



P A R L I A M E N T O F T A S M A N I A

Budget Paper No 2

Government Services

Volume 2

Presented by

Lara Giddings MP, Treasurer, for the information of
Honourable Members, on the occasion of the Budget, 2012-13

Useful 2012-13 Budget and Government Websites

www.treasury.tas.gov.au	Contains the Budget Papers and provides other Budget and financial publications.
www.media.tas.gov.au	Contains the Government's Budget related media releases.
www.tas.gov.au	Provides links to the Websites of a wide range of Tasmanian public and private sector organisations.
www.service.tas.gov.au	Provides a comprehensive entry point to Government services in Tasmania.
www.tasmaniatogether.tas.gov.au	Provides detailed information on Tasmania <i>Together</i> , including the current status of this initiative.

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CONVENTIONS

Figures in tables and in the text have been rounded. Discrepancies in tables between totals and sums of component items reflect rounding. Percentage changes in all tables are based on the underlying unrounded amounts.

The notation used in the Budget Papers is as follows:

na not available, or not applicable

.... zero, or rounded to zero

\$'000 \$thousand

\$m \$million

PART 1:

DEPARTMENTS (CONTINUED)

8 MINISTERIAL AND PARLIAMENTARY SUPPORT

AGENCY OUTLINE

Ministerial and Parliamentary Support provides allowances, staffing support, office facilities, travel and transport for Ministers and other Members of the House of Assembly. Certain office facilities and staffing are also provided to some Members of the Legislative Council.

This chapter provides financial information for Ministerial and Parliamentary Support for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16).

OUTPUT INFORMATION

The Outputs of Ministerial and Parliamentary Support are provided under:

- Output Group 1 – Support for Members of Parliament.

Table 8.1 provides an Output Group Expense Summary for Ministerial and Parliamentary Support.

Table 8.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Premier</i>					
Output Group 1 - Support for Members of Parliament					
1.1 Support for Ministers	15 349	15 379	15 464	15 587	15 851
1.2 Support for Other Members of Parliament ¹	3 697	4 277	4 362	4 460	4 549
	19 046	19 656	19 826	20 047	20 400
TOTAL	19 046	19 656	19 826	20 047	20 400

Note:

1. The increase in Support for Other Members of Parliament in 2012-13 reflects additional funding for rental accommodation expenses.

Output Group 1: Support for Members of Parliament

1.1 Support for Ministers

This Output provides certain allowances, most staffing, travel and office facilities including accommodation, supplies, fit-out, communications and other equipment for all Ministers. This Output also provides all Ministers and other office holders including the Speaker of the House of Assembly, the President of the Legislative Council, the Leader of the Opposition and the Leader of the Tasmanian Greens, with a transport service (car and driver) if required.

1.2 Support for Other Members of Parliament

This Output provides certain allowances, most staffing, travel and office facilities including accommodation, supplies, fit-out, communications and other equipment for:

- other government Members of the House of Assembly; and
- non-government Members of the House of Assembly.

Certain office facilities and staffing support are also provided to some Members of the Legislative Council.

DETAILED BUDGET STATEMENTS

Table 8.2: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ^{1,2}	19 045	19 655	19 825	20 046	20 775
	19 045	19 655	19 825	20 046	20 775
Less Expenses					
Employee Entitlements	11 507	11 629	11 770	11 950	12 131
Superannuation	1 263	1 169	1 187	1 207	1 229
Depreciation and Amortisation	17	17	17	17	17
Supplies and Consumables ¹	5 407	6 004	6 003	6 008	6 146
Other Expenses	852	837	849	865	877
	19 046	19 656	19 826	20 047	20 400
Equals Operating Result	(1)	(1)	(1)	(1)	375
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals Comprehensive Income	(1)	(1)	(1)	(1)	375

Notes:

1. The increase in Revenue from Appropriation and Supplies and Consumables in 2012-13 reflects an increase in rental accommodation expenses.
2. The increase in Revenue from Appropriation in 2015-16 reflects additional funding allocated for the 27th pay in that year.

Table 8.3: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Output Group 1 - Support for Members of Parliament					
1.1 Support for Ministers	14 566	14 569	14 654	14 777	15 336
1.2 Support for Other Members of Parliament ¹	3 697	4 277	4 362	4 460	4 630
	18 263	18 846	19 016	19 237	19 966
Recurrent Services	18 263	18 846	19 016	19 237	19 966
Works and Services
	18 263	18 846	19 016	19 237	19 966
Ministerial and Parliamentary Support					
Total Recurrent Services	18 263	18 846	19 016	19 237	19 966
Total Works and Services
	18 263	18 846	19 016	19 237	19 966
Reserved by Law					
Allowances of Ministers (<i>Parliamentary Salaries, Superannuation and Allowances Act 1973</i>)	782	809	809	809	809
	782	809	809	809	809
Total Revenue from Appropriation	19 045	19 655	19 825	20 046	20 775
Controlled Revenue from Appropriation	19 045	19 655	19 825	20 046	20 775
Administered Revenue from Appropriation
	19 045	19 655	19 825	20 046	20 775

Note:

1. The increase in Support for Other Members of Parliament in 2012-13 reflects additional funding for rental accommodation expenses.

Table 8.4: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	51	111	111	111	111
Receivables ²	111	9	9	9	9
Other Financial Assets ²	267	224	229	234	239
	429	344	349	354	359
Non-Financial Assets					
Plant and Equipment ³	245	30	30	30	30
	245	30	30	30	30
Total Assets	674	374	379	384	389
Liabilities					
Employee Entitlements ^{1,4}	2 540	3 145	3 146	3 147	2 772
Payables ¹	62	288	289	290	291
Other Liabilities ¹	122	141	145	149	153
Total Liabilities	2 724	3 574	3 580	3 586	3 216
NET ASSETS	(2 050)	(3 200)	(3 201)	(3 202)	(2 827)
Equity					
Accumulated Funds	(2 230)	(3 210)	(3 211)	(3 212)	(2 837)
Asset Revaluation Reserve ³	180	10	10	10	10
Total Equity	(2 050)	(3 200)	(3 201)	(3 202)	(2 827)

Notes:

1. The increase in Cash and Deposits, Employee Entitlements, Payables and Other Liabilities in 2013 more accurately reflects the actual balance of these items based on Ministerial and Parliamentary Support's 2010-11 audited financial statements.
2. The decrease in Receivables and Other Financial Assets in 2013 more accurately reflects the actual balance of these items on Ministerial and Parliamentary Support's 2010-11 audited financial statements.
3. The decrease in Plant and Equipment and Asset Revaluation Reserve reflects the transfer of heritage assets to the Department of Treasury and Finance and the Office of the Governor during 2010-11.
4. The decrease in Employee Entitlements in 2016 reflects the impact of 27th pay in that year.

Table 8.5: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ^{1,2}	18 263	18 846	19 016	19 237	19 966
Reserved by Law	782	809	809	809	809
GST Receipts	330	330	330	330	330
	19 375	19 985	20 155	20 376	21 105
Cash Paid					
Employee Entitlements ²	(11 506)	(11 628)	(11 769)	(11 949)	(12 458)
Superannuation	(1 263)	(1 169)	(1 187)	(1 207)	(1 277)
Supplies and Consumables ¹	(5 407)	(6 004)	(6 003)	(6 008)	(6 146)
GST Payments	(330)	(330)	(330)	(330)	(330)
Other Payments	(852)	(837)	(849)	(865)	(877)
	(19 358)	(19 968)	(20 138)	(20 359)	(21 088)
Net Cash Flows from Operating Activities	17	17	17	17	17
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(17)	(17)	(17)	(17)	(17)
Net Cash Flows from Investing Activities	(17)	(17)	(17)	(17)	(17)
Net Increase/(Decrease) in Cash Held
Cash at the Beginning of the Year	51	111	111	111	111
Cash at the End of the Year	51	111	111	111	111

Notes:

1. The increase in Appropriation and Supplies and Consumables in 2012-13 reflects an increase in rental accommodation expenses.
2. The increase in Appropriation and Employee Entitlements in 2015-16 reflects the 27th pay in that year.

9 DEPARTMENT OF POLICE AND EMERGENCY MANAGEMENT

AGENCY OUTLINE

The Department of Police and Emergency Management is responsible for the delivery of quality policing and emergency management services and endeavours to provide a safe, secure and resilient Tasmania. Reporting to the Minister for Police and Emergency Management, Hon David O'Byrne MP, the Department is comprised of Tasmania Police, the State Emergency Service and Forensic Science Service Tasmania. The Department is also responsible for the Tasmania Fire Service, which is reported separately under the State Fire Commission.

Through strong leadership at all levels of the organisation, and a focus on people, innovative ideas and business processes, the Department aims to:

- provide a highly visible frontline service;
- ensure people feel safe and are safe in public places and at home;
- reduce the impact of crime;
- improve traffic law compliance and driver behaviour; and
- enhance emergency and security management practices.

This chapter provides the Department's financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information on the Department is provided at www.police.tas.gov.au.

MAJOR INITIATIVES

Table 9.1 provides a summary of the Budget and Forward Estimate allocations for major initiatives.

Table 9.1: Major Initiatives Statement

	2012-13	2013-14	2014-15	2015-16
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Divisional Headquarters Refurbishment Program	10 299
Equipment Upgrades	1 176	373	373	373
Police Connectivity	1 447	899	899	899
Road Safety Initiative	1 412	1 423	1 423	1 423

Divisional Headquarters Refurbishment Program

Commencing in 2008-09, funding has been provided for the redevelopment and refurbishment of the Department's Divisional Police Headquarters at Devonport, Bellerive and Glenorchy. The Bellerive Divisional Headquarters was completed in 2011-12, while work on the Devonport and Glenorchy Divisional Headquarters will continue in 2012-13.

Equipment Upgrades

This initiative provides for the upgrade of outdated forensic equipment, the provision of protective equipment and uniforms, and for the Trailerable Police Vessel Replacement Projects. 2012-13 represents the final year of major investment into these areas with maintenance funding provided thereafter.

Police Connectivity

This initiative allows the Department to invest in information technology hardware and software to ensure that the Department's policing and emergency services practices keep pace with technological advancement. This initiative will allow the continuation of the Automatic Vehicle Location (AVL) Project, update current police systems and software, and provide more information to officers whilst mobile or in office locations.

Road Safety Initiatives

In 2012-13, funding of \$1.4 million is provided to assist in implementing the Road Safety Initiatives. These include the clamping and confiscation of vehicles belonging to dangerous or reckless drivers, maintenance of high visibility vehicles and Automatic Number Plate Recognition (ANPR) cameras, drug detection equipment and traffic equipment upgrades.

OTHER INITIATIVES

Emergency Services Support Review

The Department of Police and Emergency Management and the Department of Health and Human Services will play an important role in an across agency review of emergency services support functions. This Review, which will involve Tasmania Police, Tasmania Fire Service, Ambulance Tasmania and the State Emergency Service, will seek to identify:

- areas of duplication in support functions within the Tasmanian Government's emergency services sector; and
- opportunities to reduce or eliminate duplication, while maintaining or increasing operational effectiveness.

Support functions that will be the focus of the Review will include:

- fleet and facilities management;
- information infrastructure and systems;
- corporate administration and support; and
- volunteer support.

OUTPUT INFORMATION

Outputs of the Department of Police and Emergency Management are provided under the following Output Groups:

- Output Group 1 – Public Safety;
- Output Group 2 – Crime;
- Output Group 3 – Traffic Policing; and
- Output Group 4 – Emergency Management.

Table 9.2 provides an Output Group Expense Summary for the Department of Police and Emergency Management.

Table 9.2: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Police and Emergency Management					
Output Group 1 - Public Safety					
1.1 Support to the Community	113 159	111 878	110 340	112 739	114 838
	113 159	111 878	110 340	112 739	114 838
Output Group 2 - Crime					
2.1 Investigation of Crime	42 878	44 574	44 588	45 354	45 980
2.2 Poppy Security	1 123	1 159	1 181	1 204	1 222
2.3 Fisheries Security	5 996	6 062	5 966	6 075	6 168
2.4 Support to Judicial Services	10 636	10 971	10 369	10 577	10 755
	60 633	62 766	62 104	63 210	64 125
Output Group 3 - Road Safety					
3.1 Traffic Law Enforcement and Road Safety	20 777	20 929	21 437	21 900	22 187
	20 777	20 929	21 437	21 900	22 187
Output Group 4 - Emergency Management					
4.1 State Emergency Management Services	3 379	3 556	3 499	3 348	2 830
4.2 State Security and Rescue Operations	4 632	4 635	4 521	4 615	4 816
	8 011	8 191	8 020	7 963	7 646
TOTAL	202 580	203 764	201 901	205 812	208 796

Output Group 1: Public Safety

1.1 Support to the Community

This Output relates to personal safety in the community, maintaining public order and the provision of safety initiatives that assist in developing safe, secure and resilient communities. Through the provision of high-visibility targeted patrols and the establishment of partnerships with community organisations, the Department aims to ensure that the public have confidence and satisfaction in the services provided.

Table 9.3: Performance Information – Output Group 1

Performance Measure¹	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Satisfaction with police services	%	68	76	≥ nat av	≥ nat av
Confidence in police ²	%	84	86	≥ nat av	≥ nat av
Community perception of police integrity	%	82	87	≥ nat av	≥ nat av
Satisfaction with police in dealing with public order problems	%	54	67	≥ nat av	≥ nat av
Assaults in public places ²	Number	1 100	981	≤ prev yr	≤ prev yr
Public Order type incidents ²	Number	35 605	31 829	≤ prev yr	≤ prev yr
Cost of policing per capita ³	Dollars	406	399	≤ prev yr	≤ prev yr
Number of complaints against police ⁴	Number	56	26	65	≤ prev yr
Perceptions of safety in public places – during the day	%	93	92	≥ nat av	≥ nat av
Perceptions of safety in public places – after dark	%	65	54	≥ nat av	≥ nat av
Perceptions of safety at home – alone during the day	%	96	96	≥ nat av	≥ nat av
Perceptions of safety at home – alone after dark	%	68	89	≥ nat av	≥ nat av

Notes:

1. The performance measures 'Radio Dispatch Incidents' and 'Number of Deaths in Police Custody' have been removed to ensure the Department's measures continue to align with objectives, give a genuine sense of performance, and reflect effectiveness, efficiency and equity as per the *Auditor-General Special Report No. 72: Public Sector Performance Information*.
2. Data for 2009-10 have been adjusted to reflect final reported figures in the Department's Annual Report.
3. Figures for 2009-10 to 2010-11 have been adjusted to reflect 2010-11 dollars.
4. During 2010-11 the performance measure, 'Number of complaints against police' has been revised to reflect Class 2 complaints with the introduction of the Graduated Management Model, and does not include customer service complaints (known as Class 1).

Performance Information Comments

Some data previously reported for 2009-10 has been adjusted to reflect data integrity and validation tests that have occurred since the last reporting period. These updated figures for 2009-10 were reflected in the Department's Annual Report for 2010-11.

In addition, some measures have been removed as the Department seeks to provide the most effective, efficient and equitable indicators in line with the recommendations from the *Auditor-General Special Report No. 72: Public Sector Performance Information*. In 2012-13, the Department will further review the current performance measures in order to ensure indicators remain aligned with the Department's objectives, are intuitive, give a genuine sense of performance, and are timely, accurate and relevant.

In the Department's 2011-12 Budget Paper chapter, a number of stated numerical or percentage targets were replaced with either improving on and/or meeting the national average (\leq or \geq nat av), as reported through the *National Survey of Community Satisfaction with Policing*, or improving on and/or meeting the figure or percentage for the previous year (\leq or \geq prev yr). The Department's capacity to consistently improve on the previous year's performance may be impacted by the reduction in staff numbers associated with the agency savings strategies implemented to assist the Government in returning the Budget to a sustainable position. As a result, a number of measures have been reverted to a numerical or percentage target to reflect that whilst the number of offences or infringements may be consistent with the previous year, the number of staff available to investigate these offences has reduced.

Table 9.3 reports on measures relating to public safety and supporting the community. In July 2010, the Graduated Management Model commenced to manage complaints of misconduct and to improve professionalism. This new Model has resulted in a number of matters that had not previously been reported to be registered as Class 1 complaints, whilst what had been known previously as Serious Complaints is now known as Class 2 complaints. The performance measure 'Number of complaints against police is a measure of Class 2 complaints only.

Output Group 2: Crime

2.1 Investigation of Crime

This Output relates to the detection and apprehension of offenders, including investigation of serious and organised crime. Through crime detection strategies and legislative reform, the Department aims to reduce the number of offences committed against both people and property.

2.2 Poppy Security

This Output focuses on the protection and security of poppy crops, the prevention of poppy crop interferences and the targeting of offenders through investigative techniques. The involvement of industry groups in the protection and security of poppies, contributes to the reduction in the number of poppy diversions onto the illicit market.

2.3 Fisheries Security

This Output relates to the protection of State and Australian Government marine resources, through the provision of marine compliance and enforcement activities. By using a combination of overt and covert sea patrols, in-port, at sea and fish processor inspections, the Department is able to target offenders and facilitate the protection and security of marine resources in both the recreational and commercial fishing sectors.

2.4 Support to Judicial Services

This Output relates to policing services that support the judicial system, such as the prosecution of offenders, provision of diversionary programs, bail/warrant processing, victim support services and investigation, and clerical and investigation services on behalf of the coroner. In addition, the Department plays a lead role in the reduction and management of family violence in Tasmania.

Table 9.4: Performance Information – Output Group 2

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Investigation of Crime					
Total Offences ¹	Number	30 384	27 165	≤ prev yr	≤ prev yr
Total Offences clearance rate ²	%	45	47	≥ prev yr	45
Total Serious Crime ¹	Number	514	501	≤ prev yr	≤ prev yr
Serious Crime clearance rate ²	%	72	78	≥ prev yr	72
Number of recorded offences against the person ¹	Number	4 687	4 151	≤ prev yr	≤ prev yr
Offences against the person clearance rate ^{2,3}	%	94	94	≥ prev yr	94
Number of recorded offences against property ¹	Number	24 681	22 258	≤ prev yr	≤ prev yr
Offences against property clearance rate ^{2,4}	%	35	37	≥ prev yr	35
Serious drug offenders charged	Number	380	436	400	380
Poppy Security					
Number of poppy crop interferences per 1 000 hectares sown ¹	Number	1.65	0.44	≤ prev yr	≤ prev yr
Fisheries Security					
Total marine offenders detected ²	Number	1 283	982	≥ prev yr	1 000
Support to Judicial Services⁵					
Family violence incident reports	Number	3 093	2 675	≤ prev yr	≤ prev yr
State charges prosecuted	Number	52 428	53 506	≤ prev yr	≤ prev yr

Notes:

1. Data for 2009-10 have been adjusted to reflect final reported figures in the Department's Annual Report.
2. The target for 2012-13 has been altered to a numerical figure to reflect the reduction in police operational numbers available to investigate or detect crime.
3. This performance measure was previously named 'Outcome of investigations – crime against the person clearance'.
4. This performance measure was previously named 'Outcome of investigations – property crime clearance'.
5. The performance measures 'Juvenile prosecutions' and 'Juvenile conferences and cautions' have been removed to ensure the Department's measures continue to align with objectives, give a genuine sense of performance, and reflect effectiveness, efficiency and equity as per the *Auditor-General Special Report No. 72: Public Sector Performance Information*.

Performance Information Comments

Table 9.4 reports on measures relating to crime detection and investigation. The performance measure 'Total Offences', includes all offences which generate an offence report, whilst 'Total Serious Crime' includes the most severe offences against the person and financially damaging offences against property. The performance measure 'State charges prosecuted' is a measure of the number of charges that were prosecuted across the whole state.

Output Group 3: Traffic Policing

3.1 Traffic Policing

This Output relates to the improvement of driver behaviour, traffic law compliance and minimising road trauma. Through the provision of high visibility patrols on highways and arterial roads, targeting high risk driver behaviour, and attendance/investigation of vehicle crashes, the Department aims to improve road safety, reduce the incidence of inattentive driving, and diminish the use of alcohol/drugs whilst driving.

Table 9.5: Performance Information – Output Group 3

Performance Measure ¹	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Number of traffic infringement notices issued ^{2,3}	Number	90 582	81 094	≤ prev yr	76 446
Number of high risk driver behaviour detections ⁴	Number	30 405	26 523	≤ prev yr	≤ prev yr
Speeding Offences: Police Issued Infringements ^{4,5}	Number	48 705	47 647	43 680	42 823
Random Breath Tests conducted ⁴	Number	613 945	606 991	590 000	578 431
Proportion of drivers tested who complied with the prescribed alcohol limit	%	99.2	99.4	≥ prev yr	≥ prev yr
Random Drug Tests conducted	Number	na	1 427	1 315	1 289
Proportion of drivers tested who returned negative tests for prohibited drugs	%	na	73.4	≥ prev yr	≥ prev yr
Seatbelt and child restraint offences detected ⁴	Number	6 394	4 950	6 393	6 267
Speed Camera operating hours ⁶	Hours	18 514	17 628	17 760	17 411
Road Deaths per 100 000 registered vehicles	Number	11	8	≤ prev yr	≤ prev yr
Fatal and Serious injury crashes ^{4,7}	Number	264	254	≤ prev yr	≤ prev yr
Proportion of people who felt that speeding cars or dangerous, noisy driving was a 'major problem' or 'somewhat of a problem' in the neighbourhood	%	77	73	≤ nat av	≤ nat av

Notes:

1. The performance measure 'Speed Offences (Road Safety Cameras)' has been removed to ensure the Department's measures continue to align with objectives, give a genuine sense of performance, and reflect effectiveness, efficiency and equity as per the *Auditor-General Special Report No. 72: Public Sector Performance Information*.
2. The measure 'Number of traffic offences detected' has been replaced by 'Number of Traffic Infringement Notices issued' to provide a more accurate representation of traffic law compliance.
3. The target for 2012-13 has been altered to a numerical figure to reflect the reduction in police operational numbers available to conduct traffic policing activities.
4. Data for 2009-10 has been adjusted to reflect final reported figures as per the Department's Annual Report.
5. This performance measure was previously named 'Speeding Offences: Traffic Infringement offences and cautions'.
6. The performance measure was previously named 'Road Safety Camera operating hours'.
7. This performance measure 'Serious injury crashes' was replaced with the measure 'Fatal and Serious injury crashes'.

Performance Information Comments

Table 9.5 reports on measures relating to Traffic Policing, in particular traffic law compliance, and the prevention of driving under the influence of alcohol and/or drugs.

The performance measure 'Number of Traffic Infringement Notices issued' is comprised of all types of traffic related activities where an infringement can be issued, including cautions, whilst 'Speeding Offences: Police Issued Infringements' are traffic infringement notices specifically related to speeding that are not associated with Road Safety Cameras.

The performance measure 'Number of high risk driver behaviour detections' is comprised of dangerous and reckless driving, infringements for exceeding the speed limit by 15 km/h or more, seatbelt compliance traffic infringement notices, exceeding the prescribed alcohol limit, driving with an illicit drug in blood, and refusing to provide a breath or blood sample for analysis.

The performance measures 'Random Drug Tests conducted' and 'Proportion of drivers tested who returned negative tests for prohibited drugs' represent the Department's focus on drug testing of drivers in addition to the standard practice of breath testing for alcohol.

Output Group 4: Emergency Management

4.1 State Emergency Management Services

This Output involves the provision of emergency services in accordance with the *Emergency Management Act 2006* and the Tasmanian Emergency Management Plan. Activities undertaken as part of this Output include emergency risk management and disaster mitigation, preparedness and responsiveness to emergency events, and the development and training of volunteers. Public safety demonstrations and *Driver Reviver* activities assist in the community becoming more aware of their safety.

4.2 State Security and Rescue Operations

This Output relates to the provision of whole-of-government policies relating to counter terrorism and terrorist threats and the provision of search and rescue operations. Activities included under the Output consist of involvement in multi-jurisdictional exercises, representation at national counter terrorism meetings, and the provision of a combination of land, sea and air search and rescue operations.

Table 9.6: Performance Information – Output Group 4

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
State Emergency Management Services					
Total Volunteer training hours	Hours	26 858	23 410	≥ prev yr	≥ prev yr
Number of active Registered Volunteers	Number	537	615	≥ prev yr	≥ prev yr
Number of SES call outs	Number	785	1 051	≥ prev yr	≥ prev yr
Volunteer training hours per SES trainer	Hours	8 952	7 803	≥ prev yr	≥ prev yr
Number of competency certificates issued	Number	1 371	1 194	≥ prev yr	≥ prev yr
State Security and Rescue Operations					
Number of Search and Rescue Operations	Number	186	196	≥ prev yr	≥ prev yr
Total number of Helicopter hours ¹	Hours	256	372	300	360
Number of exercises managed	Number	25	22	≥ prev yr	≥ prev yr
Number of counter terrorism projects/forums supported	Number	12	15	≥ prev yr	≥ prev yr

Note:

1. The target in 2012-13 for 'Total number of Helicopter hours' has been adjusted to reflect the available hours under the proposed contract.

Performance Information Comments

Table 9.6 reports performance information relating to State Emergency Management and State Security and Rescue Operations.

A significant part of the Department's focus is on Volunteer Capability Support, which includes support to State Emergency Service (SES) volunteers through ongoing provision of training and assessment. The aim is to develop volunteers who possess rescue capability skills and maintain currency of competency across the nationally accredited qualifications.

The performance measures relating to State Security and Rescue Operations aim to reflect the Department's focus on ensuring search and rescue capability and that Tasmanians can have confidence in the ability of personnel to deploy in an effective manner should terrorist activities occur.

The principle use of the Westpac Search and Rescue Helicopter relates to search and rescue activities, and medical evacuations with the hours shared across police and ambulance. The target in 2012-13 has been adjusted to reflect the available hours under the proposed contract whilst the actual hours reported for 2009-10 to 2010-11 reflect service use.

CAPITAL INVESTMENT PROGRAM

Table 9.7 provides financial information for the Department's Capital Investment Program. Further information on the Capital Investment Program is provided at Chapter 7 in Budget Paper No 1 *The Budget*.

Table 9.7: Capital Investment Program

	Estimated Total Cost	2012-13 Budget	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Devonport Headquarters ¹	6 235	4 926
Glenorchy Headquarters	5 620	5 373
Total CIP Allocations		10 299

Note:

1. The Budget for Devonport Headquarters includes an amount of \$1.7 million carried forward from 2011-12 under section 8A(2) of the *Public Account Act 1986*.

Divisional Headquarters Refurbishment Program

A total of \$18.9 million has been provided for the redevelopment and refurbishment of Bellerive, Devonport and Glenorchy, Divisional Headquarters.

The Bellerive Divisional Headquarters was completed in 2011-12, while work on the Devonport and Glenorchy Divisional Headquarters will continue in 2012-13.

DETAILED BUDGET STATEMENTS

Table 9.8: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	196 249	198 670	185 945	189 406	196 801
Grants ²	2 674	3 544	3 574	3 504	3 064
Other Revenue ³	6 486	5 022	5 105	5 225	5 245
	205 409	207 236	194 624	198 135	205 110
Less Expenses					
Employee Entitlements	133 081	133 835	134 335	136 050	138 159
Superannuation	13 919	13 980	13 979	14 131	14 353
Depreciation and Amortisation ⁴	5 758	6 740	7 190	7 590	8 090
Grants and Transfer Payments ⁵	2 267	2 420	2 283	2 083	1 633
Supplies and Consumables ⁶	35 434	34 171	32 049	33 775	34 220
Other Expenses	12 121	12 618	12 065	12 183	12 341
	202 580	203 764	201 901	205 812	208 796
Equals OPERATING RESULT	2 829	3 472	(7 277)	(7 677)	(3 686)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets ⁷	14 271	18 371	22 471	26 571	26 571
Other Non-Owner Movements in Equity
	14 271	18 371	22 471	26 571	26 571
Equals COMPREHENSIVE INCOME	17 100	21 843	15 194	18 894	22 885

Notes:

1. The movement in Revenue from Appropriation reflects the impact of the 2011-12 Budget Savings Strategies and the administrative transfer of Australian Government funding to Grants. The increase in 2015-16 is due to the provision of additional funding for the cost of the 27th pay that occurs every 11 years.
2. The increase in Grants is due to the reallocation of Australian Government funding from the Consolidated Fund to the Special Deposits and Trust Fund.
3. The decrease in Other Revenue reflects the cessation of revenue from the Australian Government for providing Departmental personnel to Tasmanian Airports.
4. The increase in Depreciation and Amortisation reflects the corresponding increase in the value of Buildings and Plant and Equipment due to capital investment.
5. The decrease in Grants and Transfer Payments is due to a reduction in expected Departmental expenditure in relation to the National Partnership Agreement on Natural Disaster Resilience.
6. The movement in Supplies and Consumables reflects a reduction in expenditure on the Police Connectivity initiative and the impact of the 2011-12 Budget Savings Strategies.
7. The increase in Revaluations of Non-Financial Assets reflects changes that have been made in the Asset Revaluation Reserve.

Table 9.9: Income Statement – Administered

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Fines and Regulatory Fees ¹	1 000	1 000	1 000	500	500
Sales of Goods and Services	209	217	225	232	237
	1 209	1 217	1 225	732	737
Less Expenses					
Transfer to the Consolidated Fund ¹	1 209	1 217	1 225	732	737
	1 209	1 217	1 225	732	737
Equals OPERATING RESULT
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME

Note:

1. The movement in Fines and Regulatory Fees and Transfer to the Consolidated Fund reflects the firearms licence renewal cycle, which occurs every three and five years.

Table 9.10: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Police and Emergency Management					
Output Group 1 - Public Safety					
1.1 Support to the Community ¹	102 932	102 511	100 410	102 279	106 809
	102 932	102 511	100 410	102 279	106 809
Output Group 2 - Crime					
2.1 Investigation of Crime ¹	41 635	43 072	43 113	43 879	45 581
2.2 Poppy Security	1 123	1 159	1 181	1 204	1 222
2.3 Fisheries Security ²	5 461	5 527	5 431	5 540	5 633
2.4 Support to Judicial Services	10 636	10 971	10 369	10 577	10 755
	58 855	60 729	60 094	61 200	63 191
Output Group 3 – Traffic Policing					
3.1 Traffic Policing ¹	18 242	18 188	18 571	18 914	19 542
	18 242	18 188	18 571	18 914	19 542
Output Group 4 - Emergency Management					
4.1 State Emergency Management Services ³	2 915	2 452	2 495	2 544	2 589
4.2 State Security and Rescue Operations ¹	4 521	4 491	4 375	4 469	4 670
	7 436	6 943	6 870	7 013	7 259
Capital Investment Program⁴	8 193	8 557
Department of Police and Emergency Management					
Total Recurrent Services	187 465	188 371	185 945	189 406	196 801
Total Works and Services	8 193	8 557
	195 658	196 928	185 945	189 406	196 801
Appropriation Carried Forward⁵	591	1 742
Total Revenue from Appropriation	196 249	198 670	185 945	189 406	196 801
Controlled Revenue from Appropriation	196 249	198 670	185 945	189 406	196 801
Administered Revenue from Appropriation
	196 249	198 670	185 945	189 406	196 801

Notes:

1. The increase in Support to the Community, Investigation of Crime, Traffic Policing and State Security and Rescue Operations in 2015-16 is due to the provision of additional funding to meet the cost of the 27th pay that occurs every 11 years.
2. The decrease in Fisheries Security in 2013-14 is due to the cessation of the Trailerable Vessel Replacement Program Initiative.

3. The decrease in State Emergency Management Services in 2012-13 is due to the reallocation of Australian Government funding from the Consolidated Fund to the Special Deposits and Trust Fund.
4. The movement in Capital Investment Program funding is due to the completion of the Bellerive Divisional Headquarters in 2011-12, and the provision of funding for the Glenorchy and Devonport Divisional Headquarters.
5. The increase in Appropriation Carried Forward is due to funding of \$1.7 million carried forward under section 8A(2) of the *Public Account Act 1986* for the Devonport Headquarters.

Table 9.11: Administered Revenue

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue Collected on Behalf of the Consolidated Fund					
Academy Trainees - Board Payments	55	60	65	69	71
Fines and Regulatory Fees ¹	1 000	1 000	1 000	500	500
Other Sales of Services	154	157	160	163	166
Total Administered Revenue	1 209	1 217	1 225	732	737

Note:

1. The reduction in Fines and Regulatory Fees in 2014-15 reflects the firearms licence renewal cycle, which occurs every three and five years.

Table 9.12: Administered Expenses

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Transfer to the Consolidated Fund¹	1 209	1 217	1 225	732	737
Total Administered Expenses	1 209	1 217	1 225	732	737

Note:

1. The reduction in Transfer to the Consolidated Fund in 2014-15 reflects the firearms licence renewal cycle, which occurs every three and five years.

Table 9.13: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	5 987	5 474	5 474	5 474	5 474
Receivables ¹	1 529	677	677	677	677
Other Financial Assets ²	1 461	2 098	2 098	2 098	2 098
	8 977	8 249	8 249	8 249	8 249
Non-Financial Assets					
Land and Buildings ³	212 255	222 278	240 232	261 986	283 440
Plant and Equipment ⁴	19 634	21 117	18 444	15 671	12 698
Other Non-Financial Assets	635	669	669	669	669
	232 524	244 064	259 345	278 326	296 807
Total Assets	241 501	252 313	267 594	286 575	305 056
Liabilities					
Employee Entitlements	44 938	48 080	48 167	48 254	43 850
Payables ⁵	3 399	2 510	2 510	2 510	2 510
Other Liabilities	3 466	3 795	3 795	3 795	3 795
Total Liabilities	51 803	54 385	54 472	54 559	50 155
NET ASSETS	189 698	197 928	213 122	232 016	254 901
Equity					
Accumulated Funds	44 783	40 924	33 647	25 970	22 284
Asset Revaluation Reserve ³	144 915	157 004	179 475	206 046	232 617
Total Equity	189 698	197 928	213 122	232 016	254 901

Notes:

1. The decrease in Receivables reflects a more accurate estimate based on the 2010-11 closing balances, which indicates that the number of outstanding debtors has reduced.
2. The increase in Other Financial Assets reflects a more accurate estimate based on the 2010-11 closing balances, which primarily relates to an increase in accrued revenue.
3. The increases in Land and Buildings and Asset Revaluation Reserve reflect the revaluation of Departmental properties undertaken in 2011.
4. The decreases in Plant and Equipment reflect the impact of accumulated depreciation on these assets.
5. The decrease in Payables reflects a more accurate estimate of the liability based on the 2011 closing balance.

Table 9.14: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	195 658	196 928	185 945	189 406	196 801
Grants ²	2 674	3 544	3 574	3 504	3 064
GST Receipts	5 800	5 900	6 000	6 100	6 200
Other Receipts ³	6 486	5 022	5 105	5 225	5 245
	210 618	211 394	200 624	204 235	211 310
Cash Paid					
Employee Entitlements ⁴	(133 005)	(133 759)	(134 259)	(135 974)	(142 035)
Superannuation	(13 908)	(13 969)	(13 968)	(14 120)	(14 881)
Grants and Transfer Payments ⁵	(2 267)	(2 420)	(2 283)	(2 083)	(1 633)
Supplies and Consumables ⁶	(35 434)	(34 171)	(32 049)	(33 775)	(34 220)
GST Payments	(5 800)	(5 900)	(6 000)	(6 100)	(6 200)
Other Payments	(12 121)	(12 618)	(12 065)	(12 183)	(12 341)
	(202 535)	(202 837)	(200 624)	(204 235)	(211 310)
Net Cash Flows from Operating Activities	8 083	8 557
Cash Flows from Investing Activities					
Purchase of Fixed Assets ⁷	(8 674)	(10 299)
Net Cash Flows from Investing Activities	(8 674)	(10 299)
Net Increase/(Decrease) in Cash Held⁸	(591)	(1 742)
Cash at the Beginning of the Year	6 578	7 216	5 474	5 474	5 474
Cash at the End of the Year	5 987	5 474	5 474	5 474	5 474

Notes:

1. The decrease in Appropriation in 2013-14 and subsequent increase in 2014-15 reflects the impact of the 2011-12 Budget Savings Strategies and the administrative transfer of Australian Government funding to Grants. The increase in 2015-16 is due to the provision of additional funding for the cost of the 27th pay that occurs every 11 years.
2. The increase in Grants is due to the reallocation of Australian Government funding from the Consolidated Fund to the Special Deposits and Trust Fund.
3. The decrease in Other Receipts reflects the cessation of revenue from the Australian Government for providing Departmental personnel to Tasmanian Airports.
4. The increase in Employee Entitlements in 2015-16 reflects the cost of the 27th pay that occurs every 11 years.
5. The decreases in Grants and Transfer Payments are due to a reduction in expected Departmental expenditure in relation to the National Partnership Agreement on Natural Disaster Resilience.
6. The movement in Supplies and Consumables reflects a reduction in expenditure on the Police Connectivity initiative and the impact of the 2011-12 Budget Savings Strategies.

7. The increase in Purchase of Fixed Assets reflects expenditure in 2012-13 on the Devonport and Glenorchy Divisional Headquarters, including funds carried forward from 2011-12 under section 8A(2) of the *Public Account Act 1986*.
8. The Net Decrease in Cash Held in 2012-13 is due to the expenditure of funds carried forward from 2011-12 under section 8A(2) of the *Public Account Act 1986* on the Devonport Headquarters.

Table 9.15: Cash Flow Statement – Administered

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Fines and Regulatory Fees ¹	1 000	1 000	1 000	500	500
Sales of Goods and Services	209	217	225	232	237
	1 209	1 217	1 225	732	737
Cash Paid					
Transfers to the Consolidated Fund ¹	(1 209)	(1 217)	(1 225)	(732)	(737)
	(1 209)	(1 217)	(1 225)	(732)	(737)
Net Cash Flows from Operating Activities
Net Increase/(Decrease) In Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Note:

1. The reduction in Fines and Regulatory Fees in 2014-15 reflects the firearms licence renewal cycle, which occurs every three and five years. This decrease is also reflected in the Transfer to the Consolidated Fund.

10 DEPARTMENT OF PREMIER AND CABINET

AGENCY OUTLINE

The Department of Premier and Cabinet is a central agency of the Tasmanian State Government. The Ministers to whom the Department is responsible are the Premier, Hon Lara Giddings MP; the Minister for Local Government, Hon Bryan Green MP; the Minister for Climate Change, the Minister for Community Development and the Minister for Aboriginal Affairs, Hon Cassy O'Connor MP; Minister for Veterans' Affairs, Hon Scott Bacon MP; and the Minister for Children, Hon Michelle O'Byrne MP. The Department also supports the Parliamentary Secretary to the Premier (Small Business and Cost of Living), Rebecca White MP.

The Department provides a broad range of services to Cabinet, other members of Parliament, Government agencies and the community. The Department works closely with the public sector, the community, local government, the Australian Government and other state and territory governments.

The Department also provides administrative support to the State Service Commissioner, and the Tasmania *Together* Progress Board. These bodies are separately accountable and report directly to Parliament.

This chapter provides the Department's financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information on the Department is provided at www.dpac.tas.gov.au.

MAJOR INITIATIVES

Table 10.1 provides a summary of the Budget and Forward Estimate allocations for the major initiatives.

Table 10.1: Major Initiatives Statement

	2012-13	2013-14	2014-15	2015-16
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Aboriginal Land Council of Tasmania	90	90	90	90
Cost of Living	3 000	2 000
Support for Council On The Ageing	125	125	125	125
Trade Opportunities – Asia	100

Aboriginal Land Council of Tasmania

The Government's annual contribution to the Aboriginal Land Council of Tasmania (ALCT) has been increased by \$90 000 to \$314 000. This increase will assist with the Council's operating costs and land management activities associated with land returned to the Aboriginal community. The increase will also support the Council's long term financial sustainability and ensure that the Council is able to meet its community and legislative obligations.

Cost of Living

Funding of \$3.0 million has been provided in 2012-13 and a further \$2.0 million in 2013-14 to ease the cost of living pressures for Tasmanians. This package includes:

- \$1.0 million for local partnerships that will increase food security and build community food solutions focusing on low income Tasmanians, children, older people, and isolated communities as outlined in *Food for All Tasmanians: A Food Security Strategy*;
- \$2.0 million to provide practical support to Tasmanians to help keep their homes warm. Funding of \$1.0 million in 2012-13 and 2013-14 will build on existing energy efficiency initiatives for draught proofing homes, warm curtains, energy saving advice, and assistance to purchase heat pumps and other energy efficient heaters; and
- \$2.0 million is provided over two years to assist Tasmanians in need through challenging times. Funding of \$1.0 million in 2012-13 and 2013-14 will support people to receive financial counselling and local help before reaching crisis including early information on available assistance and referral to services to help build the resilience of people and places in Tasmania.

