2 272	5 224
Cash at the End of the Year	2 360	3 615	2 272	5 224	6 536

Notes:

1. The decrease in Appropriation in 2012-13 primarily reflects the cessation of funding for the Electricity Supply Industry Review Panel, the completion of the *IT Transformation: Creating Government's Technology Future* project, and Budget Savings Strategies.
2. The increase in Employee Entitlements and Superannuation and the decrease in Grants and Transfer Payments and Other Payments reflects a reclassification of expenses to more accurately reflect actual expenditure.
3. The decrease in Supplies and Consumables in 2012-13 reflects a reclassification of expenses to more accurately reflect actual expenditure, cessation of funding for the Electricity Supply Industry Review Panel and the *IT Transformation: Creating Government's Technology Future* project, and changes in telecommunications and IT costs.

Table 10.25: Cash Flow Statement – Administered

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	12
Reserved by Law ¹	5 792	5 966	6 145	6 329
Grants	12
	24	5 792	5 966	6 145	6 329
Cash Paid					
Grants and Transfer Payments ¹	(12)	(5 792)	(5 966)	(6 145)	(6 329)
Transfers to the Consolidated Fund	(12)
	(24)	(5 792)	(5 966)	(6 145)	(6 329)
Net Cash Flows from Operating Activities
Net Increase/(Decrease) In Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Note:

1. The increase in Reserved by Law and Grants and Transfer Payments reflects the transfer of responsibility for the Tasmanian Community Fund from Finance-General to the Department of Premier and Cabinet.

11 DEPARTMENT OF PRIMARY INDUSTRIES, PARKS, WATER AND ENVIRONMENT

AGENCY OUTLINE

The Department of Primary Industries, Parks, Water and Environment is responsible for the sustainable management, use and protection of the State's natural resources and cultural heritage for the benefit of the Tasmanian community.

The Department's objectives are to:

- maintain, and where appropriate, improve the condition of Tasmania's natural resources;
- facilitate the sustainable development of Tasmania's natural resources;
- help to grow Tasmania's primary industries and food sectors;
- ensure a healthy environment for all Tasmanians;
- sustainably manage Tasmania's national parks and reserve system;
- support the recognition, protection and management of Tasmania's Aboriginal heritage;
- support the recognition, protection and management of Tasmania's historic heritage;
- build-on and protect the Tasmanian brand credentials;
- maintain the security of land tenure in Tasmania;
- provide ready access to accurate and meaningful land and resource information; and
- efficiently deliver government services state-wide via the *Service Tasmania* shop network.

The Department reports to the Minister for Primary Industries and Water, Hon Bryan Green MP, and the Minister for Environment, Parks and Heritage, Brian Wightman MP.

This chapter provides the Department's financial information for 2011-12 and the Forward Estimates period (2012-13 to 2014-15). Further information on the Department is provided at <http://www.dpipwe.tas.gov.au>.

MAJOR INITIATIVES

Table 11.1 provides a summary of the Budget and Forward Estimate allocations for major initiatives.

Table 11.1: Major Initiatives Statement

	2011-12	2012-13	2013-14	2014-15
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Aboriginal Heritage Legislation	400	210
Browsing Animal Management	225	225
Environmental Management System	100	100
Tamar Estuary and Esk River Program	350	350	350	350
Three Capes Track	8 200	14 100	2 100
Valuer-General – Land Tax Reform	1 500	4 000	4 000	4 000
Water Infrastructure	59 916	61 860	17 484

Aboriginal Heritage Legislation

The development of new Aboriginal heritage legislation will be a major focus for the Department in 2011-12. This \$610 000 initiative aims to improve the protection and management of Aboriginal heritage, while providing clarity for landowners and developers. It also aims to provide an integral role for the Aboriginal community in the management of their heritage. The project is intended to run to December 2012, when the legislation is scheduled to be introduced.

Browsing Animal Management

This initiative responds to the outcomes of the Alternatives to 1080 Program. The Alternatives to 1080 Program was a partnership between the Tasmanian and Australian Governments and accelerated research into alternative strategies for controlling browsing damage by wildlife on agricultural land and private forest. The Browsing Animal Management initiative is a two-year program that will provide information and advice primarily to farmers on the most effective browsing animal management strategies, and will be undertaken in collaboration with farmers and other stakeholders. Key performance measures will relate to the initiative's extension activities, the information and advice products and other tools produced by the initiative.

Environmental Management System

This initiative will enable the development of an Environmental Management System for the Parks and Wildlife Service (PWS). The work, to be undertaken over two years, will include the development of an effective incident and hazard reporting system, the development of existing PWS systems to allow the recording and monitoring of control actions identified to address environmental issues, and the auditing of existing environmental impact assessment processes.

Tamar Estuary and Esk Rivers Program

The Government has provided \$350 000 per annum for the Tamar Estuary and Esk Rivers Program. This program is a regional partnership between Natural Resource Management North and the Tasmanian Government, Launceston City Council, West Tamar Council, Meander Valley Council, George Town Council, Ben Lomond Water and Hydro Tasmania. The program fosters collaborative partnerships and works closely with a range of industry, community, government, research and business partners to develop and share knowledge between the partners and the community to support the integrated management of the Tamar Estuary and Esk Rivers systems.

Three Capes Track

Work on the Government's \$12.8 million initiative to establish the Three Capes Track will continue to be progressed in 2011-12. The State Government's funding will be matched by Australian Government funding of \$12.5 million. The five night, six day, 68 kilometre walk will take in dramatic vistas at three capes in the Tasman National Park: Cape Raoul, Cape Pillar and Cape Hauy. The walk will increase Tasmania's profile as an iconic walking destination and support the growth of tourism on the Tasman Peninsula.

Valuer-General – Land Tax Reform

Funding of \$1.5 million in 2011-12, increasing to \$4.0 million in 2012-13 and thereafter, has been provided to the Office of the Valuer-General to continue to develop the State's revaluation system to improve the land tax system. The initiative includes moving towards a shorter revaluation cycle and enabling people to be better informed about their new valuations.

Water Infrastructure

In 2011-12, \$59.9 million will be provided from the Water Infrastructure Fund to Tasmanian Irrigation Pty Ltd, to continue the development of the State's irrigation infrastructure network. This includes funding contributions provided through the Australian Government's Water for the Future Fund under a National Partnership Agreement. During 2011-12, there will be major irrigation works to deliver the Midlands Irrigation Scheme, the Lower South Esk Irrigation Scheme, the Upper Ringarooma Irrigation Scheme and augmentation of the Winnaleah Irrigation Scheme. Planning and approvals will also commence on schemes as part of the South East Irrigation Scheme.

AGENCY SAVINGS STRATEGIES

In accordance with the Government's objective to return the Budget to a sustainable position, the Department is implementing a number of savings strategies to achieve savings of \$7.2 million in 2011-12, \$6.4 million in 2012-13 and \$5.9 million from 2013-14. Savings strategies will include:

- deferring the implementation of the proposed Bay of Fires National Parks to enable further evaluation of the proposal;
- reviewing the grants managed by the Department; and
- recovering costs for services provided by the Land Titles Office.

The impact of these strategies is reflected in the financial information provided in this chapter.

OUTPUT INFORMATION

Outputs of the Department of Primary Industries, Parks, Water and Environment are provided under the following Output Groups:

- Output Group 1 – Information and Land Services;
- Output Group 2 – Primary Industries;
- Output Group 3 – Resource Management and Conservation;
- Output Group 4 – Water Resources;
- Output Group 5 – Policy;
- Output Group 6 – Biosecurity and Product Integrity;
- Output Group 7 – Environment Protection and Analytical Services;
- Output Group 8 – Parks and Wildlife Management; and
- Output Group 9 – Heritage.

Table 11.2 provides an Output Group Expense Summary for the Department.

Table 11.2: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Primary Industries and Water					
Output Group 1 - Information and Land Services					
1.1 Land Titles, Survey and Mapping Services	17 259	17 043	17 346	17 579	17 859
1.2 Valuation Services ¹	5 242	5 272	7 902	7 922	7 942
1.3 Service Tasmania	10 143	10 361	10 618	10 868	11 118
	32 644	32 676	35 866	36 369	36 919
Output Group 2 - Primary Industries					
2.1 Agriculture Industry Development Services	8 861	8 970	9 078	9 205	9 356
2.2 Marine Resources	10 120	10 361	10 490	10 587	10 697
	18 981	19 331	19 568	19 792	20 053
Output Group 4 - Water Resources					
4.1 Water Resource Management ²	7 320	7 097	6 990	6 734	5 811
4.2 Water Resource Assessment	3 085	3 097	3 168	3 221	3 285
	10 405	10 194	10 158	9 955	9 096
Output Group 5 - Policy					
5.1 Policy Advice	2 092	1 966	2 013	2 046	2 087
	2 092	1 966	2 013	2 046	2 087
Output Group 6 - Biosecurity and Product Integrity					
6.1 Biosecurity	12 093	12 425	12 673	12 862	13 083
6.2 Product Integrity	7 234	7 388	7 546	7 665	7 805
	19 327	19 813	20 219	20 527	20 888
Grants and Subsidies	6 634	6 234	6 234	6 234	6 234
Special Capital Investment Funds³	6 000	6 000	5 860

Table 11.2: Output Group Expense Summary (continued)

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Environment, Parks and Heritage					
Output Group 1 - Information and Land Services					
1.4 Crown Land Services ⁴	38 939	13 020	12 096	13 270	11 853
	38 939	13 020	12 096	13 270	11 853
Output Group 3 - Resource Management and Conservation					
3.1 Land Management Services	2 348	2 449	2 499	2 560	2 628
3.2 Conservation of Tasmania's Flora and Fauna ⁵	26 061	20 099	20 234	18 466	18 766
	28 409	22 548	22 733	21 026	21 394
Output Group 7 - Environment Protection and Analytical Services					
7.1 Environmental Management and Pollution Control	15 349	14 595	14 921	15 212	15 496
7.2 Analytical Services	3 295	3 307	3 326	3 339	3 356
	18 644	17 902	18 247	18 551	18 852
Output Group 8 - Parks and Wildlife Management					
8.1 Parks and Wildlife Management ⁶	51 666	49 915	45 590	46 808	45 290
	51 666	49 915	45 590	46 808	45 290
Output Group 9 - Heritage					
9.1 Historic Heritage Services	2 940	2 988	3 054	3 104	3 161
9.2 Aboriginal Heritage ⁷	985	946	848	848	848
9.3 Royal Tasmanian Botanical Gardens	2 372	2 438	2 522	2 593	2 674
	6 297	6 372	6 424	6 545	6 683
Grants and Subsidies⁸	2 610	3 215	3 239	3 284	3 395
Capital Investment Program	556	556	556	556	556
Special Capital Investment Funds⁹	2 092	436
TOTAL	245 296	210 178	208 803	204 963	203 300

Notes:

1. The increase in the Valuation Services Output in 2012-13 reflects additional funding of \$2.5 million to the Valuer-General to enable valuations to be conducted on a more regular basis.
2. The decrease in the Water Resource Management Output in 2014-15 reflects the completion of the four-year funding program for the Water Initiative Election commitment.
3. The decrease in Special Capital Investment Funds in 2013-14 reflects the cessation of the operating grant paid from the Water Infrastructure Fund to Tasmanian Irrigation Pty Ltd (refer Table 11.22).

4. The decrease in the Crown Land Services Output in 2011-12 reflects reduced transfers from the Crown Lands Administration Fund to the Consolidated Fund.
5. The decrease in the Conservation of Tasmania's Flora and Fauna Output in 2011-12 reflects the change in arrangements for the payment of the Australian Government grant of \$5.7 million to Natural Resource Management organisations. Previously, this funding was provided to the Department, which then made the payment. The payment is now made directly to NRM by Finance-General. The decrease in 2013-14 is due to the cessation of Australian Government funding for the Tasmanian Fox Eradication program.
6. The decrease in the Parks and Wildlife Management Output in 2011-12 reflects the completion of a four-year funding program for priority asset maintenance in parks. The decrease in 2012-13 reflects a reduction in Macquarie Island Pest Eradication Project expenses. This project continues to 2014-15.
7. The decrease in the Aboriginal Heritage Output in 2012-13 reflects the cessation of one-off funding of \$100 000 provided to the Department in 2011-12 for the Aboriginal Heritage Legislation Review project.
8. The increase in Grants and Subsidies in 2011-12 is due to additional funding for the Port Arthur Historic Site Management Authority for the purpose of managing the Cascade Female Factory Historic Site.
9. The decrease in Special Capital Investment Funds is due to the reduction and subsequent completion of one-off grant funding from the Infrastructure Tasmania Fund and Urban Renewal and Heritage Fund for a number of projects (refer Table 11.21).

Output Group 1: Information and Land Services

Table 11.3 provides financial information for each Output under Output Group 1. A description of the Outputs follows the table.

Table 11.3: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Information and Land Services					
Expenses by Output					
1.1 Land Titles, Survey and Mapping Services	17 259	17 043	17 346	17 579	17 859
1.2 Valuation Services ¹	5 242	5 272	7 902	7 922	7 942
1.3 Service Tasmania	10 143	10 361	10 618	10 868	11 118
1.4 Crown Land Services ²	38 939	13 020	12 096	13 270	11 853
	71 583	45 696	47 962	49 639	48 772
Retained Revenue³	21 024	30 221	23 418	23 698	23 978
Net Cost of Output Group	50 559	15 475	24 544	25 941	24 794
Appropriation¹	19 604	19 678	22 500	22 797	23 150

Notes:

1. The increase in the Valuation Services Output and Appropriation in 2012-13 reflects additional funding of \$2.5 million to the Valuer-General to enable valuations to be conducted on a more regular basis.
2. The decrease in the Crown Land Services Output in 2011-12 reflects reduced transfers from the Crown Lands Administration Fund to the Consolidated Fund.
3. The increase in Retained Revenue in 2011-12 reflects the major asset sales program and receipt of funds into the Crown Lands Administration Fund.

1.1 Land Titles, Survey and Mapping Services

This Output provides a secure land title system, an effective policy and legislative framework for land administration, and services that both underpin land management and support the development of the Tasmanian Spatial Data Infrastructure. This Output also produces, maintains and integrates a wide range of land information data sets, which are easily accessible through the Land Information System Tasmania (LIST) web interface and TASMAR products.

1.2 Valuation Services

This Output provides an authoritative valuation service for acquisition, purchase, sale and rental of property, and quality control of property valuations. This Output also administers and delivers a uniform and consistent valuation system to support municipality rating throughout Tasmania, including provision of supplementary valuation services for municipal areas in Tasmania.

1.3 Service Tasmania

This Output delivers whole-of-government services and products through the management and operation of Service Tasmania shops.

1.4 Crown Land Services

This Output manages Crown land, ensuring its sustainable use and development and provides specialist Crown property-related advice to government and the private sector.

Table 11.4: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Quality of Tasmania's land survey and valuation services					
Audited surveys complying with standards	%	67	72	75	78
Objections resulting in an amended valuation ¹	%	1.83	0.23	< 2.00	< 2.00
Efficiency of land registration processes					
Registration of sealed plans lodged under the Early Issue Scheme within 10 working days of lodgement of the original plan	%	69	49	70	70
Implementation of decisions related to Crown land assessment and classification²					
Value of sales completed per year ³	\$ million	0.7	0.9	1.3	1.0
Proportion of decisions relating to transfers finalised ⁴	%	95	100	na	na
Accessibility and quality of Service Tasmania Shop services					
Over the counter government services provided to local communities (TT) ⁵	Number	530	551	550	550
Customer satisfaction – transactions resulting in a formal complaint	%	0.003	0.002	0.003	0.003
Accessibility of quality land information to support decision making					
Availability of land related data sets via the LIST ⁶	Number of themes	566	650	700	730
Accuracy of key LIST framework data sets – features that meet design objectives	Number '000	430	500	540	600
Level of government, industry and public use of the LIST ⁷	Millions of pages	15.0	16.8	15.9	15.5

Notes:

1. This performance measure represents the percentage of total valuation notices issued that have an amended valuation following the lodgement of an objection. It reflects the quality and consistency of valuations completed.

2. Decisions relating to the Crown Land Assessment and Classification (CLAC) Project have been progressively implemented since 2006-07.
3. Sales revenue fluctuates depending on market conditions. Properties prepared for sale may be held back due to oversupply in particular areas or properties placed on the market may fail to sell.
4. The percentage of transfers refers to the percentage of properties that are the subject of signed agreements to transfer to councils or Government bodies. The decisions relating to transfers were finalised in 2009-10. Therefore, no target has been identified for 2010-11 and 2011-12.
5. This measure is the same used for Tasmania *Together* (TT). The 2010-11 target has been amended upwards to reflect the increased number of services delivered by *Service Tasmania* shops.
6. LIST refers to the Land Information System Tasmania.
7. The lower targets for 2010-11 and 2011-12 compared with the actual result for 2009-10 reflect the increased capacity to access multiple page documents through one page on the LIST, rather than each page being accessed separately as occurred in the past.

Performance Information Comments

In 1999, a program to audit one property survey for each registered land surveyor was introduced. Since that time the level of compliance has increased from less than 50 per cent to 72 per cent in 2009-10. It is expected that this upward trend will continue, supported by the ongoing education of surveyors about compliance requirements.

Municipal revaluations occur every two years and supplementary valuations occur every year. The 2009-10 result reflects the fact that only 12 700 supplementary valuations were undertaken during the year. There were no fresh revaluations.

In 2009-10, there was an increase in the number and level of complexity of sealed plans registered under the Early Issue Scheme. The total number of lots on sealed plans was 4 228 compared with 2 950 in the previous year. This impacted on the turnaround time as it took longer to register the plans. In addition, a number of the plans submitted under the Early Issue Scheme were non-compliant with requirements, requiring further liaison with the lodging surveyor which delayed their registration. Sixty-nine per cent of fully compliant plans were registered under the Early Issue Scheme within 10 days.

The number of land related data sets available via the LIST is expected to continue to rise, with additions to the natural resources, land management, mining, geology and climate change data sets.

Tasmania Together

In addition to the Performance Indicators listed above, the Department is the lead agency responsible for, and an active contributor to, a range of Tasmania *Together* benchmarks. Further information can be found at <http://www.tasmaniatogether.tas.gov.au>.

Output Group 2: Primary Industries

Table 11.5 provides financial information for each Output under Output Group 2. A description of the Outputs follows the table.

Table 11.5: Summary Financial Information - Output Group 2

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Primary Industries					
Expenses by Output					
2.1 Agriculture Industry Development Services	8 861	8 970	9 078	9 205	9 356
2.2 Marine Resources	10 120	10 361	10 490	10 587	10 697
	18 981	19 331	19 568	19 792	20 053
Retained Revenue	5 184	5 196	5 200	5 204	5 204
Net Cost of Output Group	13 797	14 135	14 368	14 588	14 849
Appropriation	12 462	12 580	12 813	13 033	13 294

2.1 Agriculture Industry Development Services

This Output provides leadership in agricultural policy development, focussed on maximising the potential of agriculture as a key growth sector in Tasmania. The majority of the agricultural research, development and extension services delivered via the Tasmanian Institute of Agricultural Research (TIAR) are reflected in this Output.

2.2 Marine Resources

This Output supports the orderly and sustainable development of the Tasmanian marine farming industry and develops and implements management policies and plans for Tasmania's wild fisheries to ensure that both commercial and recreational fishing are sustainable. This Output also includes advice and direction for the Sustainable Marine Research Collaboration Agreement with the University of Tasmania's Institute of Marine and Antarctic Studies (IMAS-SMRA), formerly the Tasmanian Aquaculture and Fisheries Institute (TAFI), to assist aquaculture and fisheries research.

Table 11.6: Performance Information - Output Group 2

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Value of primary industries sector¹					
Gross value of agricultural and fish production (TT)					
Wild fisheries ²	\$ million	176.3	171.6	175.0	175.0
Aquaculture ³	\$ million	345.9	392.2	424.0	445.0
Agriculture ⁴	\$ million	1 161	na	1 000	1 150
Food production value added (TT) ⁵	\$ million	2 689	na	2 860	2 866
Exports of food, agriculture and fisheries (TT)					
Overseas exports ⁶	\$ million	552.1	503.0	480.0	535.0
Interstate food trade ^{7,8}	\$ million	1 442	na	1 357	1 585
Efficiency of fishers' licensing processes					
Fishers' licensing transaction times ⁹	% completed	90	90	95	95
External funds leveraged from Government investment in primary industries research¹⁰					
External funds received by TIAR	\$ million	9.9	6.8	8.0	8.9
External funds received by IMAS-SMRA (formerly TAFI) ¹¹	\$ million	6.0	8.6	5.9	6.9
Accessibility of information to support farmers to run their businesses¹²					
Links to external websites provided via the FarmPoint website					
Level of public use of FarmPoint	Number	728	801	750	800
	Pages '000	441	450	460	470

Notes:

1. This series provides information about the value of the primary industries sector to the Tasmanian economy. They are the same used for Tasmania *Together* (TT). Except for fish production and overseas exports data, the 2009-10 data are not yet available.
2. The reduced targets for 2010-11 and 2011-12 (previously \$185.0 million) are related to a reduction in the total allowable commercial catch for the rock lobster fishery and the potential for difficult market conditions for rock lobster and abalone to be ongoing.
3. The 2010-11 target has been revised upwards from \$375.0 million to reflect continued growth across all aquaculture sectors, in particular the salmonid industry.
4. The targets for 2010-11 and 2011-12 reflect the extreme volatility in seasonal and economic conditions. The 2010-11 target has been revised downwards from \$1 250.0 million on account of the downturn in commodity prices and the effect of higher than normal summer and autumn rains on crop yields. The 2011-12 target is based on strengthening commodity prices and a return to more normal seasonal conditions.
5. This measure is calculated by DPIPWE based on the quantity of agricultural and seafood produce data, sourced from the Australian Bureau of Statistics (ABS) and DPIPWE and in consultation with major food producers such as brewery and dairy manufacturers. The value of production is based on wholesale price estimates and export data.
6. This measure is derived from ABS overseas export data and incorporates meat, dairy, fish, and fruit and vegetables. The 2010-11 target has been decreased from \$520.0 million to reflect the impact of seasonal difficulties on crop yields and quality and the declining competitiveness of exporters due to the rising Australian dollar.

7. DPIPWE produces the Tasmanian Food Scorecard which calculates the net value of interstate trade. It includes the four categories of overseas food exports reported by the ABS together with beverages and confectionary. ABS and industry data are used as the basis for the calculations. ABS data are adjusted to reflect further information gained from the Australian Quarantine and Inspection Service.
8. The 2010-11 target has been revised downwards from \$1 585.0 million on account of the downturn in commodity prices and the effect of higher than normal summer and autumn rains on crop yields.
9. Percentage completed within three days.
10. The funds received by the Tasmanian Institute of Agricultural Research (TIAR) and the Institute of Marine and Antarctic Studies, Sustainable Marine Research Collaboration Agreement (IMAS-SMRA) are calculated on a calendar year, for example 2008-09 refers to the total amount of funds received during the 2008 calendar year. These measures exclude the contribution by the University of Tasmania.
11. The 2010-11 target has been increased from \$3.6 million to \$5.9 million based on current projections for funding for IMAS-SMRA.
12. The FarmPoint website provides easy access to information required by farmers to run their business.

Performance Information Comments

In 2009-10, there was a reduction in the abalone and rock lobster fisheries catches which impacted on the gross value of the wild fisheries sector.

There was significant growth in the aquaculture sector in 2009-10, in particular the salmonid industry. This upward trend is expected to continue in future years.

The value of overseas exports in 2009-10 was significantly lower than initially expected, impacted by the global financial crisis. Dairy overseas exports fell by \$44 million and seafood overseas exports fell by \$6 million compared with 2008-09. An increasing proportion of Tasmanian foods are now being sold on domestic markets as the return is higher in many instances.

The percentage of fishers' licensing transactions processed within three days was five percentage points less than the 2009-10 target. This was in part linked to increased demands from fisheries, including the creation of an additional part of the abalone fishery in 2009 which resulted in 21 000 additional quota unit authorisations each year.

A number of applications for external funding are submitted by TIAR and IMAS-SMRA each year. It is difficult to predict the potential income for any year, as the quantum of funds available is not known until the grants are approved by the external funding bodies. This can result in fluctuations between years for the amount of external funds received by these institutes. Also, individual project funding is not identical for each year of the project. The level of funding for several continuing projects for TIAR significantly decreased in 2009-10 compared with 2008-09, impacting on overall funding. There was a significant increase in the level of funding for IMAS-SMRA in 2009-10 as a number of new research projects came online.

Output Group 3: Resource Management and Conservation

Table 11.7 provides financial information for each Output under Output Group 3. A description of the Outputs follows the table.

Table 11.7: Summary Financial Information - Output Group 3

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Resource Management and Conservation					
Expenses by Output					
3.1 Land Management Services	2 348	2 449	2 499	2 560	2 628
3.2 Conservation of Tasmania's Flora and Fauna ¹	26 061	20 099	20 234	18 466	18 766
	28 409	22 548	22 733	21 026	21 394
Retained Revenue	1 091	1 071	1 051	1 031	1 054
Net Cost of Output Group	27 318	21 477	21 682	19 995	20 340
Appropriation¹	24 189	18 282	18 482	18 770	19 113

Note:

1. The decrease in the Conservation of Tasmania's Flora and Fauna Output and Appropriation in 2011-12 reflects the change in arrangements for the payment of the Australian Government grant of \$5.7 million to Natural Resource Management organisations. Previously, this funding was provided to the Department, which then made the payment. The payment is now made directly to NRM by Finance-General. The decrease in 2013-14 is due to the cessation of Australian Government funding for the Tasmanian Fox Eradication program.

