



P A R L I A M E N T O F T A S M A N I A

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# Government Services

**Budget Paper No 2**

**Volume 2**

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Presented by

Hon Peter Gutwein MP, Treasurer, for the information of  
Honourable Members, on the occasion of the Budget, 2015-16

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## Useful 2015-16 Budget and Government Websites

<a href="http://www.premier.tas.gov.au/budget_2015">www.premier.tas.gov.au/budget_2015</a>	Contains the 2015-16 Budget Paper documents and related information including Budget Fact Sheets and Government Media Releases.
<a href="http://www.treasury.tas.gov.au">www.treasury.tas.gov.au</a>	Contains the 2015-16 Budget Papers and Budget Paper archives.
<a href="http://www.tas.gov.au">www.tas.gov.au</a>	Provides links to the websites of Tasmanian public sector entities.
<a href="http://www.service.tas.gov.au">www.service.tas.gov.au</a>	Provides a comprehensive entry point to Government services in Tasmania.

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# PART 2:

## AGENCIES

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# 12 HOUSE OF ASSEMBLY

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## AGENCY OUTLINE

The Office of the Clerk of the House of Assembly provides services through the provision of advisory, procedural, research and administrative support to the House of Assembly, its committees, the Speaker of the House and Members generally.

This chapter provides financial information about the Outputs to be delivered by the House of Assembly in 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information about the House of Assembly is provided at [www.parliament.tas.gov.au](http://www.parliament.tas.gov.au).

## KEY DELIVERABLES

The major focus for the House of Assembly in 2015-16 is the continuation of service delivery, in an efficient and timely manner to the House and its Committees in their constitutional roles.

# OUTPUT INFORMATION

Outputs of the House of Assembly are provided under the following Output Groups:

- Output Group 1 - House of Assembly Support Services; and
- Output Group 2 - Payments Administered by the House of Assembly.

Table 12.1 provides an Output Group Expense Summary for the House of Assembly.

**Table 12.1: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - House of Assembly Support Services</b>					
1.1 House of Assembly Support Services <sup>1</sup>	2 184	2 326	2 395	2 444	2 493
1.2 Select Committee Support Services	6	6	6	6	6
1.3 Investigatory Committee Support Services	107	108	110	112	114
	<b>2 297</b>	<b>2 440</b>	<b>2 511</b>	<b>2 562</b>	<b>2 613</b>
<b>Output Group 2 - Payments Administered by the House of Assembly</b>					
2.1 Payments Administered by the House of Assembly	5 390	5 424	5 532	5 643	5 738
	<b>5 390</b>	<b>5 424</b>	<b>5 532</b>	<b>5 643</b>	<b>5 738</b>
<b>TOTAL</b>	<b>7 687</b>	<b>7 864</b>	<b>8 043</b>	<b>8 205</b>	<b>8 351</b>

Note:

1. The increase in 2015-16 reflects the provision of additional funding of \$211 000 for parliamentary processes.

## Output Group 1: House of Assembly Support Services

### *1.1 House of Assembly Support Services*

This Output provides for the effective and lawful operation of the House and its committees, the fulfilment of statutory requirements, the promotion of the role of the Parliament and the provision of written and oral advice.

### *1.2 Select Committee Support Services*

This Output relates to Select Committees appointed by resolution of the House and provides resources to enable the committees to address the terms of reference specified in their appointment.

### *1.3 Investigatory Committee Support Services*

This Output provides a Committee Secretariat and resources for Investigatory Committees to enable Committees to address the terms of reference of matters referred by the House.

## Output Group 2: Payments Administered by the House of Assembly

### *2.1 Payments Administered by the House of Assembly*

This Output relates to the payment of salaries and allowances as prescribed by legislation.

# DETAILED BUDGET STATEMENTS

Table 12.2: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	7 633	7 882	7 988	8 159	8 305
<b>Total revenue and other income from transactions</b>	<b>7 633</b>	<b>7 882</b>	<b>7 988</b>	<b>8 159</b>	<b>8 305</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1</sup>	7 164	7 343	7 525	7 676	7 809
Depreciation and amortisation	37	37	37	37	37
Supplies and consumables	486	484	481	492	505
<b>Total expenses from transactions</b>	<b>7 687</b>	<b>7 864</b>	<b>8 043</b>	<b>8 205</b>	<b>8 351</b>
<b>Net result from transactions (net operating balance)</b>	<b>(54)</b>	<b>18</b>	<b>(55)</b>	<b>(46)</b>	<b>(46)</b>
<b>Net result</b>	<b>(54)</b>	<b>18</b>	<b>(55)</b>	<b>(46)</b>	<b>(46)</b>
<b>Comprehensive result</b>	<b>(54)</b>	<b>18</b>	<b>(55)</b>	<b>(46)</b>	<b>(46)</b>

Note:

1. The increase in Appropriation revenue - recurrent and Employee benefits in 2015-16 reflects the provision of additional funding of \$211 000 for parliamentary processes.