Support for the Council On The Ageing

Additional funding of \$125 000 per annum for the next four years is being provided to Tasmania's peak agency for older Tasmanians, the Council On The Ageing (COTA) Tasmania, to establish a knowledge hub that will help to ensure that the voices of older Tasmanians directly inform policy development, program planning and implementation and service delivery. The hub will bring together existing information and research, and commission further research, to give a clearer picture of the trends, opportunities and challenges of our older Tasmanian population. This funding will also allow COTA to propose and advocate for innovative, appropriate and evidence-informed approaches that benefit the health, wellbeing and quality of life of older Tasmanians. This brings the total annual funding provided by the Tasmanian Government to support the operations of COTA to \$216 500.

Trade Opportunities - Asia

Funding of \$100 000 has been allocated to assist in the preparation of a White Paper on Tasmania's Place in the Asian Century. This paper will lay the foundations for Tasmania to navigate its way through the most transformative economic shift of power in generations. The paper will build on the Economic Development Plan and detail the opportunities in Asia that Tasmanian businesses can exploit. It will also complement the Australian Government's White Paper on Australia and the Asian Century, which is being prepared by Dr Ken Henry AC.

OTHER INITIATIVES

Details of other initiatives to be progressed by the Department in 2012-13 are provided below.

Climate Change

As part of the Government's continued demonstration of leadership on climate change and its positioning to capture the opportunities that will emerge in a low carbon economy, a review is being undertaken of the *Climate Change (State Action) Act 2008*. This is also a requirement under the Act.

As part of the review, the role and functions of the Tasmanian Climate Action Council have also been examined, so that the Council is best placed to contribute to addressing the complexities surrounding climate change policy and implementation in its advice to the Tasmanian Government.

Information Communications Technology Strategy

The Tasmanian Government continues to invest in Information and Communications Technology infrastructure and programs to improve its productivity and service delivery, support Government policy and capitalise on opportunities presented by the National Broadband Network. Current projects under the Tasmanian Government ICT Strategy include the consolidation of government email, transition to modern phone and other communications services, and the development of a platform for sharing spatial information across government and the private sector.

OUTPUT INFORMATION

Outputs of the Department of Premier and Cabinet are provided under the following Output Groups:

- Output Group 1 – Support for Executive Decision Making;
- Output Group 2 – Government Processes and Services;
- Output Group 3 – Electronic Services for Government Agencies and the Community;
- Output Group 4 – State Service Management;
- Output Group 5 – Tasmania *Together* Progress Board;
- Output Group 6 – Community Development; and
- Output Group 7 – Development of Local Government.

Table 10.2 provides an Output Group Expense Summary for the Department.

OUTPUT RESTRUCTURE

In 2012-13, Output 7.1 Development of Local Government has been renamed Local Government, Security and Emergency Management within the existing Output Group 7 - Development of Local Government. This new Output combines the functions of the Local Government Division and the Office of Security and Emergency Management, provides a greater integration of advice and allows the Department to more effectively engage with local government on security and emergency management related issues. The functions and associated budget for the Office of Security and Emergency Management has moved from Output 2.1 Management of Executive Government Processes to Output 7.1 Local Government, Security and Emergency Management.

Output 2.5 Administration of Electricity Industry Review Panel was created in the 2011-12 Budget to reflect the Department's support for the Electricity Supply Industry Review Panel to investigate, and provide guidance to the Parliament on the current position and future development of Tasmania's electricity industry. After submission of the Panel's report to the Government, Output 2.5 Administration of Electricity Industry Review Panel has been abolished.

Table 10.2: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Output Group 1 - Support for Executive Decision Making					
1.1 Strategic Policy and Advice ¹	4 777	4 583	4 629	4 680	4 742
1.3 Social Inclusion ²	3 654	6 149	4 108	2 102	2 093
	8 431	10 732	8 737	6 782	6 835
Output Group 2 - Government Processes and Services					
2.1 Management of Executive Government Processes ³	6 721	5 412	5 321	5 304	5 364
2.2 Principal and Subordinate Legislation ⁴	3 400	3 063	3 101	3 015	3 055
2.3 Tasmanian Government Courier	655	620	609	612	621
2.4 Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor ⁵	1 573	1 182	1 187	1 151	1 163
2.5 Administration of Electricity Industry Review Panel ⁶	2 046
	14 395	10 277	10 218	10 082	10 203
Output Group 3 - Electronic Services for Government Agencies and the Community					
3.1 Information and Communications Technology (ICT) Policy Development and Implementation ⁷	1 923	1 254	1 199	1 205	1 221
3.2 Management and Ongoing Development of Service Tasmania ⁸	12 770	13 384	13 309	13 658	13 970
3.3 Delivery of IT Services ⁹	32 965	29 266	28 049	26 763	26 692
	47 658	43 904	42 557	41 626	41 883
Output Group 4 - State Service Management					
4.1 State Service Employment and Management ¹⁰	4 216	4 544	3 927	4 044	4 139
4.2 Support for the State Service Commissioner	1 004	961	954	961	975
	5 220	5 505	4 881	5 005	5 114
Output Group 5 - Tasmania Together Progress Board					
5.1 Support for Tasmania Together Progress Board	1 134	922	903	913	927
	1 134	922	903	913	927
Capital Investment Program	250	250	250	250	250

Table 10.2: Output Group Expense Summary (continued)

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Local Government					
Output Group 7 - Development of Local Government					
7.1 Local Government, Security and Emergency Management					
	1 949	2 004	1 984	2 020	2 058
	1 949	2 004	1 984	2 020	2 058
Minister for Climate Change					
Output Group 1 - Support for Executive Decision Making					
1.2 Climate Change ¹¹					
	1 831	1 631	1 559	1 575	1 593
	1 831	1 631	1 559	1 575	1 593
Minister for Community Development					
Output Group 6 - Community Development					
6.1 Community Development - Policy Advice and Ongoing Community Development ¹²					
	6 571	7 479	7 224	7 225	7 300
	6 571	7 479	7 224	7 225	7 300
Grants and Subsidies	5 792	5 960	6 139	6 323	6 512
TOTAL	93 231	88 664	84 452	81 801	82 675

Notes:

1. The decrease in Strategic Policy and Advice in 2012-13 reflects the impact of the Budget Savings Strategies. This is partly offset by funding for Trade Opportunities - Asia.
2. The increase in Social Inclusion in 2012-13 reflects funding for the Cost of Living initiative.
3. The decrease in Management of Executive Government Processes in 2012-13 reflects the reallocation of the Office of Security and Emergency Management to Local Government, Security and Emergency Management and the reallocation of the Frank McDonald Prize to Community Development - Policy Advice and Ongoing Community Development.
4. The decrease in Principal and Subordinate Legislation in 2012-13 reflects the anticipated savings in printing costs for Bills of Parliament and the Government Gazette.
5. The decrease in Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor in 2012-13 reflects the redistribution of corporate overheads to more accurately reflect the cost of this Output.
6. The decrease in Administration of Electricity Industry Review Panel in 2012-13 and outyears reflects the cessation of funding for this initiative.
7. The decrease in Information and Communications Technology (ICT) Policy Development and Implementation in 2012-13 reflects the cessation of funding for the Tasmanian Electronic Commerce Centre.
8. The increase in Management and Ongoing Development of Service Tasmania in 2012-13 primarily reflects the indexation of funding for Service Tasmania Shops.
9. The decrease in Delivery of IT Services in 2012-13 reflects the cessation of funding for the *IT Transformation: Creating Government's Technology Future* program and changes in telecommunications and IT costs from 2013-14.
10. The increase in State Service Employment and Management in 2012-13 reflects the Appropriation Carried Forward for the redevelopment of the Jobs website, management of the State Service Vacancy Referral Program and the

implementation of the State Service Governance review. The increase is offset by the cessation of funding for the Health and Wellbeing Program.

11. The decrease in Climate Change in 2012-13 reflects a reduction in Board sitting fees and cessation of funding for the Climate Change Grants Program.

12. The increase in Community Development - Policy Advice and Ongoing Community Development in 2012-13 reflects additional funding for COTA Tasmania and the *Aboriginal Land Council of Tasmania*.

Output Group 1: Support for Executive Decision Making

1.1 Strategic Policy and Advice

This Output assists the Government to achieve its vision for Tasmania by providing high quality policy services to the Premier and Cabinet. It leads on and supports, the development and implementation of whole-of-government processes and policies. It also manages and co-ordinates intergovernmental relations, including Tasmania's response to the agendas of the Council of Australian Governments and the Council for the Australian Federation; Australian Government Parliamentary Committee inquiries; and international treaties.

1.2 Climate Change

This Output facilitates the activities of the Tasmanian Climate Change Office, including the Climate Change Adaptation Unit, which are to coordinate the development and implementation of government policy and initiatives relating to the reduction of Tasmania's greenhouse gas emissions and adaptation to the impacts of climate change. This Output includes the provision of support for the Tasmanian Climate Action Council.

1.3 Social Inclusion

This Output progresses the Government's social inclusion agenda, including social inclusion and cost of living strategies. This Output provides high quality policy services to the Premier and Cabinet. It also provides data analysis and facilitates cross-agency, cross-sectoral cooperation and community engagement for whole-of-community responses to complex social issues.

Table 10.3: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Strategic Policy and Advice					
Percentage of Cabinet Advisories that are submitted to the Cabinet Office on time	%	98	92	95	95
Percentage of selected policy outputs that meet agreed quality standards ¹	%	na	na	na	80
Climate Change					
Percentage of components of <i>Tasmania's Action Plan to Reduce Emissions (2011)</i> delivered on time ²	%	na	na	90	95
Percentage of selected policy outputs that meet agreed quality standards ¹	%	na	na	na	80
Social Inclusion Unit					
Percentage of selected policy outputs that meet agreed quality standards ¹	%	na	na	na	80

Notes:

1. A new performance measure around quality of policy outputs has been introduced following a pilot project to determine a benchmark. It will be reviewed at the end of 2012-13 and it is intended that the benchmark will be raised as a driver of continuous improvement over time.
2. The Tasmanian Framework for Action on Climate Change was superseded in 2011-12 by *Tasmania's Action Plan to Reduce Emissions*.

Output Group 2: Government Processes and Services

2.1 Management of Executive Government Processes

This Output provides administrative support for Executive Government bodies such as Cabinet and the Executive Council, management of machinery of government matters, co-ordination of State protocol, management of communications policy and advice, and other Executive Government processes.

2.2 Principal and Subordinate Legislation

This Output provides advice on legislative matters, drafting and amending of new legislation, an up-to-date electronic database of Tasmanian legislation, and the printing of gazettes and legislation. This Output is provided by the Office of Parliamentary Counsel.

2.3 Tasmanian Government Courier

This Output includes a courier service providing incoming and outgoing mail facilities to government and regional offices.

2.4 Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor

This Output facilitates the financial, human resources, information systems, records and property management services provided to support ministerial and parliamentary offices and the Office of the Governor and other Outputs of the Department.

Table 10.4: Performance Information - Output Group 2

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Management of Executive Government					
Processes					
Number of meetings of Cabinet supported ¹	Number	38	40	40	40
Number of meetings of Executive Council supported	Number	25	27	27	27
Number of official visits to Tasmania managed	Number	9	15	13	13
Number of official functions organised ²	Number	11	11	8	8
Principal and Subordinate Legislation					
Number of hits per year on the Tasmanian legislation website (EnAct)	Number (million)	12	12	12	12
Tasmanian Government Courier					
Number of regular delivery/collection points	Number	325	325	325	325

Notes:

1. There were fewer meetings of Cabinet and the Executive Council in 2009-10 and 2010-11 as a result of the caretaker period which preceded the March 2010 State Election.
2. Number of official functions organised includes two state funerals.

Output Group 3: Electronic Services for Government Agencies and the Community

3.1 Information and Communications Technology Policy Development and Implementation

This Output provides for the coordination, development and implementation of whole-of-government information systems, telecommunications and information management strategies and policies aimed at improving and modernising the operations of government in Tasmania. This Output is primarily provided by the Office of eGovernment.

3.2 Management and Ongoing Development of Service Tasmania

This Output develops services to be delivered by three lead agencies responsible for *Service Tasmania* shops, phone services and *Service Tasmania Online*, and support for the *Service Tasmania Board*. This Output is provided by the *Service Tasmania Unit*.

3.3 Delivery of IT Services

This Output facilitates the delivery of IT services across the public sector, including wide area data networking, internet, whole-of-government directory services, fixed and mobile telephony, mobile data, IT system hosting and support, email and unified communications, human resource systems and the Government Contact Centre.

Table 10.5: Performance Information - Output Group 3

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Information and Communications Technology (ICT)					
Policy Development and Implementation					
Number of unique visits to eGovernment website ¹	Number	50 775	42 585	40 000	40 000
Average number of attendees per information seminar ²	Number	99	34	40	40
Management and Ongoing Development of Service					
Tasmania					
Number of services provided over the counter by Service Tasmania	Number	551	546	550	575
Number of bill payment services provided over the phone by Service Tasmania	Number	44	40	48	50
Number of bill payment services provided over the Internet by Service Tasmania	Number	44	40	48	50
Delivery of ICT Services					
Percentage of calls from the public answered by the Government Contact Centre within 20 seconds	%	82	83	80	80
Number of fixed telephone services	Number	28 203	28 342	28 500	28 500
Number of mobile telephone and data services	Number	9 494	11 519	11 500	11 500
Number of broadband connection services	Number	949	1 057	1 060	1 000
Number of remote access connection services	Number	4 976	5 694	6 000	6 000
Number of calls answered by the Government Contact Centre	Number	322 541	285 338	290 000	290 000
Take up of consolidated email services. Number of agencies transitioned to TMD consolidated service.	Number	na	4	6	8
Percentage of customer calls resolved within agreed service level agreements.	%	na	95	95	95

Notes:

1. The reduction of this target is reflective of the utilisation in 2009-10, of a different statistical analysis tool (which determines "unique visits" differently). As well, in 2010-11, there has been a change in focus of the Office of eGovernment and the nature of the content available on the website.
2. The reduction of this target is reflective of a change in focus of the Office of eGovernment and the requirement to undertake smaller targeted information sessions for senior executives focussing on the strategic issues associated with information and communications technology.

Output Group 4: State Service Management

4.1 State Service Employment and Management

This Output supports the Minister administering the *State Service Act 2000* by leading:

- workforce reform - performance culture; governance arrangements; and central vacancy management;
- workforce management and relations - employment policy, programs and industrial relations; and
- workforce development - training, education and development delivered through The Training Consortium (TTC).

4.2 Support for the State Service Commissioner

This Output provides support to the State Service Commissioner, whose functions as an independent statutory officer include evaluating employment practices of State Service agencies, reviewing employment decisions and establishing procedures for the investigation and determination of breaches of the Code of Conduct.

Table 10.6: Performance Information - Output Group 4

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
State Service Employment and Management					
TTC Events	Number	300	410	300	200
Participants in TTC Programs	Number	3 800	3 990	3 800	2 500
Participants successfully completing whole of service external leadership programs (eg ANZSOG, PSMP, APSC)	Number %I	40 85	40 85	20 85	20 75
Finalised Agreement negotiations	Number	6	6	10	14
Workforce Projects	Number	na	na	na	5
Workforce Development Projects	Number	na	na	na	2
Healthy @ Work Initiatives ¹	Number	6	6	6	na
Approved Healthy @ Work Projects - Grants/Funded ¹	Number	6	6	6	na
Agencies with Health and Well Being Programs	Number %	12 75	14 88	14 100	14 100

Note:

1. No target is set for the Healthy @ Work initiatives and grants for 2012-13 as the funding ceases at the end of 2011-12.

Output Group 5: Tasmania *Together* Progress Board

5.1 Support for Tasmania *Together* Progress Board

Tasmania *Together* is the community's 20-year social, environmental and economic plan for the State's development. It provides an overarching framework when considering planning, budgeting and policy priorities in the government and non-government sectors. The focus of this Output is to provide support to enable the Tasmania *Together* Progress Board to fulfil its legislative responsibilities and requirements to:

- monitor and report publicly on progress towards achieving the Tasmania *Together* goals and benchmarks;
- carry out research and collect data in respect to the goals and benchmarks;
- coordinate the process of further developing, refining and revising the goals and benchmarks;
- promote the goals and benchmarks in the broader community; and
- develop coalitions of interest within and between various sectors of the community with respect to Tasmania *Together*.

Table 10.7: Performance Information - Output Group 5

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Support for Tasmania <i>Together</i> Progress Board					
Level of community awareness of Tasmania <i>Together</i> as a percentage	%	56	58	60	60
Number of partnerships between the Progress Board and non-government organisations	Number	28	29	30	31
Number of new and revised benchmarks developed ¹	Number	14	9	50	10

Note:

1. The annual target for new and revised benchmarks in 2012-13 is reduced from the peak in 2011-12 associated with the completion of the Ten Year Review of Tasmania *Together*.

Output Group 6: Community Development

6.1 Community Development – Policy Advice and Ongoing Community Development

This Output focuses on building individual and community capacity, addressing social disadvantage and increasing social inclusion and community connection.

The Output supports: women; people with disabilities; seniors; Aborigines; veterans; migrants and refugees; the lesbian, gay, bisexual, transgender and intersex community; children and young people; and aims to build the capacity of Tasmanians to work together in addressing common interests.

Table 10.8: Performance Information - Output Group 6

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Representation of women on Government boards and committees	%	38	34	40	40
New Seniors Cards issued	Number	6 242	6 869	6 700	8 500
New Companion Cards issued	Number	182	184	210	160
New businesses and venues affiliated with the Seniors Card ¹	Number	84	56	30	100
New business, venues, events affiliated with the Companion Card program	Number	22	39	12	10
Number of Aboriginal people issued licenses to practise cultural activities including hunting, fishing and gathering cultural activities ²	Number	36	15	40	110
Number of Aboriginal identified positions in the State Service that are filled by Aboriginal people or Torres Strait Islanders	Number	66	56	77	65

Notes:

1. A new Seniors Directory will be published in 2012-13, which will include an associated recruitment drive.
2. Historically, the majority of licences issued for cultural activities are for mutton birding. This activity was not undertaken in 2010 and 2011 because of mutton bird rookery sustainability issues at Fort Direction. It has been determined that the rookery will reopen in 2012.

Output Group 7: Development of Local Government

7.1 Local Government, Security and Emergency Management

This Output coordinates the activities of the Division of Local Government, Security and Emergency Management. The Division contributes to the wellbeing of local communities through promoting a sustainable and vibrant local government sector and supporting the strong collaborative relationships between the State government and local government. It does this by developing and maintaining a policy and legislative framework for matters relevant to local government, contributing to the effectiveness of the Premier's Local Government Council, providing executive support to the Local Government Board, managing the Partnership Agreements Program, and other forms of engagement between the State Government and local government.

The Division, through the Office of Security and Emergency Management, also provides advice to the State and supports local government on policies and issues associated with mitigating the impacts of natural hazards and security-related threats.

Table 10.9: Performance Information - Output Group 7

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Local Government, Security and Emergency Management					
New bilateral, regional and state-wide partnership agreements signed ¹	Number	5	5	4	2
Partnership agreements being implemented ¹	Number	19	18	16	5
Formal face-to-face visits with Councils to discuss current issues ²	Number	na	na	na	29
Local Government Board reviews completed	Number	1	1	1

Notes:

1. The Government is currently working with local government to refocus the Partnership Agreement program towards state-wide and regional issues of importance. This will result in a reduction in the total number of Partnership Agreements signed and maintained by the Division.
2. The Division has committed to meet regularly with Councils and to assist with progressing any issues that arise.

CAPITAL INVESTMENT PROGRAM

Table 10.10 provides financial information for the Department's Capital Investment Program. For more information on the Capital Investment Program, see Chapter 7 in Budget Paper No 1 *The Budget*.

Table 10.10: Capital Investment Program

	Estimated Total Cost	2012-13 Budget	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Service Tasmania Shops Capital Investment	na	250	250	250	250
Total CIP Allocations		250	250	250	250

Service Tasmania Shops Capital Investment

The Capital Investment Program allocation provides for a refurbishment and upgrades program for *Service Tasmania* shops and for the regular replacement and/or upgrade of essential *Service Tasmania* related technology and infrastructure.

DETAILED BUDGET STATEMENTS

Table 10.11: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	51 603	49 373	45 300	43 806	45 181
Sales of Goods and Services ²	33 603	32 053	31 501	30 182	30 199
	85 206	81 426	76 801	73 988	75 380
Less Expenses					
Employee Entitlements	28 308	27 957	28 125	28 815	29 176
Superannuation	3 042	3 076	3 100	3 173	3 212
Depreciation and Amortisation	1 157	1 405	1 282	1 275	1 069
Grants and Transfer Payments ³	12 463	16 837	16 049	14 332	14 643
Supplies and Consumables ⁴	38 211	28 710	25 019	23 093	23 245
Other Expenses ⁵	4 258	4 719	4 738	4 790	4 818
	87 439	82 704	78 313	75 478	76 163
Equals OPERATING RESULT	(2 233)	(1 278)	(1 512)	(1 490)	(783)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(2 233)	(1 278)	(1 512)	(1 490)	(783)

Notes:

1. The decrease in Revenue from Appropriation in 2012-13 primarily reflects the cessation of funding for the Electricity Supply Industry Review Panel, *IT Transformation: Creating Government's Technology Future* program, and Budget Savings Strategies. The decrease is partly offset by funding for major initiatives.
2. The decrease in Sales of Goods and Services in 2012-13 reflects a reduction in revenue associated with the replacement of Spectrum Services provided by TMD.
3. The increase in Grants and Transfer Payments in 2012-13 reflects funding for *Cost of Living* initiatives and a reallocation of expenditure from Supplies and Consumables.
4. The decrease in Supplies and Consumables in 2012-13 primarily reflects a reallocation of expenditure to Grants and Transfer Payments, cessation of funding for Electricity Supply Industry Review Panel and the transfer of *IT Transformation* expenditure to TMD.
5. The increase in Other Expenses in 2012-13 reflects a reallocation of expenses from Employee Entitlements.

Table 10.12: Income Statement – Administered

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	5 792	5 960	6 139	6 323	6 512
	5 792	5 960	6 139	6 323	6 512
Less Expenses					
Grants and Transfer Payments	5 792	5 960	6 139	6 323	6 512
	5 792	5 960	6 139	6 323	6 512
Equals OPERATING RESULT
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME

Table 10.13: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Output Group 1 - Support for Executive Decision Making					
1.1 Strategic Policy and Advice ¹	4 622	4 590	4 636	4 687	4 826
1.3 Social Inclusion ²	3 654	6 149	4 108	2 102	2 110
	8 276	10 739	8 744	6 789	6 936
Output Group 2 - Government Processes and Services					
2.1 Management of Executive Government Processes ³	5 604	4 964	4 873	4 856	5 015
2.2 Principal and Subordinate Legislation ⁴	3 328	2 981	2 919	2 933	3 066
2.3 Tasmanian Government Courier	657	622	611	614	631
2.4 Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor ⁵	1 575	1 184	1 189	1 153	1 200
2.5 Administration of Electricity Industry Review Panel ⁶	2 046
	13 210	9 751	9 592	9 556	9 912
Output Group 3 - Electronic Services for Government Agencies and the Community					
3.1 Information and Communications Technology (ICT) Policy Development and Implementation ⁷	1 887	1 216	1 202	1 208	1 241
3.2 Management and Ongoing Development of Service Tasmania ⁸	10 119	10 182	10 444	10 790	11 125
3.3 Delivery of IT Services ⁹	2 807	1 501
	14 813	12 899	11 646	11 998	12 366
Output Group 4 - State Service Management					
4.1 State Service Employment and Management ¹⁰	2 819	2 565	2 529	2 572	2 657
4.2 Support for the State Service Commissioner	1 003	960	953	960	987
	3 822	3 525	3 482	3 532	3 644
Output Group 5 - Tasmania Together Progress Board					
5.1 Support for Tasmania Together Progress Board	1 135	923	904	914	953
	1 135	923	904	914	953

Table 10.13: Revenue from Appropriation by Output (continued)

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Capital Investment Program	250	250	250	250	250
Recurrent Services	41 256	37 837	34 368	32 789	33 811
Works and Services	250	250	250	250	250
	41 506	38 087	34 618	33 039	34 061
Minister for Local Government					
Output Group 7 - Development of Local Government					
7.1 Local Government, Security and Emergency Management ¹¹					
	1 952	2 007	1 987	2 023	2 102
	1 952	2 007	1 987	2 023	2 102
Recurrent Services	1 952	2 007	1 987	2 023	2 102
Works and Services
	1 952	2 007	1 987	2 023	2 102
Minister for Climate Change					
Output Group 1 - Support for Executive Decision Making					
1.2 Climate Change ¹²					
	1 739	1 581	1 562	1 578	1 634
	1 739	1 581	1 562	1 578	1 634
Recurrent Services	1 739	1 581	1 562	1 578	1 634
Works and Services
	1 739	1 581	1 562	1 578	1 634
Minister for Community Development					
Output Group 6 - Community Development					
6.1 Community Development - Policy Advice and Ongoing Community Development ¹³					
	6 406	7 025	7 133	7 166	7 384
	6 406	7 025	7 133	7 166	7 384

Table 10.13: Revenue from Appropriation by Output (continued)

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Recurrent Services	6 406	7 025	7 133	7 166	7 384
Works and Services
	6 406	7 025	7 133	7 166	7 384
Department of Premier and Cabinet					
Total Recurrent Services	51 353	48 450	45 050	43 556	44 931
Total Works and Services	250	250	250	250	250
	51 603	48 700	45 300	43 806	45 181
Reserved by Law					
Tasmanian Community Fund (<i>Tasmanian Community Fund Act 2005</i>)					
	5 792	5 960	6 139	6 323	6 512
	5 792	5 960	6 139	6 323	6 512
Appropriation Carried Forward¹⁴					
	673
Total Revenue from Appropriation					
	57 395	55 333	51 439	50 129	51 693
Controlled Revenue from Appropriation	51 603	49 373	45 300	43 806	45 181
Administered Revenue from Appropriation	5 792	5 960	6 139	6 323	6 512
	57 395	55 333	51 439	50 129	51 693

Notes:

1. The decrease in Strategic Policy and Advice reflects the impact of the Budget Savings Strategies, which is partly offset by funding allocated to the major initiative: Trade Opportunities – Asia.
2. The increase in Social Inclusion for 2012-13 and 2013-14 reflects funding for the Cost of Living initiative.
3. The decrease in Management of Executive Government Processes reflects the reallocation of the Office of Security and Emergency Management to Local Government, Security and Emergency Management and the reallocation of the Frank McDonald Prize to Community Development – Policy Advice and Ongoing Community Development.
4. The decrease in Principal and Subordinate Legislation in 2012-13 reflects anticipated savings in printing costs for Bills of Parliament and the *Government Gazette*.
5. The decrease in Corporate Support to Ministerial and Parliamentary Offices and the Office of the Governor in 2012-13 reflects the redistribution of corporate overheads to more accurately reflect the cost of this Output.
6. The decrease in Administration of Electricity Industry Review Panel in 2012-13 reflects the cessation of funding for the review established under the *Electricity Supply Industry Expert Panel Act 2010*.
7. The decrease in Information and Communications Technology (ICT) Policy Development and Implementation in 2012-13 reflects the cessation of funding for the Tasmanian Electronic Commerce Centre and the impact of the Budget Savings Strategies.
8. The increase in Management and Ongoing Development of *Service Tasmania* in 2012-13 primarily reflects the indexation of funding for *Service Tasmania Shops*.
9. The decrease in Delivery of IT Services reflects the cessation of funding for the *IT Transformation: Creating Government's Technology Future* program in 2012-13.

10. The movement in State Service Employment and Management in 2012-13 reflects the Appropriation Carried Forward for the redevelopment of the Jobs website, management of the State Service Vacancy Referral Program and the implementation of the State Service Governance review, which is offset by the cessation of funding for the Health and Wellbeing Program.
11. The increase in Local Government, Security and Emergency Management primarily reflects the transfer of the Office of Security and Emergency Management from Management of Executive Government Processes offset by Budget Savings Strategies.
12. The decrease in Climate Change reflects a reduction in Board sitting fees and cessation of funding for the Climate Change Grants Program.
13. The increase in Community Development - Policy Advice and Ongoing Community Development reflects additional funding for the COTA Tasmania, additional permanent funding for the *Aboriginal Land Council of Tasmania*, the transfer of responsibility of the *Anzac Day Observance Act 1929* from the Department of Treasury and Finance and the transfer of grant payments from Social Inclusion and Management of Executive Government Processes primarily for the Tasmanian Government Concessions Guide, Seniors Week and the Frank McDonald Prize.
14. The Appropriation Carried Forward reflects funding in the State Service Employment and Management Output for the redevelopment of the Jobs website and for the management of the State Service vacancy referral program and the Climate Change Output for Tasmanian Climate Change Office projects.

Table 10.14: Administered Revenue

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue from Appropriation					
Reserved by Law	5 792	5 960	6 139	6 323	6 512
Total Administered Revenue	5 792	5 960	6 139	6 323	6 512

Table 10.15: Administered Expenses

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Grants and Subsidies					
Tasmanian Community Fund	5 792	5 960	6 139	6 323	6 512
Total Administered Expenses	5 792	5 960	6 139	6 323	6 512

Table 10.16: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	3 615	6 768	6 274	5 795	5 152
Receivables ²	3 370	1 708	1 623	1 538	1 453
Other Financial Assets ³	3 834	5 676	5 773	5 870	5 967
	10 819	14 152	13 670	13 203	12 572
Non-Financial Assets					
Infrastructure ⁴	622	714	687	687	687
Plant and Equipment ⁴	2 320	1 853	1 363	873	383
Intangibles ⁵	54	1 174	804	414	230
Other Non-Financial Assets	7	3	3	3	3
	3 003	3 744	2 857	1 977	1 303
Total Assets	13 822	17 896	16 527	15 180	13 875
Liabilities					
Employee Entitlements ^{6,7}	6 901	8 037	8 116	8 195	7 609
Payables	1 870	1 786	1 827	1 868	1 909
Other Liabilities ⁸	2 571	1 757	1 780	1 803	1 826
Total Liabilities	11 342	11 580	11 723	11 866	11 344
NET ASSETS	2 480	6 316	4 804	3 314	2 531
Equity					
Accumulated Funds	2 480	6 316	4 804	3 314	2 531
Total Equity	2 480	6 316	4 804	3 314	2 531

Notes:

1. The increase in Cash and Deposits in 2013 reflects a more accurate estimate based on Department's 2010-11 financial statements.
2. The decrease in Receivables reflects more effective management of Departmental debtors.
3. The increase in Other Financial Assets in 2013 reflects accrued revenue from services provided by TMD at year end.
4. The decrease in Infrastructure and Plant and Equipment in 2014 and outyears reflects depreciation of the assets over the Forward Estimates.
5. The increase in Intangibles in 2012-13 and subsequent decreases over the Forward Estimates period reflects the cost of leasehold improvements and the amortisation of those improvements in future years.
6. The increase in Employee Entitlements more accurately reflects the actual closing balance at 30 June 2011.
7. The decrease in Employee Entitlements in 2016 reflects the impact of 27th pay in that year.
8. The decrease in Other Liabilities more accurately reflects the actual closing balance at 30 June 2011.

Table 10.17: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	51 603	48 700	45 300	43 806	45 181
Sales of Goods and Services ²	33 664	32 114	31 562	30 243	30 260
GST Receipts	4 442	4 442	4 442	4 442	4 442
	89 709	85 256	81 304	78 491	79 883
Cash Paid					
Employee Entitlements	(28 229)	(27 878)	(28 046)	(28 736)	(29 670)
Superannuation	(3 042)	(3 076)	(3 100)	(3 173)	(3 304)
Grants and Transfer Payments ³	(12 463)	(16 837)	(16 049)	(14 332)	(14 643)
Supplies and Consumables ⁴	(38 220)	(28 719)	(25 028)	(23 102)	(23 254)
GST Payments	(4 442)	(4 442)	(4 442)	(4 442)	(4 442)
Other Payments ⁵	(4 258)	(4 719)	(4 738)	(4 790)	(4 818)
	(90 654)	(85 671)	(81 403)	(78 575)	(80 131)
Net Cash Flows from Operating Activities	(945)	(415)	(99)	(84)	(248)
Cash Flows from Investing Activities					
Purchase of Fixed Assets ⁶	(116)	(428)	(395)	(395)	(395)
Net Cash Flows from Investing Activities	(116)	(428)	(395)	(395)	(395)
Net Increase/(Decrease) in Cash Held	(1 061)	(843)	(494)	(479)	(643)
Cash at the Beginning of the Year	4 676	7 611	6 768	6 274	5 795
Cash at the End of the Year	3 615	6 768	6 274	5 795	5 152

Notes:

1. The decrease in the Appropriation in 2012-13 primarily reflects the cessation of funding for the Electricity Supply Industry Review Panel and *IT Transformation: Creating Government's Technology Future* program, and Budget Savings Strategies. The decrease is partly offset by funding for major initiatives.
2. The decrease in Sales of Goods and Services in 2012-13 reflects a reduction in revenue associated with the replacement of Spectrum Services provided by TMD.
3. The increase in Grants and Transfer Payments in 2012-13 reflects funding for Cost of Living strategies.
4. The decrease in Supplies and Consumables in 2012-13 primarily reflects a reallocation of expenditure to Grants and Transfer Payments, cessation of funding for Electricity Supply Industry Review Panel and the transfer of *IT Transformation* expenditure to TMD.
5. The increase in Other Payments in 2012-13 reflects a reallocation of expenses from Employee Entitlements.
6. The increase in the Purchase of Fixed Assets in 2012-13 reflects planned IT expenditure.

Table 10.18: Cash Flow Statement – Administered

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Reserved by Law	5 792	5 960	6 139	6 323	6 512
	5 792	5 960	6 139	6 323	6 512
Cash Paid					
Grants and Transfer Payments	(5 792)	(5 960)	(6 139)	(6 323)	(6 512)
	(5 792)	(5 960)	(6 139)	(6 323)	(6 512)
Net Increase/(Decrease) In Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

11 DEPARTMENT OF PRIMARY INDUSTRIES, PARKS, WATER AND ENVIRONMENT

AGENCY OUTLINE

The Department of Primary Industries, Parks, Water and Environment is responsible for the sustainable management, use and protection of the State's natural resources and cultural heritage for the benefit of the Tasmanian community.

The Department's objectives are to:

- maintain and, where appropriate, improve the condition of Tasmania's natural resources;
- facilitate the sustainable development of Tasmania's natural resources;
- help to grow Tasmania's primary industries and food sectors;
- ensure a healthy environment for all Tasmanians;
- sustainably manage Tasmania's national parks and reserve system;
- support the recognition, protection and management of Tasmania's Aboriginal heritage;
- support the recognition, protection and management of Tasmania's historic heritage;
- build on and protect the Tasmanian brand credentials;
- maintain the security of land tenure in Tasmania;
- provide ready access to accurate and meaningful land and resource information; and
- efficiently deliver government services state-wide via the *Service Tasmania* shop network.

The Department reports to the Minister for Primary Industries and Water, Hon Bryan Green MP, and the Minister for Environment, Parks and Heritage, Hon Brian Wightman MP.

This chapter provides the Department's financial information for 2012-13 and the Forward Estimates period (2013-14 to 2015-16). Further information on the Department is provided at www.dpipwe.tas.gov.au.

MAJOR INITIATIVES

Table 11.1 provides a summary of the Budget and Forward Estimate allocations for major initiatives.

Table 11.1: Major Initiatives Statement

	2012-13	2013-14	2014-15	2015-16
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Aboriginal Heritage Legislation	780	600	600	600
Coastal Protection Framework	240
Intensive Animal Farming Industry Development	1 500	1 000
Invasive Species Branch	5 650	2 910	2 940	2 970
Plastic Bag Ban – Implementation	700	40	40
Spatial Information Foundations Project	2 387	300
Three Capes Track	12 750	8 850
Water Infrastructure	52 061	27 145	16 128

Aboriginal Heritage Legislation

The project to develop and introduce new Aboriginal heritage legislation continues to be a major focus of the Department in 2012-13. This initiative aims to improve the protection and management of Aboriginal heritage, while providing clarity for landowners and developers. It also aims to provide an integral role for the Aboriginal community in the management of its heritage. The Forward Estimates reflect indicative additional resource requirements for ongoing management of the new legislation.

Coastal Protection Framework

Increased and dedicated resourcing to establish a Coastal Protection framework that will deliver sustainable conservation and planning outcomes for Tasmania's coastal areas.

Intensive Animal Farming Industry Development

This new initiative aims to increase the ability of Tasmanian producers engaged in intensive animal farming to respond to market trends that indicate consumers are increasingly sensitive to animal welfare. This initiative provides \$2.5 million towards the collaborative formulation and implementation of industry development strategies to support industry sustainability, expansion and employment growth. The strategies will better enable producers to respond to trends in consumer preferences, and leverage marketing opportunities from investments in animal welfare, consistent with Tasmanian Brand values.

Invasive Species Branch

This initiative brings together the expertise of Fox Eradication Program, weed management and invasive animals staff to provide a greater capacity to tackle current and future invasive species issues. The formation of the new branch highlights the importance of an integrated approach to the monitoring, management and eradication of weeds and invasive animals such as foxes, feral cats and exotic birds.

The decrease in the initiative in 2013-14 is due to the cessation of the current Australian Government funding provided through the Caring for our Country program. The Department will be actively seeking to secure ongoing funding support when the Australian Government finalises processes for the next round of submissions through the Caring for our Country program.

Plastic Bag Ban – Implementation

This initiative provides additional funding to implement the tripartite agreement to ban the use of non-biodegradable plastic shopping bags. This will be invested in staff resourcing to oversee the ban's implementation, the provision of education and information materials for the general public as well as retail traders, local government and other stakeholders.

Spatial Information Foundations Project

The Government has provided \$3.0 million for this initiative to develop a contemporary, web-based platform for the distribution of spatial information across Government and the private sector. The project aims to facilitate the improved use of spatial information to support Government strategic planning and to deliver more cost effective and targeted delivery of key services. This project will build on and enhance the core infrastructure of the LIST (Land Information System Tasmania), which has been widely used since it was developed in the 1990s.

Three Capes Track

Work on the Government's \$12.8 million initiative to establish the Three Capes Track will continue to be progressed in 2012-13. The State Government's funding will be matched by Australian Government funding of \$12.5 million. The walk will take in dramatic vistas of three capes in the Tasman National Park. The walk will increase Tasmania's profile as an iconic walking destination and support the growth of tourism on the Tasman Peninsula. During 2012-13, on ground works focusing on the upgrading of the existing track, the construction of new track sections and the overnight hut nodes will be proceeding.

Water Infrastructure

In 2012-13, \$52.1 million will be provided from the Water Infrastructure Fund to Tasmanian Irrigation Pty Ltd, to continue the development of the State's irrigation infrastructure network. This includes funding contributions provided through the Australian Government's Water for the Future Fund under a National Partnership Agreement. During 2012-13, there will be major irrigation works to deliver the Midlands Water Scheme, the Lower South Esk Irrigation Scheme and the Kindred North Motton Irrigation Scheme. Planning and approvals continue on other schemes including the South East Irrigation Scheme, the Upper Ringarooma Irrigation Scheme and the Dial Blythe Irrigation Scheme.

The program is due to finish in June 2015, having expended \$220.0 million of public funds under the National Partnership Agreement in addition to approximately \$100.0 million in direct private sector investment, delivering approximately 90 000 ML of water through 11 new irrigation schemes.

OUTPUT INFORMATION

Outputs of the Department of Primary Industries, Parks, Water and Environment are provided under the following Output Groups:

Output Group 1 – Information and Land Services;

Output Group 2 – Primary Industries;

Output Group 3 – Resource Management and Conservation;

Output Group 4 – Water Resources;

Output Group 5 – Policy;

Output Group 6 – Biosecurity and Product Integrity;

Output Group 7 – Environment Protection and Analytical Services;

Output Group 8 – Parks and Wildlife Management; and

Output Group 9 – Heritage.

Table 11.3 provides an Output Group Expense Summary for the Department of Primary Industries, Parks, Water and Environment.

OUTPUT GROUP RESTRUCTURE

As part of a strategy to consolidate the Department's public land management responsibilities the Crown Land Services Output has transferred from Output Group 1: Information and Land Services, to Output Group 8: Parks and Wildlife Management.