3.1 Land Management Services

This Output provides for the sustainable management of Tasmania's land resources, including geoheritage, soils, salinity and rivers, and supports the administration of Tasmania's Natural Resource Management (NRM) Framework. This Output also delivers cooperative weed management programs and undertakes regulatory activities to ensure compliance with legislative frameworks for weed management.

3.2 Conservation of Tasmania's Flora and Fauna

This Output develops policy and regulatory frameworks, and manages conservation assessment processes to support the sustainable development and conservation of the State's biodiversity. This Output also provides advice on the management, protection and rehabilitation of natural values on public and private land, including voluntary private land conservation programs. In addition, this Output manages the State's wildlife, including game species, and delivers programs to reduce the impact of browsing damage on primary industries, and the impact of pests and diseases on Tasmania's natural diversity.

Table 11.8: Performance Information - Output Group 3

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Proportion of Tasmanian land reserved					
Land protected either by legislation or by contract in conservation reserves, under covenant or heritage regimes (TT) ¹	%	44.4	44.8	46.0	47.0
Extent of integration of conservation of natural diversity into private land management					
Private land covered by voluntary binding conservation agreements ²	Hectares '000	50.0	82.3	90.0	93.0
Private land covered by property-based game wildlife management plans ³	Properties	3 699	3 705	3 705	3 750
Accessibility of information to support natural resource management and development decisions					
Level of public use of the web-based Natural Values Atlas (NVA) ⁴	Pages '000	232	386	425	450
Percentage of threatened species covered by a listing statement ⁵	%	24	27	40	45
Changes in status of threatened species (TT)⁶					
Threatened species showing a decline in status	Number	11
Threatened species showing an improved status	Number	3	3	10	10
Progress in the eradication of foxes					
Evidence of foxes established behind the precautionary baiting control front ⁷	Number	na
Prevalence of Devil Facial Tumour Disease (DFTD) in wild management areas					
Percentage of trapped animals found to have DFTD in wild management trial areas ⁸	%	9.1	13.8	na	na
Genetic diversity of the Tasmanian devil					
Extent of genetic diversity of the Tasmanian devil insurance population ⁹	%	na	98	95	95
Extent of monitoring of the status of Tasmanian devils in the wild¹⁰					
Traps deployed to catch Tasmanian devils and monitor their health ¹¹	Number	na	1 275	1 000	1 000
Long term monitoring sites maintained ¹²	Number	na	3	3	6

Table 11.8: Performance Information - Output Group 3 (continued)

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Effectiveness of cooperative compliance weed management programs					
Inspections resulting in weed requirements and/or infringement notices	%	3.0	4.3	< 5.0	< 5.0
Introduction of new pests (TT)¹³					
Number of new weeds established	Number

Notes:

1. This measure is the same used for Tasmania *Together* (TT). The total land area of Tasmania used is 6.8 million hectares, based on the mean high-water mark. This includes Macquarie Island and other Tasmanian offshore islands. Only the terrestrial portion of reserves is reported on.
2. Voluntary binding conservation agreements include both conservation covenants and management agreements. The measure represents the cumulative total for reservation. The target for 2010-11 has been revised upwards from 74 as a result of the increased activity associated with the finalisation of the Non-Forest Vegetation Program in December 2010.
3. This measure includes individual forestry coupes. The target for 2010-11 has been revised downwards from 4 000 since the 2010-11 Budget Papers were published, reflecting the focus on updating existing plans rather than the establishment of new plans.
4. The Natural Values Atlas (NVA) provides a web interface that allows easy public access to information on plant and animal species, including their location in Tasmania. The measure refers to the number of requests for pages in the NVA sites. The 2010-11 target has been revised upwards from 400 to reflect the continued upward trend in usage in recent years.
5. This measure indicates the availability of information to support decisions about threatened species. Listing statements provide information required to support decisions related to threatened species management and recovery.
6. This measure is the same used for TT.
7. This is a new measure aimed at assessing the impact of the precautionary baiting control front established by the Fox Eradication Program in 2010. The baiting control front is determined on the basis of geography and habitat modelling and baiting occurs within that front. A new front is then established with new baits immediately beyond the first front and the previous baits removed. Over time, this rolling front will cover all areas where foxes are expected to be able to be established. Monitoring and surveillance then occurs behind the fronts to detect and destroy any surviving foxes or those that seek to re-establish. Evidence for the measure includes scats confirmed through DNA analysis and repeated credible sightings in an area.
8. This measure refers to results associated with the Forester Peninsula Disease Suppression Program. A review of the Program, taking into account data over four years, determined that the removal of diseased devils from this isolated area had not resulted in the eradication of the disease from the population. It was also found that the activities were not likely to sustain the population at levels that would ensure the long term survival of the species. As a result, a decision was made to cease these activities. Therefore no targets have been provided for 2010-11 or 2011-12.
9. This is a new measure aimed at assessing the extent of genetic variation within the devil insurance population. Maintaining 95 per cent genetic diversity is considered desirable to minimise the likelihood of inbreeding within the population and to ensure that it remains fit for release at a later date as and if required. The assessment is undertaken on an annual basis following the breeding season. It examines the genetic characteristics of the insurance population compared with the founder insurance animals. Further information can be found on the Program's website (<http://www.tassiedevil.com.au>).
10. This is a new suite of measures to provide information about the level of monitoring of the status of the Tasmanian devil. These activities are important in helping to understand the impacts and progress of the Devil Facial Tumour Disease (DFTD) and to provide information for the future planning of responses to the DFTD.
11. Traps are deployed overnight for the purpose of safely holding Tasmanian devils to enable them to be examined for disease by trained staff. The measure refers to the number of traps deployed on an overnight basis in a year. The targets are based on the monitoring effort required to provide the necessary information to assess the impacts and progress of the DFTD.
12. These are sites that are regularly visited over a long period of time, years to decades, to detect long term changes in the devil population and ecological impacts resulting from those changes.
13. This measure is the same used for TT. The TT measure also includes invertebrate pests and plant pathogens. Information about these pests is reported as part of Output Group 6: Biosecurity and Product Integrity.

Performance Information Comments

Growth in the area of land covered by voluntary binding conservation agreements in 2009-10 can be attributed to the finalisation of the Non-Forest Vegetation Program and a large number of Forest Conservation Fund agreements being registered on land titles during the period.

Use of the Natural Values Atlas as a source of authoritative, comprehensive information on Tasmania's natural values continued to increase in 2009-10. The inclusion of additional data sets supported increased usage and access by a growing number of stakeholders.

Output Group 4: Water Resources

Table 11.9 provides financial information for each Output under Output Group 4. A description of the Outputs follows the table.

Table 11.9: Summary Financial Information - Output Group 4

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Water Resources					
Expenses by Output					
4.1 Water Resource Management ¹	7 320	7 097	6 990	6 734	5 811
4.2 Water Resource Assessment	3 085	3 097	3 168	3 221	3 285
	10 405	10 194	10 158	9 955	9 096
Retained Revenue	211	219	223	227	227
Net Cost of Output Group	10 194	9 975	9 935	9 728	8 869
Appropriation¹	9 811	9 600	9 560	9 353	8 494

Note:

1. The decrease in the Water Resource Management Output and Appropriation in 2014-15 reflects the completion of the four-year funding program for the Water Initiative Election commitment.

4.1 Water Resource Management

This Output develops and implements a range of legislation and policies for water management to ensure the equitable, efficient and sustainable allocation and use of surface and ground water resources and the safety of dams. It also supports the development and coordination of policies relating to the regulation of the urban water and sewerage industry.

4.2 Water Resource Assessment

This Output provides services to assess, monitor, report and provide advice on the health, condition and state of Tasmania's water resources for the community, industry and government.

Table 11.10: Performance Information - Output Group 4

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Health of waterways					
Proportion of sampling sites in each AusRivAS band (TT) ^{1,2}					
X Band	%	8	8	na	8
A Band	%	60	59	na	80
B Band	%	20	23	na	10
C Band	%	10	10	na	2
D Band	%	2	na
Extent to which formal water management arrangements are in place for catchments					
Catchments with Water Management Plans/Frameworks in place ³					
	Number	5	6	7	13
Amount of water available for irrigation					
Total volume of water licensed for irrigation ⁴					
	Mega litres (ML) '000	461	493	545	565
Level of farm water development					
New dam works permits approved per annum ⁵					
	Number	100	77	75	75
Increased water storage capacity approved per annum ⁵					
	ML	25 219	16 241	20 000	20 000
Efficiency of dam permit processing					
Average time for processing applications for dam works permit approvals ⁶					
	Days	71	76	84	84
Accessibility of information to support water development and management decisions					
Surface and ground water monitoring sites on the Water Information System of Tasmania (WIST) ⁷					
	Number	118	133	134	192
Level of public use of WIST ⁸					
	Pages '000	462	626	650	650

Notes:

1. This measure is the same used for Tasmania *Together* (TT). AusRivAS provides an assessment of river health based on the composition of the macro invertebrate community found at a site. Further information about the AusRivAS assessment bands can be found in the Water section of the Department's website (<http://www.dpipwe.tas.gov.au>).
2. River health sampling is now undertaken every two years, rather than on an annual basis. As the next sampling will occur in 2011-12, targets for 2010-11 have not been provided.
3. The 2010-11 target for the development of water management plans has been revised downwards from 13 since the 2010-11 Budget Papers were published, as a result of the high level of technical work and community consultation required to complete these plans.
4. This measure refers to the total volume of water licensed and should be read as a cumulative total.
5. The 2010-11 targets have been revised downwards from 100 since the 2010-11 Budget Papers were published, reflecting a trend towards the construction of fewer but generally larger dams and an increased focus by farmers to seek to maximise the storage arrangements of their existing dams.

6. The statutory timeframe for processing dam applications under the *Water Management Act 1999* is 84 days. Interpretation of this measure needs to take account of the introduction of an integrated process for dealing with environmental issues at proposed dam sites. Dam proponents are no longer required to obtain additional authorisations for their dam works after gaining a dam permit. In addition, the trend towards larger and more complex dams has impacted on the level of complexity of applications to be assessed.
7. It is anticipated that 58 ground water sites will be added in 2011-12.
8. The 2010-11 target has been revised upwards from 575 since the 2010-11 Budget Papers were published, reflecting the continued community interest in water-related information.

Performance Information Comments

AusRivAS models predict the aquatic macro invertebrate fauna that would be expected to occur at a site in the absence of environmental stress such as pollution or habitat degradation. The 2009-10 changes in status between AusRivAS bands were the result of changes in only four out of the 60 sites sampled for river health. The status of one site improved from impoverished (D band) to significantly impaired (B band) as a result of flow recovery following the prolonged drought. The remaining changes were due to minor variations in the sort of macro invertebrates found at the sample sites and the level of flow recovery following drought.

In 2009-10, work continued on the development of water management plans for the Macquarie, South Esk, Inglis Flowerdale, Ringarooma, Sassafras-Wesley Vale, Ansons, Tomahawk and Boobyalla catchments.

The total volume of water licensed for irrigation increased by 32 000 mega litres from 2008-09 to 2009-10. This was largely a result of water allocated for new irrigation development, with over 16 000 mega litres of increased storage capacity approved in 2009-10.

WIST provides a single point of access to DPIPWE stream flow and water quality data and water related technical publications. It continues to attract a high level of public usage.

Output Group 5: Policy

Table 11.11 provides financial information for the single Output under Output Group 5. A description of the Output follows the table.

Table 11.11: Summary Financial Information - Output Group 5

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Policy					
Expenses by Output					
5.1 Policy Advice	2 092	1 966	2 013	2 046	2 087
	2 092	1 966	2 013	2 046	2 087
Net Cost of Output Group	2 092	1 966	2 013	2 046	2 087
Appropriation	2 060	1 934	1 981	2 014	2 055

5.1 Policy Advice

This Output provides strategic policy advice, leads and supports projects of strategic and conservation importance to the Department and leads departmental input into the assessment process for major projects. It also coordinates a number of department-wide programs, including the Department's Right to Information, Legislative and Internal Audit programs.

Table 11.12: Performance Information - Output Group 5

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Progress with projects of strategic importance¹					
Strategic projects with significant milestones achieved ²	Number	4	13	13	13
Stakeholder satisfaction					
Stakeholder satisfaction with quality of service ³	%	85	80	80	85

Notes:

1. These are projects designated as projects of strategic importance to the Department and the Government over the longer term. This workload measure identifies the number of projects where significant milestones, including completion, were achieved in accordance with Output Group objectives during the year.

2. The strategic projects relevant to this measure were reviewed and the number increased following the formation of DPIPW in July 2009. The target for 2010-11 has been amended upwards from 8 since the 2010-11 Budget Papers were published, to reflect this increase.
3. An annual survey of key stakeholder satisfaction is undertaken, focusing on the delivery of strategic projects and services relevant to this Output Group, as a measure of the quality of policy information provided. In 2009-10, a survey was undertaken of internal stakeholders only.

Performance Information Comments

In 2009-10, there were 13 strategic projects with significant milestones achieved. They included four major project assessment initiatives, five legislative reform initiatives and four other projects relating to the achievement of Department and Government objectives over the longer term. An example of these projects is the strategic assessment of the Midlands Water Scheme initiated in 2009-10. Four of the 13 projects were completed during the year.

Output Group 6: Biosecurity and Product Integrity

Table 11.13 provides financial information for each Output under Output Group 6. A description of the Outputs follows the table.

Table 11.13: Summary Financial Information - Output Group 6

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Biosecurity and Product Integrity</i>					
Expenses by Output					
6.1 Biosecurity	12 093	12 425	12 673	12 862	13 083
6.2 Product Integrity	7 234	7 388	7 546	7 665	7 805
	19 327	19 813	20 219	20 527	20 888
Retained Revenue	997	997	997	997	997
Net Cost of Output Group	18 330	18 816	19 222	19 530	19 891
Appropriation	18 046	18 443	18 849	19 157	19 518

6.1 Biosecurity

This Output supports the Tasmanian Biosecurity Strategy, providing scientific risk-based systems to exclude, eradicate or effectively manage exotic pests and diseases that jeopardise the relative pest and disease free status of Tasmania. This Output also includes services aimed at ensuring that agricultural chemical use and animal welfare practices are consistent with legislative requirements and community expectations.

6.2 Product Integrity

This Output delivers diagnostic services to support sustainable pest and disease control measures and to validate the State's relative pest and disease free status with scientific evidence. This Output also provides a framework to regulate and manage food safety in the primary production and processing sector.

Table 11.14: Performance Information - Output Group 6

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Effectiveness of plant health measures¹					
Import requirements for plants and plant products reviewed for currency	Number	9	9	11	13
Import requirements for plants and plant products fit for purpose	%	100	100	100	100
Effectiveness of Diagnostic Services					
Compliance with International Standard ISO 17025 as applied to veterinary testing laboratories ²	Yes/No	Yes	Yes	Yes	Yes
Maintenance of Tasmania's quarantine barrier					
Quarantine interceptions of pests, diseases and weeds ^{3,4}	Number	1 007	1 095	1 000	1 000
Post-barrier detections of significant pests, diseases and weeds					
Via DPIPWE surveillance systems	Number	3
Other detections	Number	1
Identification of private quarantine material – private confiscations (TT) ⁵	Kilos	2 111	2 012	2 100	2 100
Introduction of new pests (TT)⁶					
New invertebrate pests	Number	2
New plant pathogens	Number
Compliance with food safety standards by primary producers and processors					
Food safety quality assurance plans/programs approved annually by DPIPWE for eligible producers/processors	Number	108	115	118	112
Audits of high risk food safety areas without significant findings ⁷	%	100	100	100	100
Maintenance of animal health and welfare standards					
Inspection of intensive farming activities ⁸					
Percentage subject to animal welfare inspections	%	na	49	50	50

Table 11.14: Performance Information - Output Group 6 (continued)

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Inspections without significant non-compliance issues identified	%	na	85	100	100
Support for GMO Moratorium					
Former GM canola sites remediated (cumulative)	Number	4	4	4	5
Former GM canola sites with substantial progress towards remediation (cumulative)	Number	6	6	7
Compliance with chemical usage legislation					
Audits of agricultural and veterinary chemical usage without significant findings ⁹	%	na	100	100	100

Notes:

1. This suite of measures assesses the currency of import requirements used to exclude exotic pests and diseases that may jeopardise Tasmania's relative pest and disease free status. It refers to import requirements for plants and plant products that have been reviewed.
2. This measure provides independent verification of the quality of DPIPW's diagnostic services. Every 18 months the Department's veterinary testing laboratory's compliance with relevant segments of ISO 17025 is independently assessed by the National Association of Testing Authorities (NATA). ISO 17025 accreditation is an international standard against which laboratories demonstrate their technical competence to perform and report on a specified range of tests. It applies to any laboratory required to assure its customers of the precision, accuracy and repeatability of its results.
3. These figures represent intercepts of all pests and diseases during inspection and surveillance activities at the border including those not of quarantine significance.
4. The target for 2010-11 has been increased from 500 since the 2010-11 Budget Papers were published, as there has been a marked increase in intercepts in recent years. This has primarily been due to increased passenger arrivals and increased surveillance activities, including the use of x-ray machines and detector dogs.
5. This measure is the same used for Tasmania *Together* (TT). The measure refers to the number of kilograms of restricted produce confiscated by Quarantine Tasmania at Tasmanian ports during a selected month of the year. Restricted produce is any plant material defined as restricted under the *Plant Quarantine Act 1997*.
6. This measure is the same used for TT. The TT measure also includes weeds. Information about weeds is reported as part of Output Group 3: Resource Management and Conservation. New pest introduction is based on reporting of established populations, not barrier interceptions or other detections not leading to establishment.
7. High risk areas relate to aspects of primary food production that, if not controlled adequately by the operator, are likely to present a food safety risk to consumers.
8. This measure reports on the effects of an inspection regime of intensive farming activities, including piggeries and poultry farms, and will eventually report on dairies. Piggery inspections commenced in 2009-10. Poultry farm inspections commenced in 2010-11. Dairy inspections are yet to commence.
9. This measure assesses the level of compliance with chemical usage legislation. It reports on the findings of a new audit regime which commenced in September 2009. Data is not available for prior periods.

Performance Information Comments

In 2009-10, warehouse beetle, a pest of stored grain and seed, was detected in a dry-preserved snake purchased from the United States of America via eBay. The house where the snake was kept was disinfested and monitored for several months.

There were no additional former GM canola sites released from management under permit in 2009-10. A wet spring and summer, a dry and hot mid-summer, and rainfall in summer and autumn are thought to have stimulated canola seed germination at levels higher than recorded for many years. This included at sites thought to be substantially progressed to remediation. The volunteer canola plants were eradicated, resulting in seed bank drawdown. However, the number of sites on track for release from permit fell to zero. Ongoing monitoring and consultation with affected farmers is continuing, to ensure effective containment of GM material at all sites and eventual clearance.

Output Group 7: Environment Protection and Analytical Services

Table 11.15 provides financial information for each Output under Output Group 7. A description of the Outputs follows the table.

Table 11.15: Summary Financial Information - Output Group 7

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Environment Protection and Analytical Services</i>					
Expenses by Output					
7.1 Environmental Management and Pollution					
Control	15 349	14 595	14 921	15 212	15 496
7.2 Analytical Services	3 295	3 307	3 326	3 339	3 356
	18 644	17 902	18 247	18 551	18 852
Retained Revenue	3 987	3 469	3 508	3 549	3 549
Net Cost of Output Group	14 657	14 433	14 739	15 002	15 303
Appropriation	14 786	14 116	14 439	14 702	15 003

7.1 Environmental Management and Pollution Control

This Output undertakes activities to: develop high quality, contemporary policies and strategies for the protection of the environment; ensure development proposals meet appropriate guidelines and standards; regulate environmental impacts of large industrial and municipal activities; monitor environmental performance; and facilitate sustainable business practices and lifestyles.

7.2 Analytical Services

This Output focuses on providing a range of scientific and analytical services in order to support the delivery of best practice environmental management and the management of environmental incidents.

Table 11.16: Performance Information - Output Group 7

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Air quality¹					
	Exceeds PM ₁₀ Standards	< 2	< 2
Hobart					
	Exceeds PM ₁₀ Standards	1	< 5	< 5
Launceston ²					
Assessment and Regulation of Level 2 Activities					
Number of Environmental Management Plan (EMP) reviews completed (including annual and triennial EMPs) ³	Number	41	46	45	45
Number of S44(1)(d) Environment Protection Notices (EPNs) issued ^{4,5}	Number	43	40
Percentage of assessments undertaken within statutory timeframes ⁶	%	98	100	100	100
Analytical Services Tasmania					
Number of analyses performed	'000	211.6	195.5	220.0	220.0
Turnaround time ⁷	Days	9.3	9.7	na	na
Jobs reported on time ⁸	%	66.5	55.9	75.0	75.0

Notes:

1. These measures refer to performance against the National Environment Protection Measure (NEPM) PM₁₀ measure that counts the number of days that exceeds the standard of 50 micrograms per cubic metre of air. Consistent with the reporting requirements for NEPM, the data is now calculated on a calendar year basis, for example 2008-09 refers to performance against the standard during the 2008 calendar year.
2. As a result of the shift to reporting on a calendar year basis, there has been an amendment to the 2008-09 data previously published for Launceston.
3. The number of Environmental Management Plans reviewed each year is subject to variability depending on when industries provide these plans for review. More of the larger industries are moving towards annual reporting against permit conditions, with major reviews being undertaken every five years.
4. This measure identifies the number of *Environmental Management and Pollution Control Act 1994*, section 44(1)(d) Environment Protection Notices (EPNs) issued. EPNs are issued to vary the environmental conditions of land use permits. The number of such EPNs issued is a measure of performance in ensuring that permit conditions are relevant, appropriate and contemporary. Given the nature of EPNs, it is not possible to set an annual target for the issuance of EPNs.
5. Information for this measure is now produced electronically. The 2008-09 figure has been recalculated in accordance with the methodology used for this process.
6. This is a measure of performance in meeting statutory assessment timeframes.
7. This measure is to be discontinued and replaced by a new measure identifying the proportion of analytical jobs reported on time. Consequently no targets have been provided for 2010-11 or 2011-12.
8. This new measure is considered to be a more relevant and appropriate measure of the timeliness and quality of services provided as it relates more directly to the expectations of Analytical Services Tasmania (AST) clients in receiving results from work submitted to the AST laboratories.

Performance Information Comments

The number of tests performed by Analytical Services Tasmania (AST) decreased in 2009-10. Despite the drop in number of tests performed, there was a net increase in the amount of work required to perform the tests. This was reflected in the increased fees charged for testing and the resultant 20 per cent increase in revenue for 2009-10. As no additional resources were available to undertake testing during this period, there was a corresponding 10.6 percentage point decrease in the number of jobs reported on time.

Output Group 8: Parks and Wildlife Management

Table 11.17 provides financial information for the single Output under Output Group 8. A description of the Output follows the table.

Table 11.17: Summary Financial Information - Output Group 8

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Parks and Wildlife Management					
Expenses by Output					
8.1 Parks and Wildlife Management ¹	51 666	49 915	45 590	46 808	45 290
	51 666	49 915	45 590	46 808	45 290
Retained Revenue²	9 877	11 073	11 291	11 490	11 718
Net Cost of Output Group	41 789	38 842	34 299	35 318	33 572
Appropriation¹	36 744	34 256	29 690	30 060	28 110

Notes:

1. The decrease in the Parks and Wildlife Management Output and Appropriation in 2011-12 reflects the completion of a four-year funding program for priority asset maintenance in parks. The decrease in 2012-13 reflects a reduction in Macquarie Island Pest Eradication Project expenses. This project continues to 2014-15.
2. The increase in Retained Revenue in 2011-12 is due to increased park entry fee revenue and increased leases and licenses revenue.

8.1 Parks and Wildlife Management

This Output aims to maintain a representative and world-renowned parks and reserve system. Reserved land and water protects significant natural and cultural heritage while providing for its sustainable use with strong economic opportunities. This Output provides maintenance, improved infrastructure, high quality visitor experiences and ensures increased visitor safety. The Output includes the management of risk associated with wildfire occurrence in the parks and reserve system. It also develops and implements enhanced biosecurity measures and significant biodiversity restoration programs.

Table 11.18: Performance Information - Output Group 8

Performance Measure ¹	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Management Plans					
Reserves covered by management plans ²	Number	59	59	77	86
Protected land covered by approved management plans (TT)	%	69	69	71	69
Strategic fire management³					
Fuel reduction burns	Number	33	36	30	30
Area covered by fuel reduction burns	Hectares	6 715	6 400	6 000	6 000
Level of volunteer support⁴					
Registered volunteer partner organisations	Number	na	66	80	90
WILDCARE Inc. registered members	Number	2 040	3 850	5 000	5 000
Visitor numbers⁵					
Mt Field	'000	116	110	125	125
Freycinet	'000	207	205	210	210
Cradle Mountain	'000	171	166	190	190
Lake St Clair	'000	89	85	100	100
Gordon River ⁶	'000	102	104	110	110
Mole Creek Caves	'000	51	41	50	50

Notes:

- The previously reported Park Satisfaction measure has been discontinued. This measure was derived from a three to four year rolling program of exit poll surveys. Although the surveys are continuing, the timeframe and long interval between surveys at each site has severely limited the availability of data for the measure for the period represented by this table. Several new measures have been introduced that provide more current and useful information about performance for this Output Group.
- In 2009-10, there were 413 reserves on public land reserved under the *Nature Conservation Act 2002*. Only 14 per cent of these are covered by management plans. However, these plans cover approximately 1.7 million hectares, which is about 69 per cent of the total area of reserved land managed by the Parks and Wildlife Service (PWS).
- This is a new suite of measures that provides information about the strategic Fire Management Program, which includes a series of fuel reduction burns. Planned burning is undertaken in support of three objectives, being asset protection, strategic fuel management and ecological burning. The targets for these measures reflect the objectives of the Program. The level of activity can be impacted by weather and the extent of multi-agency activities.
- This is a new suite of measures that provides information on volunteer activity. Volunteers and volunteer organisations contribute around 200 000 hours of time annually to the PWS, with an estimated value of approximately \$5.0 million. This includes support provided through WILDCARE Inc. the PWS volunteer management partner. Volunteerism supports the development of a high level of community engagement with, and the sustainable use of Tasmania's parks and reserve system.
- Visitor numbers are collated by ongoing monitoring at selected sites as follows:
 - Mt Field (person visit), estimated from vehicle counts and bus passengers;
 - Freycinet (person visit), estimated from vehicle counts and bus passengers;
 - Cradle Mountain (person visit), estimated from vehicle counts, shuttle bus and bus passengers;
 - Lake St Clair (person visit), estimated from vehicle counts and bus passengers;
 - Gordon River (person visits), estimated via the Tasmanian Visitor Survey (Tourism Tasmania); and
 - Mole Creek Karst (person visits), estimated from cave ticket sales.
- The Gordon River visitor data is collected by *Tourism Tasmania*. Data for 2008-09 has been revised following data validation, since this information was last published.