Table 12.3: Revenue from Appropriation by Output

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - House of Assembly Support Services</b>					
1.1 House of Assembly Support Services <sup>1</sup>	2 130	2 344	2 340	2 398	2 447
1.2 Select Committee Support Services	6	6	6	6	6
1.3 Investigatory Committee Support Services	107	108	110	112	114
	<b>2 243</b>	<b>2 458</b>	<b>2 456</b>	<b>2 516</b>	<b>2 567</b>
<b>House of Assembly</b>					
Recurrent Services	2 243	2 458	2 456	2 516	2 567
	<b>2 243</b>	<b>2 458</b>	<b>2 456</b>	<b>2 516</b>	<b>2 567</b>
<b>Reserved by Law</b>					
Members' Committee Fees and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 2012)</i>	31	31	31	31	31
Parliamentary Salaries and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 2012)</i>	4 670	4 704	4 812	4 923	5 018
Travelling Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 2012)</i>	689	689	689	689	689
	<b>5 390</b>	<b>5 424</b>	<b>5 532</b>	<b>5 643</b>	<b>5 738</b>
<b>Total Revenue from Appropriation</b>	<b>7 633</b>	<b>7 882</b>	<b>7 988</b>	<b>8 159</b>	<b>8 305</b>
Revenue from Appropriation	7 633	7 882	7 988	8 159	8 305
	<b>7 633</b>	<b>7 882</b>	<b>7 988</b>	<b>8 159</b>	<b>8 305</b>

Note:

1. The increase in 2015-16 reflects the provision of additional funding of \$211 000 for parliamentary processes.

Table 12.4: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	4	4	4	4	4
Receivables	17	3	3	3	3
	<b>21</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>Non-financial assets</b>					
Property, plant and equipment	66	61	44	27	10
Heritage and cultural assets	1 751	1 795	1 795	1 795	1 795
Other assets	49	20	20	20	20
	<b>1 866</b>	<b>1 876</b>	<b>1 859</b>	<b>1 842</b>	<b>1 825</b>
<b>Total assets</b>	<b>1 887</b>	<b>1 883</b>	<b>1 866</b>	<b>1 849</b>	<b>1 832</b>
<b>Liabilities</b>					
Payables	109	47	47	47	47
Employee benefits <sup>1</sup>	750	638	676	705	734
<b>Total liabilities</b>	<b>859</b>	<b>685</b>	<b>723</b>	<b>752</b>	<b>781</b>
<b>Net assets (liabilities)</b>	<b>1 028</b>	<b>1 198</b>	<b>1 143</b>	<b>1 097</b>	<b>1 051</b>
<b>Equity</b>					
Reserves	885	885	885	885	885
Accumulated funds	143	313	258	212	166
<b>Total equity</b>	<b>1 028</b>	<b>1 198</b>	<b>1 143</b>	<b>1 097</b>	<b>1 051</b>

Note:

1. The decrease in Employee benefits in 2016 reflects revised estimates based on the 30 June 2014 actuals.

Table 12.5: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	7 633	7 882	7 988	8 159	8 305
GST receipts	94	94	94	94	94
<b>Total cash inflows</b>	<b>7 727</b>	<b>7 976</b>	<b>8 082</b>	<b>8 253</b>	<b>8 399</b>
<b>Cash outflows</b>					
Employee benefits <sup>1</sup>	(6 669)	(6 888)	(6 994)	(7 144)	(7 269)
Superannuation	(458)	(490)	(493)	(503)	(511)
GST payments	(94)	(94)	(94)	(94)	(94)
Supplies and consumables	(486)	(484)	(481)	(492)	(505)
<b>Total cash outflows</b>	<b>(7 707)</b>	<b>(7 956)</b>	<b>(8 062)</b>	<b>(8 233)</b>	<b>(8 379)</b>
<b>Net cash from (used by) operating activities</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>	<b>20</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(20)	(20)	(20)	(20)	(20)
<b>Net cash from (used by) investing activities</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

Note:

1. The increase in Appropriation receipts - recurrent and Employee benefits in 2015-16 reflects the provision of additional funding of \$211 000 for parliamentary processes.