OUTPUT EXPENSE REVIEW

For the 2012-13 Budget, the Department undertook a full rebasing of Output expense budget estimates, primarily driven by a review of corporate overhead and accommodation expenses attributable across Outputs. From this reassessment, it was necessary to complete transfers between Outputs so that each Output expense better reflects the current cost of provision. It is important to note that the revision of corporate overhead cost estimates across Outputs does not impact on the services provided by those Outputs.

To enable a comparison between the 2011-12 Budget and the 2012-13 Budget estimates, Table 11.2 shows the adjusted 2011-12 Budget. In addition, it also identifies the level of transfer for each Output which should be considered when reading budget variance explanations.

Table 11.2: 2011-12 Output Expense Review

	2011-12 Original Budget \$'000	2011-12 Adjusted Budget \$'000	Transfer Amount \$'000
Minister for Primary Industries and Water			
Output Group 1 - Information and Land Services			
1.1 Land Titles, Survey and Mapping Services	17 043	15 017	(2 026)
1.2 Valuation Services	5 272	5 336	64
1.3 <i>Service Tasmania</i>	10 361	11 832	1 471
	32 676	32 185	(491)
Output Group 2 - Primary Industries			
2.1 Agriculture Industry Development Services	8 970	6 601	(2 369)
2.2 Marine Resources	10 361	10 092	(269)
	19 331	16 693	(2 638)
Output Group 4 - Water Resources			
4.1 Water Resource Management	7 097	7 340	243
4.2 Water Resource Assessment	3 097	2 524	(573)
	10 194	9 864	(330)
Output Group 5 - Policy			
5.1 Policy Advice	1 966	2 707	741
	1 966	2 707	741
Output Group 6 - Biosecurity and Product Integrity			
6.1 Biosecurity	12 425	14 955	2 530
6.2 Product Integrity	7 388	4 551	(2 837)
	19 813	19 506	(307)

Table 11.2: 2011-12 Output Expense Review (continued)

	2011-12 Original Budget	2011-12 Adjusted Budget	Transfer Amount
	\$'000	\$'000	\$'000
Minister for Environment, Parks and Heritage			
Output Group 3 - Resource Management and Conservation			
3.1 Land Management Services	2 449	1 291	(1 158)
3.2 Conservation of Tasmania's Flora and Fauna	20 099	22 472	2 373
	22 548	23 763	1 215
Output Group 7 - Environment Protection and Analytical Services			
7.1 Environmental Management and Pollution Control	14 595	14 169	(426)
7.2 Analytical Services	3 307	3 939	632
	17 902	18 108	206
Output Group 8 - Parks and Wildlife Management			
8.1 Parks and Wildlife Management	49 915	52 200	2 285
8.2 Crown Land Service	13 020	12 162	(858)
	62 935	64 362	1 427
Output Group 9 - Heritage			
9.1 Historic Heritage Services	2 988	2 900	(88)
9.2 Aboriginal Heritage	946	1 211	265
	3 934	4 111	177
TOTAL	191 299	191 299

Table 11.3: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Primary Industries and Water					
Output Group 1 - Information and Land Services					
1.1 Land Titles, Survey and Mapping Services ¹	17 043	14 380	14 368	14 487	14 710
1.2 Valuation Services ²	5 272	7 657	7 504	7 443	7 447
1.3 Service Tasmania ¹	10 361	12 604	12 857	13 175	13 496
	32 676	34 641	34 729	35 105	35 653
Output Group 2 - Primary Industries					
2.1 Agriculture Industry Development Services ¹	8 970	5 537	5 239	5 201	5 366
2.2 Marine Resources	10 361	10 464	10 141	9 962	10 086
	19 331	16 001	15 380	15 163	15 452
Output Group 4 - Water Resources					
4.1 Water Resource Management ³	7 097	8 055	7 562	6 571	6 366
4.2 Water Resource Assessment ¹	3 097	2 637	2 633	2 853	2 896
	10 194	10 692	10 195	9 424	9 262
Output Group 5 - Policy					
5.1 Policy Advice ^{1,4}	1 966	2 801	2 690	2 714	2 760
	1 966	2 801	2 690	2 714	2 760
Output Group 6 - Biosecurity and Product Integrity					
6.1 Biosecurity ^{1,5}	12 425	18 594	17 982	17 167	17 434
6.2 Product Integrity ^{1,6}	7 388	2 750	2 258	2 279	2 321
	19 813	21 344	20 240	19 446	19 755
Grants and Subsidies	6 234	6 234	6 234	6 234	6 234
Special Capital Investment Funds⁷	6 000	7 787	431

Table 11.3: Output Group Expense Summary (continued)

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Environment, Parks and Heritage					
Output Group 3 - Resource Management and Conservation					
3.1 Land Management Services ¹	2 449	1 247	1 122	1 151	1 118
3.2 Conservation of Tasmania's Flora and Fauna ^{1,8}	20 099	23 506	17 103	17 106	17 443
	22 548	24 753	18 225	18 257	18 561
Output Group 7 - Environment Protection and Analytical Services					
7.1 Environmental Management and Pollution Control	14 595	15 223	14 383	14 399	14 508
7.2 Analytical Services ^{1,9}	3 307	4 725	4 223	4 336	4 464
	17 902	19 948	18 606	18 735	18 972
Output Group 8 - Parks and Wildlife Management					
8.1 Parks and Wildlife Management ^{1,10}	49 915	47 710	48 297	48 330	49 075
8.2 Crown Land Services ^{1,11}	13 020	11 387	12 251	10 783	10 817
	62 935	59 097	60 548	59 113	59 892
Output Group 9 - Heritage					
9.1 Historic Heritage Services	2 988	2 936	2 937	2 841	2 827
9.2 Aboriginal Heritage ¹²	946	1 642	1 727	1 647	1 619
9.3 Royal Tasmanian Botanical Gardens	2 438	2 467	2 478	2 519	2 574
	6 372	7 045	7 142	7 007	7 020
Grants and Subsidies	3 215	3 239	3 284	3 395	3 496
Capital Investment Program	556	556	556	556	556
Special Capital Investment Funds¹³	436
TOTAL	210 178	214 138	198 260	195 149	197 613

Notes:

1. The movement in this Output in 2012-13 reflects a review of total Output expenses, including revised corporate overhead and accommodation expenses attributed to the Output (refer Table 11.2).
2. The increase in the Valuation Services Output in 2012-13 reflects additional funding of \$2.5 million to the Valuer-General to enable valuations to be conducted on a more regular basis.
3. The increase in the Water Resource Management Output in 2012-13 is due to additional Australian Government funding for the National Framework for Compliance and Enforcement Systems project. The decrease in 2014-15 reflects the completion of the four-year funding program for the Water Initiative Election commitment.
4. The increase in the Policy Advice Output in 2012-13 reflects the transfer of the Corporate Planning function to the Output and a review of total Output expenses.

5. The increase in the Biosecurity Output in 2012-13 is due to additional funding for the Intensive Animal Farming Industry Development initiative, the net effect of the realignment of the Diagnostic Services Branch from the Product Integrity Output, the realignment of the Chemical Management Branch to the Product Integrity Output and a review of total Output expenses.
6. The decrease in the Product Integrity Output in 2012-13 is due to the net effect of the realignment of the Diagnostic Services Branch to the Biosecurity Output, the realignment of the Chemical Management Branch from the Biosecurity Output and a review of total Output expenses.
7. The movement in Special Capital Investment Funds reflects the changes in funding for the Water Infrastructure Fund operational grant and the Spatial Information Foundations Project (refer Table 11.13 and Table 11.14).
8. The increase in the Conservation of Tasmania's Flora and Fauna Output in 2012-13 reflects additional Australian Government project funding, a review of total Output expenses and additional grant expenditure from Natural Heritage Trust one-off funding. The decrease in 2013-14 is due to the cessation of current Australian Government funding agreements for the Tasmanian Fox Eradication program and the Save the Tasmanian Devil program.
9. The increase in the Analytical Services Output in 2012-13 reflects one-off Australian Government funding and a review of total Output expenses. The decrease in 2013-14 reflects the cessation of one-off Australian Government funding.
10. The decrease in the Parks and Wildlife Management Output in 2012-13 reflects a reduction in Macquarie Island Pest Eradication Project expenses offset by a review of total Output expenses.
11. The decrease in the Crown Land Services Output in 2012-13 reflects reduced transfers from the Crown Lands Administration Fund to the Consolidated Fund and reflects a review of total Output expenses. The movement in 2013-14 and 2014-15 reflects changes in the transfers from the Crown Lands Administration Fund to the Consolidated Fund.
12. The increase in the Aboriginal Heritage Output in 2012-13 reflects additional funding for the Aboriginal Heritage Legislation initiative.
13. The decrease in Special Capital Investment Funds in 2012-13 is due to the completion of one-off grant funding from the Urban Renewal and Heritage Fund.

Output Group 1: Information and Land Services

1.1 Land Titles, Survey and Mapping Services

This Output provides a secure land title system, an effective policy and legislative framework for land administration, and services that both underpin land management and support the development of the Tasmanian Spatial Data Infrastructure. This Output also produces, maintains and integrates a wide range of land information data sets, which are easily accessible through the Land Information System Tasmania (LIST) web interface and TASMAR products.

1.2 Valuation Services

This Output provides an authoritative valuation service for Government on acquisition, purchase, sale and rental of property matters, including quality control of statutory property valuations. Supplementary valuation services for municipal areas in Tasmania are undertaken by the Office of the Valuer-General.

This Output also administers and delivers a uniform and consistent valuation system to support rating and taxing in Tasmania.

1.3 Service Tasmania

This Output delivers whole-of-government services and products through the management and operation of Service Tasmania shops.

Table 11.4: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Quality of Tasmania's land survey and valuation services					
Audited surveys complying with standards	%	72	77	78	80
Objections resulting in an amended valuation ¹	%	0.23	1.41	< 2.00	<2.00
Efficiency of land registration processes					
Registration of sealed plans lodged under the Early Issue Scheme within 10 working days of lodgement of the original plan	%	49	66	70	70
Accessibility and quality of Service Tasmania Shop services					
Over the counter government services provided to local communities ²	Number	551	546	550	575
Customer satisfaction – transactions resulting in a formal complaint	%	0.002	0.004	0.003	0.003

Table 11.4: Performance Information - Output Group 1 (continued)

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Accessibility of quality land information to support decision making					
Availability of land related data sets via the LIST ³	Number of themes	650	740	730	730
Accuracy of key LIST framework data sets – features that meet design objectives ⁴	Number '000	500	550	600	620
Level of government, industry and public use of the LIST ⁵	Millions of pages	16.8	16.1	16.0	16.5

Notes:

1. This performance measure represents the percentage of total valuation notices issued that have an amended valuation following the lodgement of an objection. It reflects the quality and consistency of valuations completed. Municipal revaluations for one third of the State occur every two years and supplementary valuations occur every year. The 2009-10 result reflects the fact that only 12 700 supplementary valuations were undertaken during the year. There were no fresh revaluations.
2. The 2012-13 target has been amended upwards to reflect the increased number of services delivered by *Service Tasmania* shops.
3. LIST refers to the Land Information System Tasmania.
4. Due to data structure changes from the proposed implementation of a Numerical Cadastral Database, this performance measure will be reviewed and redefined for 2013-14.
5. While current targets for this indicator are lower than in previous years, these were amended to reflect the changed ability for users to access multiple page documents through one web page instead of separate access to multiple pages, as occurred in the past. New targets represent an increase in usage through greater awareness of the LIST. The target for 2011-12 was originally set at 15.5. This has been revised upwards to 16.0 due to a noticeable increase in LIST awareness and usage.

Performance Information Comments

A program involving the annual audit of one property survey for each registered land surveyor has been in place since 1999. In 2008, the operation of the program was streamlined to focus on poorly performing surveyors. Over the years, the level of compliance has increased from less than 50 per cent to 77 per cent in 2010–11. This reflects a slow but steady improvement in industry compliance with prescribed standards. The level of compliance is comparable with other Australian jurisdictions.

In 2009-10, there was a 17 per cent increase in the number of sealed plans lodged under the Early Issue Scheme. This resulted in a delay in the registration of some sealed plans beyond the target of 10 working days. The number of lots on plans lodged in 2010-11 was 1 854, a decrease of 57 per cent on 2009-10. The improved performance in 2010-11 reflects the decrease in lodgement numbers and efficiency gains from improvements to Land Title Office systems and procedures.

Output Group 2: Primary Industries

2.1 Agriculture Industry Development Services

This Output provides leadership in agricultural policy development, focussed on maximising the potential of agriculture as a key growth sector in Tasmania. The majority of the agricultural research, development and extension services delivered via the Tasmanian Institute of Agriculture (TIA) are reflected in this Output.

2.2 Marine Resources

This Output supports the orderly and sustainable development of the Tasmanian marine farming industry and develops and implements management policies and plans for Tasmania's wild fisheries to ensure that both commercial and recreational fishing are sustainable. This Output also includes advice and direction for the Institute of Marine and Antarctic Studies (IMAS) to assist aquaculture and fisheries research.

Table 11.5: Performance Information - Output Group 2

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Value of primary industries sector¹					
Gross value of agricultural and fish production					
Wild fisheries ²	\$ million	171.6	161.3	175.0	175.0
Aquaculture ³	\$ million	392.2	419.0	445.0	460.0
Agriculture ⁴	\$ million	1 079	na	1 150	1 275
Food production value added ⁵	\$ million	2 747.6	na	2 907.0	3 136.0
Exports of food, agriculture and fisheries					
Overseas exports ⁶	\$ million	503.0	526.8	535.0	550.0
Interstate food trade ⁷	\$ million	1 554.6	na	1 585.0	1 800.0
Efficiency of fishers' licensing processes					
Fishers' licensing transaction times ⁸	% completed	90	95	95	95
External funds leveraged from Government investment in primary industries research⁹					
External funds received by TIA	\$ million	6.8	9.3	9.6	9.6
External funds received by IMAS-SMRA (formerly TAFI) ¹⁰	\$ million	8.6	6.0	10.5	8.0
Accessibility of information to support farmers to run their businesses¹¹					
Links to external websites provided via the					
FarmPoint website	Number	801	750	800	780
Level of public use of FarmPoint	Pages '000	450	460	470	470

Notes:

1. This series provides information about the value of the primary industries sector to the Tasmanian economy. Except for fish production and overseas exports data, the 2010-11 data are not yet available.
2. The stable targets for 2011-12 and 2012-13 are related to the lower total allowable commercial catch for the rock lobster fishery and the potential for difficult market conditions for rock lobster and abalone to be ongoing due to the high Australian dollar.
3. The increasing targets reflect continued growth across all aquaculture sectors, in particular the salmonid industry.
4. The 2011-12 target is based on strengthening commodity prices and a return to more normal seasonal conditions.
5. This measure is calculated by the Department based on the quantity of agricultural and seafood produce data sourced from: the Australian Bureau of Statistics (ABS); DPIPWE; and in consultation with major food producers such as brewery and dairy manufacturers. The value of production is based on wholesale price estimates and export data.
6. This measure is derived from ABS overseas export data and incorporates meat, dairy, fish, and fruit and vegetables. Overseas food exports were slightly higher than anticipated due to strong beef and abalone demand. Dairy exports declined by some \$40.0 million due to weak international demand and the high value of the Australian currency value.
7. The Department produces the Tasmanian Food and Beverage Industry Scorecard which calculates the net value of interstate trade. It includes the four categories of overseas food exports reported by the ABS together with beverages and confectionary. ABS and industry data are used as the basis for the calculations. ABS data are adjusted to reflect further information gained from the Australian Quarantine and Inspection Service. Interstate food trade is expected to be around \$1.8 billion in 2012-13 based on a return to normal seasonal conditions, expanded irrigation capacity and increased salmon production.
8. This measure refers to the percentage completed within three days.
9. The funds received by the Tasmanian Institute of Agriculture (TIA) and the Institute of Marine and Antarctic Studies, Sustainable Marine Research Collaboration Agreement (IMAS-SMRA) are calculated on a calendar year. For example, 2009-10 refers to the total amount of funds received during the 2009 calendar year. These measures exclude the contribution by the University of Tasmania.
10. The increase in the 2011-12 target for external project funding for IMAS is due to the milestone timing of a number of contributions associated with a few large research projects. The 2012-13 target is based on current projections for funding for IMAS-SMRA for projects submitted to funding bodies or being planned.
11. The FarmPoint website provides easy access to information required by farmers to run their business.

Performance Information Comments

The target for the value of wild fisheries production is expected to be stable as growth in value is unlikely under the current high value of the Australian dollar which is holding the export price for rock lobster and abalone at stable levels. The reduction in the value of production from 2009-10 to 2010-11 is primarily due to the impact of the Australian dollar and the reduction of the rock lobster total allowable catch over this time period.

The increase in the aquaculture sector in 2010-11 was due to continued growth in production and price in the salmonid industry. The upward trend in the salmonid industry is expected to continue in future years, based mainly on production growth rather than price increases.

A number of applications for external funding are submitted by TIA and IMAS-SMRA each year. It is difficult to predict the potential income for any year, as the quantum of funds available is not known until the grants are approved by the external funding bodies. This can result in fluctuations between years for the amount of external funds received by these institutes. Also, individual project funding is not identical for each year of the project. The level of funding for several continuing projects for TIA significantly decreased in 2009-10 compared with 2008-09, impacting on overall funding. There was a significant increase in the level of funding for IMAS-SMRA in 2009-10 as a number of new research projects came online.

Output Group 3: Resource Management and Conservation

3.1 Land Management Services

This Output provides for the sustainable management of Tasmania's land resources, including geoheritage, soils, salinity and rivers, and supports the administration of Tasmania's Natural Resource Management (NRM) Framework. This Output also delivers cooperative weed management programs and undertakes regulatory activities to ensure compliance with legislative frameworks for weed management.

3.2 Conservation of Tasmania's Flora and Fauna

This Output develops policy and regulatory frameworks, and manages conservation assessment processes to support the sustainable development and conservation of the State's biodiversity. This Output also provides advice on the management, protection and rehabilitation of natural values on public and private land, including voluntary private land conservation programs. In addition, this Output manages the State's wildlife, including game species, and delivers programs to reduce the impact of browsing damage on primary industries, and the impact of pests and diseases on Tasmania's natural diversity.

Table 11.6: Performance Information - Output Group 3

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Proportion of Tasmanian land reserved					
Land protected either by legislation or by contract in conservation reserves, under covenant or heritage regimes ¹	%	44.8	45.0	47.0	47.1
Extent of integration of conservation of natural diversity into private land management					
Private land covered by voluntary binding conservation agreements ²	Hectares '000	82.3	86.7	93.0	94.0
Private land covered by property-based game wildlife management plans ³	Properties	3 705	3 707	3 707	3 710
Accessibility of information to support natural resource management and development decisions					
Level of use of the Natural Values Atlas ⁴	Pages '000	386	607	1 150	1 200
Percentage of threatened species covered by a listing statement ⁵	%	27	41	42	43
Changes in status of threatened species					
Threatened species showing a decline in status	Number	2
Threatened species showing an improved status	Number	3	4	10	10

Table 11.6: Performance Information - Output Group 3 (continued)

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Progress in the eradication of foxes					
Evidence of foxes established behind the precautionary baiting control front ⁶	Number
Genetic diversity of the Tasmanian devil					
Extent of genetic diversity of the Tasmanian devil insurance population ⁷	%	98	99	95	95
Extent of monitoring of the status of Tasmanian devils in the wild⁸					
Traps deployed to catch Tasmanian devils and monitor their health ⁹	Number	1 275	1 054	1 000	1 000
Long term monitoring sites maintained ¹⁰	Number	3	3	6	6
Effectiveness of cooperative compliance weed management programs					
Inspections resulting in weed requirements and/or infringement notices ¹¹	%	4.3	< 5.0	< 5.0	<5.0
Introduction of new pests					
Number of new weeds established	Number	1

Notes:

1. The total land area of Tasmania used is 6.8 million hectares, based on the mean high-water mark. This includes Macquarie Island and other Tasmanian offshore islands. Only the terrestrial portion of reserves is reported on. The use of the preliminary Tasmanian Reserve Estate layer may result in slight variances in the annual figures quoted as they are subject to revision based on the final reserve data.
2. Voluntary binding conservation agreements include both conservation covenants and management agreements. The measure represents the cumulative total for reservation.
3. This measure includes individual forestry coupes. The target for 2011-12 reflects the focus on updating existing plans to be consistent with the legislative review that was concluded in 2010, rather than the establishment of new plans.
4. The Natural Values Atlas (NVA) provides a web interface allowing access to authoritative and comprehensive natural values information (Data Sets). The measure refers to the number of requests for pages from the NVA website. Due to the increase in new Data Sets and improved system functionality the 2011-12 target has been revised upwards from 450 to reflect the figures available to date and the continued upward trend in usage in recent years.
5. This measure indicates the availability of information to support decisions about threatened species management and recovery. From 2010-11, this measure includes approved Listing Statements and draft Listing Statements that await comment from the threatened species Scientific Advisory Committee and the threatened species Community Review Committee. The reduction in the 2011-12 target reflects the expected resources available. Additional listing statements will be prepared as resources allow.
6. This measure was introduced in the 2011-12 Budget Papers and is aimed at assessing the impact of the precautionary baiting control front established by the Fox Eradication Program in 2010. The baiting control front is determined on the basis of geography and habitat modelling and baiting occurs within that front. A new front is then established with new baits immediately beyond the first front and the previous baits removed. Over time, this rolling front will cover all areas where foxes are expected to be able to be established. Monitoring and surveillance then occurs behind the fronts to detect and destroy any surviving foxes or those that seek to re-establish. Evidence for the measure includes scats confirmed through DNA analysis and repeated credible sightings in an area.

7. This measure is aimed at assessing the extent of genetic variation within the devil insurance population. Maintaining 95 per cent genetic diversity is considered desirable to minimise the likelihood of inbreeding within the population and to ensure that it remains fit for release at a later date as and if required. The assessment is undertaken on an annual basis following the breeding season. It examines the genetic characteristics of the insurance population compared with the founder insurance animals. Further information can be found on the Program's website www.tassiedevil.com.au.
8. This suite of measures provides information about the level of monitoring of the status of the Tasmanian devil. These activities are important in helping to understand the impacts and progress of the Devil Facial Tumour Disease (DFTD) and to provide information for the future planning of responses to the DFTD.
9. Traps are deployed overnight for the purpose of safely holding Tasmanian devils to enable them to be examined for disease by trained staff. The measure refers to the number of traps deployed on an overnight basis in a year. The targets are based on the monitoring effort required to provide the necessary information to assess the impacts and progress of the DFTD.
10. These are sites that are regularly visited over a long period of time, years to decades, to detect long term changes in the devil population and ecological impacts resulting from those changes. The 2011-12 long term monitoring sites target have been increased from three to six sites, as the disease continues to spread across the State. In addition to the long-term monitoring sites reported, the program has a permanent deployment of 30 sentinel cameras across the landscape to detect the arrival of DFTD in populations. The program also conducted surveys of devil population in the South West to ascertain the status of devils in remote areas. These activities are not reported in the long term monitoring performance measures.
11. During 2011-12, the Department's Weed Management Officers undertook 850 compliance activities requiring landholders to control declared weeds. This resulted in eight issued infringement notices to landholders requiring that they undertake specific control actions

Performance Information Comments

Genetic diversity of the Tasmanian devil population for the two target years reflects the minimum requirement to maintain genetic diversity over a 25 year period in the circumstance where animals can no longer be brought in from the wild. The ongoing support from mainland institutions and increased participation of Tasmanian wildlife parks contribute to meeting these targets.

A new species for Tasmania, *Nassella leucotricha* (Texas needle grass), was found at Rokeby in late 2010. The finding coincided with the declaration of this and other *Nassella* species under the *Weed Management Act 1999*.

Output Group 4: Water Resources

4.1 Water Resource Management

This Output develops and implements a range of legislation and policies for water management to ensure the equitable, efficient and sustainable allocation and use of surface and ground water resources and the safety of dams. It also supports the development and coordination of policies relating to the regulation of the urban water and sewerage industry.

4.2 Water Resource Assessment

This Output provides services to assess, monitor, report and provide advice on the health, condition and state of Tasmania's water resources for the community, industry and government.

Table 11.7: Performance Information - Output Group 4

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Health of waterways					
Proportion of sampling sites in each AusRivAS band ^{1,2}					
X Band	%	8	na	9	na
A Band	%	59	na	79	na
B Band	%	23	na	12	na
C Band	%	10	na	na
D Band	%	na	na
Extent to which formal water management arrangements are in place for catchments					
Catchments with Water Management Plans/Frameworks in place ³					
	Number	6	7	9	12
Amount of water available for irrigation					
Total volume of water licensed for irrigation ⁴					
	Mega litres (ML) '000	493	543	565	580
Level of farm water development					
New dam works permits approved per annum ⁵					
	Number	77	75	50	50
Increased water storage capacity approved per annum					
	ML	16 241	12 133	20 000	16 000
Efficiency of dam permit processing					
Average time for processing applications for dam works permit approvals ⁶					
	Days	76	84	84	84
Accessibility of information to support water development and management decisions					
Surface and ground water monitoring sites on the Water Information System of Tasmania (WIST) ⁷					
	Number	133	133	192	192
Level of public use of WIST ⁸					
	Pages '000	626	690	750	750

Notes:

1. AusRivAS provides an assessment of river health based on the composition of the macro invertebrate community found at a site. Further information about the AusRivAS assessment bands can be found in the Water section of the Department's website www.dpipwe.tas.gov.au.
2. River health sampling is now undertaken every two years, rather than on an annual basis. Sampling is being conducted in 2011-12, hence no targets for 2012-13 have been provided.
3. The 2011-12 target for the development of water management plans has been revised downwards from 13 since the 2011-12 Budget Papers were published, as a result of the high level of technical work and community consultation required to complete these plans.
4. This measure refers to the total volume of water licensed and should be read as a cumulative total.

5. The targets for dam approvals are constant as the rate of new development applications has stabilised and future needs are hard to predict.
6. The statutory timeframe for processing dam applications under the *Water Management Act 1999* is 84 days. Interpretation of this measure needs to take into account the introduction of an integrated process for dealing with environmental issues at proposed dam sites. Dam proponents are no longer required to obtain additional authorisations for their dam works after gaining a dam permit. In addition, the trend towards larger and more complex dams has impacted on the level of complexity of applications to be assessed.
7. It is anticipated that 58 ground water sites will be added in 2011-12.
8. The 2011-12 target has been revised upwards since the 2011-12 Budget Papers were published, reflecting the continued community interest in water related information.

Performance Information Comments

The Minister has approved Water Management Plans for the Sassafras-Wesley Vale, Tomahawk and Boobyalla Catchment during 2011-12. These plans will be implemented in 2012-13. During 2011-12, the Minister released draft Water Management Plans for the Ringarooma and Macquarie catchments and these will be finalised during 2012-13, along with the South Esk Water Management Plan.

The target for farm dam approvals for 2011-12 has been reduced from 75 to 50 to reflect a slowdown in the construction of farm dams. The slowdown in dam construction can be attributed to a combination of having two wet winters, above average river flows over the past two summers and irrigators investing in water development through the irrigation schemes being developed by Tasmanian Irrigation Pty Ltd.

The volume of dams is expected to remain at 20 000 ML as the average dam size has increased from 220 ML per dam in 2010-11 to an estimated 480 ML for the first nine months of 2011-12. For the period up to 31 March 2012, 36 dams had been approved with a capacity of 17 000 ML. The target for 2012-13 includes the expected construction by Tasmanian Irrigation Pty Ltd of a 6 000 ML dam on Dunns Creek as part of the Upper Ringarooma Irrigation Scheme.

Output Group 5: Policy

5.1 Policy Advice

This Output provides strategic policy advice, leads and supports projects of strategic and conservation importance to the Department and leads departmental input into the assessment process for major projects. It also coordinates a number of department-wide programs, including the Department's Right to Information, Legislative and Internal Audit programs.

Table 11.8: Performance Information - Output Group 5

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Progress with projects of strategic importance¹					
Strategic projects with significant milestones achieved	Number	13	15	13	13
Stakeholder satisfaction					
Stakeholder satisfaction with quality of service ²	%	80	85	85	85

Notes:

1. These are projects designated as projects of strategic importance to the Department and the Government over the longer term. This workload measure identifies the number of projects where significant milestones, including completion, were achieved in accordance with Output Group objectives during the year.
2. An annual survey of key stakeholder satisfaction is undertaken, focusing on the delivery of strategic projects and services relevant to this Output Group, as a measure of the quality of policy information provided. In 2009-10, a survey was undertaken of internal stakeholders only.

Performance Information Comments

In 2010-11, there were 15 strategic projects with significant milestones achieved. They included six major project assessment initiatives, five legislative reform initiatives and four other projects relating to the achievement of Department and Government objectives over the longer term. Examples of these projects include the Aboriginal Heritage Legislation project and the Crown Land Assessment and Classification (implementation of reserves) project.

Output Group 6: Biosecurity and Product Integrity

6.1 Biosecurity

This Output supports the Tasmanian Biosecurity Strategy, providing scientific risk-based systems to exclude, eradicate or effectively manage exotic pests and diseases that jeopardise the relative pest and disease free status of Tasmania. This Output also includes services aimed at ensuring that agricultural chemical use and animal welfare practices are consistent with legislative requirements and community expectations.

6.2 Product Integrity

This Output delivers diagnostic services to support sustainable pest and disease control measures and to validate the State's relative pest and disease free status with scientific evidence. This Output also provides a framework to regulate and manage food safety in the primary production and processing sector.

Table 11.9: Performance Information - Output Group 6

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Effectiveness of plant health measures¹					
Import requirements for plants and plant products reviewed for currency	Number	9	11	13	3
Import requirements for plants and plant products fit for purpose	%	100	100	100	100
Effectiveness of Diagnostic Services					
Compliance with International Standard ISO 17025 as applied to veterinary testing laboratories ²	Yes/No	Yes	Yes	Yes	Yes
Maintenance of Tasmania's quarantine barrier					
Quarantine interceptions of pests, diseases and weeds ³	Number	1 095	1 000	1 000	1 000

Table 11.9: Performance Information - Output Group 6 (continued)

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Post-barrier detections of significant pests, diseases and weeds:					
Via DPIPWE surveillance systems	Number
Other detections	Number	1
Identification of private quarantine material – private confiscations ⁴	Kilos	2 012	2 100	2 100	2 000
Introduction of new pests⁵					
New invertebrate pests	Number
New plant pathogens	Number
Compliance with food safety standards by primary producers and processors					
Food safety quality assurance plans/programs approved annually by DPIPWE for eligible producers/processors	Number	115	118	112	110
Audits of high risk food safety areas without significant findings ⁶	%	100	100	100	100
Maintenance of animal health and welfare standards					
Inspection of intensive farming activities: ⁷					
Percentage subject to animal welfare inspections	%	49	50	50	50
Inspections without significant non-compliance issues identified	%	85	100	100	100
Support for GMO Moratorium					
Former GM canola sites remediated (cumulative)	Number	4	4	5	7
Former GM canola sites with substantial progress towards remediation (cumulative)	Number	6	7	8
Compliance with chemical usage legislation					
Audits of agricultural and veterinary chemical usage without significant findings ⁸	%	100	100	100	100

Notes:

1. This suite of measures assesses the currency of import requirements used to exclude exotic pests and diseases that may jeopardise Tasmania's relative pest and disease free status. It refers to import requirements for plants and plant products that have been reviewed. The reduced number of import requirements scheduled for review in 2012-13 reflects the completion of a large number of reviews over the previous three years and adjustment to pest declaration processes that has resulted in the revocation of several import requirements.

2. This measure provides independent verification of the quality of the Department's diagnostic services. Every 18 months the Department's veterinary testing laboratory's compliance with relevant segments of ISO 17025 is independently assessed by the National Association of Testing Authorities (NATA). ISO 17025 accreditation is an international standard against which laboratories demonstrate their technical competence to perform and report on a specified range of tests. It applies to any laboratory required to assure its customers of the precision, accuracy and repeatability of its results.
3. These figures represent intercepts of all pests and diseases during inspection and surveillance activities at the border including those not of quarantine significance.
4. The measure refers to the number of kilograms of restricted produce confiscated by Quarantine Tasmania at Tasmanian ports during a selected month of the year. Restricted produce is any plant material defined as restricted under the *Plant Quarantine Act 1997*.
5. New pest introduction is based on reporting of established populations, not barrier interceptions or other detections not leading to establishment.
6. High risk areas relate to aspects of primary food production that, if not controlled adequately by the operator, are likely to present a food safety risk to consumers.
7. This measure reports on the effects of an inspection regime of intensive farming activities, including piggeries and poultry farms. Piggery inspections commenced in 2009-10. Poultry farm inspections commenced in 2010-11.
8. This measure assesses the level of compliance with chemical usage legislation.

Performance Information Comments

The remediation of former GMO canola trial sites is progressing, albeit slowly. The biological nature of the seed of canola means that time is required to assist in reduction in seed viability. The estimate of sites significantly progressing towards remediation is similar to last year and reflects those same sites.

The anticipated outcome of no new pests or diseases introduced in 2011-12 is reflective in part on the Tasmanian biosecurity system seeking to mitigate pest and disease entry risk and environmental and climatic factors not being as conducive to entry and establishment.

Output Group 7: Environment Protection and Analytical Services

7.1 Environmental and Pollution Control

This Output undertakes activities to: develop high quality, contemporary policies and strategies for the protection of the environment; ensure development proposals meet appropriate guidelines and standards; regulate environmental impacts of large industrial and municipal activities; monitor environmental performance; and facilitate sustainable business practices and lifestyles.

7.2 Analytical Services

This Output focuses on providing a range of scientific and analytical services in order to support the delivery of best practice environmental management and the management of environmental incidents.

Table 11.10: Performance Information - Output Group 7

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Air quality¹					
	Exceeds PM ₁₀				
Hobart	Standards	1	<5	<5
	Exceeds PM ₁₀				
Launceston	Standards	<5	< 5
Assessment and Regulation of Level 2 Activities					
Number of Environmental Management Plan (EMP) reviews completed (including annual and triennial EMPs) ²	Number	46	50	45	45
Number of S44(1)(d) Environment Protection Notices (EPNs) issued ³	Number	40	46
Number of Environment Protection Notices and Contaminated Sites Notices issued ⁴	Number	64	83
Percentage of assessments undertaken within statutory timeframes	%	100	100	100	100
Analytical Services Tasmania					
Number of analyses performed	'000	195.5	210.4	220.0	230.0
Jobs reported on time	%	55.9	37.9	75.0	75.0

Notes:

1. These measures refer to performance against the National Environment Protection Measure (NEPM) PM₁₀ measure that counts the number of days per year that exceed the national standard of 50 micrograms per cubic metre of air. The NEPM goal set for this measure is no more than five exceedances of the standard per year. Consistent with the reporting requirements for the NEPM, the data is calculated on a calendar year basis. For example, 2010-11 refers to performance against the standard during the 2010 calendar year.
2. The number of Environmental Management Plans reviewed each year is subject to variability depending on when industries provide these plans for review. More of the larger industries are moving towards annual reporting against permit conditions, with major reviews being undertaken every five years.
3. This measure identifies the number of *Environmental Management and Pollution Control Act 1994*, section 44(1)(d) Environment Protection Notices (EPNs) issued. These EPNs are issued to vary the environmental conditions of land use permits. The number of such EPNs issued is a measure of performance in ensuring that permit conditions are relevant, appropriate and contemporary. This measure reports only a portion of the EPNs issued. It is proposed to discontinue this measure in favour of the more comprehensive measure of EPNs issued for environmentally relevant activity. Refer to note 4.
4. This measure identifies the number of *Environmental Management and Pollution Control Act 1994*, Environment Protection Notices (EPNs) issued for the purpose of an environmentally relevant activity. Given the nature of EPNs it is not possible to set an annual target for the issuance of EPNs.

Performance Information Comments

Analytical Services Tasmania had a decrease in the percentage of jobs reported on time for the 2010-11 financial year due to a significant increase in work submitted which was not able to be addressed until recruitment of two technical officers in January 2011.

Output Group 8: Parks and Wildlife Management

8.1 Parks and Wildlife Management

This Output aims to maintain a representative and world-renowned parks and reserve system. Reserved land and water protects significant natural and cultural heritage while providing for its sustainable use with strong economic opportunities. This Output provides maintenance, improved infrastructure, high quality visitor experiences and ensures increased visitor safety. It also develops and implements enhanced biosecurity measures and significant biodiversity restoration programs.

8.2 Crown Land Services

This Output manages Crown land, ensuring its suitable use and development and provides specialist Crown property-related advice to government and the private sector. This Output was previously listed as Output 1.4 in 2011-12 but transferred from Output Group 1 Information and Land Services following an internal change in management reporting.

Table 11.11: Performance Information - Output Group 8

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Management Plans					
Reserves covered by management plans ¹	Number	59	59	86	86
Protected land covered by approved management plans ²	%	69	69	69	69
Strategic fire management³					
Fuel reduction burns	Number	36	47	30	30
Area covered by fuel reduction burns	Hectares	6 400	30 970	6 000	6 000
Level of volunteer support⁴					
Registered volunteer partner organisations	Number	66	83	90	100
WILDCARE Inc. registered members	Number	3 850	5 000	5 000	6 000
Visitor numbers⁵					
Mt Field	'000	110	105	125	110
Freycinet	'000	205	200	210	205
Cradle Mountain	'000	166	162	190	170
Lake St Clair	'000	85	75	100	85
Gordon River	'000	104	91	110	100
Mole Creek Caves	'000	41	41	50	45
Implementation of decisions related to Crown land assessment and classification⁶					
Value of sales completed per year ⁷	\$ million	0.9	0.2	1.0	0.4

Notes:

1. In 2009-10, there were 413 reserves on public land reserved under the *Nature Conservation Act 2002*. Only 14 per cent of these are covered by management plans. However, these plans cover approximately 1.7 million hectares, which is about 69 per cent of the total area of reserved land managed by the Parks and Wildlife Service (PWS). As at March 2012, there are approximately 530 reserves with batches of new reserves, or additions to existing reserves, from the Crown Land Assessment and Classification (CLAC) process being regularly proclaimed.
2. The targets for this measure may be impacted by any new reserves proclaimed.
3. These measures provide information about the strategic Fire Management Program which includes a series of fuel reduction burns. Planned burning is undertaken in support of three objectives being asset protection, strategic fuel management and ecological burning. The targets for these measures reflect the objectives of the Program. The level of activity can be impacted by weather and the extent of multi-agency activities.
4. These measures provide information on volunteer activity. Volunteers and volunteer organisations contribute around 200 000 hours of time annually to the PWS with an estimated value of approximately \$5.0 million. This includes support provided through WILDCARE Inc, the PWS volunteer management partner. Volunteerism supports the development of a high level of community engagement with, and the sustainable use, of Tasmania's parks and reserve system.
5. Visitor numbers are collated by ongoing monitoring at selected sites as follows:
 - Mt Field, estimated from vehicle counts and bus passengers;
 - Freycinet, estimated from vehicle counts and bus passengers;
 - Cradle Mountain, estimated from vehicle counts, shuttle bus and bus passengers;
 - Lake St Clair, estimated from vehicle counts and bus passengers;
 - Gordon River, visitors to Tasmania only (does not include Tasmanians). Source: Tasmanian Visitor Survey (Tourism Tasmania); and
 - Mole Creek Karst, estimated from cave ticket sales.The 2012-13 targets have been revised down in light of the current domestic visitor market that is experiencing the impact of the high Australian dollar.
6. Decisions relating to the CLAC Project have been progressively implemented since 2006-07.
7. Sales revenue fluctuates depending on market conditions. Properties prepared for sale may be held back due to oversupply or lack of demand in particular areas or properties placed on the market may fail to sell.

Performance Information Comments

The number of fuel reduction burns in 2010-11 significantly exceeded the standard annual target (47 compared to 30). This was due to particularly favourable weather, preceded by a very quiet fire season. The quiet fire season resulted in burning being undertaken in December and January, and commencing wholesale earlier than is normally the case. Seasonal fire fighters also did not commence until later in the fire season, which meant there were additional staff available to support the burning program for longer into the normal burning months.

The large number of fuel reduction hectares achieved is the result of five very large burns being undertaken in the Tasmanian Wilderness World Heritage Area and also in the Arthur Pieman Conservation Area. These burns were unbounded, largely burning buttongrass and heath communities, for the purposes of strategic fuel management and/or ecological burning for orange-bellied parrot habitat.

Output Group 9: Heritage

9.1 Historic Heritage Services

This Output's objective is to protect Tasmania's historic environment. It provides regulatory advice on the identification, protection, management and promotion of historic heritage, supports the statutory roles of the Tasmanian Heritage Council and works to ensure the historic environment is valued and respected. It increases knowledge and understanding of the importance of historic heritage places by working collaboratively with heritage owners, site managers and developers, local planning authorities, the heritage sector and the wider community. It provides free expert advice on heritage conservation, facilitates

community education and development activities, and fosters good owner, heritage and community outcomes.