Performance Information Comments

It is expected that management plans approved in 2011-12 will include a number of small island reserves that together cover only a small proportion of the reserve estate. At the same time an increase in the reserve estate of around 78 000 hectares is expected as a result of the progression of the proclamation of land associated with the Crown Land Assessment and Classification process. Consequently, the proportion of reserves covered by management plans is expected to decrease in 2011-12. This is reflected in the target.

A change in the visitor numbers at the Mole Creek Caves in 2009-10 can be attributed to a decrease in coach tour visits, particularly from international visitors from Asia and school groups, following the Severe Acute Respiration Syndrome (SARS) scare in 2009. It is anticipated that visitor numbers will return to normal levels in 2010-11 and 2011-12.

Output Group 9: Heritage

Table 11.19 provides financial information for each Output under Output Group 9. A description of the Outputs follows the table.

Table 11.19: Summary Financial Information - Output Group 9

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Heritage					
Expenses by Output					
9.1 Historic Heritage Services	2 940	2 988	3 054	3 104	3 161
9.2 Aboriginal Heritage ¹	985	946	848	848	848
9.3 Royal Tasmanian Botanical Gardens	2 372	2 438	2 522	2 593	2 674
	6 297	6 372	6 424	6 545	6 683
Retained Revenue	40	33	33	33	33
Net Cost of Output Group	6 257	6 339	6 391	6 512	6 650
Appropriation	6 053	6 205	6 257	6 378	6 516

Note:

1. The decrease in the Aboriginal Heritage Output in 2012-13 reflects the cessation of one-off funding of \$100 000 provided to the Department in 2011-12 for the Aboriginal Heritage Legislation Review project.

9.1 Historic Heritage Services

This Output's objective is to ensure that Tasmania's historic environment is valued, protected and well managed. The Output provides regulatory advice on the State's most important historic heritage places and precincts and supports the statutory role of the Tasmanian Heritage Council. It delivers expert advice on heritage conservation, leads and supports collaborative effort in the heritage sector and works to promote community education and development activities.

9.2 Aboriginal Heritage

This Output aims to protect, conserve and promote Tasmania's unique Aboriginal heritage and increase the community's understanding and valuing of that heritage. The Output delivers regulatory advice and support for organisations and individuals in fulfilling their cultural and environmental responsibilities. This Output plays a direct role in contributing to the attainment of Tasmania *Together* goals, in particular empowerment of Aboriginal people with regard to decision making about the management of Aboriginal heritage.

9.3 Royal Tasmanian Botanical Gardens

This payment represents the Government's contribution towards the operation of the Royal Tasmanian Botanical Gardens. It supports the management, conservation and enhancement of the Gardens in accordance with the *Royal Tasmanian Botanical Gardens Act 2002*. The Output aims to increase community understanding of the importance of plants and to enrich Tasmania's social and cultural environment by providing programs in plant collections and displays, tourism and recreation, cultural heritage, research and learning. Further information on the Royal Tasmanian Botanical Gardens is provided in Chapter 23 *Royal Tasmanian Botanical Gardens* of this Budget Paper.

Table 11.20: Performance Information – Output Group 9

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Historic Heritage Services					
Number of places on the Tasmanian Heritage Register (TT) ¹	Number	5 496	5 504	5 550	5 550
Recorded historic heritage sites actively managed ^{2,3}	%	9.3	10.2	9.0	6.0
Aboriginal Heritage⁴					
Permit recommendations provided to the Director of National Parks and Wildlife within 15 working days ⁵	%	na	29	75	75
Permit recommendations provided to the Director of National Parks and Wildlife that include evidence of community engagement ⁶	%	na	100	100	100
Requests for Tasmanian Aboriginal Site Index (TASI) searches responded to within 10 working days ⁷	%	na	65	90	90

Table 11.20: Performance Information – Output Group 9 (continued)

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Royal Tasmanian Botanical Gardens (RTBG)					
	Number				
RTBG total visitors	'000	389	403	430	438
Tasmanian Seed Conservation Centre, number of collections held in seed store ⁸	Number	822	1 050	1 050	1 150

Notes:

1. This measure is the same used for Tasmania *Together* (TT). Permanent entry in the Tasmanian Heritage Register ensures the statutory management of heritage properties by the Heritage Council as required by the *Historic Cultural Heritage Act 1995*. The data reflects the number of places permanently entered in the Register and excludes all pending provisional entries.
2. The percentage of recorded historic heritage sites actively managed relates to those places on the Tasmanian Heritage Register that were subject to a works application, recorded exclusion or those that received a grant from the Heritage Conservation Funding Program.
3. The lower target for 2011-12 is linked to a decrease in the number of works applications received by the Heritage Council and the adoption of self-assessment exemptions in 2010.
4. This suite of measures was introduced in January 2010 to provide information about the timeliness of responses by Aboriginal Heritage Tasmania (AHT) and the level of community engagement. The measures will be reviewed in the coming year for ongoing relevance, taking into account work to reengineer business processes together with the potential impact of new legislation being progressed.
5. AHT provides advice on the impact of land use and development proposals on Aboriginal heritage values. This measure assesses the timeliness of recommendations provided to the Director of National Parks and Wildlife for consideration by the Minister in accordance with the *Aboriginal Relics Act 1975*.
6. The actual for 2009-10 relates to the period January to June 2010 following the establishment of this measure. Comparative data is not available prior to this date as up until that point consultation with the Aboriginal community was undertaken by consultants.
7. TASI is a permanent record of identified Aboriginal heritage places used for management, research public interest and accountability purposes.
8. The 2010-11 target has been revised upwards from 1 045 since the 2010-11 Budget Papers were published, to reflect the level of seed collection achieved in 2009-10.

Performance Information Comments

Efforts in recent years to consolidate, amend and remove existing entries on the Tasmanian Heritage Register combined with the need to prioritise assessments on-hand has meant that the number of permanent entries in the Register are less than the target for 2009-10. For these reasons it is also expected that the number of permanent entries in the Register in future years will fluctuate more than in the past.

The delivery of services for the Aboriginal Heritage Output has occurred in a challenging environment. Bans on assessments by external Aboriginal Heritage Officers coupled with an increase in the scope and complexity of assessments required for some projects and staff turnover have all impacted on the capacity to achieve performance targets for this Output.

SPECIAL CAPITAL INVESTMENT FUNDS

Table 11.21 identifies expenditure by the Department from the Government's Special Capital Investment Funds.

Table 11.21: Special Capital Investment Fund (SCIF) Allocations

	Estimated Total Cost	2011-12 Budget	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Environment, Parks and Heritage					
Infrastructure Tasmania Fund					
Coastal Walk at Arthur River	400	200
Off-Road Vehicle and Track Management	1 500	950
		1 150
Urban Renewal and Heritage Fund					
Coles Bay Jetty Replacement	980	36
Low Head Infrastructure Maintenance	990	400
North East Tasmania Camping Infrastructure	835	400
		836
Total SCIF Allocations		1 986

Infrastructure Tasmania Fund

Coastal Walk at Arthur River

In 2011-12, \$200 000 will be provided to complete the new walk at Arthur River that will take visitors on a cultural journey through the landscape and interpret the rich Aboriginal heritage of the area, providing an exciting educational experience. The walk is being developed in close consultation with the Aboriginal community and complements the works to protect Aboriginal heritage being done through the Off-Road Vehicle and Track Management project.

Off-Road Vehicle and Track Management

In 2011-12, \$950 000 will be provided to the Sustainable Off-Road Vehicle and Track Management project in the Arthur-Pieman Conservation Area. The project involves upgrades to the track network, works to protect Aboriginal heritage, education and interpretation material and other infrastructure required to enable effective recreational vehicle management. The implementation of the new recreational vehicle permit system commenced in November 2010, with the required planning studies, approvals and community consultation well advanced.

Urban Renewal and Heritage Fund

Coles Bay Jetty Replacement

The replacement of the existing Coles Bay jetty has largely been completed and is open to the public. In 2011-12, there is \$36 000 of funding to finalise the project.

Low Head Infrastructure Maintenance

In 2011-12, \$400 000 will be provided to complete one-off project maintenance works and improvements to the Low Head Maritime site. The project is to protect the historic heritage of buildings on the site and includes catch up maintenance on a number of buildings.

North East Tasmania Camping Infrastructure

In 2011-12, \$400 000 will be provided to complete the North East Tasmania Camping Infrastructure works project. The project is to analyse visitor trends and assess environmental impacts. In addition, changes will be made to day use and camping sites that will better satisfy visitor needs, conserve the natural qualities that attract people to these sites and make the sites more economically manageable for the Parks and Wildlife Service.

Water Infrastructure Fund

Table 11.22 identifies expenditure by the Department from the Government's Water Infrastructure Fund.

Table 11.22: Water Infrastructure Fund

	2011-12	2012-13	2013-14	2014-15
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Balance Brought Forward	22 631	5 860
INFLOWS				
<i>Department of Primary Industries, Parks, Water and Environment</i>				
Australian Government Funding - Water for the Future	43 145	56 000	17 484
TOTAL SOURCE OF FUNDS	65 776	61 860	17 484
OUTFLOWS				
<i>Department of Primary Industries, Parks, Water and Environment</i>				
Water Infrastructure Initiative ¹	59 916	61 860	17 484
TOTAL OUTFLOWS	59 916	61 860	17 484
Closing Balance	5 860

Note:

1. The Water Infrastructure Fund was initially established by the State Government with an \$80.0 million funding contribution. The WIF is now also supplemented with Australian Government funding.

The Water Infrastructure Fund (WIF) was established in 2007-08 with the transfer of \$80.0 million from the Infrastructure Tasmania Fund to enable major investment in Tasmania's water infrastructure. This investment includes the development of a number of significant irrigation projects with the potential to provide the State with an additional 250 gigalitres per annum of irrigation water.

In 2011-12, \$59.9 million will be provided from the WIF to Tasmanian Irrigation Pty Ltd, to continue the development of this key infrastructure network. This includes funding contributions provided through the Australian Government's Water for the Future Fund under a National Partnership Agreement.

During 2011-12, there will be major irrigation works to deliver the Midlands Irrigation Scheme, the Lower South Esk Irrigation Scheme, the Upper Ringarooma Irrigation Scheme and augmentation of the Winnaleah Irrigation Scheme. Planning and approvals will also commence on schemes as part of the South East Irrigation Scheme.

CAPITAL INVESTMENT PROGRAM

Table 11.23 provides financial information for the Department's Capital Investment Program. Further information on the Capital Investment Program is provided at Chapter 8 in Budget Paper No 1 *The Budget*.

Table 11.23: Capital Investment Program

	Estimated Total Cost	2011-12 Budget	2012-13 Forward Estimate	2013-14 Forward Estimate	2014-15 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Environment, Parks and Heritage					
Crown Land Services - Structural Asset Upgrades	Ongoing	556	556	556	556
Three Capes Track	25 300	8 200	14 100	2 100
Total CIP Allocations		8 756	14 656	2 656	556

Crown Land Services – Structural Asset Upgrades

Ongoing funding is provided for the removal or remediation of physical structures and land that present public liability risks, statutory maintenance, and essential and preventive maintenance to buildings.

Three Capes Track

Funding is provided for the establishment of the Three Capes Track, a \$12.8 million initiative by the Government, supported by a matching commitment of \$12.5 million from the Australian Government and potential additional private sector investment. This five night, six day, 68 kilometre walk will take in dramatic vistas at three capes within the Tasman National Park: Cape Raoul, Cape Pillar and Cape Hauy. The walk will increase Tasmania's profile as an iconic walking destination and support the growth of tourism on the Tasman Peninsula.

DETAILED BUDGET STATEMENTS

Table 11.24: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	144 711	186 995	205 227	156 404	135 809
Fines and Regulatory Fees ²	3 367	7 481	7 539	7 597	7 656
Interest Revenue	1 776	1 802	1 821	1 842	1 865
Grants ³	4 691	2 525	539	539	539
Sales of Goods and Services	21 220	20 603	20 811	20 990	21 189
Other Revenue ⁴	15 509	21 854	15 011	15 261	15 511
	191 274	241 260	250 948	202 633	182 569
Less Expenses					
Employee Entitlements ⁵	94 187	94 689	99 182	98 826	100 159
Superannuation	10 233	10 633	10 883	11 021	11 145
Depreciation and Amortisation	9 135	9 082	9 189	9 420	9 658
Grants and Transfer Payments ⁶	55 546	22 105	20 170	15 363	13 069
Supplies and Consumables ⁷	54 031	51 281	46 743	47 543	46 200
Other Expenses	12 920	12 939	13 163	13 272	13 440
	236 052	200 729	199 330	195 445	193 671
Plus Gains/(Losses)					
Gain/(Loss) on Sale of Non-Financial Assets ⁸	15 000
	15 000
Equals OPERATING RESULT	(29 778)	40 531	51 618	7 188	(11 102)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets	2 419	2 845	2 513	2 143	2 377
Other Non-Owner Movements in Equity ⁹	(32 871)	(53 916)	(56 000)	(17 484)
	(30 452)	(51 071)	(53 487)	(15 341)	2 377
Equals COMPREHENSIVE INCOME	(60 230)	(10 540)	(1 869)	(8 153)	(8 725)

Notes:

1. The movement in Revenue from Appropriation reflects the changes in funding from the Water Infrastructure Fund (refer Table 11.22) and for the Three Capes Track project (refer Table 11.23).
2. The increase in Fines and Regulatory Fees in 2011-12 reflects the reclassification of leases and licenses revenue and recreational fishing licenses, which were previously recorded as Sales of Goods and Services, and Other Revenue.

3. The decrease in Grants in 2011-12 and 2012-13 reflects the reduction and subsequent completion of one-off grant funding from the Infrastructure Tasmania Fund and Urban Renewal and Heritage Fund for a number of projects (refer Table 11.21).
4. The increase in Other Revenue in 2011-12 reflects the major asset sales program and receipt of funds into the Crown Lands Administration Fund.
5. The increase in Employee Entitlements in 2012-13 is primarily due to additional funding for the Valuer-General to enable valuations to be conducted on a more regular basis.
6. The decrease in Grants and Transfer Payments in 2011-12 is primarily due to a reduction in the Crown Lands Administration Fund transfer to the Consolidated Fund, and the change in arrangements for the payment of the Australian Government grant of \$5.7 million to Natural Resource Management organisations, now made by Finance-General. The decrease in 2013-14 reflects the cessation of the operating grant paid from the Water Infrastructure Fund to Tasmanian Irrigation Pty Ltd (refer Table 11.22).
7. The decrease in Supplies and Consumables in 2012-13 reflects a reduction in Macquarie Island Pest Eradication Project expenditure. This project continues to 2014-15.
8. The decrease in Gain/(Loss) on Sale of Non-Financial Assets in 2011-12 reflects the reclassification of Crown Lands Administration Fund major asset sales to Other Revenue.
9. The movement in Other Non-Owner Movements in Equity reflects the transfer of funds from the Water Infrastructure Fund held by the Department for water infrastructure projects to Tasmanian Irrigation Pty Ltd (refer Table 11.22).

Table 11.25: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
			Forward	Forward	Forward
	Budget	Budget	Estimate	Estimate	Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent ¹	143 755	178 239	190 571	153 748	135 253
Works and Services ²	956	8 756	14 656	2 656	556
	144 711	186 995	205 227	156 404	135 809
Total Revenue from Appropriation	144 711	186 995	205 227	156 404	135 809

Notes:

1. The movement in Recurrent Annual Appropriation reflects the changes in funding for the Water Infrastructure Fund (refer Table 11.22).
2. The increase in Works and Services Annual Appropriation in 2011-12 and 2012-13 reflects additional funding for the Three Capes Track project (refer Table 11.23). The decrease in 2013-14 is due to the completion of the Three Capes Track project.

Table 11.26: Income Statement – Administered

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	9 244	9 449	9 473	9 518	9 629
Fines and Regulatory Fees	17 141	16 692	16 973	17 293	17 704
Grants ²	8 023	15 197	13 379	3 830	3 830
Sales of Goods and Services ³	17 258	21 619	21 929	22 318	22 828
Other Revenue ⁴	29 000	6 400	5 400	6 500	5 000
	80 666	69 357	67 154	59 459	58 991
Less Expenses					
Grants and Transfer Payments ¹	9 244	9 449	9 473	9 518	9 629
Transfer to the Consolidated Fund ⁵	71 422	59 908	57 681	49 941	49 362
	80 666	69 357	67 154	59 459	58 991
Equals OPERATING RESULT
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME

Notes:

1. The increase in Revenue from Appropriation and Grants and Transfer Payments in 2011-12 is due to additional funding for the Port Arthur Historic Site Management Authority for the purpose of managing the Cascade Female Factory Historic Site. This increase is partly offset by the completion of the Inland Fisheries Services – Carp Eradication initiative.
2. The increase in Grants in 2011-12 reflects additional Australian Government revenue for the Three Capes Track project. The decrease in 2013-14 reflects reduced contributions from the Australian Government for the Three Capes Track project, Save the Tasmanian Devil program and Tasmanian Wilderness World Heritage Area.
3. The increase in Sales of Goods and Services in 2011-12 is due to the increase in Land Titles Office Dealings revenue as a result of the cessation of a 10 year exemption from the *Fee Units Act 1997*.
4. The decrease in Other Revenue in 2011-12 reflects a reduction in the transfer from the Crown Lands Administration Fund.
5. The movement in Transfer to the Consolidated Fund corresponds with movement in transfers of revenue for the Crown Lands Administration Fund, Three Capes Track project, Land Titles Office Dealings, Save the Tasmanian Devil program and Tasmanian Wilderness World Heritage Area.

Table 11.27: Administered Revenue

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue Collected on Behalf of the Consolidated Fund					
Abalone Licences	6 648	6 716	6 838	6 913	7 086
Commonwealth Recurrent Grants ¹	8 023	15 197	13 379	3 830	3 830
Environment Fees	3 212	3 224	3 237	3 332	3 415
Land Information Charges	245	240	235	219	224
Land Titles Office Dealings ²	12 189	16 482	16 721	17 049	17 475
Marine Farms Fees and Recoveries	1 152	1 181	1 211	1 241	1 272
Other Revenue ³	29 000	6 400	5 400	6 500	5 000
Other Sales of Services	1 378	1 411	1 445	1 480	1 516
Quarantine Fees ⁴	2 084	1 751	1 774	1 797	1 822
Regulatory Fees	3 094	3 169	3 246	3 326	3 408
Royalty Income	2 294	2 305	2 317	2 329	2 341
Water Licence Fees ⁵	2 103	1 832	1 878	1 925	1 973
	71 422	59 908	57 681	49 941	49 362
Revenue from Appropriation					
Annual Appropriation ⁶	9 244	9 449	9 473	9 518	9 629
Total Administered Revenue	80 666	69 357	67 154	59 459	58 991

Notes:

1. The increase in Commonwealth Recurrent Grants in 2011-12 reflects additional Australian Government revenue for the Three Capes Track project. The decrease in 2013-14 reflects reduced contributions from the Australian Government for the Three Capes Track project, Save the Tasmanian Devil program and Tasmanian Wilderness World Heritage Area.
2. The increase in Land Titles Office Dealings in 2011-12 reflects the increased revenue from the cessation of a 10 year exemption from the *Fee Units Act 1997*.
3. The decrease in Other Revenue in 2011-12 reflects a reduction in the transfer from the Crown Lands Administration Fund.
4. The decrease in Quarantine Fees in 2011-12 reflects a more accurate estimation of container examination fees based on actual revenue in 2010-11 and containers confined to the wharf no longer attracting a fee.
5. The decrease in Water Licence Fees in 2011-12 is due to an administrative change where revenue from water and sewerage operating licences to meet the costs of the independent economic regulator is now forwarded directly to the Office of the Energy Regulator.
6. The increase in Annual Appropriation in 2011-12 is due to additional funding for the Port Arthur Historic Site Management Authority for the purpose of managing the Cascade Female Factory Historic Site. This increase is partly offset by the completion of the Inland Fisheries Services – Carp Eradication initiative.

Table 11.28: Administered Expenses

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Grants and Subsidies					
Contribution to Commonwealth, State and Industry					
Organisations	470	470	470	470	470
Grant to Institute of Marine and Antarctic Studies	2 605	2 605	2 605	2 605	2 605
Grant to Tasmanian Institute of Agricultural Research	1 958	1 958	1 958	1 958	1 958
Inland Fisheries Service - Government Contribution ¹	1 601	1 201	1 201	1 201	1 201
Port Arthur Historic Site Management Authority ²	2 500	3 105	3 129	3 174	3 285
Wellington Park Contribution	110	110	110	110	110
	9 244	9 449	9 473	9 518	9 629
Transfer to the Consolidated Fund³	71 422	59 908	57 681	49 941	49 362
Total Administered Expenses	80 666	69 357	67 154	59 459	58 991

Notes:

1. The decrease in Inland Fisheries Service – Government Contribution in 2011-12 is due to the completion of the Inland Fisheries Services – Carp Eradication initiative.
2. The increase in the Port Arthur Historic Site Management Authority in 2011-12 is due to additional funding for the Port Arthur Historic Site Management Authority for the purpose of managing the Cascade Female Factory Historic Site.
3. The movement in the Transfer to the Consolidated Fund corresponds with movement in transfers of revenue for the Crown Lands Administration Fund, Three Capes Track project, Land Titles Office Dealings, Save the Tasmanian Devil program and Tasmanian Wilderness World Heritage Area.

Contribution to Commonwealth, State and Industry Organisations

This funding is the State contribution to cost sharing arrangements as agreed at meetings of the Natural Resource Management Ministerial Council and the Primary Industries Ministerial Council. The funding contributes to activities under Output Group 2 – Primary Industries, Output Group 3 – Resource Management and Conservation, and Output Group 6 – Biosecurity and Product Integrity.

Grant to the Institute of Marine and Antarctic Studies

In 2010, the Department entered into the Sustainable Marine Research Collaboration Agreement with the University of Tasmania's Institute of Marine and Antarctic Studies (IMAS), formerly the Tasmanian Aquaculture and Fisheries Institute (TAFI), to assist aquaculture and fisheries research. This replaces the previous Joint Venture Agreement with TAFI. The Government provides its contribution to the joint venture by way of an annual grant. Activities of IMAS contribute to Output Group 2 – Primary Industries.

Grant to the Tasmanian Institute of Agricultural Research

The Department and the University of Tasmania have an agreement in place for the Tasmanian Institute of Agricultural Research (TIAR) to undertake agricultural research, development and extension. The activities of TIAR contribute to Output Group 2 - Primary Industries and the majority of Government funding is reflected in that Output. The remaining funding is provided by way of an administered grant.

Inland Fisheries Service – Government Contributions

This contribution is linked to Output Group 3 – Resource Management and Conservation. It represents the community service functions of the Inland Fisheries Service (IFS) in relation to the conservation, protection and management of Tasmania's native freshwater fauna and the carp management program.

Port Arthur Historic Site Management Authority

This funding represents the Government's contribution to the Port Arthur Historic Site Management Authority to support the agreed conservation funding program for the Port Arthur and Coal Mines Historic Sites. During 2010-11, the Government committed additional funding for the purpose of managing the Cascade Female Factory Historic Site.

Wellington Park Contribution

The allocation represents the Government's contribution to the cost of administering the Wellington Park Management Authority.

Table 11.29: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	72 986	79 528	68 967	65 166	62 897
Investments	9 298	8 705	8 126	7 755	7 384
Receivables ²	3 728	2 503	2 609	2 695	2 781
Other Financial Assets ³	2 741	3 421	3 463	3 505	3 547
	88 753	94 157	83 165	79 121	76 609
Non-Financial Assets					
Land and Buildings ⁴	770 026	807 776	805 860	803 670	805 181
Infrastructure ⁵	68 688	77 069	88 532	87 544	80 708
Plant and Equipment ⁶	6 925	4 560	3 991	3 095	2 174
Heritage and Cultural Assets	2 225	2 335	2 502	2 727	3 020
Intangibles ⁷	1 899	1 451	1 446	1 441	1 436
Other Non-Financial Assets ⁸	4 508	1 006	1 097	1 188	1 279
	854 271	894 197	903 428	899 665	893 798
Total Assets	943 024	988 354	986 593	978 786	970 407
Liabilities					
Employee Entitlements	25 377	23 914	24 421	24 978	25 535
Payables ⁹	2 784	1 220	1 337	1 434	1 531
Other Liabilities	17 114	17 763	17 247	16 939	16 631
Total Liabilities	45 275	42 897	43 005	43 351	43 697
Net Assets	897 749	945 457	943 588	935 435	926 710
Equity					
Accumulated Funds ¹⁰	253 841	514 155	509 773	499 477	488 375
Asset Revaluation Reserve ¹⁰	377 579	173 409	175 922	178 065	180 442
Other Equity	266 329	257 893	257 893	257 893	257 893
Total Equity	897 749	945 457	943 588	935 435	926 710

Notes:

1. The increase in Cash and Deposits in 2012 reflects reduced transfers from the Crown Lands Administration Fund to the Consolidated Fund. The decrease in 2013 reflects the transfer of funds from the Water Infrastructure Fund (WIF) held by the Department for water infrastructure projects to Tasmanian Irrigation Pty Ltd (refer Table 11.22).
2. The decrease in Receivables in 2012 reflects revised estimates based on the actual 30 June 2010 balance.
3. The increase in Other Financial Assets in 2012 reflects revised estimates based on the actual 30 June 2010 balance.
4. The increase in Land and Buildings in 2012 reflects the Department's revaluation of Land and Buildings assets.