9.2 Aboriginal Heritage

This Output aims to protect, conserve and promote Tasmania's unique Aboriginal heritage and increase community understanding and valuing of that heritage by providing clear and concise regulatory advice and supporting organisations and individuals in fulfilling their responsibilities, both culturally and environmentally.

9.3 Royal Tasmanian Botanical Gardens

This payment represents the Government's contribution towards the operation of the Gardens and supports the management, conservation and enhancement of the Gardens in accordance with the *Royal Tasmanian Botanical Gardens Act 2002*. The Gardens aim to increase community understanding of the importance of plants and to enrich Tasmania's social and cultural environment by providing relevant programs in plant collections and displays, tourism and recreation, cultural heritage, research and learning for Tasmania and the broader community.

Further information on the Royal Tasmanian Botanical Gardens is provided in Chapter 26 of Budget Paper No 2 *Government Services*.

Table 11.12: Performance Information – Output Group 9

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Historic Heritage Services					
Number of places on the Tasmanian Heritage Register ¹	Number	5 504	5 514	5 550	5 575
Recorded historic heritage sites actively managed ²	%	10.2	7.9	6.0	6.0
Aboriginal Heritage					
Permit recommendations provided to the Director of National Parks and Wildlife within 15 working days ³	%	29	75	75	75
Permit recommendations provided to the Director of National Parks and Wildlife that include evidence of community engagement	%	100	100	100	100
Requests for Tasmanian Aboriginal Site Index (TASI) searches responded to within 10 working days ⁴	%	65	90	90	100
Royal Tasmanian Botanical Gardens (RTBG)					
RTBG total visitors	Number '000	403	397	390	400
Tasmanian Seed Conservation Centre, number of collections held in seed store ⁵	Number	1 050	1 158	1 230	1 300

Notes:

1. Permanent entry in the Tasmanian Heritage Register ensures the statutory management of heritage properties by the Heritage Council as required by the *Historic Cultural Heritage Act 1995*. The data reflects the number of places permanently entered in the Register and excludes all pending provisional entries.
2. The percentage of recorded historic heritage sites actively managed relates to those places on the Tasmanian Heritage Register that were subject to a works application, recorded exclusion or those that received a grant from the Heritage Conservation Funding Program. The reduction in active management reflects a reduction in the number of works applications being received by the Heritage Council at this time and changes in work practices, including the adoption of self-assessed exemptions in 2010.
3. The Department provides permit advice directly to the Director of National Parks and Wildlife for consideration by the Minister in accordance with the *Aboriginal Relics Act 1975*.
4. TASI is a permanent record of identified Aboriginal heritage places used for management, research public interest and accountability purposes.
5. The 2011-12 target has been revised upwards from 1 150 since the 2011-12 Budget Papers were published to reflect the level of seed collection achieved in 2010-11 due to improved environmental conditions.

Performance Information Comments

The Royal Tasmanian Botanical Gardens achieved 397 000 visitors in 2010-11 against its target of 430 000 due to inclement weather and a decline in tourism numbers to Tasmania. The 2011-12 visitation target of 438 000 has been reduced to 390 000.

SPECIAL CAPITAL INVESTMENT FUNDS

Table 11.13 identifies expenditure by the Department from the Government's Special Capital Investment Funds.

Table 11.13: Special Capital Investment Fund (SCIF) Allocations

	Estimated Total Cost	2012-13 Budget	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Environment, Parks and Heritage					
Infrastructure Tasmania Fund					
Off-Road Vehicle and Track Management	1 500	300
Total		300
Minister for Primary Industries and Water					
Infrastructure Tasmania Fund					
Spatial Information Foundations Project	2 986	2 387	300
Total		2 387	300
Total SCIF Allocations		2 687	300

Infrastructure Tasmania Fund

Off-Road Vehicle and Track Management

Funding of \$300 000 will be provided in 2012-13 to complete the sustainable Off-Road Vehicle and Track Management project in the Arthur-Pieman Conservation Area. The project involves upgrades to the track network, works to protect Aboriginal heritage, education and interpretation material and other infrastructure required to provide safe and quality visitor experience. The implementation of the recommendation contained in the *Arthur-Pieman Conservation Area Sustainable Recreational Vehicle Access Report 2012* will be implemented on the 1 July 2012 following the successful introduction of a new recreational vehicle permit system in December 2010.

Spatial information Foundations Project

The Government has provided \$3.0 million for this initiative to develop a contemporary, web-based platform for the distribution of spatial information across Government and the private sector, and facilitate the improved use of spatial information to support Government strategic planning and to deliver more cost effective and targeted delivery of key services.

This project will build on and enhance the core infrastructure of the LIST (Land Information System Tasmania) which has been widely used since it was developed in the 1990s.

Water Infrastructure Fund

Table 11.14 identifies expenditure by the Department from the Government's Water Infrastructure Fund.

Table 11.14: Water Infrastructure Fund

	2012-13	2013-14	2014-15	2015-16
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Balance Brought Forward	7 340	131
INFLOWS				
<i>Department of Primary Industries, Parks, Water and Environment</i>				
Australian Government Funding - Water for the Future	44 852	27 014	16 128
TOTAL SOURCE OF FUNDS	44 852	27 014	16 128
OUTFLOWS				
<i>Department of Primary Industries, Parks, Water and Environment</i>				
Water Infrastructure Initiative ¹	52 061	27 145	16 128
TOTAL OUTFLOWS	52 061	27 145	16 128
Closing Balance	131

Note:

1. The Water Infrastructure Fund was initially established by the State Government with an \$80.0 million funding contribution. The WIF is now also supplemented with Australian Government funding of \$140.0 million.

The Water Infrastructure Fund (WIF) was established in 2007-08 with the transfer of \$80.0 million from the Infrastructure Tasmania Fund to enable major investment in Tasmania's water infrastructure. This investment includes the development of a number of significant irrigation projects with the potential to provide the State with an additional 250 gigalitres per annum of irrigation water.

In 2012-13, \$52.1 million will be provided from the Water Infrastructure Fund to Tasmanian Irrigation Pty Ltd, to continue the development of the State's irrigation infrastructure network. This includes funding contributions provided through the Australian Government's Water for the Future Fund under a National Partnership Agreement. During 2012-13, there will be major irrigation works to deliver the Midlands Water Scheme, the Lower South Esk Irrigation Scheme, and the Kindred North Motton Irrigation Scheme. Planning and approvals continue on other schemes including the South East Irrigation Scheme, the Upper Ringarooma Irrigation Scheme and the Dial Blythe Irrigation Scheme.

The program is due to finish in June 2015 having expended \$220.0 million of public funds under the National Partnership Agreement in addition to approximately \$100.0 million in direct private sector investment, delivering approximately 90 000 ML of water through 11 new irrigation schemes.

CAPITAL INVESTMENT PROGRAM

Table 11.15 provides financial information for the Department's Capital Investment Program. For more information on the Capital Investment Program, see Chapter 7 in Budget Paper No 1 *The Budget*.

Table 11.15: Capital Investment Program

	Estimated Total Cost	2012-13 Budget	2013-14 Forward Estimate	2014-15 Forward Estimate	2015-16 Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Environment, Parks and Heritage					
Crown Land Services - Structural Asset Upgrades	Ongoing	556	556	556	556
Three Capes Track	25 300	12 750	8 850
Total CIP Allocations		13 306	9 406	556	556

Crown Land Services – Structural Asset Upgrades

Ongoing funding is provided for the removal or remediation of physical structures and land that present public liability risks, statutory maintenance, and essential and preventive maintenance to buildings.

Three Capes Track

Work on the Government's \$12.8 million initiative to establish the Three Capes Track will continue to be progressed in 2012-13. The State Government's funding will be matched by Australian Government funding of \$12.5 million. The walk will take in dramatic vistas of three capes in the Tasman National Park. The walk will increase Tasmania's profile as an iconic walking destination and support the growth of tourism on the Tasman Peninsula. During 2012-13, on ground works focusing on the upgrading of existing track and the construction of new track sections and the overnight hut nodes will be proceeding.

DETAILED BUDGET STATEMENTS

Table 11.16: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	186 995	133 082	134 416	123 092	127 694
Fines and Regulatory Fees	7 481	7 496	7 557	7 730	7 781
Interest Revenue ²	1 802	1 031	1 013	1 004	985
Grants ³	2 525	65 605	33 264	22 693	5 860
Sales of Goods and Services ⁴	20 603	18 058	18 463	18 762	18 923
Other Revenue ⁵	21 854	25 042	16 564	16 890	17 205
	241 260	250 314	211 277	190 171	178 448
Less Expenses					
Employee Entitlements ⁶	94 689	101 049	96 378	96 746	97 789
Superannuation	10 633	10 737	10 393	10 415	10 525
Depreciation and Amortisation	9 082	9 689	9 920	10 158	10 395
Grants and Transfer Payments ⁷	22 105	22 045	16 299	13 784	13 839
Supplies and Consumables	51 281	51 171	46 024	44 759	45 516
Other Expenses ⁸	12 939	9 974	9 728	9 658	9 819
	200 729	204 665	188 742	185 520	187 883
Equals OPERATING RESULT	40 531	45 649	22 535	4 651	(9 435)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets	2 845	2 513	2 143	2 377	2 517
Other Non-Owner Movements in Equity ⁹	(53 916)	(46 661)	(27 014)	(16 128)
	(51 071)	(44 148)	(24 871)	(13 751)	2 517
Equals COMPREHENSIVE INCOME	(10 540)	1 501	(2 336)	(9 100)	(6 918)

Notes:

1. The decrease in Revenue from Appropriation in 2012-13 reflects Australian Government administration changes with the removal of Australian Government National Partnership Payments from the Consolidated Fund. The decrease in 2014-15 reflects the completion of the Three Capes Track project.
2. The decrease in Interest Revenue in 2012-13 is due to reduced Special Deposits and Trust Fund account balances.
3. The movement in Grants is due to an administration change in Australian Government funding with the removal of Australian Government National Partnership Payments from the Consolidated Fund. From 2012-13, the receipt and expenditure of NPs will be managed through the Special Deposits and Trust Fund.
4. The decrease in Sales of Goods and Services in 2012-13 reflects a reduction in rental revenue for Crown Land properties.
5. The increase in Other Revenue in 2012-13 reflects an increase in the contribution to *Service Tasmania* and major asset sales receipted into the Crown Lands Administration Fund. The decrease in 2013-14 reflects a decrease in the major asset sales receipted into the Crown Lands Administration Fund.

6. The increase in Employee Entitlements in 2012-13 is due to additional funding for the Valuer-General to enable valuations to be conducted on a regular basis, increased expenditure on projects funded by Australian Government and additional one-off funding for the Spatial Information Foundations Project. The decrease in Employee Entitlements in 2013-14 is due to the cessation of current Australian Government funding agreements for projects including the Save the Tasmanian Devil program and the Tasmanian Fox Eradication program.
7. The decrease in Grants and Transfer Payments in 2013-14 reflects a decrease in the operating grant paid from the Water Infrastructure Fund to Tasmanian Irrigation Pty Ltd.
8. The decrease in Other Expenses reflects the outcome of the broader expense review and classification of expenses under this item.
9. The movement in Other Non-Owner Movements in Equity reflects the transfer of funds from the Water Infrastructure Fund, held by the Department for water infrastructure projects, to Tasmanian Irrigation Pty Ltd (refer Table 11.14).

Table 11.17: Income Statement – Administered

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	9 449	9 473	9 518	9 629	9 730
Fines and Regulatory Fees ¹	16 692	18 107	18 472	18 945	19 386
Grants ²	15 197	2 937	2 238	2 238	2 238
Sales of Goods and Services ³	21 619	18 216	19 213	20 330	21 459
Other Revenue ⁴	6 400	5 400	6 500	5 000	5 000
	69 357	54 133	55 941	56 142	57 813
Less Expenses					
Grants and Transfer Payments	9 449	9 473	9 518	9 629	9 730
Transfer to the Consolidated Fund ⁵	59 908	44 660	46 423	46 513	48 083
	69 357	54 133	55 941	56 142	57 813
Equals OPERATING RESULT
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME

Notes:

1. The increase in Fines and Regulatory Fees in 2012-13 reflects an increase in Environment Fees from permits and a reallocation from Sales of Goods and Services.
2. The decrease in Grants in 2012-13 relates to Australian Government grants for the Three Capes Track, Save the Tasmanian Devil program, Macquarie Island Pest Eradication Project and the Tasmanian Wilderness World Heritage Area. The payments from the Australian Government for these projects are now receipted in Finance-General.
3. The decrease in Sales of Goods and Services in 2012-13 reflects reduced Lands Titles Office Dealings revenue due to a downturn in the property market and a reallocation to Fines and Regulatory Fees.
4. The movement in Other Revenue reflects movements in the transfer of funds from the Crown Lands Administration Fund.
5. The decrease in Transfers to the Consolidated Fund in 2012-13 reflects decreased transfers of revenue from the Crown Lands Administration Fund, Lands Titles Office Dealings and Australian Government grants.

Table 11.18: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Primary Industries and Water					
Output Group 1 - Information and Land Services					
1.1 Land Titles, Survey and Mapping Services ¹	13 004	10 869	10 837	10 940	11 497
1.2 Valuation Services ²	3 447	5 859	5 736	5 675	5 839
1.3 Service Tasmania ^{1,3}	37	1 440	1 421	1 418	1 453
	16 488	18 168	17 994	18 033	18 789
Output Group 2 - Primary Industries					
2.1 Agriculture Industry Development Services ¹	7 257	4 824	4 806	4 848	5 059
2.2 Marine Resources	5 323	5 043	5 031	5 074	5 265
	12 580	9 867	9 837	9 922	10 324
Output Group 4 - Water Resources					
4.1 Water Resource Management ⁴	6 626	7 057	6 484	5 525	5 723
4.2 Water Resource Assessment ¹	2 974	2 398	2 391	2 411	2 510
	9 600	9 455	8 875	7 936	8 233
Output Group 5 - Policy					
5.1 Policy Advice ^{1,5}	1 934	2 669	2 658	2 682	2 793
	1 934	2 669	2 658	2 682	2 793
Output Group 6 - Biosecurity and Product Integrity					
6.1 Biosecurity ^{1,6}	11 527	17 054	16 481	15 589	16 195
6.2 Product Integrity ^{1,7}	6 916	2 099	2 107	2 128	2 222
	18 443	19 153	18 588	17 717	18 417
Grants and Subsidies	6 234	6 234	6 234	6 234	6 234
Special Capital Investment Funds⁸	43 145
Recurrent Services ⁸	108 424	65 546	64 186	62 524	64 790
	108 424	65 546	64 186	62 524	64 790

Table 11.18: Revenue from Appropriation by Output (continued)

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Environment, Parks and Heritage					
Output Group 3 - Resource Management and Conservation					
3.1 Land Management Services ¹	2 210	1 198	1 048	1 052	1 084
3.2 Conservation of Tasmania's Flora and Fauna	16 072	16 192	14 815	14 926	15 486
	18 282	17 390	15 863	15 978	16 570
Output Group 7 - Environment Protection and Analytical Services					
7.1 Environmental Management and Pollution Control	13 042	13 648	12 940	13 041	13 524
7.2 Analytical Services ¹	1 074	2 277	1 680	1 693	1 774
	14 116	15 925	14 620	14 734	15 298
Output Group 8 - Parks and Wildlife Management					
8.1 Parks and Wildlife Management ^{1,9}	34 256	27 543	27 431	26 326	27 232
8.2 Crown Land Services ¹	3 190	2 557	2 311	2 333	2 425
	37 446	30 100	29 742	28 659	29 657
Output Group 9 – Heritage					
9.1 Historic Heritage Services	2 826	2 734	2 725	2 743	2 836
9.2 Aboriginal Heritage ¹⁰	941	1 548	1 630	1 613	1 647
9.3 Royal Tasmanian Botanical Gardens	2 438	2 467	2 478	2 519	2 574
	6 205	6 749	6 833	6 875	7 057
Grants and Subsidies	3 215	3 239	3 284	3 395	3 496
Capital Investment Program¹¹	8 756	3 606	9 406	556	556
Recurrent Services ¹²	79 264	73 403	70 342	69 641	72 078
Works and Services ¹¹	8 756	3 606	9 406	556	556
	88 020	77 009	79 748	70 197	72 634

Table 11.18: Revenue from Appropriation by Output (continued)

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Department of Primary Industries, Parks, Water and Environment					
Total Recurrent Services ¹³	187 688	138 949	134 528	132 165	136 868
Total Works and Services	8 756	3 606	9 406	556	556
	196 444	142 555	143 934	132 721	137 424
Total Revenue from Appropriation	196 444	142 555	143 934	132 721	137 424
Controlled Revenue from Appropriation ¹³	186 995	133 082	134 416	123 092	127 694
Administered Revenue from Appropriation	9 449	9 473	9 518	9 629	9 730
	196 444	142 555	143 934	132 721	137 424

Notes:

1. The movement in this Output in 2012-13 reflects the outcome of a detailed review of corporate overhead and accommodation expenses attributed to the Output (refer Table 11.2).
2. The increase in Valuation Services Output in 2012-13 reflects additional funding of \$2.5 million to the Valuer-General to enable valuations to be conducted on a more regular basis.
3. The increase in the *Service Tasmania* Output in 2012-13 reflects a review of Output appropriations. This Output did not previously have an appropriation for corporate overhead and accommodation expenses attributed to the Output.
4. The decrease in the Water Resource Management Output in 2014-15 reflects the completion of the four-year funding program for the Water Initiative Election commitment.
5. The increase in the Policy Advice Output in 2012-13 reflects the transfer of the Corporate Planning function to the Output and a review of total Output appropriation.
6. The increase in the Biosecurity Output in 2012-13 is due to additional funding for the Intensive Animal Farming Industry Development initiative; the net effect of the realignment of the Diagnostic Services Branch from the Product Integrity Output; the realignment of the Chemical Management Branch to the Product Integrity Output; and a review of Output appropriations.
7. The decrease in the Product Integrity Output in 2012-13 is due to the net effect of the transfer of the Diagnostic Services Branch to the Biosecurity Output; the realignment of the Chemical Management Branch from the Biosecurity Output; and a review of Output appropriations.
8. The decrease in 2012-13 reflects Australian Government administration changes with the removal of Australian Government National Partnership Payments from the Consolidated Fund.
9. The decrease in the Parks and Wildlife Management Output in 2012-13 primarily reflects a reduction in Macquarie Island Pest Eradication Project expenses.
10. The increase in the Aboriginal Heritage Output in 2012-13 reflects additional funding for the Aboriginal Heritage Legislation initiative.
10. The movements in the Capital Investment Program reflect movements in the Three Capes Track project funding (refer Table 11.15).
12. The decrease in Recurrent Services in 2012-13 reflects a decrease in funding for the Macquarie Island Pest Eradication Project.
13. The decrease in 2012-13 reflects Australian Government administration changes with the removal of Australian Government National Partnership Payments from the Consolidated Fund.

Table 11.19: Administered Revenue

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue Collected on Behalf of the Consolidated Fund					
Abalone Licences ¹	6 716	6 031	6 128	6 323	6 504
Commonwealth Recurrent Grants ²	15 197	2 937	2 238	2 238	2 238
Environment Fees ³	3 224	3 775	3 850	3 930	4 013
Land Information Charges ⁴	240	100	98	96	90
Lands Titles Office Dealings ⁵	16 482	14 715	15 686	16 776	17 912
Marine Farms Fees and Recoveries	1 181	1 056	1 071	1 088	1 099
Other Revenue ⁶	6 400	5 400	6 500	5 000	5 000
Other Sales of Services ⁷	1 411	28	29	29	29
Quarantine Fees	1 751	1 774	1 797	1 822	1 834
Regulatory Fees ⁸	3 169	4 649	4 772	4 897	5 013
Royalty Income	2 305	2 317	2 329	2 341	2 329
Water Licence Fees	1 832	1 878	1 925	1 973	2 022
	59 908	44 660	46 423	46 513	48 083
Revenue from Appropriation					
Annual Appropriation	9 449	9 473	9 518	9 629	9 730
Total Administered Revenue	69 357	54 133	55 941	56 142	57 813

Notes:

1. The decrease in Abalone Licences in 2012-13 reflects a reduction in the total allowable abalone quota.
2. The decrease in Commonwealth Recurrent Grants relates to Australian Government grants for the Three Capes Track, Save the Tasmanian Devil, Macquarie Island Pest Eradication Project and Tasmanian Wilderness World Heritage Area. The payments from the Australian Government for these projects are now receipted in Finance-General.
3. The increase in Environment Fees reflects increased levels of environmental assessment fees.
4. The decrease in Land Information Charges reflects a reduction in sales of paper based map products.
5. The decrease in Lands Titles Office Dealings reflects a revised estimate due to a downturn in the property market.
6. The movement in Other Revenue reflects movements in the transfer of funds from the Crown Lands Administration Fund.
7. The decrease in Other Sales of Services reflects a reallocation of revenue to Regulatory Fees.
8. The increase in Regulatory Fees reflects a reallocation of revenue from Other Sales of Services.

Table 11.20: Administered Expenses

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Grants and Subsidies					
Contribution to Commonwealth, State and Industry Organisations	470	470	470	470	470
Grant to the Institute of Marine and Antarctic Studies	2 605	2 605	2 605	2 605	2 605
Grant to Tasmanian Institute of Agriculture	1 958	1 958	1 958	1 958	1 958
Inland Fisheries Service - Government Contribution	1 201	1 201	1 201	1 201	1 201
Port Arthur Historic Site Management Authority	3 105	3 129	3 174	3 285	3 386
Wellington Park Contribution	110	110	110	110	110
	9 449	9 473	9 518	9 629	9 730
Transfer to the Consolidated Fund	59 908	44 660	46 423	46 513	48 083
Total Administered Expenses	69 357	54 133	55 941	56 142	57 813

Contribution to Commonwealth, State and Industry Organisations

This funding is the State contribution to cost sharing arrangements as agreed at meetings of the Natural Resource Management Ministerial Council and the Primary Industries Ministerial Council. The funding contributes to activities under Output Group 2 – Primary Industries, Output Group 3 – Resource Management and Conservation, and Output Group 6 – Biosecurity and Product Integrity.

Grant to the Institute of Marine and Antarctic Studies

In 2010, the Department entered into the Sustainable Marine Research Collaboration Agreement with the University of Tasmania's Institute of Marine and Antarctic Studies (IMAS), formerly the Tasmanian Aquaculture and Fisheries Institute (TAFI), to assist aquaculture and fisheries research. This replaces the previous Joint Venture Agreement with TAFI. The Government provides its contribution to the joint venture by way of an annual grant. Activities of IMAS contribute to Output Group 2 – Primary Industries.

Grant to the Tasmanian Institute of Agriculture

The Department and the University of Tasmania have an agreement in place for the Tasmanian Institute of Agriculture (TIA) to undertake agricultural research, development and extension. The activities of TIA contribute to Output Group 2 - Primary Industries and the majority of Government funding is reflected in that Output. The remaining funding is provided by way of an administered grant.

Inland Fisheries Service – Government Contribution

This contribution is linked to Output Group 3 – Resource Management and Conservation. It represents the community service functions of the Inland Fisheries Service (IFS) in relation to the conservation, protection and management of Tasmania's native freshwater fauna and the carp management program.

Port Arthur Historic Site Management Authority

This funding represents the Government's contribution to the Port Arthur Historic Site Management Authority to support the agreed conservation funding program for the Port Arthur, Coal Mines and Cascade Female Factory Historic Sites.

Wellington Park Contribution

The allocation represents the Government's contribution to the cost of administering the Wellington Park Management Authority.

Table 11.21: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	79 528	69 859	65 544	63 379	61 221
Investments	8 705	8 636	8 286	7 936	7 936
Receivables ²	2 503	3 132	3 218	3 304	3 390
Other Financial Assets ²	3 421	4 303	4 345	4 387	4 421
	94 157	85 930	81 393	79 006	76 968
Non-Financial Assets					
Land and Buildings	807 776	810 434	808 244	807 755	807 339
Infrastructure ³	77 069	80 232	85 494	80 158	74 810
Plant and Equipment ⁴	4 560	4 601	3 765	2 844	1 688
Heritage and Cultural Assets	2 335	2 448	2 673	2 966	3 191
Intangibles ²	1 451	1 175	1 170	1 165	925
Other Non-Financial Assets	1 006	1 021	1 112	1 203	1 154
	894 197	899 911	902 458	896 091	889 107
Total Assets	988 354	985 841	983 851	975 097	966 075
Liabilities					
Employee Entitlements ⁵	23 914	26 245	26 802	27 359	25 116
Payables ²	1 220	1 621	1 718	1 815	1 912
Other Liabilities ²	17 763	15 068	14 760	14 452	14 494
Total Liabilities	42 897	42 934	43 280	43 626	41 522
NET ASSETS	945 457	942 907	940 571	931 471	924 553
Equity					
Accumulated Funds ⁶	514 155	92 869	88 390	76 913	67 478
Asset Revaluation Reserve	173 409	185 103	187 246	189 623	192 140
Other Equity ⁶	257 893	664 935	664 935	664 935	664 935
Total Equity	945 457	942 907	940 571	931 471	924 553

Notes:

1. The decrease in Cash and Deposits in 2013 reflects the transfer of funds from the Water Infrastructure Fund (WIF) held by the Department for water infrastructure projects to Tasmanian Irrigation Pty Ltd.
2. The movement in Receivables, Other Financial Assets, Intangibles, Payables and Other Liabilities in 2013 reflects a revised estimate based on the actual 30 June 2011 balance.
3. The increase in Infrastructure in 2013 and 2014 reflects the capitalisation of works on the Three Capes Track.
4. The decrease in Plant and Equipment over the Forward Estimates period reflects the net effect of plant and equipment depreciating at a greater rate than capital purchases.

5. The increase in Employee Entitlements in 2013 reflects an increase in provisions for annual leave, long service leave and accrued salaries.
6. The movement in Accumulated Funds and Other Equity in 2013 reflects a realignment of the two equity accounts to correspond with the financial reporting of actual balances as at 30 June 2011.

Table 11.22: Balance Sheet as at 30 June – Administered

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Receivables ¹	2 256	4 248	4 307	4 366	4 425
Other Financial Assets ¹	2 304	66	66	66	66
	4 560	4 314	4 373	4 432	4 491
Total Assets	4 560	4 314	4 373	4 432	4 491
Liabilities					
Payables	3 759	3 974	3 974	3 974	3 974
Other Liabilities	337	340	399	458	517
Total Liabilities	4 096	4 314	4 373	4 432	4 491
NET ASSETS	464
Equity					
Accumulated Funds ²	464
Total Equity	464

Notes:

1. The movement in 2013 relates to a reclassification from Other Financial Assets to Receivables.
2. The decrease in Accumulated Funds reflects a revised estimate based on the actual 30 June 2011 balance.

Table 11.23: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	186 995	133 082	134 416	123 092	127 694
Fines and Regulatory Fees	7 481	7 496	7 557	7 730	7 781
Interest Received ²	1 794	1 023	1 005	996	985
Grants ³	2 525	65 605	33 264	22 693	5 860
Sales of Goods and Services ⁴	20 583	18 038	18 463	18 762	18 923
GST Receipts	9 070	9 070	9 070	9 070	9 070
Other Receipts ⁵	21 785	24 973	16 495	16 821	17 136
	250 233	259 287	220 270	199 164	187 449
Cash Paid					
Employee Entitlements ⁶	(94 378)	(100 738)	(96 017)	(96 385)	(99 874)
Superannuation	(10 633)	(10 737)	(10 393)	(10 415)	(10 879)
Grants and Transfer Payments ⁷	(22 105)	(22 045)	(16 299)	(13 784)	(13 839)
Supplies and Consumables	(51 329)	(51 239)	(46 219)	(44 954)	(45 711)
GST Payments	(9 070)	(9 070)	(9 070)	(9 070)	(9 070)
Other Payments ⁸	(12 889)	(9 924)	(9 678)	(9 608)	(9 769)
	(200 404)	(203 753)	(187 676)	(184 216)	(189 142)
Net Cash Flows from Operating Activities	49 829	55 534	32 594	14 948	(1 693)
Cash Flows from Investing Activities					
Purchase of Fixed Assets ⁹	(11 235)	(14 685)	(9 895)	(985)	(465)
Net Purchase of Investments ¹⁰	(53 895)	(46 661)	(27 014)	(16 128)
Net Cash Flows from Investing Activities	(65 130)	(61 346)	(36 909)	(17 113)	(465)
Net Increase/(Decrease) in Cash Held	(15 301)	(5 812)	(4 315)	(2 165)	(2 158)
Cash at the Beginning of the Year	94 829	75 671	69 859	65 544	63 379
Cash at the End of the Year	79 528	69 859	65 544	63 379	61 221

Notes:

1. The decrease in Appropriation in 2012-13 reflects Australian Government administration changes with the removal of Australian Government National Partnership Payments from the Consolidated Fund. The decrease in 2014-15 reflects the completion of the Three Capes Track project.
2. The decrease in Interest Received in 2012-13 is due to reduced Special Deposits and Trust Fund account balances.
3. The movement in Grants is due to an administration change in Australian Government funding with the removal of Australian Government National Partnership Payments from the Consolidated Fund. From 2012-13, the receipt and expenditure of NPs will be managed through the Special Deposits and Trust Fund.
4. The decrease in Sales of Goods and Services in 2012-13 reflects a reduction in rental revenue for Crown Land properties.

5. The increase in Other Receipts in 2012-13 reflects an increase in the contribution to *Service Tasmania* and major asset sales received into the Crown Lands Administration Fund. The decrease in 2013-14 reflects a decrease in the major asset sales received into the Crown Lands Administration Fund.
6. The increase in Employee Entitlements in 2012-13 is due to additional funding for the Valuer-General to enable valuations to be conducted on a regular basis; increased expenditure on projects funded by Australian Government; and additional one-off funding for the Spatial Information Foundations Project. The decrease in Employee Entitlements in 2013-14 is due to the cessation of current Australian Government funding agreements for projects including the Save the Tasmanian Devil program and the Tasmanian Fox Eradication program.
7. The decrease in Grants and Transfer Payments in 2013-14 reflects a decrease in the operating grant paid from the Water Infrastructure Fund to Tasmanian Irrigation Pty Ltd.
8. The decrease in Other Payments reflects the outcome of expenditure classifications by the Department.
9. The increase in Purchase of Fixed Assets in 2012-13 relates to the capitalisation of the Three Capes Track. The reduction in 2013-14 and 2014-15 reflects the completion of this project.
10. The movement in Net Purchase of Investments reflects the transfer of funds from the Water Infrastructure Fund, held by the Department, for water infrastructure projects to Tasmanian Irrigation Pty Ltd (refer Table 11.14).

Table 11.24: Cash Flow Statement – Administered

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	9 449	9 473	9 518	9 629	9 730
Fines and Regulatory Fees ¹	16 692	18 107	18 472	18 945	19 386
Grants ²	15 197	2 937	2 238	2 238	2 238
Sales of Goods and Services ³	21 619	18 216	19 213	20 330	21 459
Other Receipts ⁴	6 400	5 400	6 500	5 000	5 000
	69 357	54 133	55 941	56 142	57 813
Cash Paid					
Grants and Transfer Payments	(9 449)	(9 473)	(9 518)	(9 629)	(9 730)
Transfers to the Consolidated Fund ⁵	(59 908)	(44 660)	(46 423)	(46 513)	(48 083)
	(69 357)	(54 133)	(55 941)	(56 142)	(57 813)
Net Cash Flows from Operating Activities
Net Increase/(Decrease) In Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Notes:

1. The increase in Fines and Regulatory Fees in 2012-13 relates to an increase in Environment Fees from permits and a reallocation from Sales of Goods and Services.
2. The decrease in Grants in 2012-13 relates to Australian Government grants for the Three Capes Track, Save the Tasmanian Devil, Macquarie Island Pest Eradication Project and Tasmanian Wilderness World Heritage Area. The payments from the Australian Government for these projects are now receipted in Finance-General.
3. The decrease in Sales of Goods and Services in 2012-13 relates to reduced Lands Titles Office Dealings and a reallocation to Fines and Regulatory Fees.

4. The movements in Other Receipts relates to movements in the transfer of funds from the Crown Lands Administration Fund.
5. The decrease in Transfers to the Consolidated Fund in 2012-13 reflects decreased transfers of revenue from the Crown Lands Administration Fund, Lands Titles Office Dealings and Australian Government grants now in Finance-General.

12 DEPARTMENT OF TREASURY AND FINANCE

AGENCY OUTLINE

The Department of Treasury and Finance is responsible to the Treasurer, Lara Giddings MP. The Department is responsible for implementing the Government's economic and financial policies and is the central agency responsible for the management of Government financial resources.

It also provides the Government with objective advice on the economic and financial management of the State; performs financial analysis, monitoring and reporting functions; and undertakes tax collection and a number of service, regulatory and compliance activities.

This chapter provides the Department's financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information on the Department is provided at www.treasury.tas.gov.au.

MAJOR INITIATIVES

Government Business Reform

The next stage of the implementation of the Government's reform principles for the operation of Government Businesses will be progressed in 2012-13. This includes legislative changes to both the *Government Business Enterprises Act 1995* and the portfolio legislation of Government Businesses. The Department will continue to monitor the performance of Government Businesses and their compliance with the revised oversight and governance framework which reflects the Government's expectations for the Government Business portfolio.

Information Management Program

A rolling five-year Information Management Program was developed in 2011-12 to upgrade core Treasury information technology systems. This will advance the Department's information management capabilities, decrease the corporate risk from ageing systems and assist in improving the quality and timeliness of advice and services provided by the Department. Three key projects will be progressed during 2012-13: the Business Case for a new State Budget Information Management System; development of a new Land Tax System, being the first phase of a broader initiative to develop a new Client View Information Management System; and a suite of essential IT Infrastructure upgrades and replacements.

OUTPUT INFORMATION

Outputs of the Department of Treasury and Finance are provided under the following Output Groups:

- Output Group 1 – Financial and Resource Management Services;
- Output Group 2 – Economic and Fiscal Policy Advice;
- Output Group 3 – Revenue and Regulatory Management Services; and
- Output Group 4 – Community Assistance.

Table 12.1 provides an Output Group Expense Summary for the Department.

Table 12.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Treasurer					
Output Group 1 - Financial and Resource					
Management Services					
1.1 Budget Development and Management	2 676	2 689	2 601	2 627	2 628
1.2 Financial Management and Accounting Services	3 898	3 826	3 725	3 763	3 821
1.3 Shareholder Advice on Government Businesses	2 786	2 771	2 713	2 722	2 753
1.4 Government Property and Accommodation Services	1 293	1 166	1 132	1 140	1 200
1.5 Government Procurement Services	2 071	2 063	2 122	2 135	2 209
	12 724	12 515	12 293	12 387	12 611
Output Group 2 - Economic and Fiscal Policy					
Advice					
2.1 Economic Policy Advice	2 569	2 496	2 453	2 467	2 503
2.2 Fiscal Policy and Regulatory Advice	3 156	3 261	3 137	3 145	3 165
	5 725	5 757	5 590	5 612	5 668
Output Group 3 - Revenue and Regulatory					
Management Services					
3.1 Tax Administration and Revenue Collection	9 437	9 079	8 730	8 744	8 846
3.2 Regulation and Administration of Liquor and Gaming	7 411	7 222	6 978	7 012	7 141
3.3 Economic Regulation ¹	1 695	1 922	1 733	2 060	1 889
	18 543	18 223	17 441	17 816	17 876
Output Group 4 - Community Assistance					
4.1 Bass Strait Islands Community Service Obligation	8 392	8 676	9 023	9 317	9 625
4.2 Public Trustee Community Service Obligation	1 310	1 360	1 420	1 456	1 492
4.3 Community Support Levy	4 770	4 700	4 880	5 010	5 160
4.4 Payment to the Royal Society of Tasmania ²	25	3	3	3	3
	14 497	14 739	15 326	15 786	16 280
TOTAL	51 489	51 234	50 650	51 601	52 435

Notes:

1. The fluctuations in expenditure on Economic Regulation (Output 3.3) reflect the work program in providing support to the role of Tasmanian Economic Regulator. Electricity and other industry reviews are planned for 2012-13 and a water and sewerage pricing investigation will be completed in 2014-15.
2. Payment to the Royal Society of Tasmania (Output 4.4) in 2011-12 included a payment to the Anzac Day Trust. The administrative responsibility for the Anzac Day Trust has been transferred to the Department of Premier and Cabinet.

Output Group 1: Financial and Resource Management Services

1.1 Budget Development and Management

This Output includes management of the State Budget process, the provision of advice on budgetary issues and monitoring of the State's financial performance against the Government's Fiscal Strategy.

1.2 Financial Management and Accounting Services

This Output includes whole-of-government financial management activities and the provision of advice on financial management and reform. It supports a range of services relating to the management of financial assets and liabilities, associated risk mitigation strategies and the preparation of whole-of-government financial and statistical reports.

1.3 Shareholder Advice on Government Businesses

This Output includes monitoring and provision of advice on the performance of, and governance arrangements for, Government Businesses. It supports the provision of advice on reforms and policies relating to the Government's ownership of businesses. Submissions and presentations to the credit rating agencies are included in this Output.

1.4 Government Property and Accommodation Services

This Output covers the administration of Government property and accommodation services, including the management of government-owned office buildings and the disposal of surplus Crown property.

1.5 Government Procurement Services

This Output includes the provision of advice in relation to Government procurement activities and the administration of whole-of-government contracts and the Tasmanian Risk Management Fund.

Table 12.2: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Stakeholder satisfaction rating of the quality of services (expressed as a percentage) ¹	%	74	na	>80	na
Proportion of financial reports receiving an unqualified audit opinion ²	%	100	100	100	100
Treasury-managed property vacancy rate ³	%	0.5	0.5	<1.5	<1.5
State Service workers' compensation contributions as a percentage of the average premium charged by private insurers ⁴	%	89	102	<80	<80
Proportion of financial reports published by the required date ⁵	%	100	100	100	100
Variance between Budget estimate and actual GBE/SOC returns ⁶	%	3.6	14.3	<5.0	<5.0

Notes:

1. The satisfaction rating is obtained from the results of the Department's Stakeholder Survey which assesses the effectiveness of the Department's interactions with stakeholders and provides strategies for improvement in communication and liaison. The survey is undertaken every second year, with the next survey (for 2011-12) to be conducted in August 2012.
2. An unqualified audit opinion from the Auditor-General indicates that the financial reports are a true and accurate reflection of the Government's finances.
3. The vacancy rate is the proportion of all owned and leased office space managed by the Department that is currently vacant and available for occupation.
4. The Tasmanian Risk Management Fund, which is managed by the Department, includes a self-insurance scheme for the workers' compensation liabilities of participating agencies. An indication of the relative efficiency of the Fund can be obtained by comparing the workers' compensation contributions paid by agencies to the Fund with the workers' compensation premiums charged by private insurers. The measure is calculated by comparing average agency workers' compensation contributions, as a proportion of salaries, with the premium rate of private insurers. An increase in the Fund's contribution from 1.34 per cent to 1.60 per cent between 2009-10 and 2010-11 has resulted in the Fund not performing as well as expected against the indicator. Traditionally, the indicator has been below the average rate charged by private insurers, however in 2010-11 it has increased to 102 per cent, largely attributable to the expected impacts of the 2009 amendments to the *Workers' Rehabilitation and Compensation Act 1988* (which commenced on 1 July 2010) and inflationary increases.
5. The whole-of-government financial reports, published each year in accordance with legislative deadlines, include the Mid-Year Financial Report, the Preliminary Outcomes Report and the Treasurer's Annual Financial Report.
6. Returns from Government Businesses and State-owned Companies comprise dividends, tax equivalent payments, rate equivalent payments and guarantee fees. The variance between the Budget estimate and actual returns is largely due to lower than expected tax equivalent payments from Hydro Tasmania, lower than expected special dividends and tax equivalent payments from TOTE Tasmania Pty Ltd and the expected dividend from the Rivers and Water Supply Commission being reclassified as a return of equity. Lower than expected tax equivalent payments were received from the Motor Accidents Insurance Board, but this was offset by higher than expected dividends from the business.

Output Group 2: Economic and Fiscal Policy Advice

2.1 Economic Policy Advice

This Output relates to the provision of advice to the Treasurer and the Government on international, national and Tasmanian economic conditions relevant to the Tasmanian economy and also on the economic outlook for Tasmania. This Output also includes the provision of advice on economic policy and reform issues, and issues relating to water and sewerage reform and the energy market in Tasmania.

2.2 Fiscal Policy and Regulatory Advice

This Output includes the provision of advice on Tasmania's participation in national reform issues, the regulation and taxation of gaming activities and licensing of liquor sales. This Output also comprises the provision of advice on public sector superannuation, State revenue policy and the impact of taxation.

Table 12.3: Performance Information - Output Group 2

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Stakeholder satisfaction rating of the quality of services ¹	%	79	na	>80	na
Variance between Budget estimate and actual taxation receipts ²	%	7.7	1.8	<5.0	<5.0
Variance between Budget estimate and actual Australian Government payments ³	%	12.7	9.6	<5.0	<5.0
Ranking of the accuracy of Tasmanian tax forecasts compared with other states and territories ⁴	Ranking (out of 8)	6th	4th	4th or better	4th or better
Number of annual Budget economic forecasts more accurate than industry benchmark forecasts ⁵	Prepared	5	5	5	5
	No. more accurate	4	4	3 or more	3 or more

Notes:

1. The satisfaction rating is obtained from the results of the Department's Stakeholder Survey which assesses the effectiveness of the Department's interactions with stakeholders and provides strategies for improvement in communication and liaison. The survey is undertaken every second year, with the next survey (for 2011-12) to be conducted in August 2012.
2. The accuracy of the Department's taxation receipt forecasts can be determined by comparing the Budget estimate with the actual end of year outcome. The higher than expected variance in 2009-10 for this measure is primarily due to a higher than forecast receipt of conveyance duty and payroll tax revenue.
3. The greater than target variance for 2009-10 is primarily due to higher than expected Goods and Services Tax receipts. The actual 2010-11 result is higher than expected due to higher than expected health service national partnership payments.
4. This measure compares the accuracy of the Department's Budget estimates to the actual end of year outcomes with the accuracy of estimates developed by other state and territory treasuries. The target is for Tasmania to be ranked in the top half of all jurisdictions.
5. The quality of the economic forecasts can be determined by comparing the accuracy of the Department's estimates with the accuracy of available industry benchmark forecasts developed by independent economic forecasters at a similar point in time. The target is for over half of the Department's estimates to be more accurate than industry benchmark forecasts. In 2010-11, four of the five Department's economic forecasts were more accurate than the relevant industry benchmarks. For the fifth estimate, population growth, the Department's estimate was equal to the relevant industry benchmark and therefore not more accurate than the industry benchmark forecast.

Output Group 3: Revenue and Regulatory Management Services

3.1 Tax Administration and Revenue Collection

This Output comprises the administration of taxation legislation and the collection of State revenue, including monitoring the compliance of taxpayers with State revenue legislation. It also includes the administration of various grants, subsidies and concessions to the Tasmanian community.

3.2 Regulation and Administration of Liquor and Gaming

This Output provides for the regulation and control of casino gaming, gaming machines, internet gaming, Keno, minor gaming, betting exchanges and totalizators and support to the Tasmanian Gaming Commission in the discharge of its statutory functions under the *Gaming Control Act 1993*. It also includes the regulation and administration of liquor licensing and the provision of support to the Commissioner for Licensing and the Licensing Board of Tasmania in their statutory functions under the *Liquor Licensing Act 1990*.

3.3 Economic Regulation

This Output comprises provision of support to the Tasmanian Economic Regulator in the exercise of statutory functions, which include the regulation of the electricity and gas supply industries, the economic regulation of the water and sewerage sector and the undertaking of independent pricing reviews on behalf of the Government.

Table 12.4 Performance Information - Output Group 3

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Stakeholder satisfaction rating of the quality of services ¹	%	78	na	>80	na
Total overdue taxation debt as a percentage of total taxation revenue ²	%	1.6	1.5	<0.8	<0.8
Percentage of formal recommendations accepted by the Tasmanian Gaming Commission ³	%	97	92	>80	>80
Percentage of objections in which the Commissioner of State Revenue's assessment or decision was confirmed ⁴	%	67	78	>80	>80
Revenue Branch operating expenses as a percentage of taxation revenue ⁵	%	1.4	1.2	<1.5	<1.5
Percentage of liquor applications submitted to a hearing before the Licensing Board within 40 days of receipt ⁶	%	92	89	>80	>80

Notes:

1. The satisfaction rating is obtained from the results of the Department's Stakeholder Survey which assess the effectiveness of the Department's interactions with stakeholders and provide strategies for improvement in

communication and liaison. The survey is undertaken every second year, with the next survey (for 2011-12) to be conducted in August 2012.

2. In providing revenue management services to the Commissioner of State Revenue, the Department seeks to ensure that taxpayers are well informed of their obligations and that tax debt stress and overdue taxation debts are minimised. Accordingly, the target is for overdue taxation debt to be a very small percentage of total taxation revenue. The 2009-10 actual result has been revised upwards from 0.8 to 1.6 following identification of an error in the underlying figures reported. Results for 2010-11 are above the target range largely due to late payments of land tax and steps are being taken to improve this result for 2011-12.
3. While recognising that the Tasmanian Gaming Commission is an independent statutory body, a measure of the quality of the services provided is the proportion of all formal recommendations contained in decision papers that are accepted by the TGC.
4. Objections may be lodged against assessments issued to clients or decisions of the Commissioner, Deputy Commissioner or a delegate of the Commissioner. The Department seeks to ensure that the original assessments and decisions are accurate and that the number of successful objections to these are minimised. Accordingly, the target is for over 80 per cent of objections to result in the original assessment being confirmed as accurate. The low result for 2009-10 was influenced by a number of complex cases and valuation objections where further information was provided by the taxpayer that supported their objection.
5. An indication of the efficiency of the revenue management services provided by the Department can be gained by comparing total taxation revenue collected with the operating costs required to administer and collect that revenue. In the calculation of the 2009-10 and 2010-11 actual figures, the costs of the Australian Government funded Standard Business Reporting and National Economy E-Conveyancing project were excluded from operating costs of the Revenue Branch.
6. The Department assists the Licensing Board of Tasmania by receiving applications for licences, undertaking investigations on behalf of the Commissioner for Licensing and providing recommendations to the Board on whether the applicant is fit and proper in accordance with the requirements of the *Liquor Licensing Act 1990*. The measure relates to the time taken by the Department to undertake its investigations and prepare submissions for the monthly Board meetings.

Output Group 4: Community Assistance

4.1 Bass Strait Islands Community Service Obligation

This Output comprises the payment of the Bass Strait Islands Community Service Obligation relating to the subsidised supply of electricity and pensioner concessions for Bass Strait Island electricity customers.

4.2 Public Trustee Community Service Obligation

This Output comprises payment of the Community Service Obligation to The Public Trustee.

4.3 Community Support Levy

This Output comprises the collection and disbursement of funds through the Department's Revenue, Gaming and Licensing Division for the Community Support Levy.

4.4 Payment to the Royal Society of Tasmania

This Output comprises a payment to the Royal Society of Tasmania to assist with the printing of its papers.

DETAILED BUDGET STATEMENTS

Table 12.5: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	40 814	40 700	39 930	40 381	41 961
Fines and Regulatory Fees	8 152	8 437	8 672	9 209	8 723
Other Revenue	947	824	851	867	885
	49 913	49 961	49 453	50 457	51 569
Less Expenses					
Employee Entitlements	25 011	24 419	23 677	24 072	24 462
Superannuation	2 951	2 939	2 836	2 895	2 950
Depreciation and Amortisation	296	256	240	230	218
Grants and Transfer Payments	14 497	14 739	15 326	15 786	16 280
Supplies and Consumables	6 996	7 122	6 851	6 876	6 762
Other Expenses	1 738	1 759	1 720	1 742	1 763
	51 489	51 234	50 650	51 601	52 435
Equals OPERATING RESULT	(1 576)	(1 273)	(1 197)	(1 144)	(866)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(1 576)	(1 273)	(1 197)	(1 144)	(866)

Table 12.6: Income Statement – Administered

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Fines and Regulatory Fees ¹	728	1 148	1 568	1 589	1 610
	728	1 148	1 568	1 589	1 610
Less Expenses					
Transfer to the Consolidated Fund ¹	728	1 148	1 568	1 589	1 610
	728	1 148	1 568	1 589	1 610
Equals OPERATING RESULT
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME

Note:

1. The increase in Fines and Regulatory Fees and Transfer to the Consolidated Fund from 2012-13 onwards reflects the implementation of increased cost recovery for liquor licensing.

Table 12.7: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Treasurer					
Output Group 1 - Financial and Resource Management Services					
1.1 Budget Development and Management	2 521	2 636	2 546	2 555	2 624
1.2 Financial Management and Accounting Services	3 599	3 652	3 564	3 576	3 671
1.3 Shareholder Advice on Government Businesses	2 402	2 454	2 382	2 392	2 536
1.4 Government Property and Accommodation Services	960	851	807	813	885
	9 482	9 593	9 299	9 336	9 716
Output Group 2 - Economic and Fiscal Policy Advice					
2.1 Economic Policy Advice	2 417	2 374	2 344	2 358	2 450
2.2 Fiscal Policy and Regulatory Advice	3 040	3 172	3 060	3 087	3 144
	5 457	5 546	5 404	5 445	5 594
Output Group 3 - Revenue and Regulatory Management Services					
3.1 Tax Administration and Revenue Collection	8 868	8 773	8 310	8 335	8 709
3.2 Regulation and Administration of Liquor and Gaming	6 733	6 722	6 443	6 461	6 794
	15 601	15 495	14 753	14 796	15 503
Output Group 4 - Community Assistance					
4.1 Bass Strait Islands Community Service Obligation	8 392	8 676	9 023	9 317	9 625
4.2 Public Trustee Community Service Obligation	1 310	1 360	1 420	1 456	1 492
4.4 Payment to the Royal Society of Tasmania ¹	25	3	3	3	3
	9 727	10 039	10 446	10 776	11 120
Department of Treasury and Finance					
Total Recurrent Services	40 267	40 673	39 902	40 353	41 933
Total Works and Services
	40 267	40 673	39 902	40 353	41 933

Table 12.7: Revenue from Appropriation by Output (continued)

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Reserved by Law					
Contribution to the Community Support Levy Account from Betting Exchange Revenues (<i>Gaming Control Act 1993, Section 151</i>)	27	27	28	28	28
	27	27	28	28	28
Appropriation Carried Forward	520
Total Revenue from Appropriation	40 814	40 700	39 930	40 381	41 961
Controlled Revenue from Appropriation	40 814	40 700	39 930	40 381	41 961
Administered Revenue from Appropriation
	40 814	40 700	39 930	40 381	41 961

Note:

1. Payment to the Royal Society of Tasmania (Output 4.4) in 2011-12 included a payment to the Anzac Day Trust. The administrative responsibility for the Anzac Day Trust has been transferred to the Department of Premier and Cabinet.

Table 12.8: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	2 064	2 152	1 608	1 097	132
Receivables	127	130	133	136	139
Other Financial Assets	620	633	646	659	672
	2 811	2 915	2 387	1 892	943
Non-Financial Assets					
Land and Buildings ²	731	571	516	471	436
Plant and Equipment	177	161	145	131	119
Heritage and Cultural Assets ²	62	84	84	84	84
Intangibles	466	412	322	232	142
	1 436	1 228	1 067	918	781
Total Assets	4 247	4 143	3 454	2 810	1 724
Liabilities					
Employee Entitlements	6 925	7 273	7 670	8 059	7 728
Payables	28	30	32	34	36
Other Liabilities	1 597	1 747	1 856	1 965	2 074
Total Liabilities	8 550	9 050	9 558	10 058	9 838
NET ASSETS	(4 303)	(4 907)	(6 104)	(7 248)	(8 114)
Equity					
Accumulated Funds	(4 303)	(4 907)	(6 104)	(7 248)	(8 114)
Total Equity	(4 303)	(4 907)	(6 104)	(7 248)	(8 114)

Notes:

1. The decrease in Cash and Deposits from 2012 reflects expenditure from the Departmental Operating Account on a range of activities and projects.
2. The change in Land and Buildings and Heritage and Cultural Assets in 2013 reflects the actual balances of these assets at 30 June 2011.

Table 12.9: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	40 267	40 673	39 902	40 353	41 933
Reserved by Law	27	27	28	28	28
Fines and Regulatory Fees	8 142	8 436	8 671	9 208	8 722
GST Receipts	1 600	1 600	1 600	1 600	1 600
Other Receipts	947	839	851	867	885
	50 983	51 575	51 052	52 056	53 168
Cash Paid					
Employee Entitlements	(24 591)	(24 145)	(23 283)	(23 686)	(24 676)
Superannuation	(2 889)	(2 888)	(2 766)	(2 825)	(2 962)
Grants and Transfer Payments	(14 497)	(14 739)	(15 326)	(15 786)	(16 280)
Supplies and Consumables	(6 998)	(7 111)	(6 844)	(6 871)	(6 757)
GST Payments	(1 600)	(1 600)	(1 600)	(1 600)	(1 600)
Other Payments	(1 710)	(1 747)	(1 698)	(1 720)	(1 779)
	(52 285)	(52 230)	(51 517)	(52 488)	(54 054)
Net Cash Flows from Operating Activities	(1 302)	(655)	(465)	(432)	(886)
Cash Flows from Investing Activities					
Purchase of Fixed Assets ¹	(240)	(78)	(79)	(79)	(79)
Net Cash Flows from Investing Activities	(240)	(78)	(79)	(79)	(79)
Net Increase/(Decrease) in Cash Held	(1 542)	(733)	(544)	(511)	(965)
Cash at the Beginning of the Year	3 606	2 885	2 152	1 608	1 097
Cash at the End of the Year	2 064	2 152	1 608	1 097	132

Note:

1. The purchase of Fixed Assets in 2011-12 included the expected capitalisation of information technology expenditure.

Table 12.10: Cash Flow Statement – Administered

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Fines and Regulatory Fees ¹	728	1 148	1 568	1 589	1 610
	728	1 148	1 568	1 589	1 610
Cash Paid					
Transfers to the Consolidated Fund ¹	(728)	(1 148)	(1 568)	(1 589)	(1 610)
	(728)	(1 148)	(1 568)	(1 589)	(1 610)
Net Increase/(Decrease) In Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Note:

1. The increase in Fines and Regulatory Fees and Transfers to the Consolidated Fund from 2012-13 onwards reflects the implementation of increased cost recovery for liquor licensing.

PART 2:

AGENCIES

13 HOUSE OF ASSEMBLY

AGENCY OUTLINE

The Office of the Clerk of the House of Assembly provides services through the provision of advisory, procedural, research and administrative support to the House of Assembly, its committees, the Speaker of the House and Members generally.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the House of Assembly in 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information about the Agency is provided at www.parliament.tas.gov.au.

MAJOR INITIATIVES

The major initiative for the House of Assembly in 2012-13 is the continuation of service delivery, in an efficient and timely manner and within the limits of the available resources, to the House and its Committees in their constitutional roles.

OUTPUT INFORMATION

Outputs of the House of Assembly are provided under the following Output Groups:

- Output Group 1 - House of Assembly Support Services; and
- Output Group 2 - Payments Administered by the House of Assembly.

Table 13.1 provides an Output Group Expense Summary for the House of Assembly.

Table 13.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - House of Assembly					
Support Services					
1.1 House of Assembly Support Services	2 245	2 273	2 287	2 307	2 345
1.2 Select Committee Support Services	6	6	6	6	6
1.3 Investigatory Committee Support Services	103	106	108	110	112
	2 354	2 385	2 401	2 423	2 463
Output Group 2 - Payments Administered by the House of Assembly					
2.1 Payments Administered by the House of Assembly	5 180	5 283	5 353	5 441	5 513
	5 180	5 283	5 353	5 441	5 513
TOTAL	7 534	7 668	7 754	7 864	7 976

Output Group 1: House of Assembly Support Services

1.1 House of Assembly Support Services

This Output provides for the effective and lawful operation of the House and its committees, the fulfilment of statutory requirements, and the promotion of the role of the Parliament, as well as the provision of both written and oral advice.

1.2 Select Committee Support Services

This Output relates to Select Committees appointed by resolution of the House and provides resources to enable the Committee to address the terms of reference specified in its appointment.

1.3 Investigatory Committee Support Services

This Output provides a Committee Secretariat and resources for Investigatory Committees to enable the Committees to address the terms of reference of matters referred to it by the House.

Output Group 2: Payments Administered by the House of Assembly

2.1 Payments Administered by the House of Assembly

This Output relates to the payment of salaries and allowances as prescribed by legislation.

DETAILED BUDGET STATEMENTS

Table 13.2: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	7 479	7 613	7 699	7 809	7 976
	7 479	7 613	7 699	7 809	7 976
Less Expenses					
Employee Entitlements ¹	5 785	6 592	6 673	6 777	6 870
Superannuation	440	449	455	462	468
Depreciation and Amortisation	46	46	46	46	46
Supplies and Consumables ¹	1 175	491	489	486	498
Other Expenses	88	90	91	93	94
	7 534	7 668	7 754	7 864	7 976
Equals OPERATING RESULT	(55)	(55)	(55)	(55)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(55)	(55)	(55)	(55)

Note:

1. The increase in Employee Entitlements and the decrease in Supplies and Consumables reflect the reclassification of expenditure items.

Table 13.3: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
House of Assembly					
Output Group 1 - House of Assembly Support Services					
1.1 House of Assembly Support Services	2 190	2 218	2 232	2 252	2 345
1.2 Select Committee Support Services	6	6	6	6	6
1.3 Investigatory Committee Support Services	103	106	108	110	112
	2 299	2 330	2 346	2 368	2 463
House of Assembly					
Total Recurrent Services	2 299	2 330	2 346	2 368	2 463
Total Works and Services
	2 299	2 330	2 346	2 368	2 463
Reserved by Law					
Members' Committee Fees and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	31	31	31	31	31
Parliamentary Salaries and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	4 460	4 563	4 633	4 721	4 793
Travelling Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	689	689	689	689	689
	5 180	5 283	5 353	5 441	5 513
Total Revenue from Appropriation	7 479	7 613	7 699	7 809	7 976
Controlled Revenue from Appropriation	7 479	7 613	7 699	7 809	7 976
Administered Revenue from Appropriation
	7 479	7 613	7 699	7 809	7 976

Table 13.4: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	4	4	4	4	4
Receivables	5	5	5	5	5
Other Financial Assets	14	6	6	6	6
	23	15	15	15	15
Non-Financial Assets					
Plant and Equipment ¹	1 276	114	88	62	36
Heritage and Cultural Assets ²	1 727	1 727	1 727	1 727
	1 276	1 841	1 815	1 789	1 763
Total Assets	1 299	1 856	1 830	1 804	1 778
Liabilities					
Employee Entitlements ³	804	849	878	907	881
Payables ⁴	70	91	91	91	91
Other Liabilities	41	46	46	46	46
Total Liabilities	915	986	1 015	1 044	1 018
NET ASSETS	384	870	815	760	760
Equity					
Accumulated Funds	109	(15)	(70)	(125)	(125)
Asset Revaluation Reserve ⁵	275	885	885	885	885
Total Equity	384	870	815	760	760

Notes:

1. The decrease in Plant and Equipment reflects the reclassification of Plant and Equipment assets to Heritage and Cultural Assets, in line with changes in the 2010-11 financial statements.
2. The increase in Heritage and Cultural Assets reflects the reclassification of Plant and Equipment assets and an increase in the fair value of Antique Furniture, and Artworks and Artefacts.
3. The decrease in Employee Entitlements in 2016 reflects the payment of the 27th pay, which occurs every 11 or 12 years.
4. The increase in Payables in 2013 primarily reflects the timing of an FBT instalment payable at year end.
5. The increase in Asset Revaluation Reserve reflects an increase in the fair value of Heritage and Cultural Assets.

Table 13.5: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	2 299	2 330	2 346	2 368	2 463
Reserved by Law	5 180	5 283	5 353	5 441	5 513
GST Receipts	94	94	94	94	94
	7 573	7 707	7 793	7 903	8 070
Cash Paid					
Employee Entitlements ¹	(5 756)	(6 563)	(6 644)	(6 748)	(6 887)
Superannuation	(440)	(449)	(455)	(462)	(477)
Supplies and Consumables ¹	(1 175)	(491)	(489)	(486)	(498)
GST Payments	(94)	(94)	(94)	(94)	(94)
Other Payments	(88)	(90)	(91)	(93)	(94)
	(7 553)	(7 687)	(7 773)	(7 883)	(8 050)
Net Cash Flows from Operating Activities	20	20	20	20	20
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(20)	(20)	(20)	(20)	(20)
Net Cash Flows from Investing Activities	(20)	(20)	(20)	(20)	(20)
Net Increase/(Decrease) in Cash Held
Cash at the Beginning of the Year	4	4	4	4	4
Cash at the End of the Year	4	4	4	4	4

Note:

1. The increase in Employee Entitlements and the decrease in Supplies and Consumables reflect the reclassification of expenditure items.

14 INTEGRITY COMMISSION

AGENCY OUTLINE

The Integrity Commission was established by the *Integrity Commission Act 2009* and started operation on 1 October 2010. The Integrity Commission's role is to improve the standard of conduct, propriety and ethics in the public sector through:

- education and training to prevent misconduct and develop resistance to misconduct;
- building the capacity of the public sector to prevent and address misconduct;
- providing an effective mechanism for misconduct complaints to be addressed; and
- promoting integrity by providing advice on issues of integrity and ethical conduct across the public sector and developing codes of conduct.

The Integrity Commission's primary focus, under its legislation, is on education, advice and prevention of public officer misconduct to strengthen the confidence of Tasmanians in the capacity of the State's public authorities to operate ethically and with propriety.

The Commission also deals with complaints of misconduct which, in some instances, may lead to investigations, and has the power to monitor and audit internal investigation processes conducted by public authorities.

The Commission is overseen by a Board that includes the Chief Commissioner, the Ombudsman, the Auditor-General, the State Service Commissioner and three other members with specialist expertise.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Integrity Commission in 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information about the Commission is provided at www.integrity.tas.gov.au.

MAJOR INITIATIVES

The major initiatives for the Commission include:

- working with the public and key stakeholders to enhance trust and confidence in public authorities within Tasmania;
- working cooperatively with public authorities, other integrity entities and the Parliamentary Standards Commissioner to prevent misconduct and enhance capacity-building in dealing with misconduct;
- educating public authorities and raising public awareness about integrity and ethical conduct; and
- dealing with misconduct issues in a timely, effective and fair way in accordance with the public interest.

OUTPUT INFORMATION

The individual Output of the Integrity Commission is provided under:

- Output Group 1 – Integrity Commission.

Table 14.1 provides an Output Group Expense Summary for the Integrity Commission.

Table 14.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Integrity Commission					
1.1 Integrity Commission ¹	3 208	3 125	3 151	3 174	3 230
TOTAL	3 208	3 125	3 151	3 174	3 230

Note:

1. The 2011-12 Budget included funding for the purchase of a Case Management System and other related IT infrastructure.

Output Group 1: Integrity Commission

1.1 Integrity Commission

This Output provides:

- education and capacity-building for public officers and awareness-raising for the public about integrity and ethical conduct;
- preventative and advisory functions to public officers; and
- complaint handling/assessment and the conduct of investigations and inquiries as outlined in the Act.

DETAILED BUDGET STATEMENTS

Table 14.2: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	3 284	3 026	3 052	3 075	3 194
	3 284	3 026	3 052	3 075	3 194
Less Expenses					
Employee Entitlements	1 813	1 855	1 869	1 905	1 934
Superannuation	187	167	194	198	201
Depreciation and Amortisation	68	68	68	68	68
Supplies and Consumables	775	736	696	725	743
Other Expenses	365	299	324	278	284
	3 208	3 125	3 151	3 174	3 230
Equals OPERATING RESULT	76	(99)	(99)	(99)	(36)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	76	(99)	(99)	(99)	(36)

Note:

1. The decrease in Revenue from Appropriation in 2012-13 primarily reflects the cessation of funding for the purchase of a Case Management System.

Table 14.3: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group 1 - Integrity Commission					
1.1 Integrity Commission ¹	3 284	3 026	3 052	3 075	3 194
	3 284	3 026	3 052	3 075	3 194
Integrity Commission					
Total Recurrent Services ¹	3 284	3 026	3 052	3 075	3 194
Total Works and Services
	3 284	3 026	3 052	3 075	3 194
Total Revenue from Appropriation	3 284	3 026	3 052	3 075	3 194
Revenue from Appropriation ¹	3 284	3 026	3 052	3 075	3 194
Administered Revenue from Appropriation
	3 284	3 026	3 052	3 075	3 194

Note:

1. The decrease in Revenue from Appropriation in 2012-13 primarily reflects the cessation of funding for the purchase of a Case Management System.

Table 14.4: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	(6)	(6)	(6)	(6)
Other Financial Assets	34	34	34	34
	28	28	28	28
Non-Financial Assets					
Land and Buildings ²	401
Plant and Equipment	14	13	12	11
Intangibles	140	140	106	72	38
Other Non-Financial Assets ²	494	461	428	395
	541	648	580	512	444
Total Assets	541	676	608	540	472
Liabilities					
Employee Entitlements ³	318	249	280	311	279
Payables ³	20	9	9	9	9
Other Liabilities ³	35	98	98	98	98
Total Liabilities	373	356	387	418	386
NET ASSETS	168	320	221	122	86
Equity					
Accumulated Funds	168	320	221	122	86
Total Equity	168	320	221	122	86

Notes:

1. The Cash and Deposits negative balance reflects the timing of GST payments and receipts.
2. The decrease in Land and Buildings and increase in Other Non-Financial Assets is due to a reclassification of the assets to reflect the classification of these assets in the Integrity Commission's 2010-11 financial statements.
3. The decrease in Employee Entitlements and Payables and the increase in Other Liabilities reflect an adjustment to opening balances following the finalisation of the Integrity Commission's 2010-11 financial statements.

Table 14.5: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	3 284	3 026	3 052	3 075	3 194
	3 284	3 026	3 052	3 075	3 194
Cash Paid					
Employee Entitlements	(1 783)	(1 825)	(1 839)	(1 875)	(1 959)
Superannuation	(186)	(166)	(193)	(197)	(208)
Supplies and Consumables	(775)	(736)	(696)	(725)	(743)
Other Payments	(365)	(299)	(324)	(278)	(284)
	(3 109)	(3 026)	(3 052)	(3 075)	(3 194)
Net Cash Flows from Operating Activities	175
Cash Flows from Investing Activities					
Purchase of Fixed Assets ²	(175)
Net Cash Flows from Investing Activities	(175)
Net Increase/(Decrease) in Cash Held
Cash at the Beginning of the Year	(6)	(6)	(6)	(6)
Cash at the End of the Year	(6)	(6)	(6)	(6)

Notes:

1. The decrease in Revenue from Appropriation in 2012-13 primarily reflects the cessation of funding for the purchase of a Case Management System.
2. The decrease in Purchase of Fixed Assets in 2012-13 reflects the finalisation of the purchase of the new Case Management System.

15 LEGISLATIVE COUNCIL

AGENCY OUTLINE

The Governor, the Legislative Council and the House of Assembly together constitute the Parliament of Tasmania. The Legislative Council is the Upper House of Parliament and functions as a House of Review. The role of the Members of the Legislative Council is two-fold:

- to examine the merits of legislation and authorise expenditure of State monies; and
- to provide a parliamentary check on the Government of the day.

In modern times, the Legislative Council has expanded from being a purely legislative body to a House that involves itself with the examination and analysis of actions, decisions and workings of the Executive Government.

The Office of the Clerk of the Legislative Council provides apolitical, innovative and integrated support services and information to the elected Members of the Legislative Council in the interests of the people of Tasmania.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Legislative Council in 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information about the Legislative Council is provided at www.parliament.tas.gov.au.

MAJOR INITIATIVES

The major initiatives for the Legislative Council include:

- supporting the Legislative Council in its constitutional role;
- providing apolitical support with particular attention to administrative support, research, policy and procedural support and advice to the President of the Legislative Council and other elected Members;
- ensuring legislation is prepared and presented accurately and efficiently once passed through both Houses; and
- promoting public awareness of the purpose, functions and work of the Legislative Council.

OUTPUT INFORMATION

Outputs of the Legislative Council are provided under the following Output Groups:

- Output Group 1 - Legislative Council Support Services; and
- Output Group 2 - Payments Administered by the Legislative Council.

Table 15.1 provides an Output Group Expense Summary for the Legislative Council.

Table 15.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Legislative Council Support Services					
1.1 Legislative Council Support Services	3 205	3 303	3 317	3 333	3 380
1.2 Committee Support Services	97	97	97	97	97
	3 302	3 400	3 414	3 430	3 477
Output Group 2 - Payments Administered by the Legislative Council					
2.1 Payments Administered by the Legislative Council	2 921	2 982	3 023	3 076	3 119
	2 921	2 982	3 023	3 076	3 119
TOTAL	6 223	6 382	6 437	6 506	6 596

Output Group 1: Legislative Council Support Services

1.1 Legislative Council Support Services

This Output provides:

- procedural, administrative and research support and advice to the President and Members;
- support for the overall operations of the Legislative Council;
- assistance to Members in order that they are able to carry out their constitutional duties and responsibilities as elected representatives of the people of Tasmania; and
- equipment and research support allowances to Members.

1.2 Committee Support Services

This Output provides support and advice to Legislative Council Standing and Select Committees, Joint Parliamentary Standing and Select Committees and Joint Statutory Committees.

Output Group 2: Payments Administered by the Legislative Council

2.1 Payments Administered by the Legislative Council

This Output Group provides for the Parliamentary salaries and allowances of Members of the Legislative Council as prescribed in legislation.

DETAILED BUDGET STATEMENTS

Table 15.2: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	6 199	6 370	6 425	6 494	6 670
	6 199	6 370	6 425	6 494	6 670
Less Expenses					
Employee Entitlements ²	4 796	5 220	5 293	5 386	5 461
Superannuation	379	391	395	401	406
Depreciation and Amortisation ³	12
Supplies and Consumables ²	886	614	590	558	566
Other Expenses	150	157	159	161	163
	6 223	6 382	6 437	6 506	6 596
Equals OPERATING RESULT	(24)	(12)	(12)	(12)	74
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(24)	(12)	(12)	(12)	74

Notes:

1. The increase in Revenue from Appropriation in 2015-16 reflects additional funding for the payment of the 27th pay, which occurs every 11 or 12 years.
2. The increase in Employee Entitlements and the decrease in Supplies and Consumables reflect the reclassification of expenditure items.
3. The decrease in Depreciation and Amortisation reflects the full depreciation of Plant and Equipment and the reclassification of assets to non-depreciable Heritage and Cultural Assets.

Table 15.3: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Legislative Council					
Output Group 1 - Legislative Council Support Services					
1.1 Legislative Council Support Services	3 181	3 291	3 305	3 321	3 454
1.2 Committee Support Services	97	97	97	97	97
	3 278	3 388	3 402	3 418	3 551
Legislative Council					
Total Recurrent Services	3 278	3 388	3 402	3 418	3 551
Total Works and Services
	3 278	3 388	3 402	3 418	3 551
Reserved by Law					
Members' Committee Fees and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	40	40	40	40	40
Parliamentary Salaries and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	2 600	2 661	2 702	2 755	2 798
Travelling Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 1973)</i>	281	281	281	281	281
	2 921	2 982	3 023	3 076	3 119
Total Revenue from Appropriation	6 199	6 370	6 425	6 494	6 670
Controlled Revenue from Appropriation	6 199	6 370	6 425	6 494	6 670
Administered Revenue from Appropriation
	6 199	6 370	6 425	6 494	6 670

Table 15.4: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Receivables	6	8	8	8	8
	6	8	8	8	8
Non-Financial Assets					
Plant and Equipment	3	4	4	4	4
Heritage and Cultural Assets ¹	1 077	1 545	1 545	1 545	1 545
	1 080	1 549	1 549	1 549	1 549
Total Assets	1 086	1 557	1 557	1 557	1 557
Liabilities					
Employee Entitlements ²	763	768	780	792	718
Payables	57	113	113	113	113
Other Liabilities	7	9	9	9	9
Total Liabilities	827	890	902	914	840
NET ASSETS	259	667	655	643	717
Equity					
Accumulated Funds	38	(23)	(35)	(47)	27
Asset Revaluation Reserve ³	221	690	690	690	690
Total Equity	259	667	655	643	717

Notes:

1. The increase in Heritage and Cultural Assets reflects an increase in the fair value of Antique Furniture, and Artworks and Artefacts.
2. The decrease in Employee Entitlements in 2016 reflects the payment of the 27th pay, which occurs every 11 or 12 years.
3. The increase in Asset Revaluation Reserve reflects an increase in the fair value of Heritage and Cultural Assets.

Table 15.5: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	3 278	3 388	3 402	3 418	3 551
Reserved by Law	2 921	2 982	3 023	3 076	3 119
GST Receipts	70	70	70	70	70
	6 269	6 440	6 495	6 564	6 740
Cash Paid					
Employee Entitlements ¹	(4 784)	(5 208)	(5 281)	(5 374)	(5 523)
Superannuation	(379)	(391)	(395)	(401)	(418)
Supplies and Consumables ¹	(886)	(614)	(590)	(558)	(566)
GST Payments	(70)	(70)	(70)	(70)	(70)
Other Payments	(150)	(157)	(159)	(161)	(163)
	(6 269)	(6 440)	(6 495)	(6 564)	(6 740)
Net Cash Flow from Operating Activities
Net Increase/(Decrease) in Cash Held
Cash at the Beginning of the Year
Cash at the End of the Year

Note:

1. The increase in Employee Entitlements and the decrease in Supplies and Consumables reflect the reclassification of expenditure items.

16 LEGISLATURE-GENERAL

AGENCY OUTLINE

Legislature-General provides support services to both Houses of Parliament and their Members through the Joint House support staff, the Parliamentary Reporting Service, the Parliamentary Library Service and the Parliamentary Printing and Systems Services.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Legislature-General during 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information about the Legislature-General is provided at www.parliament.tas.gov.au.

MAJOR INITIATIVES

The major initiatives for the Legislature-General include:

- supporting both Houses of Parliament and their Members;
- providing Parliamentary Reporting Services, with particular attention to the accuracy and timeliness of Hansard;
- providing support to Members of Parliament and the public, through the Parliamentary Library Service with particular attention to the provision of Research Facilities;
- providing Parliamentary Printing, Systems and Broadcasting Services; and
- continuing support for Joint Committees.

OUTPUT INFORMATION

Outputs of Legislature-General are provided under the following Output Groups:

- Output Group 1 – Parliamentary Reporting Service;
- Output Group 2 – Parliamentary Library Service;
- Output Group 3 – Parliamentary Printing and Systems; and
- Output Group 4 – Joint Services.

Table 16.1 provides an Output Group Expense Summary for the Legislature-General.

Table 16.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Parliamentary Reporting Service					
1.1 Production and Printing of Parliamentary Reports	1 008	1 021	1 032	1 043	1 059
	1 008	1 021	1 032	1 043	1 059
Output Group 2 - Parliamentary Library Service					
2.1 Parliamentary Library Service	1 044	1 065	1 079	1 097	1 112
	1 044	1 065	1 079	1 097	1 112
Output Group 3 - Parliamentary Printing and Systems					
3.1 Parliamentary Printing	438	444	450	456	465
3.2 Parliamentary Systems	755	759	760	763	778
	1 193	1 203	1 210	1 219	1 243
Output Group 4 - Joint Services					
4.1 Buildings and Operations Management	1 976	2 022	2 036	2 051	2 085
4.2 Joint Management Services	290	294	297	300	303
4.3 Services to Members	807	813	812	811	824
4.4 Corporate Services for Parliamentary Agencies	112	112	112	112	112
	3 185	3 241	3 257	3 274	3 324
TOTAL	6 430	6 530	6 578	6 633	6 738

Output Group 1: Parliamentary Reporting Service

1.1 Production and Printing of Parliamentary Reports

This Output provides for the Parliamentary Reporting Service, which produces an accurate and timely official record of debates in both Houses of Parliament and of evidence presented to Parliamentary Committees.

Performance Information Comments

Delivery of Hansard

The primary focus for the Hansard operation is to produce a daily transcript for Members as quickly as possible - certainly by the following day. Part of the transcript is delivered to Members later the same day.

Methods of production of the records are constantly under investigation and reviewed in light of new technology. This may produce significant changes and savings in the future.

On a normal sitting day, with the House of Assembly sitting from 10.00 am to 6.00 pm, a transcript of the morning sitting (10.00 am to 1.00 pm) is available:

- on the Intranet (internal Parliamentary network) by 3.00 pm; and
- to Members as hard copy by 3.00 pm.

The full day's transcript is available to Members in hard copy by 9.00 pm the same day, assuming the House rises at 6.00 pm.

A full week's transcript is available on the Internet (public access) by the end of the following week.

Delivery of Hansard transcripts for the Legislative Council meets a similar range of deadlines, depending on sitting hours.

Some of these times will vary when either House sits for extended hours or during an extended period of several weeks of continuous sitting.

Output Group 2: Parliamentary Library Service

2.1 Parliamentary Library Service

This Output facilitates the Parliamentary Library Service to provide for the maintenance of the Parliamentary Library and research services specifically designed to assist Members of Parliament and Parliamentary Committees in performing their duties.

Performance Information Comments

Parliamentary Library

A number of performance measures have been established for the Parliamentary Library Service. These are:

- enquiries: perform 80 per cent of enquiries within clients' deadlines;

- newspapers and media releases: prepare and file daily newspaper clippings and press releases by 5.00 pm. Action to date has shown that this indicator has been 90 per cent achieved;
- media-monitoring: 85 per cent completion of videotape indexing of weeknight television broadcasts by 10.15 am;
- prepare 80 per cent of media transcription requests within clients' deadlines;
- databases: input 75 per cent of Questions, Answers and Adjournments within one week of receipt of Hansard; and
- input 85 per cent of tabled parliamentary papers within one week of tabling or receipt.

Parliamentary Research Service

The performance of the Service allows it to:

- meet 90 per cent of clients' requests within their deadlines;
- update statistics on the Intranet within five days of Australian Bureau of Statistics data arrival; and
- complete 95 per cent of background briefings and submission summaries to Parliamentary Committees prior to the hearing of witnesses.

Output Group 3: Parliamentary Printing and Systems

3.1 Parliamentary Printing

This Output involves the provision of services which meet the printing needs of Parliament, including the production of Parliamentary Papers, Votes and Proceedings, Notice Papers and Bills and the printing requirements of Members.

3.2 Parliamentary Systems

This Output provides for the maintenance of computerised systems for:

- the computer requirements of the Parliamentary Reporting Service;
- the computer and communication requirements of Members of both Houses of Parliament including Regional Offices;
- the Parliament website intranet, internet and databases;
- the television, broadcasting and archiving of sessions of both houses;
- access control and CCTV; and
- the Parliament's finances.

Output Group 4: Joint Services

4.1 Buildings and Operations Management

This Output provides for the management of buildings and operations management as well as the provision of purchasing and maintenance services for the Parliamentary complex, gardens and other offices (including rentals, security, cleaning and communication services).

4.2 Joint Management Services

This Output provides for services to the Legislature-General, including the Joint House Committee and other functional areas not directly under the control of either House of Parliament.

4.3 Services to Members

This Output provides for services not directly related to the Legislative Council or House of Assembly for certain Parliamentary Committees and the Leader of the Opposition.

4.4 Corporate Services for Parliamentary Agencies

This Output provides for administrative services to the Clerks of both Houses, including responsibility for all human resources and financial administration.

DETAILED BUDGET STATEMENTS

Table 16.2: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	5 710	5 810	5 858	5 913	6 114
Sales of Goods and Services	172	172	172	172	172
	5 882	5 982	6 030	6 085	6 286
Less Expenses					
Employee Entitlements	2 766	2 833	2 877	2 934	2 981
Superannuation	277	283	287	293	297
Depreciation and Amortisation	588	588	588	588	588
Grants and Transfer Payments	59	59	59	59	59
Supplies and Consumables	2 576	2 601	2 599	2 589	2 641
Other Expenses	164	166	168	170	172
	6 430	6 530	6 578	6 633	6 738
Equals OPERATING RESULT	(548)	(548)	(548)	(548)	(452)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(548)	(548)	(548)	(548)	(452)

Note:

1. The increase in Revenue from Appropriation in 2015-16 reflects additional funding for the payment of the 27th pay, which occurs every 11 or 12 years.