5. The increase in Infrastructure in 2012 and 2013 reflects the capitalisation of works on the Three Capes Track.
6. The decrease in Plant and Equipment in 2012 and over the Forward Estimates period represents the net effect of plant and equipment depreciating at a greater rate than capital purchases.
7. The decrease in Intangibles in 2012 reflects revised estimates based on the actual 30 June 2010 balance.
8. The decrease in Other Non-Financial Assets in 2012 reflects the reallocation of Leasehold Assets to Land and Buildings to be consistent with 2009-10 financial statement reporting.
9. The decrease in Payables in 2012 reflects revised estimates based on the actual 30 June 2010 balance.
10. The movement in Accumulated Funds and Asset Revaluation Reserve in 2012 reflects a reallocation between equity accounts post the administrative restructure of the Department based on the 30 June 2010 balance.

Table 11.30: Balance Sheet as at 30 June – Administered

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Receivables ¹	1 695	2 256	2 249	2 242	2 235
Other Financial Assets ²	5 514	2 304	2 370	2 436	2 502
	7 209	4 560	4 619	4 678	4 737
Total Assets	7 209	4 560	4 619	4 678	4 737
Liabilities					
Payables ³	794	3 759	3 759	3 759	3 759
Other Liabilities ³	5 951	337	396	455	514
Total Liabilities	6 745	4 096	4 155	4 214	4 273
Net Assets	464	464	464	464	464
Equity					
Accumulated Funds	464	464	464	464	464
Total Equity	464	464	464	464	464

Notes:

1. The increase in Receivables in 2012 reflects a more accurate estimate of the anticipated level of receivables held by the Department.
2. The decrease in Other Financial Assets in 2012 is due to a decrease in accrued revenue based on the actual 30 June 2010 balance.
3. The increase in Payables and decrease in Other Liabilities in 2012 reflects a reclassification and more accurate estimate of these liabilities.

Table 11.31: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	144 711	186 995	205 227	156 404	135 809
Fines and Regulatory Fees ²	3 367	7 481	7 539	7 597	7 656
Interest Received	1 776	1 794	1 813	1 834	1 857
Grants ³	4 691	2 525	539	539	539
Sales of Goods and Services	21 200	20 583	20 791	20 990	21 189
GST Receipts	9 070	9 070	9 070	9 070	9 070
Other Receipts ⁴	15 440	21 785	14 942	15 192	15 442
	200 255	250 233	259 921	211 626	191 562
Cash Paid					
Employee Entitlements ⁵	(93 876)	(94 378)	(98 871)	(98 465)	(99 798)
Superannuation	(10 233)	(10 633)	(10 883)	(11 021)	(11 145)
Grants and Transfer Payments ⁶	(55 546)	(22 105)	(20 170)	(15 363)	(13 069)
Supplies and Consumables ⁷	(54 079)	(51 329)	(46 811)	(47 738)	(46 395)
GST Payments	(9 070)	(9 070)	(9 070)	(9 070)	(9 070)
Other Payments	(12 870)	(12 889)	(13 113)	(13 222)	(13 390)
	(235 674)	(200 404)	(198 918)	(194 879)	(192 867)
Net Cash Flows from Operating Activities	(35 419)	49 829	61 003	16 747	(1 305)
Cash Flows from Investing Activities					
Sale of Fixed Assets ⁸	15 000
Purchase of Fixed Assets ⁹	(4 060)	(11 235)	(15 585)	(3 085)	(985)
Net Purchase of Investments ¹⁰	(32 850)	(53 895)	(55 979)	(17 463)	21
Net Cash Flows from Investing Activities	(21 910)	(65 130)	(71 564)	(20 548)	(964)
Net Increase/(Decrease) in Cash Held	(57 329)	(15 301)	(10 561)	(3 801)	(2 269)
Cash at the Beginning of the Year	130 315	94 829	79 528	68 967	65 166
Cash at the End of the Year	72 986	79 528	68 967	65 166	62 897

Notes:

1. The movement in Appropriation reflects the changes in funding from the Water Infrastructure Fund (refer Table 11.22) and for the Three Capes Track project (refer Table 11.23).
2. The increase in Fines and Regulatory Fees in 2011-12 reflects the reclassification of leases and licenses receipts and recreational fishing licenses, which were previously recorded as Sales of Goods and Services, and Other Receipts.

3. The decrease in Grants in 2011-12 and 2012-13 reflects the reduction and subsequent completion of one-off grant funding from the Infrastructure Tasmania Fund and Urban Renewal and Heritage Fund for a number of projects (refer Table 11.21).
4. The increase in Other Receipts in 2011-12 reflects the major asset sales program and receipt of funds into the Crown Lands Administration Fund.
5. The increase in Employee Entitlements in 2012-13 is primarily due to additional funding for the Valuer-General to enable valuations to be conducted on a more regular basis.
6. The decrease in Grants and Transfer Payments in 2011-12 is mainly due to a reduction in the Crown Lands Administration Fund transfer to the Consolidated Fund, and the change in arrangements for the grant payment of \$5.7 million to Natural Resource Management organisations, now made by Finance-General. The decrease in 2013-14 reflects the cessation of the operating grant paid from the Water Infrastructure Fund to Tasmanian Irrigation Pty Ltd (refer Table 11.22).
7. The decrease in Supplies and Consumables in 2012-13 reflects a reduction in Macquarie Island Pest Eradication Project payments. This project continues to 2014-15.
8. The decrease in Sale of Fixed Assets in 2011-12 is due to the reclassification of Crown Lands Administration Fund major asset sales to Other Receipts.
9. The increase in Purchase of Fixed Assets in 2011-12 and 2012-13 reflects the level of constructed infrastructure for the Three Capes Track project. The decrease in 2013-14 reflects a reduced level of constructed infrastructure for the Three Capes Track project as the project approaches completion.
10. The movement in Net Purchase of Investments reflects the transfer of funds from the Water Infrastructure Fund held by the Department for water infrastructure projects to the Tasmanian Irrigation Pty Ltd.

Table 11.32: Cash Flow Statement – Administered

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	9 244	9 449	9 473	9 518	9 629
Fines and Regulatory Fees	17 141	16 692	16 973	17 293	17 704
Grants ²	8 023	15 197	13 379	3 830	3 830
Sales of Goods and Services ³	17 258	21 619	21 929	22 318	22 828
Other Receipts ⁴	29 000	6 400	5 400	6 500	5 000
	80 666	69 357	67 154	59 459	58 991
Cash Paid					
Grants and Transfer Payments ¹	(9 244)	(9 449)	(9 473)	(9 518)	(9 629)
Transfers to the Consolidated Fund ⁵	(71 422)	(59 908)	(57 681)	(49 941)	(49 362)
	(80 666)	(69 357)	(67 154)	(59 459)	(58 991)
Net Cash Flows from Operating Activities
Net Increase/(Decrease) In Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Notes:

1. The increase in Appropriation and Grants and Transfer Payments in 2011-12 is due to additional funding for the Port Arthur Historic Site Management Authority for the purpose of managing the Cascade Female Factory Historic Site. This increase is partly offset by the completion of the Inland Fisheries Services – Carp Eradication initiative.
2. The increase in Grants in 2011-12 reflects additional Australian Government revenue for the Three Capes Track project. The decrease in 2013-14 reflects reduced contributions from the Australian Government for the Three Capes Track project, Save the Tasmanian Devil and Tasmanian Wilderness World Heritage Area initiatives.
3. The increase in Sales of Goods and Services in 2011-12 is due to the increase in Land Titles Office Dealings revenue as a result of the cessation of a 10 year exemption from the *Fee Units Act 1997*.
4. The decrease in Other Receipts in 2011-12 reflects a reduction in the transfer from the Crown Lands Administration Fund.
5. The movement in the Transfer to the Consolidated Fund corresponds with movement in transfers of revenue for the Crown Lands Administration Fund, Three Capes Track project, Land Titles Office Dealings, Save the Tasmanian Devil program and Tasmanian Wilderness World Heritage Area.

12 DEPARTMENT OF TREASURY AND FINANCE

AGENCY OUTLINE

The Department of Treasury and Finance is responsible to the Treasurer, Lara Giddings MP. The Department is responsible for implementing the Government's economic and financial policies and is the central agency responsible for the management of Government financial resources.

It also provides the Government with objective advice on the economic and financial management of the State; performs financial analysis, monitoring and reporting functions; and undertakes tax collection and a number of service, regulatory and compliance activities.

This chapter provides the Department's financial information for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information on the Department is provided at <http://www.treasury.tas.gov.au>.

MAJOR INITIATIVES

Financial Management Framework Review

The Department is continuing to progress a major review of Tasmania's financial management framework with the aim of introducing a new Financial Management Act to replace the *Public Account Act 1986* and the remnant *Financial Management and Audit Act 1990*.

The review is a significant governance reform which is aimed at ensuring higher levels of accountability and transparency in the Tasmanian Government and determining the future financial governance relationship between Tasmania's Parliament, the Executive Government and public sector entities.

A Position Paper examining matters of significance was circulated for comment to stakeholders during 2010-11. Stakeholder responses will be considered during the drafting of an Exposure Draft Bill, which will be released for a further period of stakeholder consultation in early 2011-12. It is anticipated that a Financial Management Bill will be introduced to Parliament in late 2011.

Government Business Reform

During 2011-12, the Department will be progressing implementation of the Government's reform principles for the operation of Government Businesses. This will include reviewing and reissuing the key governance documents for each business. In addition, quarterly monitoring of the performance of each business will continue with particular emphasis on the delivery of financial targets and operational efficiency. Major capital expenditure investment proposals of the businesses will be scrutinised to ensure outcomes are consistent with the Government's expectations.

OTHER INITIATIVES

Central Programs Reviews

During 2011-12, Treasury and the Department of Premier and Cabinet will progress the Central Program Reviews as part of the Government's Budget Savings Strategies.

These reviews are being undertaken in addition to the actions being implemented by agencies to achieve greater levels of productivity and efficiency. The key focus of the reviews will be to cease programs that:

- do not align with Government policy priorities and government responsibilities;
- are inefficient and/or ineffective; or
- duplicate equivalent programs provided by other agencies or levels of government.

The central program reviews will:

- complement internal reviews to be undertaken within agencies;
- be led by Treasury and the Department of Premier and Cabinet, but will involve significant input and support from relevant agencies;
- involve consultation with relevant stakeholders;
- report progress to Budget Committee; and
- be undertaken on a regular basis with new projects being identified and undertaken as other projects are completed.

Further information on these reviews is available in Budget Paper 1 *The Budget* Chapter 4 Budget Savings Strategies.

AGENCY SAVINGS STRATEGIES

In accordance with the Government's objective to return the Budget to a sustainable position, the Department is implementing a number of savings strategies to achieve savings of \$1.5 million in 2011-12 increasing to \$3.5 million in 2014-15. Saving strategies will include:

- implementing efficiencies in the delivery of corporate support services;
- streamlining tax administration, refocusing liquor and gaming regulation and improving cost recovery;
- ceasing the whole-of-government finance education program; and
- improving online service delivery.

The impact of these strategies is reflected in the financial information provided in this chapter.

OUTPUT INFORMATION

Outputs of the Department of Treasury and Finance are provided under the following Output Groups:

- Output Group 1 – Financial and Resource Management Services;
- Output Group 2 – Economic and Fiscal Policy Advice;
- Output Group 3 – Revenue and Regulatory Management Services; and
- Output Group 4 – Community Assistance.

Table 12.1 provides an Output Group Expense Summary for the Department.

Table 12.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Financial and Resource Management Services					
1.1 Budget Development and Management	2 632	2 676	2 666	2 714	2 747
1.2 Financial Management and Accounting Services	4 028	3 898	3 897	3 972	4 017
1.3 Shareholder Advice on Government Businesses	3 029	2 786	2 772	2 844	2 876
1.4 Government Property and Accommodation Services	1 430	1 362	1 358	1 428	1 448
1.5 Government Procurement Services	1 981	2 002	2 044	2 101	2 129
	13 100	12 724	12 737	13 059	13 217
Output Group 2 - Economic and Fiscal Policy Advice					
2.1 Economic Policy Advice	2 667	2 569	2 565	2 644	2 672
2.2 Fiscal Policy and Regulatory Advice ¹	3 810	3 156	3 117	3 165	3 192
	6 477	5 725	5 682	5 809	5 864
Output Group 3 - Revenue and Regulatory Management Services					
3.1 Tax Administration and Revenue Collection	9 882	9 437	9 360	9 459	9 585
3.2 Regulation and Administration of Liquor and Gaming	7 332	7 411	7 352	7 413	7 512
3.3 Economic Regulation ²	1 941	1 695	1 761	1 822	1 960
	19 155	18 543	18 473	18 694	19 057
Output Group 4 - Community Assistance					
4.1 Bass Strait Islands Community Service Obligation	7 687	8 392	8 676	9 023	9 317
4.2 Public Trustee Community Service Obligation	1 260	1 310	1 360	1 420	1 420
4.3 Community Support Levy	4 999	4 770	4 680	4 890	5 010
4.4 Payment to Anzac Day Trust and Royal Society Papers	25	25	26	26	26
	13 971	14 497	14 742	15 359	15 773
TOTAL	52 703	51 489	51 634	52 921	53 911

Notes:

1. The decrease in Fiscal Policy and Regulatory Advice (Output 2.2) in 2011-12 reflects the transfer of administration of the Tasmanian Community Fund to the Department of Premier and Cabinet.
2. The decrease in Economic Regulation (Output 3.3) in 2011-12 reflects the commencement of the Regulator's role in setting prices for water and sewerage services in 2010-11. Water and sewerage pricing will follow a work cycle peak of approximately three years.

Output Group 1: Financial and Resource Management Services

Table 12.2 provides financial information for each Output under Output Group 1. A description of the Outputs follows the table.

Table 12.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Financial and Resource Management Services					
Expenses by Output					
1.1 Budget Development and Management	2 632	2 676	2 666	2 714	2 747
1.2 Financial Management and Accounting Services	4 028	3 898	3 897	3 972	4 017
1.3 Shareholder Advice on Government Businesses	3 029	2 786	2 772	2 844	2 876
1.4 Government Property and Accommodation Services	1 430	1 362	1 358	1 428	1 448
1.5 Government Procurement Services	1 981	2 002	2 044	2 101	2 129
	13 100	12 724	12 737	13 059	13 217
Retained Revenue	2 531	2 642	2 438	2 461	2 484
Net Cost of Output Group	10 569	10 082	10 299	10 598	10 733
Appropriation	10 117	9 482	9 772	9 940	10 146

1.1 Budget Development and Management

This Output includes management of the State Budget process, the provision of advice on budgetary issues and monitoring of the State's financial performance against the Government's Fiscal Strategy.

1.2 Financial Management and Accounting Services

This Output includes whole-of-government financial management activities and the provision of advice on financial management and reform. It supports a range of services relating to the management of financial assets and liabilities, associated risk mitigation strategies and the preparation of whole-of-government financial and statistical reports.

1.3 Shareholder Advice on Government Businesses

This Output includes monitoring and provision of advice on the performance of, and governance arrangements for, government businesses. It supports the provision of advice on reforms and policies

relating to the Government's ownership of businesses. Submissions and presentations to the credit rating agencies are included in this Output.

1.4 Government Property and Accommodation Services

This Output covers the administration of Government property and accommodation services, including the management of government-owned office buildings and the disposal of surplus Crown property.

1.5 Government Procurement Services

This Output includes the provision of advice in relation to Government procurement activities and the administration of whole-of-government contracts and the Tasmanian Risk Management Fund.

Table 12.3: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Stakeholder satisfaction rating of the quality of services (expressed as a percentage) ¹	%	na	74	na	>80
Proportion of financial reports receiving an unqualified audit opinion ²	%	100	100	100	100
Treasury-managed property vacancy rate ³	%	0.4	0.5	<1.5	<1.5
State Service workers' compensation contributions as a percentage of the average premium charged by private insurers ⁴	%	81	89	<80	<80
Proportion of financial reports published by the required date ⁵	%	100	100	100	100
Variance between Budget estimate and actual GBE/SOC returns ⁶	%	2.4	3.6	<5.0	<5.0

Notes:

1. The satisfaction rating is obtained from the results of the Department's Stakeholder Survey which assesses the effectiveness of the Department's interactions with stakeholders and provides strategies for improvement in communication and liaison. The survey is undertaken every second year, with the next survey (for 2011-12) to be conducted in August 2012.
2. An unqualified audit opinion from the Auditor-General indicates that the financial reports are a true and accurate reflection of the Government's finances.
3. The vacancy rate is the proportion of all owned and leased office space managed by the Department that is currently vacant and available for occupation.
4. The Tasmanian Risk Management Fund, which is managed by the Department, includes a self-insurance scheme for the workers' compensation liabilities of participating agencies. An indication of the relative efficiency of the Fund can be obtained by comparing the workers' compensation contributions paid by agencies to the Fund with the workers' compensation premiums charged by private insurers. The measure is calculated by comparing average agency workers' compensation contributions, as a proportion of salaries, with the premium rate of private insurers. An increase in the Fund's contribution rate from 1.23 per cent to 1.34 per cent between 2008-09 and 2009-10 has resulted in the Fund not performing as well as expected against the indicator. The increase in the Fund's contribution rate is mainly attributable to the global financial crisis and subsequent decline in bond yields which increases both the cost of funding new claims and the value placed on the Fund's outstanding claim liabilities by the Fund's Actuary.
5. The whole-of-government financial reports, published each year in accordance with legislative deadlines, include the Mid-Year Financial Report, the Preliminary Outcomes Report and the Treasurer's Annual Financial Report.
6. Returns from Government Business Enterprises and State-owned Companies comprise dividends, tax equivalent payments, rate equivalent payments and guarantee fees.

Output Group 2: Economic and Fiscal Policy Advice

Table 12.4 provides financial information for each Output under Output Group 2. A description of the Outputs follows the table.

Table 12.4: Summary Financial Information - Output Group 2

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Economic and Fiscal Policy Advice</i>					
Expenses by Output					
2.1 Economic Policy Advice	2 667	2 569	2 565	2 644	2 672
2.2 Fiscal Policy and Regulatory Advice ¹	3 810	3 156	3 117	3 165	3 192
	6 477	5 725	5 682	5 809	5 864
Retained Revenue¹	346	86
Net Cost of Output Group	6 131	5 639	5 682	5 809	5 864
Appropriation	5 853	5 457	5 486	5 619	5 615

Note:

1. The decrease in Fiscal Policy and Regulatory Advice (Output 2.2) and Retained Revenue in 2011-12 has resulted from the administration of the Tasmanian Community Fund being transferred to the Department of Premier and Cabinet.

2.1 Economic Policy Advice

This Output includes the provision of advice on Tasmanian economic conditions and movements in key local, national and international economic indicators, and research on emerging social, economic and fiscal issues that Tasmania may face due to projected demographic change. This Output is also responsible for providing advice on a range of Council of Australian Governments reform initiatives, particularly new directions in competition policy and reducing the impact of regulation. The administration of State-based regulatory reform initiatives, including administration of the *Subordinate Legislation Act 1992*, the Legislation Review Program and mutual recognition arrangements is provided for under this Output.

2.2 Fiscal Policy and Regulatory Advice

This Output includes the provision of advice on Tasmania's participation in national reform issues, the regulation and taxation of gaming activities and licensing of liquor sales and water and sewerage regulation. This Output also comprises the provision of advice on public sector superannuation, State revenue policy and the impact of taxation.

Table 12.5: Performance Information - Output Group 2

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Stakeholder satisfaction rating of the quality of services ¹	%	na	79	na	>80
Variance between Budget estimate and actual taxation receipts ²	%	10.0	7.7	<5.0	<5.0
Variance between Budget estimate and actual Australian Government payments ³	%	7.1	12.7	<5.0	<5.0
Ranking of the accuracy of Tasmanian tax forecasts compared with other states and territories ⁴	Ranking (out of 8)	5th	6th	4th or better	4th or better
Number of annual Budget economic forecasts more accurate than industry benchmark forecasts ⁵	Forecasts Prepared	5	5	5	5
	No. more accurate	4	4	3 or more	3 or more

Notes:

1. The satisfaction rating is obtained from the results of the Department's Stakeholder Survey which assesses the effectiveness of the Department's interactions with stakeholders and provides strategies for improvement in communication and liaison. The survey is undertaken every second year, with the next survey (for 2011-12) to be conducted in August 2012.
2. The accuracy of the Department's taxation receipt forecasts can be determined by comparing the Budget estimate with the actual end of year outcome. The higher than expected variance in 2009-10 for this measure is primarily due to a higher receipt of conveyance duty and payroll tax revenue than forecast. In 2008-09, the variance was primarily due to a lower receipt of conveyance duty revenue than forecast.
3. The greater than target variance for 2009-10 is primarily due to higher than expected Goods and Services Tax receipts. The Department relies on Australian Government estimates of GST revenue.
4. This measure compares the accuracy of the Department's Budget estimates to the actual end of year outcomes with the accuracy of estimates developed by other state and territory treasuries. The target is for Tasmania to be ranked in the top half of all jurisdictions.
5. The quality of the economic forecasts can be determined by comparing the accuracy of the Department's estimates with the accuracy of industry benchmark forecasts developed by independent economic forecasters at a similar point in time. The target is for over half of the Department's estimates to be more accurate than industry benchmark forecasts. In 2009-10, four of the Department's economic forecasts were more accurate than the relevant industry benchmarks and one was equal to the relevant industry benchmark. Due to a revision of 2008-09 data, the number of Treasury estimates that were more accurate than industry forecasts in 2008-09 also increased from three to four.

Output Group 3: Revenue and Regulatory Management Services

Table 12.6 provides financial information for each Output under Output Group 3. A description of the Outputs follows the table.

Table 12.6: Summary Financial Information – Output Group 3

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and Regulatory Management Services					
Expenses by Output					
3.1 Tax Administration and Revenue Collection	9 882	9 437	9 360	9 459	9 585
3.2 Regulation and Administration of Liquor and Gaming	7 332	7 411	7 352	7 413	7 512
3.3 Economic Regulation ¹	1 941	1 695	1 761	1 822	1 960
	19 155	18 543	18 473	18 694	19 057
Retained Revenue	1 946	2 267	2 344	2 495	2 875
Net Cost of Output Group	17 209	16 276	16 129	16 199	16 182
Appropriation	16 281	15 601	15 580	15 551	15 892

Note:

1. The decrease in Economic Regulation (Output 3.3) in 2011-12 reflects the commencement of the Regulator's role in setting prices for water and sewerage services in 2010-11. Water and sewerage pricing will follow a work cycle peak of approximately three years.

3.1 Tax Administration and Revenue Collection

This Output comprises the administration of taxation legislation and the collection of State revenue, including monitoring the compliance of taxpayers with State revenue legislation. It also includes the administration of various grants, subsidies and concessions to the Tasmanian community.

3.2 Regulation and Administration of Liquor and Gaming

This Output provides for the regulation and control of casino gaming, gaming machines, internet gaming, Keno, minor gaming, betting exchanges and totalizators. It includes the regulation and administration of liquor licensing and the provision of support to the Commissioner for Licensing and the Licensing Board of Tasmania in their statutory functions under the *Liquor Licensing Act 1990*.

3.3 Economic Regulation

This Output comprises provision of support to the Tasmanian Economic Regulator in the exercise of statutory functions, which include the regulation of the electricity and gas supply industries, the economic regulation of the water and sewerage sector and the undertaking of independent pricing reviews on behalf of the Government.

Table 12.7: Performance Information - Output Group 3

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Stakeholder satisfaction rating of the quality of services ¹	%	na	78	na	>80
Total overdue taxation debt as a percentage of total taxation revenue ²	%	1.2	0.8	<0.8	<0.8
Percentage of formal recommendations accepted by the Tasmanian Gaming Commission ³	%	97	97	>80	>80
Percentage of objections in which the Commissioner of State Revenue's assessment or decision was confirmed ⁴	%	59	67	>80	>80
Revenue Branch operating expenses as a percentage of taxation revenue ⁵	%	1.2	1.4	<1.5	<1.5
Percentage of liquor applications submitted to a hearing before the Licensing Board within 40 days of receipt ⁶	%	99	92	>80	>80

Notes:

1. The satisfaction rating is obtained from the results of the Department's Stakeholder Survey which assesses the effectiveness of the Department's interactions with stakeholders and provides strategies for improvement in communication and liaison. The survey is undertaken every second year, with the next survey (for 2011-12) to be conducted in August 2012.
2. In providing revenue management services to the Commissioner of State Revenue, the Department seeks to ensure that taxpayers are well informed of their obligations and that tax debt stress and overdue taxation debts are minimised. Accordingly, the target is for overdue taxation debt to be a very small percentage of total taxation revenue.
3. While recognising that the Tasmanian Gaming Commission is an independent statutory body, a measure of the quality of the services provided is the proportion of all formal recommendations contained in decision papers that are accepted by the TGC.
4. Objections may be lodged against assessments issued to clients or decisions of the Commissioner, Deputy Commissioner or a delegate of the Commissioner. The Department seeks to ensure that the original assessments and decisions are accurate and that the number of successful objections to these are minimised. Accordingly, the target is for over 80 per cent of objections to result in the original assessment being confirmed as accurate. The low result for 2009-10 was influenced by a number of complex cases and valuation objections where further information was provided by the taxpayer that supported their objection.
5. An indication of the efficiency of the revenue management services provided by the Department can be gained by comparing total taxation revenue collected with the operating costs required to administer and collect that revenue. In the calculation of the 2008-09 and 2009-10 actual figures, the cost of the Australian Government funded Standard Business Reporting and Seamless National Economy E-Conveyancing projects were excluded from operating costs of the Revenue Branch.
6. The Department assists the Licensing Board of Tasmania by receiving applications for licences, undertaking investigations on behalf of the Commissioner for Licensing and providing recommendations to the Board on whether the applicant is fit and proper in accordance with the requirements of the *Liquor Licensing Act 1990*. The measure relates to the time taken by the Department to undertake its investigations and prepare submissions for the monthly Board meetings.