Table 16.3: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Legislature-General					
Output Group 1 - Parliamentary Reporting Service					
1.1 Production and Printing of Parliamentary Reports ¹	1 005	1 018	1 029	1 040	1 152
	1 005	1 018	1 029	1 040	1 152
Output Group 2 - Parliamentary Library Service					
2.1 Parliamentary Library Service	1 042	1 063	1 077	1 095	1 110
	1 042	1 063	1 077	1 095	1 110
Output Group 3 - Parliamentary Printing and Systems					
3.1 Parliamentary Printing	438	444	450	456	465
3.2 Parliamentary Systems	755	759	760	763	778
	1 193	1 203	1 210	1 219	1 243
Output Group 4 - Joint Services					
4.1 Buildings and Operations Management	1 436	1 482	1 496	1 511	1 545
4.2 Joint Management Services	289	293	296	299	302
4.3 Services to Members	633	639	638	637	650
4.4 Corporate Services for Parliamentary Agencies	112	112	112	112	112
	2 470	2 526	2 542	2 559	2 609
Legislature-General					
Total Recurrent Services	5 710	5 810	5 858	5 913	6 114
Total Works and Services
	5 710	5 810	5 858	5 913	6 114
Total Revenue from Appropriation					
	5 710	5 810	5 858	5 913	6 114
Controlled Revenue from Appropriation	5 710	5 810	5 858	5 913	6 114
Administered Revenue from Appropriation
	5 710	5 810	5 858	5 913	6 114

Note:

1. The increase in Appropriation in 2015-16 for Parliamentary Reporting Service reflects additional funding for the payment of the 27th pay, which occurs every 11 or 12 years.

Table 16.4: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	18	57	57	57	57
Receivables	75	83	83	83	83
Other Financial Assets	10	2	2	2	2
	103	142	142	142	142
Non-Financial Assets					
Land and Buildings	27 851	27 670	27 222	26 774	26 326
Plant and Equipment ²	2 459	1 868	1 778	1 688	1 598
Heritage and Cultural Assets ³	508	508	508	508
Other Non-Financial Assets	41	42	42	42	42
	30 351	30 088	29 550	29 012	28 474
Total Assets	30 454	30 230	29 692	29 154	28 616
Liabilities					
Employee Entitlements ⁴	738	854	864	874	788
Payables ⁵	128	286	286	286	286
Other Liabilities	36	27	27	27	27
Total Liabilities	902	1 167	1 177	1 187	1 101
NET ASSETS	29 552	29 063	28 515	27 967	27 515
Equity					
Accumulated Funds	10 052	9 358	8 810	8 262	7 810
Asset Revaluation Reserve ⁶	19 500	19 705	19 705	19 705	19 705
Total Equity	29 552	29 063	28 515	27 967	27 515

Notes:

1. The increase in Cash and Deposits is due to a better than expected increase in Cash receipts and reflects the 2010-11 financial statements.
2. The decrease in Plant and Equipment is due to the reclassification of Plant and Equipment assets to Heritage and Cultural Assets.
3. The increase in Heritage and Cultural Assets is due to the reclassification of Plant and Equipment assets and an increase in the fair value of Antique Furniture, and Artworks and Artefacts.
4. The decrease in Employee Entitlements in 2016 reflects the payment of the 27th pay, which occurs every 11 or 12 years.
5. The increase in Payables in 2013 primarily reflects a change in the timing of payments at year end.
6. The increase in Asset Revaluation Reserve is due to an increase in the fair value of Heritage and Cultural Assets.

Table 16.5: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	5 710	5 810	5 858	5 913	6 114
Sales of Goods and Services	172	172	172	172	172
GST Receipts	364	364	364	364	364
	6 246	6 346	6 394	6 449	6 650
Cash Paid					
Employee Entitlements	(2 756)	(2 823)	(2 867)	(2 924)	(3 056)
Superannuation	(277)	(283)	(287)	(293)	(308)
Grants and Transfer Payments	(59)	(59)	(59)	(59)	(59)
Supplies and Consumables	(2 576)	(2 601)	(2 599)	(2 589)	(2 641)
GST Payments	(364)	(364)	(364)	(364)	(364)
Other Payments	(164)	(166)	(168)	(170)	(172)
	(6 196)	(6 296)	(6 344)	(6 399)	(6 600)
Net Cash Flows from Operating Activities	50	50	50	50	50
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(50)	(50)	(50)	(50)	(50)
Net Cash Flows from Investing Activities	(50)	(50)	(50)	(50)	(50)
Net Increase/(Decrease) in Cash Held
Cash at the Beginning of the Year	18	57	57	57	57
Cash at the End of the Year	18	57	57	57	57

Note:

1. The increase in Appropriation in 2015-16 reflects additional funding for the payment of the 27th pay, which occurs every 11 or 12 years.

17 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

AGENCY OUTLINE

The Office of the Director of Public Prosecutions provides criminal and civil law services to the State of Tasmania. The *Director of Public Prosecutions Act 1973* details the role and functions of the Director of Public Prosecutions (DPP). Specifically, the DPP undertakes:

- the conduct of all criminal prosecutions on indictment in the Supreme Court and, where qualified Counsel is available, in Magistrates Courts where required;
- the representation of government agencies in the prosecution of regulatory offences;
- the representation of government agencies in appeals from Magistrates Courts to the Supreme Court, and in Tribunal or Board hearings involving government agencies;
- the conduct of all civil litigation on behalf of the State and its government agencies;
- the conduct of all child protection proceedings under the *Children, Young Persons and Their Families Act 1997* on behalf of the Secretary of the Department of Health and Human Services; and
- representation of the Crown in appeals to the Full Court, Court of Criminal Appeal and the High Court.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Office of the Director of Public Prosecutions in 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information about the Office of the Director of Public Prosecutions is provided at www.crownlaw.tas.gov.au/dpp.

MAJOR INITIATIVES

The major initiatives for the Office of the Director of Public Prosecutions include:

- delivery of Continuing Professional Development as required by the National Legal Profession Reform Project and the *Legal Profession Act 2007* and associated Rules; and
- replacement of Open Practice as practice management software.

OUTPUT INFORMATION

The individual Output for the Office of the Director of Public Prosecutions is provided under:

- Output Group 1 – The Office of the Director of Public Prosecutions.

Table 17.1 provides an Output Group Expense Summary for the Office of the Director of Public Prosecutions.

Table 17.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - The Office of the Director of Public Prosecutions					
1.1 The Office of the Director of Public Prosecutions	7 427	8 460	8 597	8 745	9 000
TOTAL	7 427	8 460	8 597	8 745	9 000

Output Group 1: The Office of the Director of Public Prosecutions

1.1 The Office of the Director of Public Prosecutions

This Output provides criminal and civil law services to the State of Tasmania in accordance with the requirements of the *Director of Public Prosecutions Act 1973*.

The Director of Public Prosecutions does not provide legal assistance to members of the public, and does not represent victims of crime. The Director of Public Prosecutions represents the State of Tasmania.

DETAILED BUDGET STATEMENTS

Table 17.2: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation ¹	6 567	7 543	7 680	7 828	8 252
Sales of Goods and Services ²	662	722	722	722	722
Other Revenue	103	78	78	78	78
	7 332	8 343	8 480	8 628	9 052
Less Expenses					
Employee Entitlements ²	5 079	5 821	5 903	6 001	6 162
Superannuation	554	640	646	655	669
Depreciation and Amortisation	34	34	34	34	34
Grants and Transfer Payments	3	3	3	3	3
Supplies and Consumables	1 399	1 269	1 295	1 322	1 349
Other Expenses	358	693	716	730	783
	7 427	8 460	8 597	8 745	9 000
Equals OPERATING RESULT	(95)	(117)	(117)	(117)	52
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(95)	(117)	(117)	(117)	52

Notes:

1. The increase in Revenue from Appropriation in 2012-13 reflects the change in administrative arrangements for Crown Law Services under which DPP Civil no longer charges agencies fees for its services.
2. The increase in Sales of Goods and Services and Employee Entitlements in 2012-13 reflects the delivery of Child Protection legal services for the Department of Health and Human Services.

Table 17.3: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group 1 - The Office of the Director of Public Prosecutions					
1.1 The Office of the Director of Public Prosecutions ¹	5 923	7 010	7 115	7 229	7 598
	5 923	7 010	7 115	7 229	7 598
Office of the Director of Public Prosecutions					
Total Recurrent Services	5 923	7 010	7 115	7 229	7 598
Total Works and Services
	5 923	7 010	7 115	7 229	7 598
Reserved by Law					
Salary, Director of Public Prosecutions (<i>Director of Public Prosecutions Act 1973</i>) ²	469	533	565	599	654
	469	533	565	599	654
Appropriation Carried Forward	175
Total Revenue from Appropriation	6 567	7 543	7 680	7 828	8 252
Revenue from Appropriation	6 567	7 543	7 680	7 828	8 252
Administered Revenue from Appropriation
	6 567	7 543	7 680	7 828	8 252

Notes:

1. The increase in Output Group 1 - The Office of the Director of Public Prosecutions in 2012-13 reflects the delivery of Child Protection legal services for the Department of Health and Human Services.
2. The increase in the Salary, Director of Public Prosecutions in 2012-13 reflects a pay increase on 1 July 2011.

Table 17.4: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	526
Receivables ²	1 658
Other Financial Assets ³	9	9	9	9
	2 184	9	9	9	9
Non-Financial Assets					
Other Non-Financial Assets	267	322	288	254	220
	267	322	288	254	220
Total Assets	2 451	331	297	263	229
Liabilities					
Employee Entitlements	1 205	1 471	1 551	1 631	1 542
Payables	5	19	19	19	19
Other Liabilities	69	34	37	40	43
Total Liabilities	1 279	1 524	1 607	1 690	1 604
NET ASSETS	1 172	(1 193)	(1 310)	(1 427)	(1 375)
Equity					
Accumulated Funds	1 172	(1 193)	(1 310)	(1 427)	(1 375)
Total Equity	1 172	(1 193)	(1 310)	(1 427)	(1 375)

Notes:

1. The decrease in Cash and Deposits in 2013 reflects the realignment of the budget to reflect the audited financial statements for 2010-11. The realignment is associated with the classification of trust monies held on behalf of third parties.
2. The decrease in Receivables in 2013 primarily reflects the transfer of the receivables portfolio for Pecuniary Penalty Orders to the Monetary Penalties Enforcement Service, which is managed by the Department of Justice.
3. Other Financial Assets reflects GST tax payments and receipts.

Table 17.5: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation ¹	5 923	7 010	7 115	7 229	7 598
Reserved by Law ²	469	533	565	599	654
Sales of Goods and Services ³	640	700	700	700	700
Other Receipts	103	100	100	100	100
	7 135	8 343	8 480	8 628	9 052
Cash Paid					
Employee Entitlements ³	(5 005)	(5 747)	(5 829)	(5 927)	(6 236)
Superannuation	(548)	(634)	(640)	(649)	(684)
Grants and Transfer Payments	(3)	(3)	(3)	(3)	(3)
Supplies and Consumables	(1 399)	(1 269)	(1 295)	(1 322)	(1 349)
Other Payments	(355)	(690)	(713)	(727)	(780)
	(7 310)	(8 343)	(8 480)	(8 628)	(9 052)
Net Cash Flows from Operating Activities	(175)
Net Increase/(Decrease) in Cash Held	(175)
Cash at the Beginning of the Year	701
Cash at the End of the Year	526

Notes:

1. The increase in Appropriation and the decrease in Sales of Goods and Services in 2012-13 reflect the change in administration arrangements for Crown Law Services under which DPP Civil no longer charges fees for its services.
2. The increase in Reserved by Law in 2012-13 reflects the increase in Salary, Director of Public Prosecutions on 1 July 2011.
3. The increase in Sales of Goods and Services and Employee Entitlements in 2012-13 reflects the delivery of Child Protection legal services for the Department of Health and Human Services.

18 OFFICE OF THE GOVERNOR

AGENCY OUTLINE

The Office of the Governor supports the Governor in the performance of his constitutional, administrative, ceremonial and community responsibilities by:

- providing a high standard of policy advice and administrative support to the Governor, including the organisation of constitutional and ceremonial duties, and his program of community engagements;
- facilitating the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive and the State Service; and
- maintaining the Government House estate.

The Office is focused on achieving, or assisting to achieve, the following major Government outcomes:

- safeguarding the integrity of the State's democratic system of government;
- promoting community involvement in government and understanding of the democratic process;
- promoting community understanding of the role of the Governor;
- fostering activities in rural areas through speeches, visits, functions and other events;
- encouraging the involvement of young people in the community;
- supporting activities which promote a multi-cultural, diverse and tolerant society;
- stimulating culture and the arts;
- promoting the State's exports and its tourism industry; and
- protecting and maintaining the heritage values of Government House and its grounds.

This chapter provides financial information for the Office of the Governor for 2012-13 and the Forward Estimates period (2013-14 to 2015-16). Further information on the Office is provided at www.govhouse.tas.gov.au.

MAJOR INITIATIVES

The major initiatives for the Office of the Governor include:

- conducting activities to mark the Diamond Jubilee of the reign of Her Majesty the Queen;
- continuing support of the Governor's program of activities, with particular attention to the promotion of the State of Tasmania;
- reviewing asset management, maintenance and restoration plans for the Government House estate;
- preparing programs that bring a wide range of people to events at Government House; and
- preparing programs that promote a wide understanding of the activities and role of the Governor and the Office of the Governor.

OUTPUT INFORMATION

The individual Output of the Office of the Governor is provided under:

- Output Group 1 - The Office of the Governor.

Table 18.1 provides an Output Group Expense Summary for the Office of the Governor.

Table 18.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - The Office of the Governor					
1.1 Support for the Governor	3 589	3 667	3 714	3 770	3 840
TOTAL	3 589	3 667	3 714	3 770	3 840

Output Group 1: The Office of the Governor

1.1 Support for the Governor

This Output facilitates the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive, the State Service and the Tasmanian community. This Output also facilitates cooperation between all arms of government and the community to promote the State of Tasmania to a widening range of international guests and other visitors to the State.

Performance Information Comments

The Office will successfully perform this Output by:

- meeting the expectations of the Governor in assisting him to meet his constitutional and legal responsibilities;
- meeting the expectations of the Governor and his spouse in the organisation of their official program and the administration of the household; and
- maintaining the Government House estate to a high standard.

DETAILED BUDGET STATEMENTS

Table 18.2: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	3 310	3 353	3 400	3 455	3 609
	3 310	3 353	3 400	3 455	3 609
Less Expenses					
Employee Entitlements	2 197	2 209	2 230	2 257	2 301
Superannuation	245	252	257	264	268
Depreciation and Amortisation	262	297	297	298	298
Supplies and Consumables	855	878	899	920	942
Other Expenses	30	31	31	31	31
	3 589	3 667	3 714	3 770	3 840
Equals OPERATING RESULT	(279)	(314)	(314)	(315)	(231)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets ¹	300	300	300	300
Other Non-Owner Movements in Equity
	300	300	300	300
Equals COMPREHENSIVE INCOME	(279)	(14)	(14)	(15)	69

Note:

1. The increase in Revaluations of Non-Financial Assets reflects the revaluation of buildings.

Table 18.3: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Output Group 1 - The Office of the Governor					
1.1 Support for the Governor	2 789	2 827	2 847	2 875	2 988
	2 789	2 827	2 847	2 875	2 988
Office of the Governor					
Total Recurrent Services	2 789	2 827	2 847	2 875	2 988
Total Works and Services
	2 789	2 827	2 847	2 875	2 988
Reserved by Law					
Salary, His Excellency the Governor (<i>Governor of Tasmania Act 1982</i>)	493	517	544	570	611
Salary, The Administrator (<i>Governor of Tasmania Act 1982, Section 5(1)</i>)	8	9	9	10	10
	501	526	553	580	621
Appropriation Carried Forward	20
Total Revenue from Appropriation	3 310	3 353	3 400	3 455	3 609
Controlled Revenue from Appropriation	3 310	3 353	3 400	3 455	3 609
Administered Revenue from Appropriation
	3 310	3 353	3 400	3 455	3 609

Table 18.4: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	(11)	(27)	(27)	(27)	(27)
Other Financial Assets	22	28	29	30	31
	11	1	2	3	4
Non-Financial Assets					
Land and Buildings ²	31 406	31 765	31 791	31 817	31 843
Plant and Equipment	372	319	296	272	248
Heritage and Cultural Assets ²	2 733	3 562	3 562	3 562	3 562
	34 511	35 646	35 649	35 651	35 653
Total Assets	34 522	35 647	35 651	35 654	35 657
Liabilities					
Employee Entitlements ³	465	555	571	587	519
Payables	13	22	23	24	25
Other Liabilities	38	43	44	45	46
Total Liabilities	516	620	638	656	590
NET ASSETS	34 006	35 027	35 013	34 998	35 067
Equity					
Accumulated Funds	12 055	11 847	11 533	11 218	10 987
Asset Revaluation Reserve ²	21 951	23 180	23 480	23 780	24 080
Total Equity	34 006	35 027	35 013	34 998	35 067

Notes:

1. The Cash and Deposits negative balance reflects the timing of GST payment and receipts.
2. The increase in Land and Buildings, Heritage and Cultural Assets and the Asset Revaluation Reserve reflects the revaluation of assets.
3. The increase in Employee Entitlements reflects a more accurate estimate of the liability.

Table 18.5: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	2 789	2 827	2 847	2 875	2 988
Reserved by Law	501	526	553	580	621
GST Receipts	60	60	60	60	60
	3 350	3 413	3 460	3 515	3 669
Cash Paid					
Employee Entitlements	(2 181)	(2 193)	(2 214)	(2 241)	(2 359)
Superannuation	(245)	(252)	(257)	(264)	(278)
Supplies and Consumables	(854)	(877)	(898)	(919)	(941)
GST Payments	(60)	(60)	(60)	(60)	(60)
Other Payments	(30)	(31)	(31)	(31)	(31)
	(3 370)	(3 413)	(3 460)	(3 515)	(3 669)
Net Cash Flows from Operating Activities	(20)
Net Increase/(Decrease) in Cash Held	(20)
Cash at the Beginning of the Year	9	(27)	(27)	(27)	(27)
Cash at the End of the Year¹	(11)	(27)	(27)	(27)	(27)

Note:

1. The negative Cash at the End of the Year reflects the timing of GST payments and receipts.

19 OFFICE OF THE OMBUDSMAN

AGENCY OUTLINE

The Office of the Ombudsman operates under the *Ombudsman Act 1978* and is responsible for enquiry and investigation into complaints regarding the administrative actions of Tasmanian government agencies, local councils and a range of other public authorities. The Ombudsman seeks to resolve individual grievances and address systemic issues arising from administrative matters in the public sector. Through independent, objective and impartial investigations, the Ombudsman promotes fairness and equity and aims to bring about improvements in the quality and standard of public administration.

The Ombudsman also has a number of other responsibilities including being the Health Complaints Commissioner under the *Health Complaints Act 1995*, the Energy Ombudsman under the *Energy Ombudsman Act 1998*, and providing administrative support for the Mental Health and Prison Official Visitor Schemes.

The Ombudsman also undertakes additional responsibilities implementing the *Right to Information Act 2009*, *Public Interest Disclosures Act 2002* and investigating complaints, as well as holding an ex officio position on the Board of the Integrity Commission under the *Integrity Commission Act 2009*.

This chapter provides financial information about the Outputs (goods and services) to be delivered by the Office of the Ombudsman in 2012-13 and the Forward Estimates period (2013-14 to 2015-16). Further information about the Office of the Ombudsman is provided at www.healthcomplaints.tas.gov.au, www.energyombudsman.tas.gov.au, and www.officialvisitors.tas.gov.au.

MAJOR INITIATIVES

The major initiatives for the Office of the Ombudsman include:

- continuing to work to minimise the number of cases in the Office which are older than one year;
- continuing to work at maximising the percentage of health complaints assessed within 45 and 90 days of receipt;
- developing protocols for the appropriate assessment and classification of complaints;
- developing systems and processes for the more effective and timely resolution of complaints under the *Ombudsman Act 1978* and requests under the *Right to Information Act 2009*;
- refining and streamlining business processes, now that the document management system and case management system are implemented;
- considering new ways to raise public awareness of the services provided by the Office; and

- continuing to provide high quality training in relation to the administration of the *Right to Information Act 2009*.

OUTPUT INFORMATION

The individual Output of the Office of the Ombudsman is provided under:

- Output Group 1 – Office of the Ombudsman.

Table 19.1 provides an Output Group Expense Summary for the Office of the Ombudsman.

Table 19.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - The Office of the Ombudsman					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Freedom of Information	2 647	2 682	2 711	2 704	2 734
TOTAL	2 647	2 682	2 711	2 704	2 734

Output Group 1: The Office of the Ombudsman

1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information

This Output provides for the independent and impartial resolution of complaints and the investigation of systemic issues relating to public administration, health care and energy services.

Table 19.2: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Enquiries Finalised - Ombudsman, Health Complaints and Energy Ombudsman ¹	Number	1 255	1 094	1 100	1 100
Complaints Finalised – Ombudsman, Health Complaints and Energy Ombudsman	Number	1 230	1 393	1 600	1 600
Average Cost per Resolved Case – Ombudsman, Health Complaints and Energy Ombudsman ^{2,3}	\$	861	1 016	980	1 002
Cases Finalised per FTE ⁴	Number	157	146	158	158
Complaints to Ombudsman, Health Complaints and Energy Ombudsman Resolved in Less Than Three Months	%	76	82	75	75
Health Complaints Assessed Within Statutory Period of 45 days	%	45	41	45	45
Health Complaints Assessed Within the Extended Statutory Period of 90 days	%	99	99	95	95

Notes:

1. The number of 2010-11 enquiries finalised excludes 993 Arunta (Prison Telephone System) enquiries.
2. "Case" includes both enquiries and complaints managed by the Office.
3. The expected decrease in Average Cost per Resolved Case from 2011-12 onwards reflects an increase in the target number of cases resolved.
4. The increase in the Cases Finalised per FTE from 2011-12 Target reflects an anticipated increase in the number of complaints resolved and working with a consistent staff establishment.

DETAILED BUDGET STATEMENTS

Table 19.3: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	2 108	2 099	2 111	2 121	2 200
Other Revenue ¹	511	523	541	556	573
	2 619	2 622	2 652	2 677	2 773
Less Expenses					
Employee Entitlements	1 717	1 745	1 793	1 799	1 844
Superannuation	186	189	195	201	205
Depreciation and Amortisation ²	40	44	42	10	4
Supplies and Consumables	521	520	496	493	499
Other Expenses	183	184	185	201	182
	2 647	2 682	2 711	2 704	2 734
Equals OPERATING RESULT	(28)	(60)	(59)	(27)	39
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(28)	(60)	(59)	(27)	39

Notes:

1. Other Revenue primarily comprises payments of membership fees and complaint levy fees by Energy Entities for the Ombudsman's responsibilities under the *Energy Ombudsman Act 1998*.
2. The movements in Depreciation and Amortisation are due to changes in the amortisation profile for the case management system due to final capitalisation of all development costs. The Office websites continue to be amortised.

Table 19.4: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group 1 - The Office of the Ombudsman					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Freedom of Information	2 108	2 080	2 111	2 121	2 200
	2 108	2 080	2 111	2 121	2 200
Office of the Ombudsman					
Total Recurrent Services	2 108	2 080	2 111	2 121	2 200
Total Works and Services
	2 108	2 080	2 111	2 121	2 200
Appropriation Carried Forward	19
Total Revenue from Appropriation	2 108	2 099	2 111	2 121	2 200
Revenue from Appropriation	2 108	2 099	2 111	2 121	2 200
Administered Revenue from Appropriation
	2 108	2 099	2 111	2 121	2 200

Table 19.5: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	70	201	201	201	212
Receivables	83	69	69	69	69
	153	270	270	270	281
Non-Financial Assets					
Plant and Equipment ²	67	67	67	67
Intangibles ³	65	59	17	7	3
Other Non-Financial Assets	7	7	7	7
	65	133	91	81	77
Total Assets	218	403	361	351	358
Liabilities					
Employee Entitlements	315	350	367	384	352
Payables	38	36	36	36	36
Other Liabilities	18	19	19	19	19
Total Liabilities	371	405	422	439	407
NET ASSETS	(153)	(2)	(61)	(88)	(49)
Equity					
Accumulated Funds	(153)	(2)	(61)	(88)	(49)
Total Equity	(153)	(2)	(61)	(88)	(49)

Notes:

1. The increase in Cash and Deposits and decrease in Receivables in 2013 reflects the revised estimates based on the actual 30 June 2011 balance.
2. The increase in Plant and Equipment in 2013 reflects leasehold improvements based on the actual 30 June 2011 balance.
3. The decrease in Intangibles in 2013 reflects the amortisation of the case management system purchased by the Office of the Ombudsman.

Table 19.6: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	2 108	2 080	2 111	2 121	2 200
Other Receipts	511	523	541	556	573
	2 619	2 603	2 652	2 677	2 773
Cash Paid					
Employee Entitlements	(1 701)	(1 728)	(1 776)	(1 782)	(1 871)
Superannuation	(186)	(189)	(195)	(201)	(210)
Supplies and Consumables	(521)	(519)	(496)	(493)	(499)
Other Payments	(183)	(184)	(185)	(201)	(182)
	(2 591)	(2 620)	(2 652)	(2 677)	(2 762)
Net Cash Flows from Operating Activities	28	(17)	11
Net Increase/(Decrease) in Cash Held	28	(17)	11
Cash at the Beginning of the Year	42	218	201	201	201
Cash at the End of the Year	70	201	201	201	212

20 TASMANIAN AUDIT OFFICE

AGENCY OUTLINE

The Tasmanian Audit Office assists the Auditor-General to provide an independent view of the financial and operational performance of State entities. The *Audit Act 2008* sets out the Auditor-General's functions, mandate and powers.

The Office's mandate is explicit in identifying its primary client as the Parliament. The Office will continue to satisfy the Parliament's requirements by engaging with the Public Accounts Committee and individual Members, and by producing relevant reports aimed at providing independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector.

It is the independence of the Auditor-General and the Office, and the quality and objectivity of their work that underpins its reputation.

The Office satisfies the mandate by:

- conducting audits of financial statements of State entities and issuing audit reports outlining their compliance with relevant accounting standards and legislation;
- providing an audit report on the Total State, General Government Sector and Public Account Statements, which form part of the Treasurer's Annual Financial Report;
- issuing audit reports and other formal communications of audit findings to State entities' responsible Ministers and to relevant accountable authorities;
- conducting audits of efficiency, effectiveness and economy of a State entity, a number of State entities, a part of a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to the accounts of the Treasurer, a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to public money, other money, or to public property or other property;
- conducting compliance audits to examine compliance by a State entity, or a subsidiary of a State entity, with written laws or its own internal policies; and
- managing its own activities efficiently and effectively.

The results of all audits conducted by the Auditor-General are reported to Parliament for its consideration.

This chapter provides financial information about the Outputs to be delivered by the Office during 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information about the Office is provided at www.audit.tas.gov.au.

MAJOR INITIATIVES

The major initiatives for the Tasmanian Audit Office include:

- finalisation of a new organisational structure whereby the Deputy Auditor-General has taken on the role of Chief Operating Officer responsible for the Office's administrative functions. This allows the Auditor-General to devote more time to stakeholder relations and greater involvement in operational audit matters;
- completion of the replacement of the Office's payroll and job costing systems;
- implementation of the Office's new strategic plan 2012-2015;
- ongoing development and improvement of Statutory Reports to Parliament on outcomes of financial audits through the enhancement of reported information, report style and readability, financial report analysis, and more informed commentary;
- continuous improvement to financial audit processes and engagement with State entities to ensure financial statements, and audit reports thereon, are issued in a timely manner and in accordance with the requirements of the *Audit Act 2008*;
- ongoing development of a forward program of performance and compliance audits for inclusion in annual plans of work;
- responding to new and revised accounting and auditing standards and contributing to their development at the exposure draft stages; and
- continuing to establish systems facilitating measurement of the Office's carbon emissions and then taking action to reduce the Office's impact.

OUTPUT INFORMATION

The individual Output of the Tasmanian Audit Office is provided under:

- Output Group 1 – Public Sector Management and Accountability.

Table 20.1 provides an Output Group Expense Summary for the Tasmanian Audit Office.

Table 20.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Public Sector Management and Accountability					
1.1 Public Sector Management and Accountability	7 230	7 415	7 679	7 905	8 150
TOTAL	7 230	7 415	7 679	7 905	8 150

Output Group 1: Public Sector Management and Accountability

1.1 Public Sector Management and Accountability

This Output Group enables the Office to fulfil its Outcome Statement of ensuring that it provides independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector. The Outputs the Office must deliver to enable achievement of this outcome are:

- Audit Assurance – independent assurance of Tasmanian public sector financial reporting, administration, control and accountability; and
- Parliamentary Reports and Services – independent assessment of the performance of selected Tasmanian State entity activities including scope for improving economy, efficiency and effectiveness.

Table 20.2 provides details of the performance measures to be applied in assessing the Office's effectiveness in achieving these outcomes. During 2011-12, the Office developed a new four-year strategic plan and, as part of this process, the Office's performance measures were reviewed. The review did not result in any changes to the Office's key performance measures.

Table 20.2: Performance Information - Output Group 1

Performance Measure	Unit of Measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target
Audit Assurance					
All financial audit opinions to be issued within 45 days of receipt of final signed financial statements	%	92	98	100	100
Client General Satisfaction Index ¹	%	na	75	70	70
Parliamentary Reports and Services					
Parliamentarian General Satisfaction Index ^{1,2}	%	na	83	75	75
Number of Performance Audit Reports tabled	Number	10	10	8	7
Number of Statutory Reports on Outcomes of Financial Audits ³	Number	2	1	1	1
Performance audits completed within eight months	%	66	40	100	100
Recommendations agreed and acted upon from performance audits	%	na	74	70	70

Notes:

1. The Satisfaction Indexes are calculated when the biennial Parliamentarian and Client Surveys are conducted.
2. The 2011-12 Target represents the Australasian benchmark as used by Audit Offices in other jurisdictions.
3. From 2010-11, the Office will produce one report which will be comprised of six volumes.

DETAILED BUDGET STATEMENTS

Table 20.3: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Revenue from Appropriation	2 620	2 614	2 568	2 601	2 720
Interest Revenue	22
Sales of Goods and Services ¹	4 581	4 805	4 964	5 219	5 448
	7 223	7 419	7 532	7 820	8 168
Less Expenses					
Employee Entitlements	4 277	4 459	4 667	4 844	4 991
Superannuation	441	453	473	489	498
Depreciation and Amortisation	174	145	146	139	140
Supplies and Consumables	2 078	2 078	2 097	2 136	2 216
Other Expenses	260	280	296	297	305
	7 230	7 415	7 679	7 905	8 150
Equals OPERATING RESULT	(7)	4	(147)	(85)	18
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(7)	4	(147)	(85)	18

Note:

1. The increase in Sales of Goods and Services in 2012-13 reflects changes in the client base and the level of fees charged to clients.

Table 20.4: Revenue from Appropriation by Output

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Treasurer					
Output Group 1 - Public Sector Management and Accountability					
1.1 Public Sector Management and Accountability	2 120	2 102	2 041	2 057	2 152
	2 120	2 102	2 041	2 057	2 152
Tasmanian Audit Office					
Total Recurrent Services	2 120	2 102	2 041	2 057	2 152
Total Works and Services
	2 120	2 102	2 041	2 057	2 152
Reserved by Law					
Salary and Travelling Allowance, Auditor-General (Audit Act 2008)	454	512	527	544	568
	454	512	527	544	568
Appropriation Carried Forward	46
Total Revenue from Appropriation	2 620	2 614	2 568	2 601	2 720
Controlled Revenue from Appropriation	2 620	2 614	2 568	2 601	2 720
Administered Revenue from Appropriation
	2 620	2 614	2 568	2 601	2 720

Table 20.5: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	790	943	908	950	1 077
Receivables ¹	242	368	368	368	368
Other Financial Assets ¹	297	430	430	430	430
	1 329	1 741	1 706	1 748	1 875
Non-Financial Assets					
Plant and Equipment ²	247	132	154	182	208
Intangibles ³	288	258	171	85
	535	390	325	267	208
Total Assets	1 864	2 131	2 031	2 015	2 083
Liabilities					
Employee Entitlements ⁴	1 220	1 115	1 185	1 277	1 350
Payables ¹	93	275	252	229	206
Other Liabilities ¹	76	256	256	256	256
Total Liabilities	1 389	1 646	1 693	1 762	1 812
NET ASSETS	475	485	338	253	271
Equity					
Accumulated Funds	(693)	(683)	(830)	(915)	(897)
Other Equity	1 168	1 168	1 168	1 168	1 168
Total Equity	475	485	338	253	271

Notes:

1. The increases in Receivables, Other Financial Assets, Payables and Other Liabilities reflect the closing balances of these items in the Office's 2011-12 financial statements.
2. The decrease in Plant and Equipment in 2012-13 reflects depreciation of assets and the write-off/disposal of assets.
3. The decrease in Intangible Assets reflects the amortisation of assets over the Forward Estimates period.
4. The decrease in Employee Entitlements reflects the reduction in accrued leave entitlements due to staff turnover and management attention.

Table 20.6: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Appropriation	2 120	2 102	2 041	2 057	2 152
Reserved by Law	454	512	527	544	568
Interest Received	22
Sales of Goods and Services	4 581	4 805	4 964	5 219	5 448
GST Receipts	612	637	766	637	637
	7 789	8 056	8 298	8 457	8 805
Cash Paid					
Employee Entitlements	(4 154)	(4 387)	(4 597)	(4 752)	(4 908)
Superannuation	(441)	(453)	(473)	(489)	(508)
Supplies and Consumables	(2 079)	(2 101)	(2 120)	(2 159)	(2 239)
GST Payments	(612)	(637)	(766)	(637)	(637)
Other Payments	(260)	(280)	(296)	(297)	(305)
	(7 546)	(7 858)	(8 252)	(8 334)	(8 597)
Net Cash Flows from Operating Activities	243	198	46	123	208
Cash Flows from Investing Activities					
Purchase of Fixed Assets ¹	(150)	(81)	(81)	(81)	(81)
Net Cash Flows from Investing Activities	(150)	(81)	(81)	(81)	(81)
Net Increase/(Decrease) in Cash Held	93	117	(35)	42	127
Cash at the Beginning of the Year	697	826	943	908	950
Cash at the End of the Year	790	943	908	950	1 077

Note:

1. The decrease in Purchase of Fixed Assets in 2012-13 and over the Forward Estimates period reflects the acquisition of replacement IT infrastructure in 2011-12.

PART 3:

TASMANIAN HEALTH ORGANISATIONS

21 TASMANIAN HEALTH ORGANISATION – NORTH

AGENCY OUTLINE

The Tasmanian Health Organisation - North (THO - North) is a statutory authority, governed by the *Tasmanian Health Organisations Act 2011* and will commence operation on 1 July 2012. Three THOs will be established in Tasmania, and each organisation will be responsible for delivering integrated services that maintain and improve the health and wellbeing of Tasmanians. The functions of the THO - North include:

- improving, promoting, protecting and maintaining the health of Tasmanians as required by its service agreement;
- managing public hospitals, health institutions, health services and health support services;
- achieving and maintaining standards of patient care and delivery of services;
- providing training and education relevant to the provision of health services;
- undertaking research and development relevant to the provision of health services; and
- collecting and providing health data for reporting and research purposes.

Funding for the THO - North will be provided by both the State and Australian Governments. From 1 July 2012, all State and Australian Government funding will flow through the National Health Funding Pool, which will be overseen by an independent statutory office holder known as the Administrator. Block funded activities will be paid to THOs via a state managed fund.

This chapter provides financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16) for the THO - North. Further information about the Tasmanian Health Organisations is provided at www.dhhs.tas.gov.au.

OUTPUT INFORMATION

Outputs of the THO - North are provided under:

- Output Group 1 - Tasmanian Health Organisations.

Table 21.1 provides an Output Group Expense Summary for the THO - North.

Table 21.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget ¹	Budget ²	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Health					
Output Group 1 - Tasmanian Health Organisation - North					
1.1 Admitted Services	233 468	240 321	241 702	248 596
1.2 Non-admitted Services	23 344	24 162	25 220	25 719
1.3 Emergency Department Services ³	17 753	17 965	17 336	17 618
1.4 Community and Aged Care Services	54 348	54 650	56 322	57 096
	328 913	337 098	340 580	349 029
TOTAL	328 913	337 098	340 580	349 029

Notes:

1. The THO - North will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the Northern Area Health Service is reflected within the Department of Health and Human Services.
2. Output funding for 2012-13 is yet to be finalised between the Minister for Health and the THO Governing Council. The final output funding levels will be reflected in the Service Agreement.
3. The decrease in Emergency Department Services in 2014-15 primarily reflects the cessation of funding from the Australian Government under the *National Partnership Agreement (NPA) on Improving Public Hospital Services – National Emergency Access Target*.

Output Group 1: Tasmanian Health Organisation - North

1.1 Admitted Services

This Output provides admitted acute, sub-acute and non-acute inpatient services (elective and non-elective) provided by Tasmania's major public hospitals either admitted to a ward or in an out-of-hospital setting. It excludes designated mental health wards in major public hospitals.

1.2 Non-admitted Services

This Output provides non-admitted services, including ambulatory acute and sub-acute services provided by Tasmania's major public hospitals either on site or in an out-of-hospital setting.

1.3 Emergency Department Services

This Output provides services relating to emergency presentations at Tasmania's major public hospital emergency departments.

1.4. Community and Aged Care Services

This Output comprises rural hospitals, residential aged care, and community health based services including:

- rehabilitation, allied health assessments and case management; and
- community nursing, continence, orthotics and prosthetics services, and equipment schemes.

In addition, community palliative care services provide interdisciplinary care, support and counselling to people living with life limiting illnesses and their families. These services are provided in a community health centre or home based environment.

Table 21.2: Performance Information – THO – North¹

Performance Measure	Unit of measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target ²
Admitted Services					
Admitted patients – weighted separations ³	Number	na	na	na	33 805
Elective surgery patients seen on time ⁴					
Category 1 (admitted within 30 days)	%	na	na	na	88.0
Category 2 (admitted within 90 days)	%	na	na	na	71.5
Category 3 (admitted within 365 days)	%	na	na	na	83.5
Elective surgery patients – average overdue wait time for those waiting beyond recommended time ⁴					
Category 1	Days	na	na	na	35
Category 2	Days	na	na	na	250
Category 3	Days	na	na	na	308
Elective surgery admissions ⁴	Number	na	na	na	5 432
Hand hygiene compliance ⁵	%	na	na	na	70.0
Healthcare associated staphylococcus aureus (including MRSA) bacteraemia (rate per 10 000 bed days) ⁶	Rate	na	na	na	2.0
Healthcare associated clostridium difficile infection (rate per 10 000 bed days) ⁷	Rate	na	na	na	4.0
Cost per weighted separation ⁸	\$	na	na	na	5 421
Non-admitted Services					
Outpatient attendances ³	Number	na	na	na	122 685
Emergency Department Services					
Department of Emergency Medicine presentations ³	Number	na	na	na	44 892
Emergency Department (ED) patients who are admitted, referred for treatment or discharged within four hours ⁹	%	na	na	na	75.0
Percentage of all ED patients seen within the recommended triage time ¹⁰	%	na	na	na	80.0
Community and Aged Care					
Rural hospitals – separations	Number	na	na	na	2 660
Rural hospitals – occupancy rate	%	na	na	na	67.0
Community nursing – occasions of service	Number	na	na	na	61 000
Residential aged care – occupancy rate	%	na	na	na	92.0
Aged Care Assessment Program – completed assessments	Number	na	na	na	1 560

Notes:

1. The THO - North will commence on 1 July 2012. Therefore, no performance information is presented for 2009-10 to 2011-12. Comparative performance information is presented for all hospitals in Budget Paper 2 Chapter 5 Department of Health and Human Services.
2. The final performance indicators and targets for 2012-13 may differ from those presented in this table as the Service Agreement is yet to be finalised between the Minister for Health and the THO Governing Council.
3. The 2012-13 targets for these items are based on 2011-12 activity estimates provided by the three Area Health Services in March 2012. The 2011-12 estimates provided indicate that the original 2011-12 targets published in the 2011-12 Budget Papers (as reported in the performance information table for Output Group 1.1) were understated in relation to admitted patients weighted separations and overstated in relation to DEM presentations. Where appropriate, an assumed growth factor has been applied to the 2011-12 estimates and is reflected in the 2012-13 estimates.
4. The 2012-13 targets reflect the state-wide National Elective Surgery Target (NEST) as established in the *National Health Reform Agreement (NHRA) – NPA on Improving Public Hospital Services* to which Tasmania is a signatory. As the targets in the Service Agreement are established on a calendar year basis, the targets above represent the midpoint between the 31 December 2012 and 31 December 2013. In relation to admissions from the waiting list, the targets published in the Budget Papers reflect the THO's proportion of the baseline volume established in the Agreement.
5. The 2012-13 target represents the interim national benchmark as recommended by the Australian Commission on Safety and Quality in Healthcare for reporting on the *MyHospitals* website.
6. The 2012-13 target represents the national benchmark as agreed by the Council of Australian Governments in the *National Healthcare Agreement*.
7. The 2012-13 target is a Tasmanian benchmark recommended by the DHHS Tasmanian Infection Prevention and Control Unit. There is no national benchmark.
8. The 2012-13 target is based on separations reported to National Hospital Cost Data Collection Round 14.
9. The 2012-13 targets reflect the state-wide National Emergency Access Target (NEAT) as established in the *NHRA – NPA on Improving Public Hospital Services* to which Tasmania is a signatory. As the targets in the Service Agreement are established on a calendar year basis, the targets above represent the midpoint between the 31 December 2012 and 31 December 2013.
10. The Australasian Triage Scale is designed for use in hospital based emergency services throughout Australia and New Zealand. It is a scale for rating clinical urgency. The target threshold represents an aggregated percentage of patients assigned triage codes 1 through 5 who commence medical assessment and treatment within the relevant waiting time from their time of arrival. The target reflects the benchmark set by the *NPA on Hospital and Health Workforce Reform* to which Tasmania is a signatory.