Output Group 4: Community Assistance

Table 12.8 provides financial information for each Output under Output Group 4. A description of the Outputs follows the table.

Table 12.8: Summary Financial Information – Output Group 4

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Community Assistance					
Expenses by Output					
4.1 Bass Strait Islands Community Service Obligation	7 687	8 392	8 676	9 023	9 317
4.2 Public Trustee Community Service Obligation	1 260	1 310	1 360	1 420	1 420
4.3 Community Support Levy	4 999	4 770	4 680	4 890	5 010
4.4 Payment to Anzac Day Trust and Royal Society of Tasmania	25	25	26	26	26
	13 971	14 497	14 742	15 359	15 773
Retained Revenue	5 002	4 624	4 741	4 859	4 971
Net Cost of Output Group	8 969	9 873	10 001	10 500	10 802
Appropriation	9 002	9 754	10 089	10 497	10 791

4.1 Bass Strait Islands Community Service Obligation

This Output comprises the payment of the Bass Strait Islands Community Service Obligation relating to the subsidised supply of electricity and pensioner concessions for Bass Strait Island electricity customers.

4.2 Public Trustee Community Service Obligation

This Output comprises payment of the Community Service Obligation to The Public Trustee.

4.3 Community Support Levy

This Output comprises the collection and disbursement of funds through the Department's Revenue, Gaming and Licensing Division for the Community Support Levy.

4.4 Payment to Anzac Day Trust and Royal Society of Tasmania

This Output comprises the payment of an annual contribution to the Anzac Day Trust in accordance with the provisions of the *Anzac Day Observance Act 1929*. The funds are disbursed by the Trust to returned

services organisations to assist in providing welfare benefits for their members and families. It also includes management of payments to the Royal Society of Tasmania to assist with the printing of its papers.

DETAILED BUDGET STATEMENTS

Table 12.9: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	41 253	40 814	40 927	41 607	42 444
Fines and Regulatory Fees	8 465	8 152	8 392	8 649	9 141
Other Revenue ¹	1 360	947	1 131	1 166	1 189
	51 078	49 913	50 450	51 422	52 774
Less Expenses					
Employee Entitlements	25 498	25 011	24 483	25 037	25 544
Superannuation	2 962	2 951	2 937	3 004	3 067
Depreciation and Amortisation	428	296	288	279	250
Grants and Transfer Payments	13 971	14 497	14 742	15 359	15 773
Supplies and Consumables ²	8 098	6 996	7 456	7 478	7 487
Other Expenses	1 746	1 738	1 728	1 764	1 790
	52 703	51 489	51 634	52 921	53 911
Equals OPERATING RESULT	(1 625)	(1 576)	(1 184)	(1 499)	(1 137)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(1 625)	(1 576)	(1 184)	(1 499)	(1 137)

Notes:

1. The decrease in Other Revenue in 2011-12 reflects the transfer of administration of the Tasmanian Community Fund to the Department of Premier and Cabinet.
2. The decrease in Supplies and Consumables in 2011-12 reflects the reduction in expenditure associated with the Australian Government Standard Business Reporting and Seamless National Economy E-Conveyancing projects.

Table 12.10: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent	41 223	40 267	40 900	41 579	42 416
	41 223	40 267	40 900	41 579	42 416
Reserved by Law					
Contribution to the Community Support Levy Account from Betting Exchange Revenues (<i>Gaming Control Act 1993</i> , section 151)	30	27	27	28	28
	30	27	27	28	28
Appropriation Carried Forward¹	520
Total Revenue from Appropriation	41 253	40 814	40 927	41 607	42 444

Note:

1. The Appropriation Carried Forward in 2011-12 relates to the Information Management Strategy Project.

Table 12.11: Income Statement – Administered

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Fines and Regulatory Fees ¹	704	728	748	2 018	2 039
	704	728	748	2 018	2 039
Less Expenses					
Transfer to the Consolidated Fund ¹	704	728	748	2 018	2 039
	704	728	748	2 018	2 039
Equals OPERATING RESULT
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME

Note:

1. The increase in Fines and Regulatory Fees and Transfer to the Consolidated Fund from 2013-14 onward reflects the implementation of increased cost recovery for liquor licensing.

Table 12.12: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	2 448	2 064	1 457	712	319
Receivables	124	127	130	133	136
Other Financial Assets	570	620	665	689	713
	3 142	2 811	2 252	1 534	1 168
Non-Financial Assets					
Land and Buildings	790	731	663	596	541
Plant and Equipment ²	86	177	160	145	131
Heritage and Cultural Assets	73	62	62	62	62
Intangibles ²	255	466	366	258	168
	1 204	1 436	1 251	1 061	902
Total Assets	4 346	4 247	3 503	2 595	2 070
Liabilities					
Employee Entitlements	6 333	6 925	7 261	7 738	8 236
Payables	27	28	30	32	34
Other Liabilities	1 574	1 597	1 699	1 811	1 923
Total Liabilities	7 934	8 550	8 990	9 581	10 193
NET ASSETS	(3 588)	(4 303)	(5 487)	(6 986)	(8 123)
Equity					
Accumulated Funds	(3 595)	(4 303)	(5 487)	(6 986)	(8 123)
Asset Revaluation Reserve	7
Total Equity	(3 588)	(4 303)	(5 487)	(6 986)	(8 123)

Notes:

1. The decrease in Cash and Deposits from 2011 reflects expenditure from the Departmental Operating Account on a range of activities and projects. At 30 June 2011, actual cash is expected to be \$3.6 million.
2. The change in Plant and Equipment and Intangibles in 2012 reflects the actual balances of these assets at 30 June 2010.

Table 12.13: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	41 223	40 267	40 900	41 579	42 416
Reserved by Law	30	27	27	28	28
Fines and Regulatory Fees	8 510	8 142	8 379	8 648	9 140
GST Receipts	1 600	1 600	1 600	1 600	1 600
Other Receipts ¹	1 360	947	1 146	1 166	1 189
	52 723	50 983	52 052	53 021	54 373
Cash Paid					
Employee Entitlements	(25 046)	(24 591)	(24 150)	(24 563)	(25 049)
Superannuation	(2 956)	(2 889)	(2 886)	(2 934)	(2 997)
Grants and Transfer Payments	(13 971)	(14 497)	(14 742)	(15 359)	(15 773)
Supplies and Consumables ²	(7 992)	(6 998)	(7 465)	(7 482)	(7 493)
GST Payments	(1 600)	(1 600)	(1 600)	(1 600)	(1 600)
Other Payments	(1 719)	(1 710)	(1 713)	(1 739)	(1 765)
	(53 284)	(52 285)	(52 556)	(53 677)	(54 677)
Net Cash Flows from Operating Activities	(561)	(1 302)	(504)	(656)	(304)
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(98)	(240)	(103)	(89)	(89)
Net Cash Flows from Investing Activities	(98)	(240)	(103)	(89)	(89)
Net Increase/(Decrease) in Cash Held	(659)	(1 542)	(607)	(745)	(393)
Cash at the Beginning of the Year	3 107	3 606	2 064	1 457	712
Cash at the End of the Year	2 448	2 064	1 457	712	319

Notes:

1. The decrease in Other Receipts in 2011-12 reflects the transfer of administration of the Tasmanian Community Fund to the Department of Premier and Cabinet.
2. The decrease in Supplies and Consumables in 2011-12 reflects a reduction in expenditure associated with the Australian Government Standard Business Reporting and Seamless National Economy E-Conveyancing projects.

Table 12.14: Cash Flow Statement - Administered

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Fines and Regulatory Fees ¹	704	728	748	2 018	2 039
	704	728	748	2 018	2 039
Cash Paid					
Transfers to the Consolidated Fund ¹	(704)	(728)	(748)	(2 018)	(2 039)
	(704)	(728)	(748)	(2 018)	(2 039)
Net Cash Flows from Operating Activities
Net Increase/(Decrease) In Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Note:

1. The increase in Fines and Regulatory Fees and Transfers to the Consolidated Fund in 2013-14 reflects the implementation of increased cost recovery for liquor licensing.

PART 2:

AGENCIES

13 HOUSE OF ASSEMBLY

AGENCY OUTLINE

The Office of the Clerk of the House of Assembly provides services through the provision of advisory, procedural, research and administrative support to the House of Assembly, its committees, the Speaker of the House and Members generally.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the House of Assembly in 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information about the Agency is provided at <http://www.parliament.tas.gov.au>.

MAJOR INITIATIVES

The major initiative for the House of Assembly in 2011-12 is the continuation of service delivery, in an efficient and timely manner and within the limits of the available resources, to the House and its Committees in their constitutional roles.

AGENCY SAVINGS STRATEGIES

The House of Assembly will achieve savings of \$100 000 per annum by reducing the total cost of salaries, non-salaries and communication expenses.

OUTPUT INFORMATION

Outputs of the House of Assembly are provided under the following Output Groups:

- Output Group 1 - House of Assembly Support Services; and
- Output Group 2 - Payments Administered by the House of Assembly.

Table 13.1 provides an Output Group Expense Summary for the House of Assembly.

Table 13.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - House of Assembly Support Services					
1.1 House of Assembly Support Services	2 196	2 294	2 348	2 387	2 435
1.2 Select Committee Support Services	7	6	6	6	6
1.3 Investigatory Committee Support Services	103	103	106	108	110
	2 306	2 403	2 460	2 501	2 551
Output Group 2 - Payments Administered by the House of Assembly					
2.1 Payments Administered by the House of Assembly	5 071	5 131	5 234	5 304	5 392
TOTAL	7 377	7 534	7 694	7 805	7 943

Output Group 1: House of Assembly Support Services

Table 13.2 provides financial information for each Output under Output Group 1. A description of the Outputs follows the table.

Table 13.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>House of Assembly Support Services</i>					
Expenses by Output					
1.1 House of Assembly Support Services	2 196	2 294	2 348	2 387	2 435
1.2 Select Committee Support Services	7	6	6	6	6
1.3 Investigatory Committee Support Services	103	103	106	108	110
Net Cost of Output Group	2 306	2 403	2 460	2 501	2 551
Appropriation	2 251	2 348	2 405	2 446	2 496

1.1 House of Assembly Support Services

This Output provides for the effective and lawful operation of the House and its committees, the fulfilment of statutory requirements, and the promotion of the role of the Parliament, as well as the provision of both written and oral advice.

1.2 Select Committee Support Services

This Output relates to Select Committees appointed by resolution of the House and provides resources to enable the Committee to address the terms of reference specified in its appointment.

1.3 Investigatory Committee Support Services

This Output provides a Committee Secretariat and resources for Investigatory Committees to enable the Committees to address the terms of reference of matters referred to it by the House.

Output Group 2: Payments Administered by the House of Assembly

Table 13.3 provides financial information for Output Group 2. A description of the Output follows the table.

Table 13.3: Summary Financial Information - Output Group 2

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Payments Administered by the House of Assembly</i>					
Expenses by Output					
2.1 Payments Administered by the House of Assembly	5 071	5 131	5 234	5 304	5 392
Net Cost of Output Group	5 071	5 131	5 234	5 304	5 392
Appropriation	5 071	5 131	5 234	5 304	5 392

2.1 Payments Administered by the House of Assembly

This Output relates to the payment of salaries and allowances as prescribed by the *Parliamentary Salaries, Superannuation and Allowances Act 1973*.

DETAILED BUDGET STATEMENTS

Table 13.4: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	7 322	7 479	7 639	7 750	7 888
	7 322	7 479	7 639	7 750	7 888
Less Expenses					
Employee Entitlements	5 633	5 785	5 919	6 010	6 126
Superannuation	422	440	449	455	462
Depreciation and Amortisation	46	46	46	46	46
Supplies and Consumables	1 195	1 175	1 190	1 203	1 216
Other Expenses	81	88	90	91	93
	7 377	7 534	7 694	7 805	7 943
Equals OPERATING RESULT	(55)	(55)	(55)	(55)	(55)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(55)	(55)	(55)	(55)	(55)

Table 13.5: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent	2 251	2 299	2 356	2 397	2 447
	2 251	2 299	2 356	2 397	2 447
Reserved by Law					
Members' Committee Fees and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	31	31	31	31	31
Parliamentary Salaries and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	4 351	4 460	4 563	4 633	4 721
Travelling Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	689	689	689	689	689
	5 071	5 180	5 283	5 353	5 441
Total Revenue from Appropriation	7 322	7 479	7 639	7 750	7 888

Table 13.6: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	3	4	4	4	4
Receivables	14	5	5	5	5
Other Financial Assets	5	14	14	14	14
	22	23	23	23	23
Non-Financial Assets					
Plant and Equipment	1 317	1 276	1 250	1 224	1 198
	1 317	1 276	1 250	1 224	1 198
Total Assets	1 339	1 299	1 273	1 247	1 221
Liabilities					
Employee Entitlements	796	804	833	862	891
Payables	190	70	70	70	70
Other Liabilities	40	41	41	41	41
Total Liabilities	1 026	915	944	973	1 002
NET ASSETS	313	384	329	274	219
Equity					
Accumulated Funds	38	109	54	(1)	(56)
Asset Revaluation Reserve	275	275	275	275	275
Total Equity	313	384	329	274	219

Table 13.7: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	2 251	2 299	2 356	2 397	2 447
Reserved by Law	5 071	5 180	5 283	5 353	5 441
GST Receipts	94	94	94	94	94
	7 416	7 573	7 733	7 844	7 982
Cash Paid					
Employee Entitlements	(5 604)	(5 756)	(5 890)	(5 981)	(6 097)
Superannuation	(422)	(440)	(449)	(455)	(462)
Supplies and Consumables	(1 195)	(1 175)	(1 190)	(1 203)	(1 216)
GST Payments	(94)	(94)	(94)	(94)	(94)
Other Payments	(81)	(88)	(90)	(91)	(93)
	(7 396)	(7 553)	(7 713)	(7 824)	(7 962)
Net Cash Flows from Operating Activities	20	20	20	20	20
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(20)	(20)	(20)	(20)	(20)
Net Cash Flows from Investing Activities	(20)	(20)	(20)	(20)	(20)
Net Increase/(Decrease) in Cash Held
Cash at the Beginning of the Year	3	4	4	4	4
Cash at the End of the Year	3	4	4	4	4

14 INTEGRITY COMMISSION

AGENCY OUTLINE

The Integrity Commission was established by the *Integrity Commission Act 2009* and started operation on 1 October 2010. The Integrity Commission's role is to improve the standard of conduct, propriety and ethics in the public sector through:

- education and training to prevent misconduct and develop resistance to misconduct;
- building the capacity of the public sector to prevent and address misconduct;
- providing an effective mechanism for misconduct complaints to be addressed; and
- promoting integrity by providing advice on issues of integrity and ethical conduct across the public sector and developing codes of conduct.

The Integrity Commission's primary focus, under its legislation, is on education, advice and prevention of public officer misconduct to strengthen the confidence of Tasmanians in the capacity of the State's public authorities to operate ethically and with propriety.

The Commission also deals with complaints of misconduct which, in some instances, may lead to investigations, and has the power to monitor and audit internal investigation processes conducted by public authorities.

The Commission is overseen by a Board that includes the Chief Commissioner, the Ombudsman, the Auditor-General and the State Service Commissioner, and three other members with specialist expertise.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Integrity Commission in 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information about the Commission is provided at: <http://www.integrity.tas.gov.au/>.

MAJOR INITIATIVES

The major initiatives for the Commission include:

- working with the public and key stakeholders to enhance trust and confidence in public authorities within Tasmania;
- working cooperatively with public authorities, other integrity entities and the Parliamentary Standards Commissioner to prevent misconduct and enhance capacity-building in dealing with misconduct;
- educating public authorities and the public about integrity and ethical conduct; and
- dealing with misconduct issues in a timely, effective and fair way in accordance with the public interest.

OUTPUT INFORMATION

The individual Output of the Integrity Commission is provided under:

- Output Group 1 – Integrity Commission.

Table 14.1 provides an Output Group Expense Summary for the Integrity Commission.

Table 14.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Integrity Commission					
1.1 Integrity Commission ¹	2 973	3 208	3 155	3 211	3 276
	2 973	3 208	3 155	3 211	3 276
TOTAL	2 973	3 208	3 155	3 211	3 276

Note:

1. The increase in 2011-12 largely reflects funding for the purchase of a Case Management System and other related IT infrastructure. It was initially anticipated that the system would be purchased in 2010-11.

Output Group 1: Integrity Commission

Table 14.2 provides financial information for the single Output under Output Group 1. A description of the Output follows the table.

Table 14.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Integrity Commission					
Expenses by Output					
1.1 Integrity Commission ¹	2 973	3 208	3 155	3 211	3 276
Net Cost of Output Group	2 973	3 208	3 155	3 211	3 276
Appropriation	2 909	3 284	3 056	3 112	3 177

Note:

1. The increase in Integrity Commission in 2011-12 largely reflects funding for the purchase of a Case Management System and other related IT infrastructure. It was initially anticipated that the system would be purchased in 2010-11.

1.1 Integrity Commission

This Output provides:

- education for public officers and the public about integrity and ethical conduct;
- preventative and advisory functions to public officers and the public; and
- complaint handling/assessment and the conduct of investigations and inquiries as outlined in the Act.

DETAILED BUDGET STATEMENTS

Table 14.3: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	2 909	3 284	3 056	3 112	3 177
	2 909	3 284	3 056	3 112	3 177
Less Expenses					
Employee Entitlements	1 769	1 813	1 855	1 883	1 919
Superannuation	182	187	191	194	198
Depreciation and Amortisation ²	33	68	68	68	68
Supplies and Consumables ³	633	775	667	684	701
Other Expenses	356	365	374	382	390
	2 973	3 208	3 155	3 211	3 276
Equals OPERATING RESULT	(64)	76	(99)	(99)	(99)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity ⁴	161
	161
Equals COMPREHENSIVE INCOME	97	76	(99)	(99)	(99)

Notes:

1. The increase in Revenue from Appropriation in 2011-12 largely reflects funding for the purchase of a Case Management System.
2. The increase in Depreciation and Amortisation in 2011-12 reflects the amortisation of the Case Management System.
3. The increase in Supplies and Consumables in 2011-12 reflects additional expenses related to the purchase of the Case Management System.
4. The movement in Other Non-Owner Movements in Equity reflects the transfer of assets and liabilities from the Department of Justice for the establishment of the Integrity Commission.

Table 14.4: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent	2 909	3 284	3 056	3 112	3 177
Total Revenue from Appropriation	2 909	3 284	3 056	3 112	3 177

Table 14.5: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Non-Financial Assets					
Land and Buildings	434	401	368	335	302
Intangibles ¹	140	105	70	35
	434	541	473	405	337
Total Assets	434	541	473	405	337
Liabilities					
Employee Entitlements	283	318	349	380	411
Payables	20	20	20	20	20
Other Liabilities	34	35	35	35	35
Total Liabilities	337	373	404	435	466
NET ASSETS	97	168	69	(30)	(129)
Equity					
Accumulated Funds	97	168	69	(30)	(129)
Total Equity	97	168	69	(30)	(129)

Note:

1. The increase in Intangibles reflects the purchase of the Integrity Commission's Case Management System in 2011-12.

Table 14.6: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	2 909	3 284	3 056	3 112	3 177
	2 909	3 284	3 056	3 112	3 177
Cash Paid					
Employee Entitlements	(1 739)	(1 783)	(1 825)	(1 853)	(1 889)
Superannuation	(181)	(186)	(190)	(193)	(197)
Supplies and Consumables ²	(633)	(775)	(667)	(684)	(701)
Other Payments	(356)	(365)	(374)	(382)	(390)
	(2 909)	(3 109)	(3 056)	(3 112)	(3 177)
Net Cash Flows from Operating Activities	175
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(175)
Net Cash Flows from Investing Activities	(175)
Net Increase/(Decrease) in Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Notes:

1. The increase in Appropriation in 2011-12 reflects funding for the purchase of a Case Management System.
2. The increase in Supplies and Consumables in 2011-12 reflects additional expenses related to the purchase of the Case Management System.

15 LEGISLATIVE COUNCIL

AGENCY OUTLINE

The Governor, the Legislative Council and the House of Assembly together constitute the Parliament of Tasmania. The Legislative Council is the Upper House of Parliament and functions as a House of Review. The role of the Members of the Legislative Council is two-fold:

- to examine the merits of legislation and authorise expenditure of State monies; and
- to provide a parliamentary check on the Government of the day.

In modern times, the Legislative Council has expanded from being a purely legislative body to a House that involves itself with the examination and analysis of actions, decisions and workings of the Executive Government.

The Office of the Clerk of the Legislative Council provides apolitical, innovative and integrated support services and information to the elected Members of the Legislative Council in the interests of the people of Tasmania.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Legislative Council in 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information about the Legislative Council is provided at <http://www.parliament.tas.gov.au>.

MAJOR INITIATIVES

The major initiatives for the Legislative Council include:

- supporting the Legislative Council in its constitutional role;
- providing apolitical support with particular attention to administrative support, research, policy and procedural support and advice to the President of the Legislative Council and other elected Members;
- ensuring legislation is prepared and presented accurately and efficiently once passed through both Houses; and
- promoting public awareness of the purpose, functions and work of the Legislative Council.

OUTPUT INFORMATION

Outputs of the Legislative Council are provided under the following Output Groups:

- Output Group 1 - Legislative Council Support Services; and
- Output Group 2 - Payments Administered by the Legislative Council.

Table 15.1 provides an Output Group Expense Summary for the Legislative Council.

Table 15.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Legislative Council Support Services					
1.1 Legislative Council Support Services ¹	2 827	3 205	3 263	3 313	3 373
1.2 Committee Support Services ¹	17	97	97	97	97
	2 844	3 302	3 360	3 410	3 470
Output Group 2 - Payments Administered by the Legislative Council					
2.1 Payments Administered by the Legislative Council	2 856	2 921	2 982	3 023	3 076
	2 856	2 921	2 982	3 023	3 076
TOTAL	5 700	6 223	6 342	6 433	6 546

Note:

1. The increase in Legislative Council Support Services and Committee Support Services in 2011-12 reflects the transfer of two positions to the Legislative Council from the Department of Premier and Cabinet and Legislature-General, and the establishment of new positions to support Committee functions.

Output Group 1: Legislative Council Support Services

Table 15.2 provides financial information for each Output under Output Group 1. A description of the Outputs follows the table.

Table 15.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Legislative Council Support Services					
Expenses by Output					
1.1 Legislative Council Support Services ¹	2 827	3 205	3 263	3 313	3 373
1.2 Committee Support Services ¹	17	97	97	97	97
Net Cost of Output Group	2 844	3 302	3 360	3 410	3 470
Appropriation	2 816	3 278	3 348	3 398	3 458

Note:

1. The increase in Legislative Council Support Services and Committee Support Services in 2011-12 reflects the transfer of two positions to the Legislative Council from the Department of Premier and Cabinet and Legislature-General, and the establishment of new positions to support Committee functions.

1.1 Legislative Council Support Services

This Output provides:

- procedural, administrative and research support and advice to the President and Members and supports the overall operations of the Legislative Council;
- assistance to Members in order that they are able to carry out their constitutional duties and responsibilities as elected representatives of the people of Tasmania; and
- equipment and research support allowances to Members.

1.2 Committee Support Services

This Output provides support and advice to Legislative Council Standing and Select Committees, Joint Parliamentary Standing and Select Committees and Joint Statutory Committees.

Output Group 2: Payments Administered by the Legislative Council

Table 15.3 provides financial information for the single Output under Output Group 2. A description of the Output follows the table.

Table 15.3: Summary Financial Information - Output Group 2

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Payments Administered by the Legislative Council</i>					
Expenses by Output					
2.1 Payments Administered by the Legislative Council	2 856	2 921	2 982	3 023	3 076
Net Cost of Output Group	2 856	2 921	2 982	3 023	3 076
Appropriation	2 856	2 921	2 982	3 023	3 076

2.1 Payments Administered by the Legislative Council

This Output Group provides for the Parliamentary salaries and allowances of Members of the Legislative Council as prescribed in the *Parliamentary Salaries, Superannuation and Allowances Act 1973*.