Performance Information Comments

On 24 November 2011, the *Tasmanian Health Organisations Act 2011* was passed by Parliament, providing the mechanism to establish THOs in Tasmania. Sections 44 and 45 of the Act set out the provisions for Service Agreements, the key mechanism of accountability between the Minister for Health and THOs. Service Agreements facilitate financial viability and access to services and set safety and quality standards for services.

Service Agreements include a schedule of contracted volumes of services to be provided by the THO and associated activity-based funding, a list of services for which block funding is provided, service quality standards, targets and measures and requirements for the THO to report on its performance. The THO is responsible for determining how it will deliver the requirements of the Service Agreement within the funding limit.

The targets presented in the Budget Papers are preliminary, pending the outcome of negotiations between the Department and THO Governing Councils. Once finalised, targets will represent the key service volumes and standards for inclusion in the 2012-13 Service Agreements.

Progress towards the targets will be monitored by the Department of Health and Human Services throughout 2012-13.

DETAILED BUDGET STATEMENTS

Table 21.3: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget ¹	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Interest Revenue	170	174	179	179
Grants	289 951	295 907	296 973	301 695
Sales of Goods and Services	26 075	27 650	30 044	33 681
Other Revenue	5 608	5 722	5 776	5 895
	321 804	329 453	332 972	341 450
Less Expenses					
Employee Entitlements	200 457	204 789	209 702	212 725
Superannuation	17 422	17 157	17 638	17 896
Depreciation and Amortisation	8 293	8 430	8 429	8 429
Grants and Transfer Payments	1 805	2 057	2 156	2 182
Supplies and Consumables	87 269	91 190	88 800	93 736
Other Expenses	13 667	13 475	13 855	14 061
	328 913	337 098	340 580	349 029
Plus Gains/(Losses)					
Gain (Loss) on Sale of Non-Financial Assets	4	4	4	4
	4	4	4	4
Equals OPERATING RESULT	(7 105)	(7 641)	(7 604)	(7 575)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets ²	40 622	10 104	10 104	10 104
Other Non-Owner Movements in Equity ³	166 930
	207 552	10 104	10 104	10 104
Equals COMPREHENSIVE INCOME	200 447	2 463	2 500	2 529

Notes:

1. The THO - North will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the Northern Area Health Service is reflected within the Department of Health and Human Services.
2. The 2012-13 Budget for Revaluations of Non-Financial Assets includes the one-off transfer of the Asset Revaluation Reserve to the THOs as at 1 July 2012.
3. The Other Non-Owner Movements in Equity reflects the transfer of opening balances from the Department to the THO - North from 1 July 2012.

Table 21.4: Sources of Revenue

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Sources of Revenue					
Revenue from the Tasmanian Government					
Activity Based Funding	96 549	95 917	95 764	98 373
Block Funding	74 324	74 387	74 908	76 948
	170 873	170 304	170 672	175 321
Revenue from the Australian Government					
Activity Based Funding	79 944	85 607	93 867	93 867
Block Funding	18 094	19 334	21 216	21 216
National Partnership Funding	10 047	9 559
Commonwealth Own Purpose Expenditure	10 993	11 104	11 218	11 291
	119 078	125 603	126 301	126 374
Other Revenue	31 853	33 546	35 999	39 755
TOTAL	321 804	329 453	332 972	341 450

National Health Reform Agreement

The National Health Reform Agreement (NHRA) sets out the financial arrangements for the THOs. Under the NHRA, Commonwealth National Health Reform funding will replace the National Healthcare Specific Purpose Payment (SPP) from 1 July 2012. Funding will be provided on the basis of activity through Activity Based Funding (ABF) wherever practicable. Funding for smaller regional or rural hospitals will be provided on a block funding basis. Funds for teaching, training and research will also be provided on a block funding basis. Pricing under the NHRA is determined by the Independent Hospitals Pricing Authority (IHPA).

Revenue from the Tasmanian Government

The THO Service Agreement includes a negotiated price and activity level for each activity. This price may differ to the efficient price determined by the IHPA. The State based component of ABF is determined as the difference between this price and the Australian Government's contribution towards the price.

Revenue from the Australian Government

Under the NHRA, funding from the Australian Government is notionally split between Activity Based Funding and Block Funding. In 2012-13 and 2013-14 funding, in aggregate, is equivalent to the Health SPP. From 1 July 2014, the Australian Government will provide growth funding equivalent to 45 per cent of the growth in the efficient price and the increase in activity, increasing to 50 per cent from 1 July 2017. The IHPA will determine the efficient price of activities.

Under the NHRA, from 1 July 2014, the Australian Government will provide growth funding equivalent to 45 per cent of the growth in the efficient price of block grants, increasing to 50 per cent from 1 July 2017. The IHPA will determine the efficient cost of block grants.

National Partnership Funding

National Partnerships Agreements (NPAs) are time limited agreements to support the delivery of specific outcomes or projects. The decrease in NPA funding over the Budget and Forward Estimates period reflects the expiry of agreements. NPAs in 2012-13 include:

- Financial Assistance for Long Stay Older Patients (\$1.1 million);
- Improving Public Hospital Services - Four Hour National Access Target (\$1.3 million);
- Improving Public Hospital Services - Elective Surgery (\$1.6 million);
- Hospitals and Health Workforce Reform - Sub Acute Care (\$2.0 million);
- Hospitals and Health Workforce Reform - Emergency Departments (\$247 000); and
- Hospitals and Health Workforce Reform - Activity Based Funding (\$160 000).

Commonwealth Own Purpose Expenditure (COPEs)

Commonwealth Own Purpose Expenditure payments are paid from the responsible Australian Government agency to the relevant THO via the Department of Health and Human Services. Australian Government COPEs in 2012-13 include:

- Highly Specialised Drugs (\$4.0 million);
- Multipurpose Centre (\$2.1 million);
- Medicare (\$1.5 million);
- Transitional Care Program (\$1.3 million);
- Aged Care Assessment Program (\$604 000);
- Community Aged Care Packages (\$541 000); and
- Rural Primary Health Services Program (\$374 000).

Table 21.5: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget ¹	Budget ²	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	7 745	7 419	7 095	6 772
Receivables	852	875	900	926
Other Financial Assets	899	899	899	899
	9 496	9 193	8 894	8 597
Non-Financial Assets					
Land and Buildings ³	221 790	229 245	236 700	244 155
Plant and Equipment ⁴	14 338	11 369	7 673	4 004
Intangibles ⁵	760
Other Non-Financial Assets	804	805	806	807
	237 692	241 419	245 179	248 966
Total Assets	247 188	250 612	254 073	257 563
Liabilities					
Employee Entitlements	40 213	41 114	42 015	42 916
Payables	1 631	1 672	1 713	1 754
Other Liabilities	4 897	4 916	4 935	4 954
Total Liabilities	46 741	47 702	48 663	49 624
NET ASSETS	200 447	202 910	205 410	207 939
Equity					
Accumulated Funds	159 825	152 184	144 580	137 005
Asset Revaluation Reserve	40 622	50 726	60 830	70 934
Total Equity	200 447	202 910	205 410	207 939

Notes:

1. The THO - North will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the Northern Area Health Service is reflected within the Department of Health and Human Services.
2. All asset and liabilities balances will be subject to review during 2012-13.
3. The increase in Land and Buildings reflects revaluation of assets and does not include major investment in infrastructure. Infrastructure investment relating to the THO - North is undertaken by the Department and will be transferred to the THO - North upon completion of the project. This transfer is not reflected in the Forward Estimates pending confirmation of accounting treatment.
4. The decrease in Plant and Equipment reflects depreciation of current stock. Capital work in progress is reflected within the Department, and will be transferred to the THO - North upon completion.
5. The decrease in Intangibles reflects the full amortisation of information technology systems such as the patient administration system. Future system development undertaken by the Department and subsequently transferred to the THO - North is not currently recognised in the Balance Sheet.

Table 21.6: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget ¹	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Interest Received	170	174	179	179
Grants	289 951	295 907	296 973	301 695
Sales of Goods and Services	26 051	27 626	30 018	33 654
Other Receipts	5 608	5 722	5 776	5 895
	321 780	329 429	332 946	341 423
Cash Paid					
Employee Entitlements	(201 223)	(205 129)	(210 042)	(213 065)
Superannuation	(17 409)	(17 144)	(17 625)	(17 883)
Grants and Transfer Payments	(1 805)	(2 057)	(2 156)	(2 182)
Supplies and Consumables	(87 319)	(91 240)	(88 850)	(93 786)
Other Payments	(13 567)	(13 375)	(13 755)	(13 961)
	(321 323)	(328 945)	(332 428)	(340 877)
Net Cash Flows from Operating Activities	457	484	518	546
Cash Flows from Investing Activities					
Sale of Fixed Assets	4	4	4	4
Purchase of Fixed Assets	(781)	(814)	(846)	(873)
Net Purchase of Investments ²	8 065
Net Cash Flows from Investing Activities	7 288	(810)	(842)	(869)
Net Increase/(Decrease) in Cash Held	7 745	(326)	(324)	(323)
Cash at the Beginning of the Year	7 745	7 419	7 095
Cash at the End of the Year	7 745	7 419	7 095	6 772

Notes:

1. The THO - North will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the Northern Area Health Service is reflected within the Department of Health and Human Services.
2. The Net Purchase of Investments reflects the transfer of cash from the Department to the THO - North on creation at 1 July 2012.

22 TASMANIAN HEALTH ORGANISATION – NORTH WEST

AGENCY OUTLINE

The Tasmanian Health Organisation – North West (THO – North West) is a statutory authority, governed by the *Tasmanian Health Organisations Act 2011* and will commence operation on 1 July 2012. Three THOs will be established in Tasmania, and each organisation will be responsible for delivering integrated services that maintain and improve the health and wellbeing of Tasmanians. The functions of the THO – North West include:

- improving, promoting, protecting and maintaining the health of Tasmanians as required by its service agreement;
- managing public hospitals, health institutions, health services and health support services;
- achieving and maintaining standards of patient care and delivery of services;
- providing training and education relevant to the provision of health services;
- undertaking research and development relevant to the provision of health services; and
- collecting and providing health data for reporting and research purposes.

Funding for the THO – North West will be provided by both the State and Australian Governments. From 1 July 2012, all State and Australian Government funding will flow through the National Health Funding Pool, which will be overseen by an independent statutory office holder known as the Administrator. Block funded activities will be paid to THOs via a state managed fund.

This chapter provides financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16) for the THO – North West. Further information about the Tasmanian Health Organisations is provided at www.dhhs.tas.gov.au.

OUTPUT INFORMATION

Outputs of the THO – North West are provided under:

- Output Group 1 – Tasmanian Health Organisations.

Table 22.1 provides an Output Group Expense Summary for the THO – North West.

Table 22.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget ¹	Budget ²	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Health					
Output Group 1 - Tasmanian Health Organisation – North West					
1.1 Admitted Services ³	161 827	161 898	163 857	165 228
1.2 Non-admitted Services	9 099	9 316	9 854	10 064
1.3 Emergency Department Services ⁴	12 241	11 287	11 506	11 696
1.4 Community and Aged Care Services	33 744	33 446	34 674	35 227
	216 911	215 947	219 891	222 215
TOTAL	216 911	215 947	219 891	222 215

Notes:

1. The THO – North West will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the North West Area Health Service is reflected within the Department of Health and Human Services.
2. Output funding for 2012-13 is yet to be finalised between the Minister for Health and the THO Governing Council. The final output funding levels will be reflected in the Service Agreement.
3. The decrease in Admitted Services in 2013-14 primarily reflects the cessation of funding from the Australian Government under the *National Partnership Agreement (NPA) on Hospital and Health Workforce Reform – Sub Acute Care and the NPA on Improving Public Hospital Services - Sub Acute Beds*.
4. The decrease in Emergency Department Services in 2014-15 primarily reflects the cessation of funding from the Australian Government under the *NPA on Hospital and Health Workforce Reform - Emergency Departments*.

Output Group 1: Tasmanian Health Organisation – North West

1.1 Admitted Services

This Output provides admitted acute, sub-acute and non-acute inpatient services (elective and non-elective) provided by Tasmania's major public hospitals either admitted to a ward or in an out-of-hospital setting. It excludes designated mental health wards in major public hospitals.

1.2 Non-admitted Services

This Output provides non-admitted services, including ambulatory acute and sub-acute services provided by Tasmania's major public hospitals either on site or in an out-of-hospital setting.

1.3 Emergency Department Services

This Output provides services relating to emergency presentations at Tasmania's major public hospital emergency departments.

1.4. Community and Aged Care Services

This Output comprises rural hospitals, residential aged care, and community health based services including:

- rehabilitation, allied health assessments and case management; and
- community nursing, continence, orthotics and prosthetics services, and equipment schemes.

In addition, community palliative care services provide interdisciplinary care, support and counselling to people living with life limiting illnesses and their families. These services are provided in a community health centre or home based environment.

Table 22.2: Performance Information – THO – North West¹

Performance Measure	Unit of measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target ²
Admitted Services					
Admitted patients – weighted separations ³	Number	na	na	na	18 389
Elective surgery patients seen on time ⁴					
Category 1 (admitted within 30 days)	%	na	na	na	88.0
Category 2 (admitted within 90 days)	%	na	na	na	71.5
Category 3 (admitted within 365 days)	%	na	na	na	83.5
Elective surgery patients – average overdue wait time for those waiting beyond recommended time ⁴					
Category 1	Days	na	na	na	35
Category 2	Days	na	na	na	250
Category 3	Days	na	na	na	308
Elective surgery admissions ⁴	Number	na	na	na	4 061
Hand hygiene compliance ⁵	%	na	na	na	70.0
Healthcare associated staphylococcus aureus (including MRSA) bacteraemia (rate per 10 000 bed days) ⁶	Rate	na	na	na	2.0
Healthcare associated clostridium difficile infection (rate per 10 000 bed days) ⁷	Rate	na	na	na	4.0
Cost per weighted separation ^{8,9}	\$	na	na	na	6 325
Non-admitted Services					
Outpatient attendances ³	Number	na	na	na	126 191
Emergency Department Services					
Department of Emergency Medicine presentations ³	Number	na	na	na	52 317
Emergency Department (ED) patients who are admitted, referred for treatment or discharged within four hours ¹⁰	%	na	na	na	75.0
Percentage of all ED patients seen within the recommended triage time ¹¹	%	na	na	na	80.0
Community and Aged Care					
Rural hospitals – separations	Number	na	na	na	1 120
Rural hospitals – occupancy rate	%	na	na	na	67.0
Community nursing – occasions of service	Number	na	na	na	57 800
Residential aged care – occupancy rate	%	na	na	na	92.0
Aged Care Assessment Program – completed assessments	Number	na	na	na	1 040

Notes:

1. The THO – North West will commence on 1 July 2012. Therefore, no performance information is presented for 2009-10 to 2011-12. Comparative performance information is presented for all hospitals in Budget Paper 2 Chapter 5 Department of Health and Human Services.
2. The final performance indicators and targets for 2012-13 may differ from those presented in this table as the Service Agreement is yet to be finalised between the Minister and the THO Governing Council.
3. The 2012-13 targets for these items are based on 2011-12 activity estimates provided by the three Area Health Services in March 2012.
4. The 2012-13 targets reflect the state-wide National Elective Surgery Target (NEST) as established in the *National Health Reform Agreement (NHRA) – NPA on Improving Public Hospital Services* to which Tasmania is a signatory. As the targets in the Service Agreement are established on a calendar year basis, the targets above represent the midpoint between the 31 December 2012 and 31 December 2013. In relation to admissions from the waiting list, the targets published in the Budget Papers reflect the THO's proportion of the baseline volume established in the Agreement.
5. The 2012-13 target represents the interim national benchmark as recommended by the Australian Commission on Safety and Quality in Healthcare for reporting on the *MyHospitals* website.
6. The 2012-13 target represents the national benchmark as agreed by the Council of Australian Governments in the *National Healthcare Agreement*.
7. The 2012-13 target is a Tasmanian benchmark recommended by the DHHS Tasmanian Infection Prevention and Control Unit. There is no national benchmark.
8. Cost per weighted separation applies to the North West Regional Hospital only. It excludes the Mersey Community Hospital which is block funded under separate arrangements outlined in the *Heads of Agreement for the continued management, operation and funding of the Mersey Community Hospital*.
9. The 2012-13 target is based on separations reported to National Hospital Cost Data Collection Round 14.
10. The 2012-13 targets reflect the state-wide National Emergency Access Target (NEAT) as established in the *NHRA – NPA on Improving Public Hospital Services* to which Tasmania is a signatory. As the targets in the Service Agreement are established on a calendar year basis, the targets above represent the midpoint between the 31 December 2012 and 31 December 2013.
11. The Australasian Triage Scale is designed for use in hospital based emergency services throughout Australia and New Zealand. It is a scale for rating clinical urgency. The target threshold represents an aggregated percentage of patients assigned triage codes 1 through 5 who commence medical assessment and treatment within the relevant waiting time from their time of arrival. The target reflects the benchmark set by the *NPA on Hospital and Health Workforce Reform* to which Tasmania is a signatory.

Performance Information Comments

On 24 November 2011, the *Tasmanian Health Organisations Act 2011* was passed by Parliament providing the mechanism to establish THOs in Tasmania. Sections 44 and 45 of the Act set out the provisions for Service Agreements, the key mechanism of accountability between the Minister for Health and THOs. Service Agreements facilitate financial viability and access to services and set safety and quality standards for services.

Service Agreements include a schedule of contracted volumes of services to be provided by the THO and associated activity-based funding, a list of services for which block funding is provided, service quality standards, targets and measures and requirements for the THO to report on its performance. The THO is responsible for determining how it will deliver the requirements of the Service Agreement within the funding limit.

The targets presented in the Budget Papers are preliminary, pending the outcome of negotiations between the Department and THO Governing Councils. Once finalised, targets will represent the key service volumes and standards for inclusion in the 2012-13 Service Agreements.

Progress towards the targets will be monitored by the Department of Health and Human Services throughout 2012-13.

DETAILED BUDGET STATEMENTS

Table 22.3: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget ¹	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Interest Revenue	113	116	119	119
Grants ²	201 342	196 153	199 636	201 790
Sales of Goods and Services	11 558	11 941	12 367	12 543
Other Revenue	3 864	3 901	3 950	3 949
	216 877	212 111	216 072	218 401
Less Expenses					
Employee Entitlements ²	125 522	124 192	126 819	128 190
Superannuation	12 199	12 088	12 379	12 534
Depreciation and Amortisation	4 147	4 215	4 215	4 215
Grants and Transfer Payments	85	84	87	88
Supplies and Consumables	65 357	65 818	66 604	67 280
Other Expenses	9 601	9 550	9 787	9 908
	216 911	215 947	219 891	222 215
Equals OPERATING RESULT	(34)	(3 836)	(3 819)	(3 814)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets ³	5 077	5 052	5 052	5 052
Other Non-Owner Movements in Equity ⁴	54 480
	59 557	5 052	5 052	5 052
Equals COMPREHENSIVE INCOME	59 523	1 216	1 233	1 238

Notes:

1. The THO – North West will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the North West Area Health Service is reflected within the Department of Health and Human Services.
2. The decrease in Grants and Employee Entitlements in 2013-14 primarily reflects the impact of Budget Savings Strategies and the funding profile under the *NPA on Improving Public Hospital Services – Elective Surgery, Emergency Departments and Sub Acute Care*, funded by the Australian Government.
3. The 2012-13 Budget for Revaluations of Non-Financial Assets includes the one-off transfer of the Asset Revaluation Reserve to the THO – North West as at 1 July 2012.
4. The Other Non-Owner Movements in Equity reflects the transfer of opening balances from the Department to the THO – North West from 1 July 2012.

Table 22.4: Sources of Revenue

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Sources of Revenue					
Revenue from the Tasmanian Government					
Activity Based Funding	30 402	28 914	28 935	29 847
Block Funding	40 151	38 182	38 208	39 412
	70 553	67 096	67 143	69 259
Revenue from the Australian Government					
Activity Based Funding	35 202	37 695	41 333	41 333
Block Funding	13 287	14 193	15 585	15 585
Mersey Community Hospital Funding	65 830	68 130	68 130	68 130
National Partnership Funding	9 593	2 293	1 314	1 350
Commonwealth Own Purpose Expenditure	6 877	6 746	6 131	6 133
	130 789	129 057	132 493	132 531
Other Revenue	15 535	15 958	16 436	16 611
TOTAL	216 877	212 111	216 072	218 401

National Health Reform Agreement

The National Health Reform Agreement (NHRA) sets out the financial arrangements for the THOs. Under the NHRA, Commonwealth National Health Reform funding will replace the National Healthcare Specific Purpose Payment (SPP) from 1 July 2012. Funding will be provided on the basis of activity through Activity Based Funding (ABF) wherever practicable. Funding for smaller regional or rural hospitals will be provided on a block funding basis. Funds for teaching, training and research will also be provided on a block funding basis. Pricing under the NHRA is determined by the Independent Hospitals Pricing Authority (IHPA).

Revenue from the Tasmanian Government

The THO Service Agreement includes a negotiated price and activity level for each activity. This price may differ to the efficient price determined by the IHPA. The State based component of ABF is determined as the difference between this price and the Australian Government's contribution towards the price.

Revenue from the Australian Government

Under the NHRA, funding from the Australian Government is notionally split between Activity Based Funding and Block Funding. In 2012-13 and 2013-14 funding, in aggregate, is equivalent to the Health SPP. From 1 July 2014, the Australian Government will provide growth funding equivalent to 45 per cent of the growth

in the efficient price and the increase in activity, increasing to 50 per cent from 1 July 2017. The IHPA will determine the efficient price of activities.

Under the NHRA, from 1 July 2014, the Australian Government will provide growth funding equivalent to 45 per cent of the growth in the efficient price of block grants, increasing to 50 per cent from 1 July 2017. The IHPA will determine the efficient cost of block grants.

National Partnership Funding

National Partnership Agreements (NPAs) are time limited agreements to support the delivery of specific outcomes or projects. The decrease in NPA funding over the Budget and Forward Estimates period reflects the expiry of agreements. NPAs in 2012-13 include:

- Improving Public Hospital Services – Sub Acute Beds (\$4.3 million);
- Hospitals and Health Workforce Reform – Sub Acute Care (\$2.2 million);
- Hospitals and Health Workforce Reform – Emergency Departments (\$1.9 million);
- Financial Assistance for Long Stay Older Patients (\$396 000);
- Improving Public Hospital Services – Four Hour National Access Target (\$250 000);
- Improving Public Hospital Services – Elective Surgery (\$200 000); and
- Hospitals and Health Workforce Reform – Activity Based Funding (\$161 000).

Commonwealth Own Purpose Expenditure (COPEs)

Commonwealth Own Purpose Expenditure (COPE) payments are paid from the responsible Australian Government agency to the relevant THO via the Department of Health and Human Services. Australian Government COPEs in 2012-13 include:

- Highly Specialised Drugs (\$3.4 million);
- Medicare (\$1.2 million);
- Transitional Care Program (\$850 000);
- Aged Care Assessment Program (\$718 000);
- Rural Primary Health Services Program (\$586 000); and
- Community Aged Care Packages (\$111 000).

Table 22.5: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget ¹	Budget ²	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	5 308	5 095	4 883	4 671
Receivables	934	956	982	1 011
Other Financial Assets	185	185	185	185
	6 427	6 236	6 050	5 867
Non-Financial Assets					
Land and Buildings ³	75 146	78 876	82 606	86 336
Plant and Equipment ⁴	5 133	3 693	1 885	79
Intangibles ⁵	380
	80 659	82 569	84 491	86 415
Total Assets	87 086	88 805	90 541	92 282
Liabilities					
Employee Entitlements	20 477	20 935	21 393	21 851
Payables	1 186	1 221	1 256	1 291
Other Liabilities	5 900	5 910	5 920	5 930
Total Liabilities	27 563	28 066	28 569	29 072
NET ASSETS	59 523	60 739	61 972	63 210
Equity					
Accumulated Funds	54 446	50 610	46 791	42 977
Asset Revaluation Reserve	5 077	10 129	15 181	20 233
Total Equity	59 523	60 739	61 972	63 210

Notes:

1. The THO - North West will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the North West Area Health Service is reflected within the Department of Health and Human Services.
2. All asset and liabilities balances will be subject to review during 2012-13.
3. The increase in Land and Buildings reflects revaluation of assets and does not include major investment in infrastructure. Infrastructure investment relating to the THO – North West is undertaken by the Department and will be transferred to the THO – North West upon completion of the project. This transfer is not reflected in the Forward Estimates pending confirmation of accounting treatment.
4. The decrease in Plant and Equipment reflects depreciation of current stock. Capital work in progress is reflected within the Department, and will be transferred to the THO – North West upon completion.
5. The decrease in Intangibles reflects the full amortisation of information technology systems such as the patient administration system. Future system development undertaken by the Department and subsequently transferred to the THO – North West is not currently recognised in the Balance Sheet.

Table 22.6: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget ¹	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Interest Received	113	116	119	119
Grants ²	201 342	196 153	199 636	201 790
Sales of Goods and Services	11 536	11 919	12 341	12 514
Other Receipts	3 864	3 901	3 950	3 949
	216 855	212 089	216 046	218 372
Cash Paid					
Employee Entitlements ²	(125 900)	(124 355)	(126 982)	(128 353)
Superannuation	(12 194)	(12 083)	(12 374)	(12 529)
Grants and Transfer Payments	(85)	(84)	(87)	(88)
Supplies and Consumables	(65 367)	(65 828)	(66 614)	(67 290)
Other Payments	(9 552)	(9 501)	(9 738)	(9 859)
	(213 098)	(211 851)	(215 795)	(218 119)
Net Cash Flows from Operating Activities	3 757	238	251	253
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(3 971)	(451)	(463)	(465)
Net Purchase of Investments ³	5 522
Net Cash Flows from Investing Activities	1 551	(451)	(463)	(465)
Net Increase/(Decrease) in Cash Held	5 308	(213)	(212)	(212)
Cash at the Beginning of the Year	5 308	5 095	4 883
Cash at the End of the Year	5 308	5 095	4 883	4 671

Notes:

1. The THO - North West will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the North West Area Health Service is reflected within the Department of Health and Human Services.
2. The decrease in Grants and Employee Entitlements in 2013-14 primarily reflects the impact of Budget Savings Strategies and the funding profile under the *NPA on Improving Public Hospital Services – Elective Surgery, Emergency Departments and Sub Acute Care*, funded by the Australian Government.
3. The Net Purchase of Investments reflects the transfer of cash from the Department to the THO - North West on creation at 1 July 2012.

23 TASMANIAN HEALTH ORGANISATION – SOUTH

AGENCY OUTLINE

The Tasmanian Health Organisation – South (THO - South) is a statutory authority, governed by the *Tasmanian Health Organisations Act 2011* and will commence operation on 1 July 2012. Three THOs will be established in Tasmania, and each organisation will be responsible for delivering integrated services that maintain and improve the health and wellbeing of Tasmanians. The functions of the THO - South include:

- improving, promoting, protecting and maintaining the health of Tasmanians as required by its service agreement;
- managing public hospitals, health institutions, health services and health support services;
- achieving and maintaining standards of patient care and delivery of services;
- providing training and education relevant to the provision of health services;
- undertaking research and development relevant to the provision of health services; and
- collecting and providing health data for reporting and research purposes.

Funding for the THO - South will be provided by both the State and Australian Governments. From 1 July 2012, all State and Australian Government funding will flow through the National Health Funding Pool, which will be overseen by an independent statutory office holder known as the Administrator. Block funded activities will be paid to THOs via a state managed fund.

This chapter provides financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16) for the THO – South. Further information about the Tasmanian Health Organisations is provided at www.dhhs.tas.gov.au.

OUTPUT INFORMATION

Outputs of the THO – South are provided under:

- Output Group 1 – Tasmanian Health Organisations.

Table 23.1 provides an Output Group Expense Summary for the THO – South.

Table 23.1: Output Group Expense Summary

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget ¹	Budget ²	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Health					
Output Group 1 - Tasmanian Health Organisation - South					
1.1 Admitted Services ³	361 026	360 697	368 992	374 094
1.2 Non-admitted Services	33 125	33 154	34 313	34 793
1.3 Emergency Department Services ⁴	24 532	24 034	22 424	22 741
1.4 Community and Aged Care Services	74 479	74 597	77 143	78 298
	493 162	492 482	502 872	509 926
TOTAL	493 162	492 482	502 872	509 926

Notes:

1. The THO - South will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the Southern Area Health Service is reflected within the Department of Health and Human Services.
2. Output funding for 2012-13 is yet to be finalised between the Minister for Health and the THO Governing Council. The final output funding levels will be reflected in the Service Agreement.
3. The decrease in Admitted Services in 2013-14 primarily reflects the cessation of funding from the Australian Government under the *National Partnership Agreement (NPA) on Improving Public Hospital Services - Elective Surgery and the NPA on Hospital and Health Workforce Reform - Sub Acute Care*.
4. The decrease in Emergency Department Services in 2014-15 primarily reflects the cessation of funding from the Australian Government under the *NPA on Improving Public Hospital Services –National Emergency Access Target*.

Output Group 1: Tasmanian Health Organisation - South

1.1 Admitted Services

This Output provides admitted acute, sub-acute and non-acute inpatient services (elective and non-elective) provided by Tasmania's major public hospitals to patients either admitted to a ward or in an out-of-hospital setting. It excludes designated mental health wards in major public hospitals.

1.2 Non-admitted Services

This Output provides non-admitted services, including ambulatory acute and sub-acute services provided by Tasmania's major public hospitals either on site or in an out-of-hospital setting.

1.3 Emergency Department Services

This Output provides services relating to emergency presentations at Tasmania's major public hospital emergency departments.

1.4. Community and Aged Care Services

This Output comprises rural hospitals, residential aged care, and community health based services including:

- rehabilitation, allied health assessments and case management; and
- community nursing, continence, orthotics and prosthetics services, and equipment schemes.

In addition, community palliative care services provide interdisciplinary care, support and counselling to people living with life limiting illnesses and their families. These services are provided in a community health centre or home based environment.

Emergency and general oral care and dentures to eligible adults (holders of Health Care or Pensioner Concession cards) and all children under the age of 18 years as well as a range of health promotion and prevention activities is also provided through this Output.

Table 23.2: Performance Information – THO – South¹

Performance Measure	Unit of measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target ²
Admitted Services					
Admitted patients – weighted separations ³	Number	na	na	na	60 848
Elective surgery patients seen on time ⁴					
Category 1 (admitted within 30 days)	%	na	na	na	88.0
Category 2 (admitted within 90 days)	%	na	na	na	71.5
Category 3 (admitted within 365 days)	%	na	na	na	83.5
Elective surgery patients – average overdue wait time for those waiting beyond recommended time ⁴					
Category 1	Days	na	na	na	35
Category 2	Days	na	na	na	250
Category 3	Days	na	na	na	308
Elective surgery admissions ⁴	Number	na	na	na	6 872
Hand hygiene compliance ⁵	%	na	na	na	70.0
Healthcare associated staphylococcus aureus (including MRSA) bacteraemia (rate per 10 000 bed days) ⁶	Rate	na	na	na	2.0
Healthcare associated clostridium difficile infection (rate per 10 000 bed days) ⁷	Rate	na	na	na	4.0
Cost per weighted separation ⁸	\$	na	na	na	5 583
Non-admitted Services					
Outpatient attendances ³	Number	na	na	na	213 038
Emergency Department Services					
Department of Emergency Medicine presentations ³	Number	na	na	na	49 188
Emergency Department (ED) patients who are admitted, referred for treatment or discharged within four hours ⁹	%	na	na	na	75.0
Percentage of all ED patients seen within the recommended triage time ¹⁰	%	na	na	na	80.0
Community and Aged Care					
Rural hospitals – separations	Number	na	na	na	720
Rural hospitals - occupancy rate	%	na	na	na	67.0
Community nursing – occasions of service	Number	na	na	na	46 200
Residential aged care – occupancy rate	%	na	na	na	92.0
Aged Care Assessment Program – completed assessments	Number	na	na	na	2 600

Table 23.2: Performance Information – THO – South¹ (continued)

Performance Measure	Unit of measure	2009-10 Actual	2010-11 Actual	2011-12 Target	2012-13 Target ²
Community and Aged Care – Oral Health Services					
Adults – occasions of service – general ¹¹	Number	na	na	na	5 267
Adults – occasions of service – episodic ¹¹	Number	na	na	na	28 654
Adults – occasions of service – dentures ¹¹	Number	na	na	na	10 578
Children – occasions of service ¹¹	Number	na	na	na	67 214
General (adults) waiting list ¹¹	Number	na	na	na	17 969
Dentures waiting list ¹¹	Number	na	na	na	3 658

Notes:

1. The THO - South will commence on 1 July 2012. Therefore, no performance information is presented for 2009-10 to 2011-12. Comparative performance information is presented for all hospitals in Budget Paper 2 Chapter 5 Department of Health and Human Services.
2. The final performance indicators and targets for 2012-13 may differ from those presented in this table as the Service Agreement is yet to be finalised between the Minister for Health and the THO Governing Council.
3. The 2012-13 targets for these items are based on 2011-12 activity estimates provided by the three Area Health Services in March 2012. The 2011-12 estimates provided indicate that the original 2011-12 targets published in the 2011-12 Budget Papers (as reported in the performance information table for Output Group 1.1) were understated in relation to admitted patients weighted separations and overstated in relation to DEM presentations. Where appropriate, an assumed growth factor has been applied to the 2011-12 estimates and is reflected in the 2012-13 estimates.
4. The 2012-13 targets reflect the state-wide National Elective Surgery Target (NEST) as established in the *National Health Reform Agreement (NHRA) – NPA on Improving Public Hospital Services* to which Tasmania is a signatory. As the targets in the NPA are established on a calendar year basis, the targets above represent the midpoint between the 31 December 2012 and 31 December 2013. In relation to admissions from the waiting list, the targets published in the Budget Papers reflect the THO's proportion of the baseline volume established in the Agreement.
5. The 2012-13 target represents the interim national benchmark as recommended by the Australian Commission on Safety and Quality in Healthcare for reporting on the *MyHospitals* website.
6. The 2012-13 target represents the national benchmark as agreed by the Council of Australian Governments in the *National Healthcare Agreement*.
7. The 2012-13 target is a Tasmanian benchmark recommended by the DHHS Tasmanian Infection Prevention and Control Unit. There is no national benchmark.
8. The 2012-13 target is based on separations reported to National Hospital Cost Data Collection Round 14.
9. The 2012-13 targets reflect the state-wide National Emergency Access Target (NEAT) as established in the *NHRA – NPA on Improving Public Hospital Services* to which Tasmania is a signatory. As the targets in the Service Agreement are established on a calendar year basis, the targets above represent the midpoint between the 31 December 2012 and 31 December 2013.
10. The Australasian Triage Scale is designed for use in hospital based emergency services throughout Australia and New Zealand. It is a scale for rating clinical urgency. The target threshold represents an aggregated percentage of patients assigned triage codes 1 through 5 who commence medical assessment and treatment within the relevant waiting time from their time of arrival. The target reflects the benchmark set by the *NPA on Hospital and Health Workforce Reform* to which Tasmania is a signatory.
11. Oral Health Services are purchased on a state-wide basis through the THO - South. Indicators listed in the 2012-13 Budget Papers may differ from those in the 2012-13 THO - South Service Agreement once negotiations are finalised.

Performance Information Comments

On 24 November 2011, the *Tasmanian Health Organisations Act 2011* was passed by Parliament, providing the mechanism to establish THOs in Tasmania. Sections 44 and 45 of the Act set out the provisions for Service Agreements, the key mechanism of accountability between the Minister for Health and THOs. Service Agreements facilitate financial viability and access to services and set safety and quality standards for services.

Service Agreements include a schedule of contracted volumes of services to be provided by the THO and associated activity-based funding, a list of services for which block funding is provided, service quality standards, targets and measures and requirements for the THO to report on its performance. The THO is responsible for determining how it will deliver the requirements of the Service Agreement within the funding limit.

The targets presented in the Budget Papers are preliminary, pending the outcome of negotiations between the Department and THO Governing Councils. Once finalised, targets will represent the key service volumes and standards for inclusion in the 2012-13 Service Agreements.

Progress towards the targets will be monitored by the Department of Health and Human Services throughout 2012-13.

DETAILED BUDGET STATEMENTS

Table 23.3: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget ¹	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Interest Revenue	283	290	298	298
Grants ²	436 918	434 703	444 386	451 125
Sales of Goods and Services	38 559	39 104	39 683	39 916
Other Revenue	6 728	6 870	7 023	7 143
	482 488	480 967	491 390	498 482
Less Expenses					
Employee Entitlements ²	291 664	290 410	297 909	302 157
Superannuation	28 638	28 479	29 174	29 608
Depreciation and Amortisation	12 646	12 852	12 852	12 852
Grants and Transfer Payments	400	400	400	400
Supplies and Consumables	137 424	138 047	139 632	141 662
Other Expenses	22 390	22 294	22 905	23 247
	493 162	492 482	502 872	509 926
Plus Gains/(Losses)					
Gain (Loss) on Sale of Non-Financial Assets	35	34	33	32
	35	34	33	32
Equals OPERATING RESULT	(10 639)	(11 481)	(11 449)	(11 412)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets ³	46 244	15 250	15 250	15 250
Other Non-Owner Movements in Equity ⁴	130 285
	176 529	15 250	15 250	15 250
Equals COMPREHENSIVE INCOME	165 890	3 769	3 801	3 838

Notes:

1. The THO - South will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the Southern Area Health Service is reflected within the Department of Health and Human Services.
2. The decrease in Grants and Employee Entitlements in 2013-14 primarily reflects the impact of Budget Savings Strategies and the funding profile under the *NPA on Improving Public Hospital Services - Elective Surgery, Emergency Departments and Sub Acute Care*, funded by the Australian Government.
3. The 2012-13 Budget for Revaluations of Non-Financial Assets includes the one-off transfer of the Asset Revaluation Reserve to the THO - South as at 1 July 2012.
4. The Other Non-Owner Movements in Equity reflects the transfer of opening balances from the Department to the THO - South from 1 July 2012.

Table 23.4: Sources of Revenue

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Sources of Revenue					
Revenue from the Tasmanian Government					
Activity Based Funding	153 603	147 200	148 051	151 439
Block Funding	126 789	123 416	124 127	126 966
	280 392	270 616	272 178	278 405
Revenue from the Australian Government					
Activity Based Funding	122 055	130 700	143 313	143 313
Block Funding	9 319	9 973	10 906	10 906
National Partnership Funding	8 307	6 257	316	316
Commonwealth Own Purpose Expenditure	16 845	17 157	17 673	18 185
	156 526	164 087	172 208	172 720
Other Revenue	45 570	46 264	47 004	47 357
TOTAL	482 488	480 967	491 390	498 482

National Health Reform Agreement

The National Health Reform Agreement (NHRA) sets out the financial arrangements for the THOs. Under the NHRA, Commonwealth National Health Reform funding will replace the National Healthcare Specific Purpose Payment (SPP) from 1 July 2012. Funding will be provided on the basis of activity through Activity Based Funding (ABF) wherever practicable. Funding for smaller regional or rural hospitals will be provided on a block funding basis. Funds for teaching, training and research will also be provided on a block funding basis. Pricing under the NHRA is determined by the Independent Hospitals Pricing Authority (IHPA).