DETAILED BUDGET STATEMENTS

Table 15.4: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	5 672	6 199	6 330	6 421	6 534
	5 672	6 199	6 330	6 421	6 534
Less Expenses					
Employee Entitlements ¹	4 348	4 796	4 902	4 974	5 066
Superannuation	340	379	386	390	396
Depreciation and Amortisation ²	16	12
Supplies and Consumables	871	886	901	914	927
Other Expenses ³	125	150	153	155	157
	5 700	6 223	6 342	6 433	6 546
Equals OPERATING RESULT	(28)	(24)	(12)	(12)	(12)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(28)	(24)	(12)	(12)	(12)

Notes:

1. The increase in Employee Entitlements in 2011-12 reflects the transfer of two positions to the Legislative Council from the Department of Premier and Cabinet and Legislature-General, and the establishment of new positions to support Committee functions.
2. The decrease in Depreciation and Amortisation in 2011-12 and nil balance in out-years reflects the full depreciation of Plant and Equipment and reclassification of assets to non depreciable Heritage and Culture Assets.
3. The increase in Other Expenses in 2011-12 reflects more accurate payroll tax estimates for out-years.

Table 15.5: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent	2 816	3 278	3 348	3 398	3 458
	2 816	3 278	3 348	3 398	3 458
Reserved by Law					
Members' Committee Fees and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	40	40	40	40	40
Parliamentary Salaries and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	2 535	2 600	2 661	2 702	2 755
Travelling Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	281	281	281	281	281
	2 856	2 921	2 982	3 023	3 076
Total Revenue from Appropriation	5 672	6 199	6 330	6 421	6 534

Table 15.6: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Receivables	7	6	6	6	6
	7	6	6	6	6
Non-Financial Assets					
Plant and Equipment	12	3	3	3	3
Heritage and Cultural Assets	1 077	1 077	1 077	1 077	1 077
	1 089	1 080	1 080	1 080	1 080
Total Assets	1 096	1 086	1 086	1 086	1 086
Liabilities					
Employee Entitlements ¹	671	763	775	787	799
Payables	71	57	57	57	57
Other Liabilities	5	7	7	7	7
Total Liabilities	747	827	839	851	863
NET ASSETS	349	259	247	235	223
Equity					
Accumulated Funds	128	38	26	14	2
Asset Revaluation Reserve	221	221	221	221	221
Total Equity	349	259	247	235	223

Note:

1. The increase in Employee Entitlements reflects the impact of the actual 2009-10 financial results.

Table 15.7: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	2 816	3 278	3 348	3 398	3 458
Reserved by Law	2 856	2 921	2 982	3 023	3 076
GST Receipts	70	70	70	70	70
	5 742	6 269	6 400	6 491	6 604
Cash Paid					
Employee Entitlements ¹	(4 336)	(4 784)	(4 890)	(4 962)	(5 054)
Superannuation	(340)	(379)	(386)	(390)	(396)
Supplies and Consumables	(871)	(886)	(901)	(914)	(927)
GST Payments	(70)	(70)	(70)	(70)	(70)
Other Payments	(125)	(150)	(153)	(155)	(157)
	(5 742)	(6 269)	(6 400)	(6 491)	(6 604)
Net Cash Flow from Operating Activities
Net Increase/(Decrease) in Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Note:

1. The increase in Employee Entitlements in 2011-12 reflects the transfer of two positions to the Legislative Council from the Department of Premier and Cabinet and Legislature-General, and the establishment of new positions to support Committee functions.

16 LEGISLATURE-GENERAL

AGENCY OUTLINE

Legislature-General provides support services to both Houses of Parliament and their Members through the Joint House support staff, the Parliamentary Reporting Service, the Parliamentary Library Service and the Parliamentary Printing and Systems Services.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Legislature-General during 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information about the Legislature-General is provided at <http://www.parliament.tas.gov.au>.

MAJOR INITIATIVES

The major initiatives for the Legislature-General include:

- supporting both Houses of Parliament and their Members;
- providing Parliamentary Reporting Services, with particular attention to the accuracy and timeliness of Hansard;
- providing support to Members of Parliament and the public, through the Parliamentary Library Service with particular attention to the provision of Research Facilities;
- providing Parliamentary Printing, Systems and Broadcasting Services; and
- continuing support for Joint Committees.

OUTPUT INFORMATION

Outputs of the Legislature-General are provided under the following Output Groups:

- Output Group 1 – Parliamentary Reporting Service;
- Output Group 2 – Parliamentary Library Service;
- Output Group 3 – Parliamentary Printing and Systems; and
- Output Group 4 – Joint Services.

Table 16.1 provides an Output Group Expense Summary for the Legislature-General.

Table 16.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Parliamentary Reporting Service					
1.1 Production and Printing of Parliamentary Reports	964	1 008	1 030	1 045	1 065
Output Group 2 - Parliamentary Library Service					
2.1 Parliamentary Library Service ¹	760	1 044	1 068	1 085	1 106
Output Group 3 - Parliamentary Printing and Systems					
3.1 Parliamentary Printing	427	438	449	460	471
3.2 Parliamentary Systems ²	657	755	773	788	805
	1 084	1 193	1 222	1 248	1 276
Output Group 4 - Joint Services					
4.1 Buildings and Operations Management	1 945	1 976	2 012	2 046	2 082
4.2 Joint Management Services ³	209	290	294	297	300
4.3 Services to Members ⁴	896	807	827	841	857
4.4 Corporate Services for Parliamentary Agencies	112	112	112	112	112
	3 162	3 185	3 245	3 296	3 351
TOTAL	5 970	6 430	6 565	6 674	6 798

Notes:

1. The increase in Parliamentary Library Services reflects the transfer of activities and resources from the Department of Education.
2. The increase in Parliamentary Systems reflects additional costs associated with the Parliamentary broadcast and television operations.
3. The increase in Joint Management Services reflects costs associated with internal audit functions.
4. The decrease in Services to Members in 2011-12 relates to the transfer of a position from the Legislature-General to the Legislative Council.

Output Group 1: Parliamentary Reporting Service

Table 16.2 provides financial information for the single Output under Output Group 1. A description of the Output follows the table.

Table 16.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Parliamentary Reporting Service					
Expenses by Output					
1.1 Production and Printing of Parliamentary Reports	964	1 008	1 030	1 045	1 065
Net Cost of Output Group	964	1 008	1 030	1 045	1 065
Appropriation	984	1 005	1 027	1 042	1 062

1.1 Production and Printing of Parliamentary Reports

This Output provides for the Parliamentary Reporting Service, which produces an accurate and timely official record of debates in both Houses of Parliament and of evidence presented to Parliamentary Committees.

Performance Information Comments

Delivery of Hansard

The primary focus for the Hansard operation is to produce a daily transcript for Members as quickly as possible - certainly by the following day. Part of the transcript is delivered to Members later the same day.

Methods of production of the records are constantly under investigation and reviewed in light of new technology. This may produce significant changes and savings in the future.

On a normal sitting day, with the House of Assembly sitting from 10.00 am to 7.00 pm, a transcript of the morning sitting (10.00 am to 1.00 pm) is available:

- on the Intranet (internal Parliamentary network) by 3.00 pm; and
- to Members as hard copy by 3.00 pm.

The full day's transcript is available to Members in hard copy by 9.00 pm the same day, assuming the House rises at 6.30 pm.

A full week's transcript is available on the Internet (public access) by the end of the following week.

Delivery of Hansard transcripts for the Legislative Council meets a similar range of deadlines, depending on sitting hours.

Some of these times will vary when either House sits for extended hours or during an extended period of several weeks of continuous sitting.

Output Group 2: Parliamentary Library Service

Table 16.3 provides financial information for the single Output under Output Group 2. A description of the Output follows the table.

Table 16.3: Summary Financial Information - Output Group 2

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Parliamentary Library Service</i>					
Expenses by Output					
2.1 Parliamentary Library Service ¹	760	1 044	1 068	1 085	1 106
Net Cost of Output Group	760	1 044	1 068	1 085	1 106
Appropriation	747	1 042	1 066	1 083	1 104

Note:

1. The increase in Parliamentary Library Services reflects the transfer of activities and resources from the Department of Education.

2.1 Parliamentary Library Service

This Output facilitates the Parliamentary Library Service to provide for the maintenance of the Parliamentary Library and research services specifically designed to assist Members of Parliament and Parliamentary Committees in performing their duties.

Performance Information Comments

Parliamentary Library

A number of performance measures have been established for the Parliamentary Library Service. These are:

- enquiries: perform 80 per cent of enquiries within clients' deadlines;
- newspapers and media releases: prepare and file daily newspaper clippings and press releases by 5.00 pm. Action to date has shown that this indicator has been 90 per cent achieved;
- media-monitoring: 85 per cent completion of videotape indexing of weeknight television broadcasts by 10.15 am;

- prepare 80 per cent of media transcription requests within clients' deadlines;
- databases: input 75 per cent of Questions, Answers and Adjournments within one week of receipt of Hansard; and
- input 85 per cent of tabled parliamentary papers within one week of tabling or receipt.

Parliamentary Research Service

The performance of the Service allows it to:

- meet 90 per cent of clients' requests within their deadlines;
- update statistics on the Intranet within five days of Australian Bureau of Statistics data arrival; and
- complete 95 per cent of background briefings and submission summaries to Parliamentary Committees prior to the hearing of witnesses.

Output Group 3: Parliamentary Printing and Systems

Table 16.4 provides financial information for each Output under Output Group 3. A description of the Outputs follows the table.

Table 16.4: Summary Financial Information - Output Group 3

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Parliamentary Printing and Systems</i>					
Expenses by Output					
3.1 Parliamentary Printing	427	438	449	460	471
3.2 Parliamentary Systems ¹	657	755	773	788	805
Net Cost of Output Group	1 084	1 193	1 222	1 248	1 276
Appropriation	1 084	1 193	1 222	1 248	1 276

Note:

1. The increase in Parliamentary Systems reflects additional costs associated with the Parliamentary broadcast and television operations.

3.1 Parliamentary Printing

This Output involves the provision of services which meet the printing needs of Parliament, including the production of Parliamentary Papers, Votes and Proceedings, Notice Papers and Bills and the printing requirements of Members.

3.2 Parliamentary Systems

This Output provides for the maintenance of computerised systems for:

- the computer requirements of the Parliamentary Reporting Service;
- the computer and communication requirements of Members of both Houses of Parliament including Regional Offices;
- the Parliament website intranet, internet and databases;
- the television, broadcasting and archiving of sessions of both houses;
- access control and CCTV; and
- the Parliament's finances.

Output Group 4: Joint Services

Table 16.5 provides financial information for each Output under Output Group 4. A description of the Outputs follows the table.

Table 16.5: Summary Financial Information - Output Group 4

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Joint Services					
Expenses by Output					
4.1 Buildings and Operations Management	1 945	1 976	2 012	2 046	2 082
4.2 Joint Management Services ¹	209	290	294	297	300
4.3 Services to Members ²	896	807	827	841	857
4.4 Corporate Services for Parliamentary Agencies	112	112	112	112	112
	3 162	3 185	3 245	3 296	3 351
Retained Revenue	172	172	172	172	172
Net Cost of Output Group	2 990	3 013	3 073	3 124	3 179
Appropriation	2 435	2 470	2 530	2 581	2 636

Notes:

1. The increase in Joint Management Services reflects costs associated with internal audit functions.
2. The decrease in Services to Members in 2011-12 relates to the transfer of a position from the Legislature-General to the Legislative Council.

4.1 Buildings and Operations Management

This Output provides for the management of buildings and operations management as well as the provision of purchasing and maintenance services for the Parliamentary complex, gardens and other offices (including rentals, security, cleaning and communication services).

4.2 Joint Management Services

This Output provides for services to the Legislature-General, including the Joint House Committee and other functional areas not directly under the control of either House of Parliament.

4.3 Services to Members

This Output provides for services not directly related to the Legislative Council or House of Assembly for certain Parliamentary Committees and the Leader of the Opposition.

4.4 Corporate Services for Parliamentary Agencies

This Output provides for administrative services to the Clerks of both Houses, including responsibility for all human resources and financial administration.

DETAILED BUDGET STATEMENTS

Table 16.6: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	5 250	5 710	5 845	5 954	6 078
Sales of Goods and Services	172	172	172	172	172
	5 422	5 882	6 017	6 126	6 250
Less Expenses					
Employee Entitlements ¹	2 563	2 766	2 833	2 877	2 934
Superannuation ¹	250	277	283	287	293
Depreciation and Amortisation	588	588	588	588	588
Grants and Transfer Payments	59	59	59	59	59
Supplies and Consumables	2 358	2 576	2 636	2 695	2 754
Other Expenses	152	164	166	168	170
	5 970	6 430	6 565	6 674	6 798
Equals OPERATING RESULT	(548)	(548)	(548)	(548)	(548)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(548)	(548)	(548)	(548)	(548)

Note:

1. The increase in Employee Entitlements and Superannuation reflects the transfer of library services from the Department of Education.

Table 16.7: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent	5 250	5 710	5 845	5 954	6 078
Total Revenue from Appropriation	5 250	5 710	5 845	5 954	6 078

Table 16.8: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	10	18	18	18	18
Receivables	105	75	75	75	75
Other Financial Assets	11	10	10	10	10
	126	103	103	103	103
Non-Financial Assets					
Land and Buildings	28 104	27 851	27 403	26 955	26 507
Plant and Equipment	2 771	2 459	2 369	2 279	2 189
Other Non-Financial Assets	51	41	41	41	41
	30 926	30 351	29 813	29 275	28 737
Total Assets	31 052	30 454	29 916	29 378	28 840
Liabilities					
Employee Entitlements	714	738	748	758	768
Payables	147	128	128	128	128
Other Liabilities	36	36	36	36	36
Total Liabilities	897	902	912	922	932
NET ASSETS	30 155	29 552	29 004	28 456	27 908
Equity					
Accumulated Funds	10 655	10 052	9 504	8 956	8 408
Asset Revaluation Reserve	19 500	19 500	19 500	19 500	19 500
Total Equity	30 155	29 552	29 004	28 456	27 908

Table 16.9: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	5 250	5 710	5 845	5 954	6 078
Sales of Goods and Services	172	172	172	172	172
GST Receipts	364	364	364	364	364
	5 786	6 246	6 381	6 490	6 614
Cash Paid					
Employee Entitlements	(2 553)	(2 756)	(2 823)	(2 867)	(2 924)
Superannuation	(250)	(277)	(283)	(287)	(293)
Grants and Transfer Payments	(59)	(59)	(59)	(59)	(59)
Supplies and Consumables	(2 358)	(2 576)	(2 636)	(2 695)	(2 754)
GST Payments	(364)	(364)	(364)	(364)	(364)
Other Payments	(152)	(164)	(166)	(168)	(170)
	(5 736)	(6 196)	(6 331)	(6 440)	(6 564)
Net Cash Flows from Operating Activities	50	50	50	50	50
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(50)	(50)	(50)	(50)	(50)
Net Cash Flows from Investing Activities	(50)	(50)	(50)	(50)	(50)
Net Increase/(Decrease) in Cash Held
Cash at the Beginning of the Year	10	18	18	18	18
Cash at the End of the Year	10	18	18	18	18

17 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

AGENCY OUTLINE

The Office of the Director of Public Prosecutions provides criminal and civil law services to the State of Tasmania. The *Director of Public Prosecutions Act 1973* details the role and functions of the Director of Public Prosecutions. Specifically, the DPP undertakes:

- the conduct of all criminal prosecutions on indictment in the Supreme Court and, where qualified Counsel is available, in Magistrates Courts where required;
- the representation of government agencies in the prosecution of regulatory offences;
- the representation of government agencies in appeals from Magistrates Courts to the Supreme Court, and in Tribunal or Board hearings involving government agencies;
- the conduct of all civil litigation on behalf of the State and its government agencies; and
- representation of the Crown in appeals to the Full Court, Court of Criminal Appeal and the High Court.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Office of the Director of Public Prosecutions in 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information about the Office of the Director of Public Prosecutions is provided at <http://www.crownlaw.tas.gov.au/dpp>.

MAJOR INITIATIVES

The major initiatives for the Office of the Director of Public Prosecutions include:

- assisting in the establishment of a Child Protection Legal Group;
- opening a regional office in Burnie to ensure appropriate state-wide service provision;
- implementation of Continuing Professional Development as required by the National Legal Reform Project and the *Legal Profession Act 2007* and associated Rules; and
- replacement of Open Practice as practice management software.

OUTPUT INFORMATION

The individual Output of the Office of the Director of Public Prosecutions is provided under:

- Output Group 1 – The Office of the Director of Public Prosecutions.

Table 17.1 provides an Output Group Expense Summary for the Office of the Director of Public Prosecutions.

Table 17.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - The Office of the Director of Public Prosecutions					
1.1 The Office of the Director of Public Prosecutions	7 090	7 427	7 473	7 574	7 676
TOTAL	7 090	7 427	7 473	7 574	7 676

Output Group 1: The Office of the Director of Public Prosecutions

Table 17.2 provides financial information for the single Output under Output Group 1. A description of the Output follows the table.

Table 17.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>The Office of the Director of Public Prosecutions</i>					
Expenses by Output					
1.1 The Office of the Director of Public Prosecutions	7 090	7 427	7 473	7 574	7 676
	7 090	7 427	7 473	7 574	7 676
Retained Revenue	758	940	770	775	775
Net Cost of Output Group	6 332	6 487	6 703	6 799	6 901
Appropriation	6 271	6 392	6 608	6 704	6 806

1.1 The Office of the Director of Public Prosecutions

This Output provides criminal and civil law services to the State of Tasmania in accordance with the requirements of the *Director of Public Prosecutions Act 1973*.

The Director of Public Prosecutions does not provide legal assistance to members of the public, and does not represent victims of crime. The Director of Public Prosecutions represents the State of Tasmania.

DETAILED BUDGET STATEMENTS

Table 17.3: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	6 271	6 567	6 608	6 704	6 806
Sales of Goods and Services	656	662	667	672	672
Other Revenue	102	103	103	103	103
	7 029	7 332	7 378	7 479	7 581
Less Expenses					
Employee Entitlements	5 000	5 079	5 247	5 311	5 375
Superannuation	540	554	572	578	584
Depreciation and Amortisation	34	34	34	34
Grants and Transfer Payments	3	3	3	3	3
Supplies and Consumables	1 197	1 399	1 249	1 275	1 302
Other Expenses	350	358	368	373	378
	7 090	7 427	7 473	7 574	7 676
Equals OPERATING RESULT	(61)	(95)	(95)	(95)	(95)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity	(23)
	(23)
Equals COMPREHENSIVE INCOME	(84)	(95)	(95)	(95)	(95)

Table 17.4: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent	5 820	5 923	6 119	6 197	6 290
	5 820	5 923	6 119	6 197	6 290
Reserved by Law					
Salary, Director of Public Prosecutions (<i>Director of Public Prosecutions Act 1973</i>)	451	469	489	507	516
	451	469	489	507	516
Appropriation Carried Forward¹	175
Total Revenue from Appropriation	6 271	6 567	6 608	6 704	6 806

Note:

1. The increase in Appropriation Carried Forward relates to the purchase and development of a new data system for Crown Law.

Table 17.5: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	920	526	526	526	526
Receivables ¹	281	1 658	1 680	1 702	1 724
	1 201	2 184	2 206	2 228	2 250
Non-Financial Assets					
Other Non-Financial Assets ²	267	233	199	165
	267	233	199	165
Total Assets	1 201	2 451	2 439	2 427	2 415
Liabilities					
Employee Entitlements	1 201	1 205	1 285	1 365	1 445
Payables	4	5	5	5	5
Other Liabilities	80	69	72	75	78
Total Liabilities	1 285	1 279	1 362	1 445	1 528
NET ASSETS	(84)	1 172	1 077	982	887
Equity					
Accumulated Funds	(84)	1 172	1 077	982	887
Total Equity	(84)	1 172	1 077	982	887

Notes:

1. The increase in Receivables in 2012 reflects revised estimates based on the actual 30 June 2010 balance.
2. The increase in Other Financial Assets in 2012 reflects the construction of new witness rooms.

Table 17.6: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	5 820	5 923	6 119	6 197	6 290
Reserved by Law	451	469	489	507	516
Sales of Goods and Services	634	640	645	650	650
Other Receipts	102	103	103	103	103
	7 007	7 135	7 356	7 457	7 559
Cash Paid					
Employee Entitlements	(4 926)	(5 005)	(5 173)	(5 237)	(5 301)
Superannuation	(534)	(548)	(566)	(572)	(578)
Grants and Transfer Payments	(3)	(3)	(3)	(3)	(3)
Supplies and Consumables	(1 197)	(1 399)	(1 249)	(1 275)	(1 302)
Other Payments	(347)	(355)	(365)	(370)	(375)
	(7 007)	(7 310)	(7 356)	(7 457)	(7 559)
Net Cash Flows from Operating Activities	(175)
Cash Flows from Investing Activities					
Net Purchase of Investments	920
Net Cash Flows from Investing Activities	920
Net Increase/(Decrease) in Cash Held	920	(175)
Cash at the Beginning of the Year	701	526	526	526
Cash at the End of the Year	920	526	526	526	526

18 OFFICE OF THE GOVERNOR

AGENCY OUTLINE

The Office of the Governor supports the Governor in the performance of his constitutional, administrative, ceremonial and community responsibilities by:

- providing a high standard of policy advice and administrative support to the Governor, including the organisation of constitutional and ceremonial duties and his program of community engagements;
- facilitating the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive and the State Service; and
- maintaining the Government House estate.

The Office is focused on achieving, or assisting to achieve, the following major Government outcomes:

- safeguarding the integrity of the State's democratic system of government;
- promoting community involvement in government and understanding of the democratic process;
- promoting community understanding of the role of the Governor;
- fostering activities in rural areas through speeches, visits, functions and other events;
- encouraging the involvement of young people in the community;
- supporting activities which promote a multi-cultural, diverse and tolerant society;
- stimulating culture and the arts;
- promoting the State's exports and its tourism industry; and
- protecting and maintaining the heritage values of Government House and its grounds.

This chapter provides financial information for the Office of the Governor for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information on the Office is provided at <http://www.govhouse.tas.gov.au>.

MAJOR INITIATIVES

The major initiatives for the Office of the Governor include:

- continuing support of the Governor's program of activities, with particular attention to the promotion of the State of Tasmania;
- reviewing asset management, maintenance and restoration plans for the Government House estate;
- preparing programs which bring a wide range of people to events at Government House; and
- preparing programs which promote a wide understanding of the activities and role of the Governor and the Office of the Governor.

AGENCY SAVINGS STRATEGIES

The Office of the Governor will achieve savings of \$64 000 per annum by reducing the cost of salaries.

OUTPUT INFORMATION

The individual Output of the Office of the Governor is provided under:

- Output Group 1 – The Office of the Governor.

Table 18.1 provides an Output Group Expense Summary for the Office of the Governor.

Table 18.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - The Office of the Governor					
1.1 Support for the Governor	3 556	3 589	3 661	3 738	3 823
TOTAL	3 556	3 589	3 661	3 738	3 823

Output Group 1: The Office of the Governor

Table 18.2 provides information for the single Output under Output Group 1. A description of the Output follows the table.

Table 18.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>The Office of the Governor</i>					
Expenses by Output					
1.1 Support for the Governor	3 556	3 589	3 661	3 738	3 823
	3 556	3 589	3 661	3 738	3 823
Retained Revenue	20
Net Cost of Output Group	3 556	3 569	3 661	3 738	3 823
Appropriation	3 260	3 290	3 383	3 460	3 546

1.1 Support for the Governor

This Output facilitates the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive, the State Service and the Tasmanian community. This Output also facilitates cooperation between all arms of government and the community to promote the State of Tasmania to a widening range of international guests and other visitors to the State.

Performance Information Comments

The Office will successfully perform this Output by:

- meeting the expectations of the Governor in assisting him to meet his constitutional and legal responsibilities;
- meeting the expectations of the Governor and his spouse in the organisation of their official program and the administration of the household; and
- maintaining the Government House estate to a high standard.

DETAILED BUDGET STATEMENTS

Table 18.3: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	3 260	3 310	3 383	3 460	3 546
	3 260	3 310	3 383	3 460	3 546
Less Expenses					
Employee Entitlements	2 196	2 197	2 239	2 290	2 348
Superannuation	210	245	252	257	264
Depreciation and Amortisation	281	262	261	261	260
Supplies and Consumables	838	855	878	899	920
Other Expenses	31	30	31	31	31
	3 556	3 589	3 661	3 738	3 823
Equals OPERATING RESULT	(296)	(279)	(278)	(278)	(277)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(296)	(279)	(278)	(278)	(277)

Table 18.4: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent	2 804	2 789	2 857	2 907	2 966
	2 804	2 789	2 857	2 907	2 966
Reserved by Law					
Salary, His Excellency the Governor (<i>Governor of Tasmania Act 1982</i>)	448	493	517	544	570
Salary, The Administrator (<i>Governor of Tasmania Act 1982, section 5(1)</i>)	8	8	9	9	10
	456	501	526	553	580
Appropriation Carried Forward	20
Total Revenue from Appropriation	3 260	3 310	3 383	3 460	3 546

Table 18.5: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	(11)	(11)	(11)	(11)
Other Financial Assets	33	22	23	24	25
	33	11	12	13	14
Non-Financial Assets					
Land and Buildings ²	30 513	31 406	31 132	30 858	30 584
Plant and Equipment	351	372	385	398	412
Heritage and Cultural Assets	2 687	2 733	2 733	2 733	2 733
	33 551	34 511	34 250	33 989	33 729
Total Assets	33 584	34 522	34 262	34 002	33 743
Liabilities					
Employee Entitlements	439	465	481	497	513
Payables	33	13	14	15	16
Other Liabilities	37	38	39	40	41
Total Liabilities	509	516	534	552	570
NET ASSETS	33 075	34 006	33 728	33 450	33 173
Equity					
Accumulated Funds	12 298	12 055	11 777	11 499	11 222
Asset Revaluation Reserve ²	20 777	21 951	21 951	21 951	21 951
Total Equity	33 075	34 006	33 728	33 450	33 173

Notes:

1. The Cash and Deposits negative balance reflects the timing of GST payments and receipts.
2. The increase in Land and Buildings and the Asset Revaluation Reserve reflects the revaluation of Buildings.