Revenue from the Tasmanian Government

The THO Service Agreement includes a negotiated price and activity level for each activity. This price may differ to the efficient price determined by the IHPA. The State based component of ABF is determined as the difference between this price and the Australian Government's contribution towards the price.

Revenue from the Australian Government

Under the NHRA, funding from the Australian Government is notionally split between Activity Based Funding and Block Funding. In 2012-13 and 2013-14 funding, in aggregate, is equivalent to the Health SPP. From 1 July 2014, the Australian Government will provide growth funding equivalent to 45 per cent of the growth in the efficient price and the increase in activity, increasing to 50 per cent from 1 July 2017. The IHPA will determine the efficient price of activities.

Under the NHRA, from 1 July 2014, the Australian Government will provide growth funding equivalent to 45 per cent of the growth in the efficient price of block grants, increasing to 50 per cent from 1 July 2017. The IHPA will determine the efficient cost of block grants.

National Partnership Funding

National Partnership Agreements (NPAs) are time limited agreements to support the delivery of specific outcomes or projects. The decrease in NPA funding over the Budget and Forward Estimates period reflects the expiry of agreements. NPAs in 2012-13 include:

- Financial Assistance for Long Stay Older Patients (\$1.8 million);
- Improving Public Hospital Services – Four Hour National Access Target (\$1.2 million);
- Improving Public Hospital Services – Elective Surgery (\$1.2 million);
- Hospitals and Health Workforce Reform – Sub Acute Care (\$953 000);
- Improving Public Hospital Services – Sub Acute Beds (\$900 000);
- Aged Care Assessment Program (\$718 000);
- Hospitals and Health Workforce Reform – Emergency Departments (\$530 000); and
- Hospitals and Health Workforce Reform – Activity Based Funding (\$160 000).

Commonwealth Own Purpose Expenditure (COPEs)

Commonwealth Own Purpose Expenditure payments are paid from the responsible Australian Government agency to the relevant THO via the Department of Health and Human Services. Australian Government COPEs in 2012-13 include:

- Highly Specialised Drugs (\$11.4 million);
- Transitional Care Program (\$2.6 million);
- Midlands Multipurpose Centre Aged Care Beds (\$785 000);
- Rural Primary Health Services Program (\$692 000); and
- Community Aged Care Packages (\$158 000).

Table 23.5: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget ¹	Budget ²	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	7 153	6 605	6 063	5 521
Receivables	5 537	5 657	5 777	5 897
Other Financial Assets	379	370	361	352
	13 069	12 632	12 201	11 770
Non-Financial Assets					
Land and Buildings ³	214 831	225 860	236 889	247 918
Plant and Equipment ⁴	15 212	11 162	6 020	892
Intangibles ⁵	1 140
Other Non-Financial Assets	1 624	1 625	1 626	1 627
	232 807	238 647	244 535	250 437
Total Assets	245 876	251 279	256 736	262 207
Liabilities					
Employee Entitlements	67 701	69 200	70 721	72 219
Payables	3 258	3 356	3 454	3 552
Other Liabilities	9 027	9 064	9 101	9 138
	79 986	81 620	83 276	84 909
NET ASSETS	165 890	169 659	173 460	177 298
Equity					
Accumulated Funds	119 646	108 165	96 716	85 304
Asset Revaluation Reserve	46 244	61 494	76 744	91 994
	165 890	169 659	173 460	177 298

Notes:

1. The THO - South will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the Southern Area Health Service is reflected within the Department of Health and Human Services.
2. All asset and liabilities balances will be subject to review during 2012-13.
3. The increase in Land and Buildings reflects revaluation of assets and does not include major investment in infrastructure. Infrastructure investment relating to the THO - South is undertaken by the Department and will be transferred to the THO - South upon completion of the project. This transfer is not reflected in the Forward Estimates pending confirmation of accounting treatment.
4. The decrease in Plant and Equipment reflects the depreciation of current stock. Capital work in progress is reflected within the Department and will be transferred to the THO - South upon completion.
5. The decrease in Intangibles reflects the full amortisation of information technology systems such as the patient administration system. Future system development undertaken by the Department and subsequently transferred to the THO - South is not currently recognised in the Balance Sheet.

Table 23.6: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget ¹	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Interest Received	283	290	298	298
Grants ²	436 918	434 703	444 386	451 125
Sales of Goods and Services	38 375	38 920	39 499	39 732
Other Receipts	6 728	6 870	7 023	7 143
	482 304	480 783	491 206	498 298
Cash Paid					
Employee Entitlements ²	(292 551)	(290 656)	(298 133)	(302 404)
Superannuation	(28 619)	(28 460)	(29 155)	(29 589)
Grants and Transfer Payments	(400)	(400)	(400)	(400)
Supplies and Consumables	(137 463)	(138 086)	(139 671)	(141 701)
Other Payments	(22 226)	(22 130)	(22 741)	(23 083)
	(481 259)	(479 732)	(490 100)	(497 177)
Net Cash Flows from Operating Activities	1 045	1 051	1 106	1 121
Cash Flows from Investing Activities					
Sale of Fixed Assets	35	34	33	32
Purchase of Fixed Assets	(1 624)	(1 633)	(1 681)	(1 695)
Net Purchase of Investments ³	7 697
Net Cash Flows from Investing Activities	6 108	(1 599)	(1 648)	(1 663)
Net Increase/(Decrease) in Cash Held	7 153	(548)	(542)	(542)
Cash at the Beginning of the Year	7 153	6 605	6 063
Cash at the End of the Year	7 153	6 605	6 063	5 521

Notes:

1. The THO - South will commence on 1 July 2012. Therefore, no Budget estimates are available for 2011-12. Funding for 2011-12 for the Southern Area Health Service is reflected within the Department of Health and Human Services.
2. The decrease in Grants and Employee Entitlements in 2013-14 primarily reflects the impact of Budget Savings Strategies and the funding profile under the *NPA on Improving Public Hospital Services - Elective Surgery, Emergency Departments and Sub Acute Care*, funded by the Australian Government.
3. The Net Purchase of Investments reflects the transfer of cash from the Department to the THO - South on creation at 1 July 2012.

PART 4:

STATUTORY AUTHORITIES

24 INLAND FISHERIES SERVICE

AUTHORITY OUTLINE

The Inland Fisheries Service (IFS) has wide statutory powers under the *Inland Fisheries Act 1995* to regulate, manage, protect freshwater fish and improve fisheries in inland waters.

The responsible Minister is the Minister for Primary Industries and Water, Hon Bryan Green MP, and the supporting agency is the Department of Primary Industries, Parks, Water and Environment.

The IFS manages Tasmania's inland fisheries for the benefit of anglers and the Tasmanian community. This requires management of:

- Tasmanian inland recreational fisheries;
- inland commercial fisheries and associated aquaculture industries; and
- conservation of native fish and eradication of pest fish.

IFS is headquartered at New Norfolk and has 25 full-time equivalent staff with the majority of these located at New Norfolk.

This chapter provides the IFS's financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information on the IFS is provided at www.ifs.tas.gov.au.

MAJOR INITIATIVES

The major initiatives for the IFS include:

- continuing a number of projects to develop and improve angler access to lakes, rivers and streams throughout the State with particular emphasis on the Mersey, Tyenna and Derwent Rivers and the establishment of public access to Lake Fergus;
- continuing and reinforcing the extensive work completed to date in the eradication of carp in Lake Sorell. There is currently a window of opportunity to make some real gains in this project that requires significant effort over the next two years; and
- continuation of the stocking program that focuses on the recovery of fisheries that were seriously affected by the long period of drought and other fisheries that require supplementation.

DETAILED BUDGET STATEMENTS

Table 24.1: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Fines and Regulatory Fees	1 654	1 766	1 814	1 864	1 915
Interest Revenue	92	130	135	140	145
Grants ¹	1 201	1 611	1 201	1 201	1 201
Sales of Goods and Services	855	741	761	781	801
	3 802	4 248	3 911	3 986	4 062
Less Expenses					
Employee Entitlements ²	1 935	1 872	1 932	1 971	2 012
Superannuation	202	198	202	207	212
Depreciation and Amortisation	221	225	230	250	250
Supplies and Consumables ¹	1 247	1 866	1 500	1 544	1 589
Other Expenses	130	126	130	133	136
	3 735	4 287	3 994	4 105	4 199
Plus Gains/(Losses)
Equals OPERATING RESULT	67	(39)	(83)	(119)	(137)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets ³	160	468	140	170	170
Other Non-Owner Movements in Equity
	160	468	140	170	170
Equals COMPREHENSIVE INCOME	227	429	57	51	33

Notes:

1. The increase in Grants and Supplies and Consumables in 2012-13 reflects additional funding under the Caring for our Country program for the carp eradication program at Lake Sorell.
2. The decrease in Employee Entitlements in 2012-13 reflects the permanent reduction of three positions in 2011 and a further position in 2012.
3. The increase in Revaluations of Non-Financial Assets reflects the value of assets held by IFS.

Table 24.2: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	1 558	1 549	1 598	1 629	1 640
Receivables ¹	166	77	77	77	77
Other Financial Assets	16	18	21	20
	1 724	1 642	1 693	1 727	1 737
Non-Financial Assets					
Land and Buildings	3 185	3 308	3 308	3 308	3 308
Plant and Equipment ²	677	1 130	1 080	1 040	1 000
Investment Property ³	1 745	2 745	2 745	2 745	2 745
	5 607	7 183	7 133	7 093	7 053
Total Assets	7 331	8 825	8 826	8 820	8 790
Liabilities					
Employee Entitlements ⁴	492	260	280	300	320
Payables ⁵	350	335	259	182	99
Other Financial Liabilities	23
Total Liabilities	865	595	539	482	419
NET ASSETS	6 466	8 230	8 287	8 338	8 371
Equity					
Accumulated Funds ⁶	4 302	2 144	2 061	1 942	1 805
Asset Revaluation Reserve ⁷	2 164	2 886	3 026	3 196	3 366
Other Equity ⁶	3 200	3 200	3 200	3 200
Total Equity	6 466	8 230	8 287	8 338	8 371

Notes:

1. The decrease in Receivables in 2012-13 reflects the reduction in consultancy work undertaken and improved debtor management.
2. The increase in Plant and Equipment in 2012-13 reflects the replacement of motor vehicles.
3. The increase in Investment Property in 2012-13 reflects the reinvestment of proceeds from the sale of the Lampton Avenue property in 2011-12.
4. The decrease in Employee Entitlements in 2012-13 reflects the permanent reduction of three positions in 2011 and a further position in 2012.
5. The decrease in Payables reflects the change in net GST position.
6. The movements in Accumulated Funds and Other Equity represent an accounting reclassification to reflect contributed capital at the time of formation of IFS. This contributed capital is in addition to the gain on the sale of the Lampton Avenue property.
7. The increase in Asset Revaluation Reserve reflects the value of assets held by IFS.

Table 24.3: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Fines and Regulatory Fees	1 654	1 766	1 814	1 864	1 915
Interest Received	92	130	135	140	145
Grants ¹	1 201	1 611	1 201	1 201	1 201
Sales of Goods and Services	855	741	761	781	801
GST Receipts	171	74	76	78	80
	3 973	4 322	3 987	4 064	4 142
Cash Paid					
Employee Entitlements ²	(1 935)	(1 872)	(1 932)	(1 971)	(2 012)
Superannuation ²	(202)	(198)	(202)	(207)	(212)
Supplies and Consumables ¹	(1 247)	(1 866)	(1 500)	(1 544)	(1 589)
GST Payments	(160)	(150)	(154)	(158)	(162)
Other Payments	(130)	(126)	(130)	(133)	(136)
	(3 674)	(4 212)	(3 918)	(4 013)	(4 111)
Net Cash Flows from Operating Activities	299	110	69	51	31
Cash Flows from Investing Activities					
Sale of Fixed Assets	80	80	80	80	80
Purchase of Fixed Assets ³	(100)	(615)	(100)	(100)	(100)
Net Cash Flows from Investing Activities	(20)	(535)	(20)	(20)	(20)
Net Increase/(Decrease) in Cash Held	279	(425)	49	31	11
Cash at the Beginning of the Year	1 279	1 974	1 549	1 598	1 629
Cash at the End of the Year	1 558	1 549	1 598	1 629	1 640

Notes:

1. The increase in Grants and Supplies and Consumables in 2012-13 reflects additional funding under the Caring for our Country program for the carp eradication program at Lake Sorell.
2. The decrease in Employee Entitlements in 2012-13 reflects the permanent reduction of three positions in 2011 and a further position in 2012.
3. The movements in Purchase of Fixed Assets reflect the reinvestment of proceeds from the sale of property and the replacement of motor vehicles.

25 MARINE AND SAFETY TASMANIA

AUTHORITY OUTLINE

Marine and Safety Tasmania (MAST) seeks to be widely recognised as a proactive, approachable and knowledgeable organisation that performs the functions required under the *Marine and Safety Authority Act 1997*. These functions are to:

- ensure safe operations of vessels;
- provide and manage marine facilities; and
- manage environmental issues relating to vessels.

The responsible Minister for MAST is the Minister for Infrastructure, Hon David O'Byrne MP, and the supporting agency is the Department of Infrastructure, Energy and Resources.

This chapter provides MAST's financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information on MAST is provided at www.mast.tas.gov.au.

MAJOR INITIATIVES

Table 25.1 provides a summary of the Budget and Forward Estimate allocations for the major initiatives.

Table 25.1: Major Initiatives Statement

	2012-13	2013-14	2014-15	2015-16
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Boating Facilities and Services	1 919	1 926	1 988	1 941
Jetty Infrastructure	826	789	803	715

Boating Facilities and Services

The funding of community projects under the Recreational Boating Fund will continue during 2012-13, with \$1.9 million being made available for the upgrade of recreational boating facilities and services. Projects are funded from revenue received from the registration of recreational vessels and licensing of operators.

Jetty Infrastructure

A comprehensive preventative maintenance program will continue on important marine infrastructure including navigation aids, jetties and breakwaters. It is estimated that \$826 000 will be spent on this maintenance program during 2012-13.

DETAILED BUDGET STATEMENTS

Table 25.2: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Interest Revenue	264	165	139	141	119
Grants	1 050	1 050	1 050	1 050	1 050
Sales of Goods and Services	5 079	4 482	3 848	5 586	4 800
	6 393	5 697	5 037	6 777	5 969
Less Expenses					
Employee Entitlements	1 612	1 730	1 774	1 818	1 887
Superannuation	306	291	298	305	317
Depreciation and Amortisation	923	909	903	867	867
Supplies and Consumables	3 621	4 156	4 175	4 367	4 185
	6 462	7 086	7 150	7 357	7 256
Equals OPERATING RESULT	(69)	(1 389)	(2 113)	(580)	(1 287)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(69)	(1 389)	(2 113)	(580)	(1 287)

Notes:

1. The decrease in Sales of Goods and Services in 2012-13 and 2013-14 reflects the timing of recreational boating licences, which occur every three years.
2. The increases in Supplies and Consumables reflect planned repairs to the Cygnet Jetty and the resumption of dredging at the St Helens bar way.

Table 25.3: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	3 036	2 317	1 224	1 628	1 325
Receivables	91	118	112	113	101
Other Financial Assets	85	86	98	99	97
	3 212	2 521	1 434	1 840	1 523
Non-Financial Assets					
Infrastructure	21 974	21 652	20 732	19 812	18 892
Plant and Equipment	620	42	12	12	12
	22 594	21 694	20 744	19 824	18 904
Total Assets	25 806	24 215	22 178	21 664	20 427
Liabilities					
Employee Entitlements	653	685	699	742	770
Payables	410	155	212	248	267
Other Liabilities	185	141	146	133	136
Total Liabilities	1 248	981	1 057	1 123	1 173
NET ASSETS	24 558	23 234	21 121	20 541	19 254
Equity					
Accumulated Funds	3 210	1 886	(227)	(807)	(2 094)
Asset Revaluation Reserve	11 409	11 409	11 409	11 409	11 409
Other Equity	9 939	9 939	9 939	9 939	9 939
Total Equity	24 558	23 234	21 121	20 541	19 254

Notes:

1. The decreases in Cash and Deposits reflect the draw-down of funding from recreational licence renewals.
2. The decrease in Plant and Equipment reflects an updated estimate of Plant and Equipment.
3. The decrease in Payables reflects expected timing for the completion of projects late in 2012.
4. The decreases in Accumulated Funds relates to the anticipated operating deficits that will be incurred in the years following the triennial recreational boating licence renewal period.

Table 25.4: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Interest Received	264	165	139	141	119
Grants	1 050	1 050	1 050	1 050	1 050
Sales of Goods and Services	5 079	4 482	3 848	5 586	4 800
GST Receipts	146	551	551	551	551
	6 539	6 248	5 588	7 328	6 520
Cash Paid					
Employee Entitlements	(1 612)	(1 730)	(1 774)	(1 818)	(1 887)
Superannuation	(306)	(291)	(298)	(305)	(317)
Supplies and Consumables	(3 621)	(4 156)	(4 175)	(4 367)	(4 185)
GST Payments	(19)	(424)	(424)	(424)	(424)
	(5 558)	(6 601)	(6 671)	(6 914)	(6 813)
Net Cash Flows from Operating Activities	981	(353)	(1 083)	414	(293)
Cash Flows from Investing Activities					
Purchase of Fixed Assets	(1 010)	(10)	(10)	(10)	(10)
Net Cash Flows from Investing Activities	(1 010)	(10)	(10)	(10)	(10)
Net Increase/(Decrease) in Cash Held	(29)	(363)	(1 093)	404	(303)
Cash at the Beginning of the Year	3 065	2 680	2 317	1 224	1 628
Cash at the End of the Year	3 036	2 317	1 224	1 628	1 325

Notes:

1. The decrease in Sales of Goods and Services in 2012-13 and 2013-14 reflects the timing of recreational boating licences, which occur every three years.
2. The increase in GST Receipts reflects an updated estimate of GST Receipts.
3. The increases in Supplies and Consumables reflect planned repairs to the Cygnet Jetty and the resumption of dredging at the St Helens bar way.
4. The increase in GST Payments reflects an updated estimate of GST Payments.
5. The decrease in the Purchase of Fixed Assets reflects the completion of the Pirates Bay Jetty Replacement.

26 ROYAL TASMANIAN BOTANICAL GARDENS

AUTHORITY OUTLINE

The Royal Tasmanian Botanical Gardens (RTBG) is a Statutory Authority, governed by the *Royal Tasmanian Botanical Gardens Act 2002*. The RTBG Board, comprising seven members, is appointed by the Minister and is responsible for managing, conserving and enhancing the RTBG in accordance with the Act.

The responsible Minister is the Minister for Environment, Parks and Heritage, Hon Brian Wightman MP, and the supporting agency is the Department of Primary Industries, Parks, Water and Environment.

The vision of the RTBG is to create and maintain an exceptional garden that enriches Tasmania's social and cultural life, educates the community about the importance of plants and contributes to the conservation of the flora of Tasmania and the world.

The mission of the RTBG is to:

- act as an ex-situ repository for species of conservation significance and participate in other conservation programs aimed at preserving bio-diversity in the world;
- incorporate plants of an economic value to the community;
- create and maintain core/priority plant collections based on Tasmania's flora and associated cool climate flora from the southern hemisphere;
- maintain the Gardens in a manner that recognises and interprets the layered history of the site from Aboriginal times through to the present;
- maintain identified heritage collections of plants that are of State, national and international significance; and
- manage the place in a manner that respects its important landscape and sense of place values.

This chapter provides the RTBG's financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information on the RTBG is provided at www.rtbg.tas.gov.au.

MAJOR INITIATIVES

The major initiatives for the RTBG include:

- continuing to implement the recommendations arising from the *RTBG Strategic Master Plan 2008* and its associated plans including the *RTBG Living Collections Plan 2008*, the *RTBG Conservation Management Plan 2008*, and the *RTBG Thematic Plan 2008* developed in accordance with the *Royal Tasmanian Botanical Gardens Act 2002*;
- the ongoing operation of the Tasmanian Seed Conservation Centre and expansion of its associated research projects in partnership with the Royal Botanic Gardens Kew in London; Department of Primary Industries, Parks, Water and Environment; University of Tasmania; and the Tasmanian Museum and Art Gallery Herbarium;
- ongoing development and delivery of innovative, high quality niche education and training opportunities, including the introduction of nationally accredited horticulture training;
- developing and implementing strategies aimed at increasing donations and self-generated revenue;
- continuing to implement recommendations from the *RTBG Living Collections Plan 2008*, including the continuation of a Tree Management and Maintenance Plan to address both short and long-term issues associated with the living collections; and
- contributing to the implementation of the *National Strategy and Action Plan for Climate Change Adaptation by Australia's Botanic Gardens* in conjunction with other members of the Council of Heads of Australian Botanic Gardens.

DETAILED BUDGET STATEMENTS

Table 26.1: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Interest Revenue	65	70	70	70	70
Grants	2 448	2 467	2 478	2 519	2 574
Sales of Goods and Services ¹	1 419	1 927	2 018	2 117	2 220
Other Revenue ²	55	214	225	236	248
	3 987	4 678	4 791	4 942	5 112
Less Expenses					
Employee Entitlements ³	2 027	2 534	2 635	2 721	2 769
Superannuation	229	258	268	279	290
Depreciation and Amortisation	410	505	505	505	505
Supplies and Consumables	1 694	1 767	1 814	1 851	1 860
Other Expenses ⁴	129	134	140	145
	4 360	5 193	5 356	5 496	5 569
Plus Gains/(Losses)					
Gain (Loss) on Sale of Non-Financial Assets	35	10	10
	35	10	10
Equals OPERATING RESULT	(373)	(515)	(530)	(544)	(447)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(373)	(515)	(530)	(544)	(447)

Notes:

1. The increase in Sales of Goods and Services in 2012-13 reflects the commencement of a number of new Learning and Community projects.
2. The increase in Other Revenue in 2012-13 reflects an estimated increase in donations.
3. The increase in Employee Entitlements in 2012-13 reflects the cancellation of a staff redeployment strategy and timing delays associated with staff reduction strategies.
4. The increase in Other Expenses in 2012-13 reflects the reclassification of payroll tax expenditure.

Table 26.2: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits	10	173	103	10	10
Receivables	34	36	37	39	41
Other Financial Assets	3	3	3	3	3
	47	212	143	52	54
Non-Financial Assets					
Land and Buildings	7 681	7 193	7 013	6 833	6 653
Infrastructure	7 427	7 015	6 745	6 475	6 205
Plant and Equipment	121	117	97	87	77
Other Non-Financial Assets	103	107	112	118	124
	15 332	14 432	13 967	13 513	13 059
Total Assets	15 379	14 644	14 110	13 565	13 113
Liabilities					
Employee Entitlements	513	485	475	465	455
Payables	136	173	179	188	193
Total Liabilities	649	658	654	653	648
NET ASSETS	14 730	13 986	13 456	12 912	12 465
Equity					
Accumulated Funds	(33)	(538)	(1 068)	(1 612)	(2 059)
Asset Revaluation Reserve	14 763	14 524	14 524	14 524	14 524
Total Equity	14 730	13 986	13 456	12 912	12 465

Table 26.3: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Interest Received	63	70	70	70	70
Grants	2 448	2 467	2 478	2 519	2 574
Sales of Goods and Services ¹	1 418	1 939	2 033	2 131	2 234
GST Receipts	150	193	203	213	223
Other Receipts ²	55	194	204	214	225
	4 134	4 863	4 988	5 147	5 326
Cash Paid					
Employee Entitlements ³	(2 034)	(2 544)	(2 646)	(2 730)	(2 780)
Superannuation	(229)	(258)	(268)	(279)	(290)
Supplies and Consumables	(1 709)	(1 760)	(1 807)	(1 843)	(1 853)
GST Payments	(150)	(193)	(203)	(213)	(223)
Other Payments ⁴	(129)	(134)	(140)	(145)
	(4 122)	(4 884)	(5 058)	(5 205)	(5 291)
Net Cash Flows from Operating Activities	12	(21)	(70)	(58)	35
Cash Flows from Investing Activities					
Sale of Fixed Assets	9	50	15	15
Purchase of Fixed Assets	(50)	(50)	(50)	(50)	(50)
Net Cash Flows from Investing Activities	(41)	(50)	(35)	(35)
Net Increase/(Decrease) in Cash Held	(29)	(71)	(70)	(93)
Cash at the Beginning of the Year	39	244	173	103	10
Cash at the End of the Year	10	173	103	10	10

Notes:

1. The increase in Sales of Goods and Services in 2012-13 reflects the commencement of a number of new Learning and Community projects.
2. The increase in Other Receipts in 2012-13 reflects an estimated increase in donations.
3. The increase in Employee Entitlements in 2012-13 reflects the cancellation of a staff redeployment strategy and timing delays associated with staff reduction strategies.
4. The increase in Other Payments in 2012-13 reflects the reclassification of payroll tax expenditure.

27 STATE FIRE COMMISSION

AUTHORITY OUTLINE

The State Fire Commission's primary purpose is to minimise the social, economic and environmental impact of fire on the Tasmanian community. This is pursued through the provision of a rapid and effective response to emergencies and through the delivery of a broad range of fire prevention and safety programs.

The Commission is also responsible for:

- road accident rescue (in Hobart, Launceston, Burnie, Devonport and surrounding areas);
- managing incidents involving hazardous materials;
- providing an Urban Search and Rescue capability to manage the rescue of people from collapsed buildings and structures; and
- providing a rescue/mitigation response to terrorist incidents involving chemical, biological and radiological agents.

The State Fire Commission reports to the Minister for Police and Emergency Management, the Hon David O'Byrne MP, and the supporting agency is the Department of Police and Emergency Management. The Commission delivers all of its services through its operational arm, the Tasmania Fire Service.

This chapter provides the State Fire Commission's financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information on the Commission can be found at www.fire.tas.gov.au.

MAJOR INITIATIVES

Table 27.1 provides a summary of the Budget and Forward Estimate allocations for the major initiatives.

Table 27.1: Major Initiatives Statement

	2012-13	2013-14	2014-15	2015-16
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Communications Replacement Program	390	378	308	320
Community Education and Awareness Program	50
Community Fire Protection Planning Program	212
Fire Fighting Appliance Replacement Program	150	2 600	3 200	3 200
Fire Station Build Program	740	715	1 165	770
Information Technology Replacement Program	758	594	430	390

Communications Replacement Program

The second year of the major communication networks five year project includes the replacement of ageing paging system infrastructure (paging transmitters and associated links) across the State. This ensures that high availability and serviceability for these critical systems is maintained in 2012-13. The base radio replacement project will continue in its second year of a five-year program. This project replaces radio network infrastructure and equipment across the State ensuring that critical systems maintain high availability and serviceability.

Community Education and Awareness Program

2012-13 is the final year of a three-year Community Education and Awareness Program to support the production of education and awareness materials, community maps for local level education and awareness activities at a total cost of \$300 000.

Community Fire Protection Planning Program

The three-year Community Fire Protection Planning Program commenced in 2009-10 and provides a total of \$1.3 million to enable the appointment of a community planner in each of the three regions. These community planners continue to support local brigades and oversee the development of Community Protection Plans, as well as supporting community-based promotion and education.

Fire Fighting Appliance Replacement Program

The Commission's major capital priority is its Fire Fighting Appliance Replacement Program. Over the past few years this program has enabled the replacement of a significant number of older appliances. The new vehicles, which are purpose designed and built locally, provide greater safety and efficiency for brigades responding to fires.

Fire Station Build Program

The Fire Station Build Program continues to be an important priority for the Commission. In 2012-13, \$740 000 has been allocated for the construction of fire stations at Collinsvale, Oatlands, Grassy and Tomahawk. Upgrades are also planned for fire stations at Franklin, Rocherlea, Launceston, Prospect, Lackrana, Memana, Branxholm and St Helens.

Information Technology Replacement Program

An allocation of \$758 000 has been provided in 2012-13 to enable the Commission to replace outdated information technology infrastructure including upgrades of the Storage Area Network, blade server infrastructure and “end of life” servers for the Tasmanian Fire Service’s operational systems.

Emergency Services Support Review

The Department of Police and Emergency Management and Department of Health and Human Services will play an important role in an across agency review of emergency services support functions. This Review, which will involve Tasmania Police, Tasmania Fire Service, Ambulance Tasmania and the State Emergency Service, will seek to identify:

- areas of duplication in support functions within the Tasmanian Government’s emergency services sector; and
- opportunities to reduce or eliminate duplication, while maintaining or increasing operational effectiveness.

Support functions that will be the focus of the Review will include:

- fleet and facilities management;
- information technology infrastructure and systems;
- corporate administration and support; and
- volunteer support.

DETAILED BUDGET STATEMENTS

Table 27.2: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Fire Service Levies ¹	54 683	56 724	58 267	60 214	62 230
Fines and Regulatory Fees	170	180	185	185	191
Interest Revenue	180	200	180	180	160
Grants ²	3 320	3 611	3 348	3 348	3 348
Sales of Goods and Services	5 410	5 514	5 607	5 554	5 638
Other Revenue	838	868	898	930	960
	64 601	67 097	68 485	70 411	72 527
Less Expenses					
Employee Entitlements ³	35 759	37 383	37 719	38 334	39 489
Superannuation	4 257	4 694	4 791	4 875	5 014
Depreciation and Amortisation	5 132	5 326	5 484	5 645	5 645
Borrowing Costs	350	440	450	460	470
Supplies and Consumables ⁴	16 347	17 684	18 183	18 713	19 238
Other Expenses	3 464	3 415	3 490	3 563	3 675
	65 309	68 942	70 117	71 590	73 531
Plus Gains/(Losses)
Equals OPERATING RESULT	(708)	(1 845)	(1 632)	(1 179)	(1 004)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets
Other Non-Owner Movements in Equity
Equals COMPREHENSIVE INCOME	(708)	(1 845)	(1 632)	(1 179)	(1 004)

Notes:

1. Fire Service Levies reflects revenue received from the Fire Service Contribution, Insurance Fire Levy and Motor Vehicle Fire Levy.
2. The increase in Grants in 2012-13 reflects revenue received from the Australian Government for helicopter use, partially offset by a reduction in other Australian Government grants.
3. The increase in Employee Entitlements reflects the recruitment of 12 new firefighters, general award increases and additional salary costs for the Strategic Fuel Management Project.
4. The increase in Supplies and Consumables reflects additional costs incurred for helicopter use and the Strategic Fuel Management Program.

Table 27.3: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	8 087	6 834	5 540	4 183	3 424
Receivables	1 960	2 067	2 129	2 193	2 259
Other Financial Assets	1 917	2 300	2 238	2 287	2 400
	11 964	11 201	9 907	8 663	8 083
Non-Financial Assets					
Land and Buildings	52 513	54 067	53 853	54 075	53 902
Plant and Equipment	42 398	45 026	44 902	44 858	44 786
Other Non-Financial Assets	1 700	1 721	1 773	1 826	1 879
	96 611	100 814	100 528	100 759	100 567
Total Assets	108 575	112 015	110 435	109 422	108 650
Liabilities					
Borrowings	4 698	4 698	4 698	4 698	4 698
Superannuation ²	3 809	3 809	3 809	3 809
Employee Entitlements	11 243	11 176	11 400	11 628	11 860
Payables ³	3 006	4 101	3 929	3 867	3 867
Other Liabilities ²	5 529
Total Liabilities	24 476	23 784	23 836	24 002	24 234
NET ASSETS	84 099	88 231	86 599	85 420	84 416
Equity					
Accumulated Funds	69 809	73 027	71 395	70 216	69 212
Asset Revaluation Reserve	14 290	15 204	15 204	15 204	15 204
Total Equity	84 099	88 231	86 599	85 420	84 416

Notes:

1. The decrease in Cash and Deposits reflects an increase in operating costs and a continuation of the Commission's Capital Expenditure Program.
2. The increase in Superannuation and the corresponding decrease in Other Liabilities reflect a more accurate classification of the Superannuation liability.
3. The increase in Payables reflects a more accurate estimate of the average payables liability at year end.

Table 27.4: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Fire Service Levies ¹	54 683	56 724	58 267	60 214	62 230
Fines and Regulatory Fees	170	180	185	185	191
Interest Received	180	200	180	180	160
Grants ²	3 320	3 611	3 348	3 348	3 348
Sales of Goods and Services	5 410	5 514	5 607	5 554	5 638
Other Receipts	838	868	898	930	960
	64 601	67 097	68 485	70 411	72 527
Cash Paid					
Employee Entitlements ³	(35 759)	(37 383)	(37 719)	(38 334)	(39 489)
Superannuation	(4 257)	(4 694)	(4 791)	(4 875)	(5 014)
Borrowing Costs	(350)	(440)	(450)	(460)	(470)
Supplies and Consumables ⁴	(16 347)	(17 684)	(18 183)	(18 713)	(19 238)
Other Payments	(3 464)	(3 415)	(3 490)	(3 563)	(3 675)
	(60 177)	(63 616)	(64 633)	(65 945)	(67 886)
Net Cash Flows from Operating Activities	4 424	3 481	3 852	4 466	4 641
Cash Flows from Investing Activities					
Sale of Fixed Assets	800	300	300	300	300
Purchase of Fixed Assets	(5 835)	(5 618)	(5 446)	(6 123)	(5 700)
Net Cash Flows from Investing Activities	(5 035)	(5 318)	(5 146)	(5 823)	(5 400)
Net Increase/(Decrease) in Cash Held	(611)	(1 837)	(1 294)	(1 357)	(759)
Cash at the Beginning of the Year	8 698	8 671	6 834	5 540	4 183
Cash at the End of the Year	8 087	6 834	5 540	4 183	3 424

Notes:

1. Fire Service Levies reflects cash received from the Fire Service Contribution, Insurance Fire Levy and Motor Vehicle Fire Levy.
2. The increase in Grants in 2012-13 reflects cash received from the Australian Government for helicopter use, partially offset by a reduction in other Australian Government grants.
3. The increase in Employee Entitlements reflects the recruitment of 12 new firefighters, general award increases and additional salary costs for the Strategic Fuel Management Project.
4. The increase in Supplies and Consumables reflects additional costs incurred for helicopter use and the Strategic Fuel Management Program.

28 THE TASMANIAN SKILLS INSTITUTE

AUTHORITY OUTLINE

The Tasmanian Skills Institute provides workforce skills development services to Tasmanian employers and their employees. The scope of training provided by the Skills Institute covers the major trade, technical and vocational occupational groups in the Tasmanian workforce.

Training is conducted at client worksites in all parts of the State and at training centres in Hobart, Clarence, Claremont, Launceston, Devonport and Burnie. The Tasmanian Skills Institute also operates a mobile training centre.

The Office of the Chief Executive Officer is located in Launceston with approximately 330 full-time equivalent staff located at the major centres around the State.

The Board of the Tasmanian Skills Institute is accountable to the Minister for Education and Skills, Hon Nick McKim MP.

This chapter provides the Tasmanian Skills Institute's financial information for 2012-13 and over the Forward Estimates period (2013-14 to 2015-16). Further information about the Tasmanian Skills Institute is provided at www.skillsinstitute.com.au.

MAJOR INITIATIVES

The major initiatives for the Skills Institute include:

- continuing to adapt the organisation to ensure that it is operating effectively and efficiently in a training market;
- building strong, purposeful and beneficial relationships with the State's employers centred on connecting learning with the workplace; and
- establishing a financial structure to ensure sound business operations in a competitive training market with diverse funding streams.

DETAILED BUDGET STATEMENTS

Table 28.1: Income Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue					
Grants	27 213	26 199	26 545	26 895	27 250
Sales of Goods and Services ¹	15 393	11 385	13 020	13 414	13 763
Other Revenue	80
	42 686	37 584	39 565	40 309	41 013
Less Expenses					
Employee Entitlements ²	26 503	23 101	22 607	22 935	23 641
Superannuation ²	3 260	2 410	2 390	2 523	2 605
Depreciation and Amortisation	2 797	4 164	4 164	4 164	4 164
Borrowing Costs ³	148	103	33
Supplies and Consumables ⁴	7 723	10 406	11 697	11 838	11 977
Other Expenses	1 816	1 336	1 325	1 399	1 444
	42 099	41 565	42 286	42 892	43 831
Equals OPERATING RESULT	587	(3 981)	(2 721)	(2 583)	(2 818)
Plus Other Movements in Equity					
Revaluations of Non-Financial Assets	1	(2)	1
Other Non-Owner Movements in Equity
	1	(2)	1
Equals COMPREHENSIVE INCOME	587	(3 980)	(2 723)	(2 582)	(2 818)

Notes:

1. The decrease in Sales of Goods and Services in 2012-13 reflects a more accurate estimate of the expected revenue to be received by the Institute.
2. The decrease in Employee Entitlements and Superannuation reflects the implementation of a targeted voluntary redundancy program to reduce expenditure within the Institute.
3. The increase in Borrowing Costs reflects loan interest payments to be made by the Institute on a loan provided from the Targeted Voluntary Redundancy Program provision held within Finance-General.
4. The increase in Supplies and Consumables reflects a more accurate estimate based on 2011-12 actual expenditure.

Table 28.2: Balance Sheet as at 30 June

	2012	2013	2014	2015	2016
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial Assets					
Cash and Deposits ¹	206	163	313	1 636
Receivables	1 927	1 701	1 713	1 772	1 822
Other Financial Assets	137	47	47	47	47
	2 064	1 954	1 923	2 132	3 505
Non-Financial Assets					
Land and Buildings	89 392	90 832	86 896	82 960	79 024
Plant and Equipment	5 472	4 849	4 621	4 393	4 165
Other Non-Financial Assets	118	118	118	118
	94 864	95 799	91 635	87 471	83 307
Total Assets	96 928	97 753	93 558	89 603	86 812
Liabilities					
Borrowings ²	2 970	1 467
Employee Entitlements	4 627	4 341	4 362	4 447	4 464
Payables	823	805	815	824	834
Other Liabilities ¹	282
Total Liabilities	5 732	8 116	6 644	5 271	5 298
NET ASSETS	91 196	89 637	86 914	84 332	81 514
Equity					
Accumulated Funds	2 863	(1 635)	(4 356)	(6 939)	(9 757)
Asset Revaluation Reserve	562	560	561	561
Other Equity	88 333	90 710	90 710	90 710	90 710
Total Equity	91 196	89 637	86 914	84 332	81 514

Notes:

1. The movement in Cash and Deposits and Other Liabilities reflects revised estimates based on the actual 30 June 2011 balances.
2. The increase in Borrowings reflects a loan provided to the Institute from the Targeted Voluntary Redundancy Program provision held within Finance-General.

Table 28.3: Cash Flow Statement

	2011-12	2012-13	2013-14	2014-15	2015-16
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities					
Cash Received					
Grants	27 213	26 199	26 545	26 895	27 250
Sales of Goods and Services ¹	15 034	11 442	13 007	13 356	13 712
GST Receipts	1 157	1 218	1 300	1 325	1 350
	43 404	38 859	40 852	41 576	42 312
Cash Paid					
Employee Entitlements ²	(26 779)	(23 778)	(23 013)	(23 339)	(24 183)
Superannuation ²	(3 294)	(2 446)	(2 469)	(2 560)	(2 600)
Borrowing Costs ³	(148)	(103)	(33)
Supplies and Consumables	(10 340)	(10 208)	(11 449)	(11 584)	(11 720)
GST Payments	(1 157)	(978)	(992)	(1 015)	(1 042)
Other Payments	(1 834)	(1 365)	(1 366)	(1 428)	(1 444)
	(43 404)	(38 923)	(39 392)	(39 959)	(40 989)
Net Cash Flows from Operating Activities	(64)	1 460	1 617	1 323
Cash Flows from Financing Activities					
Net Borrowings ⁴	60	(1 503)	(1 467)
Net Cash Flows from Financing Activities	60	(1 503)	(1 467)
Net Increase/(Decrease) in Cash Held	(4)	(43)	150	1 323
Cash at the Beginning of the Year	210	206	163	313
Cash at the End of the Year	206	163	313	1 636

Notes:

1. The decrease in Sales of Goods and Services in 2012-13 reflects a more accurate estimate of the expected revenue to be received by the Institute.
2. The decrease in Employee Entitlements and Superannuation reflects the implementation of a targeted voluntary redundancy program to reduce expenditure within the Institute.
3. The increase in Borrowing Costs reflects loan interest payments to be made by the Institute on a loan provided from the Targeted Voluntary Redundancy Program provision held within Finance-General.
4. The increase in Net Borrowings reflects loan payments made by the Institute on a loan provided from the Targeted Voluntary Redundancy Program provision held within Finance-General.