Table 18.6: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	2 804	2 789	2 857	2 907	2 966
Reserved by Law	456	501	526	553	580
GST Receipts	60	60	60	60	60
	3 320	3 350	3 443	3 520	3 606
Cash Paid					
Employee Entitlements	(2 181)	(2 181)	(2 223)	(2 274)	(2 332)
Superannuation	(210)	(245)	(252)	(257)	(264)
Supplies and Consumables	(838)	(854)	(877)	(898)	(919)
GST Payments	(60)	(60)	(60)	(60)	(60)
Other Payments	(31)	(30)	(31)	(31)	(31)
	(3 320)	(3 370)	(3 443)	(3 520)	(3 606)
Net Cash Flows from Operating Activities	(20)
Net Increase/(Decrease) in Cash Held	(20)
Cash at the Beginning of the Year	9	(11)	(11)	(11)
Cash at the End of the Year¹	(11)	(11)	(11)	(11)

Note:

1. The negative Cash at the End of the Year reflects the timing of GST payments and receipts.

19 OFFICE OF THE OMBUDSMAN

AGENCY OUTLINE

The Office of the Ombudsman operates under the *Ombudsman Act 1978* and is responsible for enquiry and investigation into complaints regarding the administrative actions of Tasmanian government agencies, local councils and a range of other public authorities. The Ombudsman seeks to resolve individual grievances and address systemic issues arising from administrative matters in the public sector. Through independent, objective and impartial investigations, the Ombudsman promotes fairness and equity and aims to bring about improvements in the quality and standard of public administration.

The Ombudsman also has a number of other responsibilities including being the Health Complaints Commissioner under the *Health Complaints Act 1995*, the Energy Ombudsman under the *Energy Ombudsman Act 1998*, and providing administrative support for the Mental Health and Prison Official Visitor Schemes.

The Ombudsman also undertakes additional responsibilities implementing the *Right to Information Act 2009*, *Public Interest Disclosures Act 2002* and investigating complaints, as well as holding an ex officio position on the Board of the Integrity Commission under the *Integrity Commission Act 2009*.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Office of the Ombudsman in 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information about the Office of the Ombudsman is provided at <http://www.ombudsman.tas.gov.au>, <http://www.healthcomplaints.tas.gov.au>, <http://www.energyombudsman.tas.gov.au>, and <http://officialvisitors.tas.gov.au>.

MAJOR INITIATIVES

The major initiatives for the Office of the Ombudsman include:

- undertaking a number of major investigations that address public interest issues;
- continuing to work to minimise the number of cases in the Office which are older than one year;
- continuing to work at maximising the percentage of health complaints assessed within 45 and 90 days of receipt;
- refining the Office's IT systems, including completing the implementation of a document management system which interacts with the Office's case management system;
- continuing to work at raising public awareness of the services provided by the Office; and
- continuing to provide high quality training in relation to the administration of the *Right to Information Act 2009*.

AGENCY SAVINGS STRATEGIES

The Office of the Ombudsman will achieve savings of \$60 000 in 2011-12, increasing to \$115 000 in 2014-15 by reducing the total cost of salaries and through the closure of its Launceston office.

OUTPUT INFORMATION

The individual Output of the Office of the Ombudsman is provided under:

- Output Group 1 – The Office of the Ombudsman.

Table 19.1 provides an Output Group Expense Summary for the Office of the Ombudsman.

Table 19.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - The Office of the Ombudsman					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information	2 572	2 647	2 691	2 745	2 811
TOTAL	2 572	2 647	2 691	2 745	2 811

Output Group 1: The Office of the Ombudsman

Table 19.2 provides financial information for the single Output under Output Group 1. A description of the Output follows the table.

Table 19.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
The Office of the Ombudsman					
Expenses by Output					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information	2 572	2 647	2 691	2 745	2 811
	2 572	2 647	2 691	2 745	2 811
Retained Revenue	469	511	526	541	556
Net Cost of Output Group	2 103	2 136	2 165	2 204	2 255
Appropriation	2 083	2 108	2 102	2 153	2 189

1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information

This Output provides for the independent and impartial resolution of complaints and the investigation of systemic issues relating to public administration, health care and energy services.

Table 19.3: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Enquiries Finalised - Ombudsman, Health Complaints and Energy Ombudsman	Number	987	1 255	1 000	1 000
Complaints Finalised – Ombudsman, Health Complaints and Energy Ombudsman	Number	1 092	1 230	1 100	1 150
Average Cost per Resolved Case – Ombudsman, Health Complaints and Energy Ombudsman ^{1,2}	\$	890	861	1 225	900
Cases Finalised per FTE ³	Number	127	157	115	130
Complaints to Ombudsman, Health Complaints and Energy Ombudsman Resolved in Less Than Three Months	%	78	76	80	75
Health Complaints Assessed Within Statutory Period of 45 days	%	44	45	50	45
Health Complaints Assessed Within the Extended Statutory Period of 90 days ⁴	%	77	99	90	95

Notes:

1. 'Case' includes both enquiries and complaints managed by the Office.
2. The decrease in Average Cost per Resolved Case 2011-12 Target, relative to 2010-11, reflects a reduction in expenditure scheduled for 2011-12 consistent with Budget savings targets, noting also that the 2010-11 target includes one-off expenditures relating to records management systems and office renovations.
3. The increase in the Cases Finalised per FTE 2011-12 Target, relative to 2010-11, reflects an anticipated decrease in staff consistent with Budget savings targets.
4. The increase in Health Complaints Assessed within 90 Days 2011-12 Target, relative to 2010-11, reflects an increase in staffing allocation to the Health jurisdiction.

Performance Information Comments

The performance assessment for this Output Group focuses on the demand for the services provided and the timeliness of the resolution of complaints and reviews.

The demand for these services, together with the outcomes of the decisions made, are used in respect of Tasmania *Together* as benchmarks for assessing the community's progress towards:

- Goal 5 – Vibrant, inclusive and growing communities where people feel valued and connected; and
- Goal 8 – Open and accountable government that listens and plans for a shared future.

DETAILED BUDGET STATEMENTS

Table 19.4: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	2 083	2 108	2 102	2 153	2 189
Other Revenue ¹	469	511	526	541	556
	2 552	2 619	2 628	2 694	2 745
Less Expenses					
Employee Entitlements	1 795	1 717	1 745	1 793	1 847
Superannuation	192	186	189	195	201
Depreciation and Amortisation ²	28	40	40	16	8
Supplies and Consumables ³	402	521	523	536	544
Other Expenses ³	155	183	194	205	211
	2 572	2 647	2 691	2 745	2 811
Equals OPERATING RESULT	(20)	(28)	(63)	(51)	(66)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(20)	(28)	(63)	(51)	(66)

Notes:

1. Other Revenue primarily reflects payments of membership fees and complaint levy fees by Energy Entities for the Ombudsman's responsibilities under the *Energy Ombudsman Act 1998*.
2. The movements in Depreciation and Amortisation are due to changes in the amortisation profile for the case management system due to final capitalisation of all development costs. The Office websites continue to be amortised.
3. The increase in Supplies and Consumables and Other Expenses in 2011-12 reflects increases in operating lease costs and other operating costs associated with the implementation of a new records management system.

Table 19.5: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent	2 083	2 108	2 102	2 153	2 189
Total Revenue from Appropriation	2 083	2 108	2 102	2 153	2 189

Table 19.6: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	246	70	65	47	6
Receivables	4	83	83	83	83
	250	153	148	130	89
Non-Financial Assets					
Intangibles ²	80	65	25	9	1
	80	65	25	9	1
Total Assets	330	218	173	139	90
Liabilities					
Employee Entitlements	295	315	332	349	366
Payables	49	38	38	38	38
Other Liabilities	15	18	19	19	19
Total Liabilities	359	371	389	406	423
NET ASSETS	(29)	(153)	(216)	(267)	(333)
Equity					
Accumulated Funds	(29)	(153)	(216)	(267)	(333)
Total Equity	(29)	(153)	(216)	(267)	(333)

Notes:

1. The decrease in Cash and Deposits in 2012 more accurately reflects the balance of this item based on the Office's 2009-10 financial statements.
2. The decrease in Intangibles reflects the amortisation of the case management system purchased by the Office of the Ombudsman.

Table 19.7: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	2 083	2 108	2 102	2 153	2 189
Other Receipts	469	511	526	541	556
	2 552	2 619	2 628	2 694	2 745
Cash Paid					
Employee Entitlements	(1 777)	(1 701)	(1 728)	(1 776)	(1 830)
Superannuation	(192)	(186)	(189)	(195)	(201)
Supplies and Consumables ¹	(401)	(521)	(522)	(536)	(544)
Other Payments ¹	(155)	(183)	(194)	(205)	(211)
	(2 525)	(2 591)	(2 633)	(2 712)	(2 786)
Net Cash Flows from Operating Activities	27	28	(5)	(18)	(41)
Net Increase/(Decrease) in Cash Held	27	28	(5)	(18)	(41)
Cash at the Beginning of the Year	219	42	70	65	47
Cash at the End of the Year	246	70	65	47	6

Note:

1. The increase in Supplies and Consumables and Other Payments in 2011-12 reflects increases in operating lease costs and other operating costs associated with the implementation of a new records management system.

20 TASMANIAN AUDIT OFFICE

AGENCY OUTLINE

The Tasmanian Audit Office assists the Auditor-General to provide an independent view of the financial and operational performance of State entities. The *Audit Act 2008* sets out the Auditor-General's functions, mandate and powers.

The Office's mandate is explicit in identifying its primary client as the Parliament. The Office will continue to satisfy the Parliament's requirements of it by engaging with the Public Accounts Committee and individual Members and by producing relevant reports.

It is the independence of the Auditor-General and the Office, and the quality and objectivity of their work that underpins its reputation.

The Office satisfies the mandate by:

- conducting audits of financial statements of State entities and issuing audit reports outlining their compliance with relevant accounting standards and legislation;
- providing an audit report on the Public Account Statements and any other statements required to be prepared by the Treasurer in accordance with any written law;
- issuing audit reports and other formal communication of audit findings to the State entity's responsible Minister and to the relevant accountable authority;
- conducting audits of efficiency, effectiveness and economy of a State entity, a number of State entities, a part of a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to the accounts of the Treasurer, a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to public money, other money, or to public property or other property;
- conducting compliance audits to examine compliance by a State entity, or a subsidiary of a State entity, with written laws or its own internal policies; and
- managing its own activities efficiently and effectively.

The results of all audits conducted by the Auditor-General are reported to Parliament for its consideration.

This chapter provides financial information about the Outputs to be delivered by the Office during 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information about the Office is provided at <http://www.audit.tas.gov.au>.

MAJOR INITIATIVES

The major initiatives for the Tasmanian Audit Office include:

- ongoing development and improvement of Statutory Reports to Parliament on Outcomes of Financial Audits through the enhancement of reported information, report style and readability, financial report analysis, and more informed commentary;
- continuous improvement to financial audit processes and engagement with State entities to ensure financial statements and audit reports thereon are issued in a timely manner and in accordance with the requirements of the *Audit Act 2008*;
- ongoing development of a detailed forward program for performance and compliance audits for inclusion in an annual plan of work;
- responding to new and revised accounting and auditing standards and contributing to their development at the exposure draft stages; and
- continuing to establish systems facilitating measurement of the Office's carbon emissions and then continuing to take action to reduce our impact.

AGENCY SAVINGS STRATEGIES

The Tasmanian Audit Office will achieve savings of \$100 000 in 2011-12, increasing to \$190 000 in 2014-15 by reducing the total cost of salaries and improving the efficiency of providing statutory reports to Parliament.

OUTPUT INFORMATION

The individual Output of the Tasmanian Audit Office is provided under:

- Output Group 1 - Public Sector Management and Accountability.

Table 20.1 provides an Output Group Expense Summary for the Tasmanian Audit Office.

Table 20.1: Output Group Expense Summary

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Public Sector Management and Accountability					
1.1 Public Sector Management and Accountability	7 183	7 230	7 351	7 504	7 799
TOTAL	7 183	7 230	7 351	7 504	7 799

Output Group 1: Public Sector Management and Accountability

Table 20.2 provides financial information for the single Output under Output Group 1. A description of the Output follows the table.

Table 20.2: Summary Financial Information - Output Group 1

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Public Sector Management and Accountability					
Expenses by Output					
1.1 Public Sector Management and Accountability	7 183	7 230	7 351	7 504	7 799
	7 183	7 230	7 351	7 504	7 799
Retained Revenue	4 702	4 649	4 542	4 637	4 775
Net Cost of Output Group	2 481	2 581	2 809	2 867	3 024
Appropriation	2 481	2 574	2 617	2 597	2 662

1.1 Public Sector Management and Accountability

This Output Group enables the Office to fulfil its Outcome Statement of ensuring that it provides independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector. The Outputs the Office must deliver to enable achievement of this outcome are:

- Parliamentary Reports and Services – independent assessment of the performance of selected Tasmanian State entity activities including scope for improving economy, efficiency and effectiveness; and
- Audit Assurance – independent assurance of Tasmanian public sector financial reporting, administration, and control and accountability.

Table 20.3 provides details of the performance measures to be applied in assessing the Office's effectiveness in achieving these outcomes. During 2010-11 the Office developed a new four year strategic plan and as part of this process the Office's performance measures were reviewed. This review has resulted in revised performance measures and these are detailed in the following table.

Table 20.3: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2008-09 Actual	2009-10 Actual	2010-11 Target	2011-12 Target
Parliamentary Reports and Services					
Parliamentarian General Satisfaction Index ^{1,2}	%	89	na	75	75
Number of Performance Audit Reports tabled	Number	7	10	8	8
Number of Statutory Reports on Outcomes of Financial Audits	Number	2	2	2	2
Performance audits completed within eight months	%	43	66	100	100
Recommendations agreed and acted upon from performance audits	%	74	na	70	70
Audit Assurance					
All financial audit opinions to be issued within 45 days of receipt of final signed financial statements	%	80	92	100	100
Client General Satisfaction Index ¹	%	72	na	75	70
Number of clients in portfolio ³	Number	170	173	164	na

Notes:

1. The Satisfaction indexes are calculated when the biennial Parliamentarian and Client surveys are conducted.
2. The 2011-12 Target represents the Australasian benchmark as used by Audit Offices in other jurisdictions.
3. The Number of clients in portfolio will be discontinued from 2011-12, as it is a measure of activity rather than performance.

DETAILED BUDGET STATEMENTS

Table 20.4: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	2 481	2 620	2 617	2 597	2 662
Interest Revenue	54	22	22	17	12
Sales of Goods and Services	4 648	4 581	4 520	4 620	4 763
	7 183	7 223	7 159	7 234	7 437
Less Expenses					
Employee Entitlements	4 377	4 277	4 378	4 441	4 629
Superannuation	432	441	453	470	478
Depreciation and Amortisation	194	174	145	145	141
Supplies and Consumables	1 912	2 078	2 106	2 174	2 265
Other Expenses	268	260	269	274	286
	7 183	7 230	7 351	7 504	7 799
Equals OPERATING RESULT	(7)	(192)	(270)	(362)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(7)	(192)	(270)	(362)

Table 20.5: Revenue from Appropriation

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Annual Appropriation					
Recurrent	2 061	2 120	2 125	2 084	2 126
	2 061	2 120	2 125	2 084	2 126
Reserved by Law					
Salary and Travelling Allowance, Auditor General (<i>Audit Act 2008</i>)	420	454	492	513	536
	420	454	492	513	536
Appropriation Carried Forward¹	46
Total Revenue from Appropriation	2 481	2 620	2 617	2 597	2 662

Note:

1. The increase in Appropriation Carried Forward relates to the completion of a report for tabling in Parliament in late June 2011. The costs associated with this report will not be paid prior to 30 June 2011.

Table 20.6: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	749	790	828	742	636
Receivables	300	242	242	242	242
Other Financial Assets	268	297	297	297	297
	1 317	1 329	1 367	1 281	1 175
Non-Financial Assets					
Plant and Equipment	95	247	181	166	104
Intangibles	289	288	209	129	50
	384	535	390	295	154
Total Assets	1 701	1 864	1 757	1 576	1 329
Liabilities					
Employee Entitlements	1 102	1 220	1 328	1 440	1 578
Payables	238	93	70	47	24
Other Liabilities	19	76	76	76	76
Total Liabilities	1 359	1 389	1 474	1 563	1 678
NET ASSETS	342	475	283	13	(349)
Equity					
Accumulated Funds	(826)	(693)	(885)	(1 155)	(1 517)
Other Equity	1 168	1 168	1 168	1 168	1 168
Total Equity	342	475	283	13	(349)

Table 20.7: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	2 061	2 120	2 125	2 084	2 126
Reserved by Law	420	454	492	513	536
Interest Received	54	22	22	17	12
Sales of Goods and Services	4 648	4 581	4 520	4 620	4 763
GST Receipts	589	612	637	766	637
	7 772	7 789	7 796	8 000	8 074
Cash Paid					
Employee Entitlements	(4 264)	(4 154)	(4 270)	(4 329)	(4 491)
Superannuation	(432)	(441)	(453)	(470)	(478)
Supplies and Consumables	(1 912)	(2 079)	(2 129)	(2 197)	(2 288)
GST Payments	(589)	(612)	(637)	(766)	(637)
Other Payments	(268)	(260)	(269)	(274)	(286)
	(7 465)	(7 546)	(7 758)	(8 036)	(8 180)
Net Cash Flows from Operating Activities	307	243	38	(36)	(106)
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(176)	(150)	(50)
Net Cash Flows from Investing Activities	(176)	(150)	(50)
Net Increase/(Decrease) in Cash Held	131	93	38	(86)	(106)
Cash at the Beginning of the Year	618	697	790	828	742
Cash at the End of the Year	749	790	828	742	636

PART 3:

STATUTORY AUTHORITIES

21 INLAND FISHERIES SERVICE

AUTHORITY OUTLINE

The Inland Fisheries Service (IFS) has wide statutory powers under the *Inland Fisheries Act 1995* to regulate, manage, protect and improve fisheries in inland waters and freshwater fish.

The responsible Minister is the Minister for Primary Industries and Water, Hon Bryan Green MP, and the supporting agency is the Department of Primary Industries, Parks, Water and Environment.

IFS aims to manage Tasmania's inland fisheries for the benefit of anglers and the Tasmanian community. This requires management of:

- Tasmanian inland recreational fisheries;
- inland commercial fisheries and associated aquaculture industries; and
- conservation of native fish and eradication of pest fish.

IFS is headquartered at New Norfolk and has 30 full-time equivalent staff with the majority of these located at New Norfolk.

This chapter provides the IFS's financial information for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information on the IFS is provided at <http://www.ifs.tas.gov.au>.

MAJOR INITIATIVES

The major initiatives for the IFS include:

- continuing a number of projects to develop and improve angler access to lakes, rivers, streams throughout the State with particular emphasis on the Tyenna and Derwent Rivers and the establishment of walking and cycle access to Lake Fergus;
- the continuation and reinforcement of the extensive work done to date in the eradication of carp in Lake Sorell. There is currently a window of opportunity to make some real gains in this project that requires significant effort this year;
- developing a new marketing campaign to increase the number of anglers;
- implementing a stocking program that focuses on the recovery of fisheries that were seriously affected by the long period of drought such as Tooms Lake, Lake Leake and Craighourne Dam; and
- the expansion of the existing 25.2 kW solar array to a 48kW array. The existing system covers 10 per cent of the IFS's electricity consumption at New Norfolk. The cost benefit of this project provides returns in excess of eight per cent.

DETAILED BUDGET STATEMENTS

Table 21.1: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Fines and Regulatory Fees	1 625	1 654	1 684	1 714	1 765
Interest Revenue	89	92	95	96	100
Grants ¹	1 601	1 201	1 201	1 201	1 201
Sales of Goods and Services	850	855	860	880	900
	4 165	3 802	3 840	3 891	3 966
Less Expenses					
Employee Entitlements ²	2 311	1 935	2 022	2 113	2 208
Superannuation ²	239	202	211	240	250
Depreciation and Amortisation	220	221	225	230	250
Supplies and Consumables	1 392	1 247	1 275	1 286	1 290
Other Expenses ³	12	130	135	141	147
	4 174	3 735	3 868	4 010	4 145
Plus Gains/(Losses)
Equals OPERATING RESULT	(9)	67	(28)	(119)	(179)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets	135	160
Other Non-Owner Movements in Equity
	135	160
Equals COMPREHENSIVE INCOME	126	227	(28)	(119)	(179)

Notes:

1. The decrease in Grants reflects the cessation of additional once-off funding received in 2010-11 of \$400 000 for the carp eradication program at Lake Sorell.
2. The decrease in Employee Entitlements and Superannuation in 2011-12 reflects a reduction of three positions in 2011.
3. The increase in Other Expenses in 2011-12 reflects the reclassification of payroll tax expenditure.

Table 21.2: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	1 637	1 558	1 746	1 848	1 910
Receivables ²	231	166	166	166	166
	1 868	1 724	1 912	2 014	2 076
Non-Financial Assets					
Land and Buildings	3 282	3 185	3 100	3 010	2 920
Plant and Equipment	649	677	557	437	297
Investment Property ³	1 398	1 745	1 745	1 745	1 745
	5 329	5 607	5 402	5 192	4 962
Total Assets	7 197	7 331	7 314	7 206	7 038
Liabilities					
Employee Entitlements ⁴	547	492	492	492	492
Payables	309	350	350	350	350
Other Financial Liabilities	23	23	34	45	56
Total Liabilities	879	865	876	887	898
NET ASSETS	6 318	6 466	6 438	6 319	6 140
Equity					
Accumulated Funds	4 299	4 302	4 274	4 155	3 976
Asset Revaluation Reserve ⁵	2 019	2 164	2 164	2 164	2 164
Total Equity	6 318	6 466	6 438	6 319	6 140

Notes:

1. The increase in Cash and Deposits from 2013 reflects the accumulation of cash to develop a business case to offer longer term licences.
2. The decrease in receivables in 2012 reflects a reduction in consultancy work.
3. The increase in Investment Property in 2012 reflects revised estimates based on the actual 30 June 2010 balance and a revaluation of this Asset.
4. The decrease in Employee Entitlements reflects a reduction of three positions in 2011.
5. The increase in Asset Revaluation Reserve in 2012 reflects a revaluation of Investment Property.

Table 21.3: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Fines and Regulatory Fees	1 625	1 654	1 684	1 714	1 765
Interest Received	89	92	95	96	100
Grants ¹	1 601	1 201	1 201	1 201	1 201
Sales of Goods and Services	850	855	860	880	900
GST Receipts	172	171	173	175	177
	4 337	3 973	4 013	4 066	4 143
Cash Paid					
Employee Entitlements ²	(2 311)	(1 935)	(2 022)	(2 113)	(2 208)
Superannuation ²	(239)	(202)	(211)	(240)	(250)
Supplies and Consumables	(1 392)	(1 247)	(1 275)	(1 286)	(1 290)
GST Payments	(160)	(160)	(162)	(164)	(166)
Other Payments ³	(12)	(130)	(135)	(141)	(147)
	(4 114)	(3 674)	(3 805)	(3 944)	(4 061)
Net Cash Flows from Operating Activities	223	299	208	122	82
Cash Flows from Investing Activities					
Sale of Fixed Assets	80	80	80	80	80
Purchase of Fixed Assets	(100)	(100)	(100)	(100)	(100)
Net Cash Flows from Investing Activities	(20)	(20)	(20)	(20)	(20)
Net Increase/(Decrease) in Cash Held	203	279	188	102	62
Cash at the Beginning of the Year	1 434	1 279	1 558	1 746	1 848
Cash at the End of the Year	1 637	1 558	1 746	1 848	1 910

Notes:

1. The decrease in Grants reflects the cessation of additional once-off funding received in 2010-11 of \$400 000 for the carp eradication program at Lake Sorell.
2. The decrease in Employee Entitlements and Superannuation in 2011-12 reflects a reduction of three positions in 2011.
3. The increase in Other Payments in 2011-12 reflects the reclassification of payroll tax expenditure.

22 MARINE AND SAFETY TASMANIA

AUTHORITY OUTLINE

Marine and Safety Tasmania (MAST) seeks to be widely recognised as a proactive, approachable and knowledgeable organisation that performs the functions required under the *Marine and Safety Authority Act 1997*. These functions are to:

- ensure safe operations of vessels;
- provide and manage marine facilities; and
- manage environmental issues relating to vessels.

The responsible Minister for MAST is the Minister for Infrastructure, Hon David O'Byrne MP, and the supporting agency is the Department of Infrastructure, Energy and Resources.

This chapter provides MAST's financial information for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information on MAST is provided at <http://www.mast.tas.gov.au>.

MAJOR INITIATIVES

Table 22.1 provides a summary of the Budget and Forward Estimate allocations for the major initiatives.

Table 22.1: Major Initiatives Statement

	2011-12	2012-13	2013-14	2014-15
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Boating Facilities and Services	1 665	1 667	1 670	1 671
Jetty Infrastructure	1 000

Boating Facilities and Services

The funding of community projects under the Recreational Boating Fund will continue during 2011-12, with \$1.2 million being made available for the upgrade of recreational boating facilities and services. Projects are funded from revenue received from the registration of recreational vessels and licensing of operators.

A comprehensive preventative maintenance program will continue on important marine infrastructure including navigation aids, jetties and breakwaters. It is estimated that \$445 000 will be spent on this maintenance program during 2011-12.

Jetty Infrastructure

The Pirates Bay Jetty will be rebuilt during 2011-12 at an estimated cost of \$1.0 million. The jetty is a key piece of infrastructure used by the commercial fishing and tourism operators as well as recreational boaters. Construction of the Pirates Bay Jetty is expected to be completed in November 2011.

DETAILED BUDGET STATEMENTS

Table 22.2: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Interest Revenue ¹	195	264	270	275	280
Grants ²	2 200	1 050	1 050	1 050	1 050
Sales of Goods and Services ³	3 356	5 079	4 319	3 763	5 328
	5 751	6 393	5 639	5 088	6 658
Less Expenses					
Employee Entitlements ⁴	1 311	1 612	1 644	1 677	1 711
Superannuation	340	306	311	328	323
Depreciation and Amortisation ⁵	529	923	923	923	923
Grants and Transfer Payments ⁶	550
Supplies and Consumables ⁷	3 061	3 621	3 834	3 864	4 008
	5 791	6 462	6 712	6 792	6 965
Equals OPERATING RESULT	(40)	(69)	(1 073)	(1 704)	(307)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(40)	(69)	(1 073)	(1 704)	(307)

Notes:

1. The increases in Interest Revenue in 2011-12 and 2014-15 reflect a more accurate estimate of interest received from Cash and Deposits.
2. The decrease in Grants in 2011-12 reflects the completion of a five-year funding program for the replacement of ageing jetty infrastructure.
3. The increase in Sales of Goods and Services in 2011-12 and 2014-15 reflects the timing of recreational licence renewals, which occur on a three-year basis.
4. The increase in Employee Entitlements in 2011-12 reflects a more accurate estimate of Employee Entitlements.
5. The increase in Depreciation and Amortisation in 2011-12 reflects the impact of a significant increase in the revaluation of infrastructure.
6. The decrease in Grants and Transfer Payments in 2011-12 reflects the completion of the Government's Election commitments to upgrade the Swansea Jetty (\$100 000) and the Bicheno Jetty and Landing Stage (\$450 000).
7. The increase in Supplies and Consumables in 2011-12 reflects a more accurate estimate of Supplies and Consumables.

Table 22.3: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	4 433	3 036	3 003	2 339	3 072
Receivables	177	91	84	68	64
Other Financial Assets	115	85	46	31	3
	4 725	3 212	3 133	2 438	3 139
Non-Financial Assets					
Infrastructure ²	10 140	21 974	21 110	20 246	19 382
Plant and Equipment	755	620	590	560	530
	10 895	22 594	21 700	20 806	19 912
Total Assets	15 620	25 806	24 833	23 244	23 051
Liabilities					
Employee Entitlements	566	653	705	767	840
Payables	747	410	451	499	516
Other Liabilities	113	185	192	197	221
Total Liabilities	1 426	1 248	1 348	1 463	1 577
NET ASSETS	14 194	24 558	23 485	21 781	21 474
Equity					
Accumulated Funds ³	2 724	3 210	2 137	433	126
Asset Revaluation Reserve ⁴	1 531	11 409	11 409	11 409	11 409
Other Equity	9 939	9 939	9 939	9 939	9 939
Total Equity	14 194	24 558	23 485	21 781	21 474

Notes:

1. The decreases in Cash and Deposits in 2012 and 2014 reflect the draw-down of the recreational licence renewals.
2. The increase in Infrastructure reflects an asset revaluation undertaken on 30 June 2010.
3. The decrease in Accumulated Funds in 2014 relates to the impact of the anticipated operating deficits that will be incurred in the years following the triennial recreational boating licence renewal period.
4. The increase in the Asset Revaluation Reserve relates to an asset revaluation undertaken on 30 June 2010.

Table 22.4: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Interest Received ¹	195	264	270	275	280
Grants ²	2 200	1 050	1 050	1 050	1 050
Sales of Goods and Services ³	3 356	5 079	4 319	3 763	5 328
GST Receipts	136	146	146	146	146
	5 887	6 539	5 785	5 234	6 804
Cash Paid					
Employee Entitlements ⁴	(1 311)	(1 612)	(1 644)	(1 677)	(1 711)
Superannuation	(340)	(306)	(311)	(328)	(323)
Grants and Transfer Payments ⁵	(550)
Supplies and Consumables ⁶	(3 061)	(3 621)	(3 834)	(3 864)	(4 008)
GST Payments	(16)	(19)	(19)	(19)	(19)
	(5 278)	(5 558)	(5 808)	(5 888)	(6 061)
Net Cash Flows from Operating Activities	609	981	(23)	(654)	743
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(680)	(1 010)	(10)	(10)	(10)
Net Cash Flows from Investing Activities	(680)	(1 010)	(10)	(10)	(10)
Net Increase/(Decrease) in Cash Held	(71)	(29)	(33)	(664)	733
Cash at the Beginning of the Year	4 504	3 065	3 036	3 003	2 339
Cash at the End of the Year	4 433	3 036	3 003	2 339	3 072

Notes:

1. The increases in Interest Revenue in 2011-12 and 2014-15 reflect a more accurate estimate of interest received from Cash and Deposits.
2. The decrease in Grants in 2011-12 reflects the completion of a five-year funding program for the replacement of ageing jetty infrastructure.
3. The increase in Sales of Goods and Services in 2011-12 and 2014-15 reflects the timing of recreational licence renewals, which occur on a three-year basis.
4. The increase in Employee Entitlements in 2011-12 reflects a more accurate estimate of Employee Estimates.
5. The decrease in Grants and Transfer Payments in 2011-12 reflects the completion of the Government's Election commitments to upgrade the Swansea Jetty (\$100 000) and the Bicheno Jetty and Landing Stage (\$450 000).
6. The increase in Supplies and Consumables in 2011-12 reflects a more accurate estimate of Supplies and Consumables.

23 ROYAL TASMANIAN BOTANICAL GARDENS

AUTHORITY OUTLINE

The Royal Tasmanian Botanical Gardens (RTBG) is a Statutory Authority, governed by the *Royal Tasmanian Botanical Gardens Act 2002*. The RTBG Board, comprising seven members, is appointed by the Minister and is responsible for managing, conserving and enhancing the RTBG in accordance with the Act.

The responsible Minister is the Minister for Environment, Parks and Heritage, Hon Brian Wightman MP, and the supporting agency is the Department of Primary Industries, Parks, Water and Environment.

The vision of the RTBG is to create and maintain an exceptional garden that enriches Tasmania's social and cultural life, educates the community about the importance of plants and contributes to the conservation of the flora of Tasmania and the world.

The mission of the RTBG is to:

- act as an ex-situ repository for species of conservation significance and participate in other conservation programs aimed at preserving bio-diversity in the world;
- incorporate plants of an economic value to the community;
- create and maintain core/priority plant collections based on Tasmania's flora and associated cool climate flora from the southern hemisphere;
- maintain the Gardens in a manner that recognises and interprets the layered history of the site from Aboriginal times through to the present;
- maintain identified heritage collections of plants that are of State, national and international significance; and
- manage the place in a manner that respects its important landscape and sense of place values.

This chapter provides the RTBG's financial information for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information on the RTBG is provided at <http://www.rtbg.tas.gov.au>.

MAJOR INITIATIVES

The major initiatives for the RTBG include:

- continuing to implement the recommendations arising from the *RTBG Strategic Master Plan 2008* and its associated plans including the *RTBG Living Collections Plan 2008*, the *RTBG Conservation Management Plan 2008*, and the *RTBG Thematic Plan 2008* developed in accordance with the *Royal Tasmanian Botanical Gardens Act 2002*;
- the ongoing operation of the Tasmanian Seed Conservation Centre and expansion of its associated research projects in partnership with the Royal Botanic Gardens Kew in London, Department of Primary Industries, Parks, Water and Environment, and the Tasmanian Museum and Art Gallery Herbarium;
- contributing to the implementation of the *National Strategy and Action Plan for Climate Change Adaptation by Australia's Botanic Gardens* in conjunction with other members of the Council of Heads of Australian Botanic Gardens;
- continuing to implement recommendations from the *RTBG Living Collections Plan 2008*, including the continuation of a Tree Management and Maintenance Plan to address both short and long-term issues associated with the living collections; and
- continuing to implement the recommendations of the *RTBG Education Review 2009*, specifically exploring the development and delivery of innovative, high quality niche education and training opportunities.

DETAILED BUDGET STATEMENTS

Table 23.1: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Interest Revenue ¹	110	65	65	65	65
Grants	2 462	2 448	2 532	2 603	2 676
Sales of Goods and Services ²	1 271	1 419	1 495	1 574	1 636
Other Revenue	57	55	55	55	57
	3 900	3 987	4 147	4 297	4 434
Less Expenses					
Employee Entitlements	2 080	2 027	2 081	2 144	2 192
Superannuation	230	229	236	244	251
Depreciation and Amortisation ³	610	410	405	400	395
Supplies and Consumables	1 510	1 694	1 775	1 827	1 919
	4 430	4 360	4 497	4 615	4 757
Equals OPERATING RESULT	(530)	(373)	(350)	(318)	(323)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(530)	(373)	(350)	(318)	(323)

Notes:

1. The decrease in Interest Revenue in 2011-12 reflects a decrease in cash held. Interest Revenue is consistent in the Forward Estimates as cash balances held during the year are relatively stable.
2. The increase in Sales of Goods and Services reflects anticipated increases in revenue from commercial learning and community engagement programs, increased restaurant sales, increased retail shop sales, and income generated from the Arbor Consultancy Service Unit.
3. The decrease in Depreciation and Amortisation reflects the depreciation profile of the Discovery Centre Interpretation.

Table 23.2: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	704	10	30	64	90
Receivables	3	34	34	34	34
Other Financial Assets	3	3	3	3
	707	47	67	101	127
Non-Financial Assets					
Land and Buildings ²	7 151	7 681	7 546	7 416	7 291
Infrastructure ²	6 418	7 427	7 195	6 976	6 756
Plant and Equipment	116	121	111	101	90
Other Non-Financial Assets	89	103	105	107	109
	13 774	15 332	14 957	14 600	14 246
Total Assets	14 481	15 379	15 024	14 701	14 373
Liabilities					
Employee Entitlements	470	513	504	495	486
Payables	101	136	140	144	148
Total Liabilities	571	649	644	639	634
NET ASSETS	13 910	14 730	14 380	14 062	13 739
Equity					
Accumulated Funds	979	(33)	(383)	(701)	(1 024)
Asset Revaluation Reserve	12 931	14 763	14 763	14 763	14 763
Total Equity	13 910	14 730	14 380	14 062	13 739

Notes:

1. The decrease in Cash and Deposits in 2012 reflects a reduction in one-off project funds and a more accurate reflection of cash balances based on the 2009-10 actual result.
2. The increase in Land and Buildings and Infrastructure reflects a more accurate estimate of these assets based on the 2009-10 actual result.

Table 23.3: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Interest Received ¹	110	63	66	69	65
Grants	2 462	2 448	2 532	2 603	2 676
Sales of Goods and Services ²	1 270	1 418	1 495	1 574	1 636
GST Receipts	150	150	150	150	150
Other Receipts	57	55	55	55	57
	4 049	4 134	4 298	4 451	4 584
Cash Paid					
Employee Entitlements	(2 088)	(2 034)	(2 091)	(2 147)	(2 201)
Superannuation	(230)	(229)	(236)	(244)	(251)
Supplies and Consumables	(1 508)	(1 709)	(1 773)	(1 835)	(1 915)
GST Payments	(150)	(150)	(150)	(150)	(150)
	(3 976)	(4 122)	(4 250)	(4 376)	(4 517)
Net Cash Flows from Operating Activities	73	12	48	75	67
Cash Flows from Investing Activities					
Sale of Fixed Assets	8	9	9	9	9
Purchase of Fixed Assets	(50)	(50)	(37)	(50)	(50)
Net Cash Flows from Investing Activities	(42)	(41)	(28)	(41)	(41)
Net Increase/(Decrease) in Cash Held	31	(29)	20	34	26
Cash at the Beginning of the Year	673	39	10	30	64
Cash at the End of the Year	704	10	30	64	90

Notes:

1. The decrease in Interest Received in 2011-12 reflects a decrease in cash held. Interest Received is consistent in the Forward Estimates as cash balances held during the year are relatively stable.
2. The increase in Sales of Goods and Services reflects anticipated increases in revenue from commercial learning and community engagement programs, increased restaurant sales, increased retail shop sales and income generated from the Arbor Consultancy Service Unit.

24 STATE FIRE COMMISSION

AUTHORITY OUTLINE

The State Fire Commission's primary purpose is to minimise the social, economic and environmental impact of fire on the Tasmanian community. This is pursued through the provision of a rapid and effective response to emergencies and through the delivery of a broad range of fire prevention and safety programs.

The Commission is also responsible for:

- road accident rescue (in Hobart, Launceston, Burnie, Devonport and surrounding areas);
- managing incidents involving hazardous materials;
- providing an Urban Search and Rescue capability to manage the rescue of people from collapsed buildings and structures; and
- providing a rescue/mitigation response to terrorist incidents involving chemical, biological and radiological agents.

The State Fire Commission reports to the Minister for Police and Emergency Management, the Hon David O'Byrne MP, and the supporting agency is the Department of Police and Emergency Management. The Commission delivers all of its services through its operational arm, the Tasmania Fire Service.

This chapter provides the State Fire Commission's financial information for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information on the Commission is provided at <http://www.fire.tas.gov.au>.

MAJOR INITIATIVES

Table 24.1 provides a summary of the Budget and Forward Estimate allocations for the major initiatives.

Table 24.1: Major Initiatives Statement

	2011-12	2012-13	2013-14	2014-15
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Communications Replacement Program	400	390	378	308
Community Education and Awareness Program	100	50
Community Fire Protection Planning Program	425	212
Fire Fighting Appliance Replacement Program	615	150	2 600	3 200
Fire Station Build Program	775	740	715	1 165
Information Technology Replacement Program	357	758	594	430

Communications Replacement Program

A number of ongoing major operational network projects will continue for 2011-12 with funds of \$400 000 being allocated. The ageing paging system infrastructure will be upgraded as the equipment is at the end of its life cycle. Replacement of all vehicle radios, enabling the installation of automatic vehicle location hardware and the replacement of radio base system, will also continue in 2011-12 with these projects currently in the second year of a five year project.

Community Education and Awareness Program

The second year of a three year Community Education and Awareness Program to support the production of education and awareness materials, community maps for local level education and awareness activities at a total cost of \$300 000.

Community Fire Protection Planning Program

The three year Community Fire Protection Planning Program commenced in 2009-10 and provides a total of \$1.3 million to enable the appointment of a community planner in each of the three regions. These community planners will support local brigades and oversee the development of Community Protection Plans as well as supporting community-based promotion and education.

Fire Fighting Appliance Replacement Program

The Commission's major capital priority is its fire fighting appliance replacement program. Over the past few years this program has enabled the replacement of a significant number of older appliances. The new vehicles, which are purpose designed and built locally, provide greater safety and efficiency for brigades responding to fires.

Fire Station Build Program

The fire station build program continues to be an important priority for the Commission. In 2011-12, \$775 000 has been allocated for the construction of fire stations at Hamilton, Sassafras, Emita, Winnaleah and Dilston. Upgrades are also planned for an exhaust emission system for Launceston Fire Brigade, new panel lift doors at Ravenswood and a storage shed for Urban Search and Rescue pods at Rocherlea.

Information Technology Replacement Program

An allocation of \$357 000 has been provided in 2011-12 to enable the Commission to replace out dated information technology infrastructure, including a trial of in vehicle computer mobile data terminals to enhance incident information.

DETAILED BUDGET STATEMENTS

Table 24.2: Income Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Fire Service Levies ¹	53 043	54 683	55 851	57 049	58 676
Fines and Regulatory Fees	165	170	175	180	185
Interest Revenue ²	66	180	140	120	120
Grants ³	4 280	3 320	2 993	2 730	2 730
Sales of Goods and Services	5 135	5 410	5 514	5 700	5 781
Other Revenue	809	838	868	898	928
	63 498	64 601	65 541	66 677	68 420
Less Expenses					
Employee Entitlements	33 933	35 759	36 765	37 675	38 721
Superannuation	4 586	4 257	4 377	4 485	4 610
Depreciation and Amortisation	5 113	5 132	5 326	5 484	5 645
Borrowing Costs	430	350	440	450	460
Supplies and Consumables	15 869	16 347	16 964	17 451	17 973
Other Expenses	3 399	3 464	3 536	3 631	3 736
	63 330	65 309	67 408	69 176	71 145
Plus Gains/(Losses)
Equals OPERATING RESULT	168	(708)	(1 867)	(2 499)	(2 725)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	168	(708)	(1 867)	(2 499)	(2 725)

Notes:

1. Fire Service Levies reflects revenue received from the Fire Service Contribution, Insurance Fire Levy and Motor Vehicle Fire Levy. The Fire Service Contribution will increase by three per cent per annum from 2011-12.
2. The increase in Interest Revenue in 2011-12 reflects an increase in cash held and a more accurate estimate of interest revenue.
3. The decrease in Grants primarily reflects a reduction of \$1.0 million per annum in the State Government's contribution.

Table 24.3: Balance Sheet as at 30 June

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	6 628	8 087	6 628	4 867	2 464
Receivables	1 919	1 960	2 050	2 050	2 250
Other Financial Assets	1 760	1 917	1 705	2 001	2 050
	10 307	11 964	10 383	8 918	6 764
Non-Financial Assets					
Land and Buildings	51 457	52 513	52 339	52 125	52 347
Plant and Equipment	38 862	42 398	42 164	41 640	41 096
Other Non-Financial Assets ²	2 452	1 700	1 800	1 950	2 171
	92 771	96 611	96 303	95 715	95 614
Total Assets	103 078	108 575	106 686	104 633	102 378
Liabilities					
Borrowings	4 698	4 698	4 698	4 698	4 698
Employee Entitlements	11 051	11 243	11 673	12 113	12 563
Payables	2 649	3 006	2 554	2 560	2 580
Other Liabilities ³	10 741	5 529	5 529	5 529	5 529
Total Liabilities	29 139	24 476	24 454	24 900	25 370
NET ASSETS	73 939	84 099	82 232	79 733	77 008
Equity					
Accumulated Funds ⁴	60 446	69 809	67 942	65 443	62 718
Asset Revaluation Reserve	13 493	14 290	14 290	14 290	14 290
Total Equity	73 939	84 099	82 232	79 733	77 008

Notes:

1. The decrease in Cash and Deposits from 2012 reflects a reduction of \$1.0 million per annum in the State Government's contribution, an increase in operating costs and a continuation of the Commission's Capital Expenditure Program.
2. The decrease in Other Non-Financial Assets in 2011-12 reflects a decision to reduce the level of Inventories carried at year end.
3. The decrease in Other Liabilities in 2012 reflects the reduction in the State Fire Commission Superannuation Fund Net Liability.
4. The increase in Accumulated Funds in 2012 reflects gains associated with the State Fire Commission Superannuation Scheme.

Table 24.4: Cash Flow Statement

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Fire Service Levies ¹	53 043	54 683	55 851	57 049	58 676
Fines and Regulatory Fees	165	170	175	180	185
Interest Received ²	66	180	140	120	120
Grants ³	4 280	3 320	2 993	2 730	2 730
Sales of Goods and Services	5 135	5 410	5 514	5 700	5 781
Other Receipts	809	838	868	898	928
	63 498	64 601	65 541	66 677	68 420
Cash Paid					
Employee Entitlements	(33 933)	(35 759)	(36 765)	(37 675)	(38 721)
Superannuation	(4 586)	(4 257)	(4 377)	(4 485)	(4 610)
Borrowing Costs	(430)	(350)	(440)	(450)	(460)
Supplies and Consumables	(15 869)	(16 347)	(16 964)	(17 451)	(17 973)
Other Payments	(3 399)	(3 464)	(3 536)	(3 631)	(3 736)
	(58 217)	(60 177)	(62 082)	(63 692)	(65 500)
Net Cash Flows from Operating Activities	5 281	4 424	3 459	2 985	2 920
Cash Flows from Investing Activities					
Sale of Fixed Assets	800	800	800	800	800
Purchase of Fixed Assets	(5 848)	(5 835)	(5 718)	(5 546)	(6 123)
Net Cash Flows from Investing Activities	(5 048)	(5 035)	(4 918)	(4 746)	(5 323)
Net Increase/(Decrease) in Cash Held	233	(611)	(1 459)	(1 761)	(2 403)
Cash at the Beginning of the Year	6 395	8 698	8 087	6 628	4 867
Cash at the End of the Year	6 628	8 087	6 628	4 867	2 464

Notes:

1. Fire Service Levies reflects revenue received from the Fire Service Contribution, Insurance Fire Levy and Motor Vehicle Fire Levy. The Fire Service Contribution will increase by three per cent per annum from 2011-12.
2. The increase in Interest Received in 2011-12 reflects a decrease in cash held and a more accurate estimate of interest revenue.
3. The decrease in Grants primarily reflects a reduction of \$1.0 million per annum in the State Government's contribution.

25 THE TASMANIAN SKILLS INSTITUTE

AUTHORITY OUTLINE

The Tasmanian Skills Institute provides workforce skills development services to Tasmanian employers and their employees. The scope of training provided by the Skills Institute covers the major trade, technical and vocational occupation groups in the Tasmanian workforce.

Training is conducted at client worksites in all parts of the State and at training centres in Hobart, Clarence, Claremont, Launceston, Devonport and Burnie. The Skills Institute also operate a mobile training centre. The Office of the Chief Executive Officer is located in Launceston, with approximately 380 staff located at the major centres around the State.

The Board of the Tasmanian Skills Institute is accountable to the Minister for Education and Skills, Hon Nick McKim MP.

This chapter provides the Tasmanian Skills Institute's financial information for 2011-12 and over the Forward Estimates period (2012-13 to 2014-15). Further information about the Tasmanian Skills Institute is provided at <http://www.skillsinstitute.com.au>.

MAJOR INITIATIVES

The major initiatives for the Skills Institute include:

- continuing to build a unique and distinctive reputation in the provision of high quality Vocational Education and Training;
- establishing a financial structure to manage market risk cognisant of the removal of trade training quarantines by the State Government and the competitive training market; and
- seeking non-State Government revenue growth. This initiative will leverage from State Government funding to significantly lift the overall amount of training it conducts in Tasmania.

DETAILED BUDGET STATEMENTS

Table 25.1: Income Statement¹

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Grants	27 213	27 751	28 306	28 892
Sales of Goods and Services	15 393	15 605	16 219	17 058
Other Revenue	80	80	80	80
	42 686	43 436	44 605	46 030
Less Expenses					
Employee Entitlements	26 503	26 957	27 115	27 685
Superannuation	3 260	3 316	3 335	3 368
Depreciation and Amortisation	2 797	2 827	2 827	2 827
Supplies and Consumables	7 723	9 582	11 093	11 353
Other Expenses	1 816	1 846	1 857	1 936
	42 099	44 528	46 227	47 169
Plus Gains/(Losses)					
Equals OPERATING RESULT	587	(1 092)	(1 622)	(1 139)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity

Equals COMPREHENSIVE INCOME	587	(1 092)	(1 622)	(1 139)

Note:

1. Comparative 2010-11 Budget estimates are not available for the Tasmanian Skills Institute as a consolidated Budget was presented for all of the post-year 10 entities in the 2010-11 Budget Papers.

Table 25.2: Balance Sheet as at 30 June¹

	2011	2012	2013	2014	2015
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ²	982	1 469	2 515
Receivables	1 927	2 158	2 434	2 675
Other Financial Assets	137	137	137	137
	2 064	3 277	4 040	5 327
Non-Financial Assets					
Land and Buildings	89 392	86 873	84 435	82 076
Plant and Equipment	5 472	5 244	4 936	4 548
	94 864	92 117	89 371	86 624
Total Assets	96 928	95 394	93 411	91 951
Liabilities					
Employee Entitlements	4 627	4 321	4 004	3 904
Payables	823	705	681	608
Other Liabilities	282	264	244	96
Total Liabilities	5 732	5 290	4 929	4 608
NET ASSETS	91 196	90 104	88 482	87 343
Equity					
Accumulated Funds	2 863	1 771	149	(990)
Other Equity	88 333	88 333	88 333	88 333
Total Equity	91 196	90 104	88 482	87 343

Notes:

1. Comparative 2010-11 Budget estimates are not available for the Tasmanian Skills Institute as a consolidated Budget was presented for all of the post-year 10 entities in the 2010-11 Budget Papers.
2. In 2011-12, revenue earned by the Tasmanian Skills Institute will be sufficient to cover operational costs. Savings strategies are being developed to move the Institute's cost structure to more sustainable and competitive levels over the Forward Estimates.

Table 25.3: Cash Flow Statement¹

	2010-11	2011-12	2012-13	2013-14	2014-15
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Grants	27 213	27 751	28 306	28 892
Sales of Goods and Services	15 034	15 268	16 505	17 336
GST Receipts	1 157	1 218	1 218	1 218
	43 404	44 237	46 029	47 446
Cash Paid					
Employee Entitlements	(26 779)	(27 237)	(27 401)	(27 524)
Superannuation	(3 294)	(3 350)	(3 371)	(3 636)
Supplies and Consumables	(10 340)	(9 584)	(11 675)	(11 936)
GST Payments	(1 157)	(1 218)	(1 218)	(1 218)
Other Payments	(1 834)	(1 866)	(1 877)	(2 086)
	(43 404)	(43 255)	(45 542)	(46 400)
Net Cash Flows from Operating Activities	982	487	1 046
Cash Flows from Investing Activities					
Sale of Fixed Assets
Purchase of Fixed Assets
Net Cash Flows from Investing Activities
Net Increase/(Decrease) in Cash Held	982	487	1 046
Cash at the Beginning of the Year	982	1 469
Cash at the End of the Year	982	1 469	2 515

Note:

- Comparative 2010-11 Budget estimates are not available for the Tasmanian Skills Institute as a consolidated Budget was presented for all of the post-year 10 entities in the 2010-11 Budget Papers.