# 13 INTEGRITY COMMISSION

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## AGENCY OUTLINE

The Integrity Commission operates under the *Integrity Commission Act 2009* (the Act) and its role is to improve the standard of conduct, propriety and ethics in the public sector through:

- education and training to prevent misconduct and develop resistance to misconduct;
- building the capacity of the public sector to prevent and address misconduct; and
- providing an effective mechanism for misconduct complaints to be addressed.

An important focus for the Integrity Commission is education, advice and prevention of public officer misconduct to strengthen the confidence of Tasmanians in the capacity of the State's public authorities to operate ethically and with propriety.

The Commission also deals with complaints of misconduct which, in some instances, may lead to investigations. The Commission also conducts own motion investigations and has the power to monitor and audit internal investigation processes conducted by public authorities.

The Commission is overseen by a Board that includes the Chief Commissioner, the Ombudsman, the Auditor-General and other members with specialist expertise.

This chapter provides financial information about the Outputs to be delivered by the Integrity Commission in 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information about the Commission is provided at [www.integrity.tas.gov.au](http://www.integrity.tas.gov.au).

## KEY DELIVERABLES

The key initiatives for the Commission include:

- working with the public and key stakeholders to enhance trust and confidence in public authorities within Tasmania;
- working cooperatively with public authorities, other integrity entities and the Parliamentary Standards Commissioner to prevent misconduct and enhance capacity-building in dealing with misconduct;
- educating public authorities and raising public awareness about integrity and ethical conduct; and
- dealing with misconduct issues in a timely, effective and fair way in accordance with the public interest.

The 2014-15 Budget requirement for the Commission to achieve savings over the Budget and Forward Estimates period will require it to focus on areas of the highest priority and achieve considerable efficiencies across all its areas of operation. The original 2014-15 Budget savings requirement has been partly offset by the provision of additional funding in the 2015-16 Budget.

# OUTPUT INFORMATION

The individual Output of the Integrity Commission is provided under:

- Output Group 1 - Integrity Commission.

Table 13.1 provides an Output Group Expense Summary for the Integrity Commission.

**Table 13.1: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Integrity Commission</b>					
1.1 Integrity Commission <sup>1</sup>	2 544	2 486	2 412	2 462	2 511
	<b>2 544</b>	<b>2 486</b>	<b>2 412</b>	<b>2 462</b>	<b>2 511</b>
<b>TOTAL</b>	<b>2 544</b>	<b>2 486</b>	<b>2 412</b>	<b>2 462</b>	<b>2 511</b>

Note:

1. The decrease in expenditure reflects the impact of Budget Savings Strategies required to be implemented in the 2014-15 Budget, partly offset by new funding provided in the 2015-16 Budget for the temporary extension of Board funding (\$43 000 one-off), adjustment of savings requirement (\$71 000 ongoing) and costs associated with conducting an independent review of the Integrity Commission Act, as required by section 106 of the Act (\$60 000 one-off).

## Output Group 1: Integrity Commission

### 1.1 Integrity Commission

This Output provides:

- education and capacity-building for public officers and enhancing public confidence in the integrity and ethical conduct of the public sector;
- preventative and advisory functions to public officers; and
- complaint handling/assessment and the conduct of investigations and inquiries as outlined in the Act.

# DETAILED BUDGET STATEMENTS

Table 13.2: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	2 421	2 390	2 290	2 346	2 395
<b>Total revenue and other income from transactions</b>	<b>2 421</b>	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>
<b>Expenses from transactions</b>					
Employee benefits	1 697	1 673	1 659	1 704	1 748
Depreciation and amortisation	92	92	91	85	85
Supplies and consumables <sup>1</sup>	574	535	476	487	488
Other expenses	181	186	186	186	190
<b>Total expenses from transactions</b>	<b>2 544</b>	<b>2 486</b>	<b>2 412</b>	<b>2 462</b>	<b>2 511</b>
<b>Net result from transactions (net operating balance)</b>	<b>(123)</b>	<b>(96)</b>	<b>(122)</b>	<b>(116)</b>	<b>(116)</b>
<b>Net result</b>	<b>(123)</b>	<b>(96)</b>	<b>(122)</b>	<b>(116)</b>	<b>(116)</b>
<b>Comprehensive result</b>	<b>(123)</b>	<b>(96)</b>	<b>(122)</b>	<b>(116)</b>	<b>(116)</b>

Note:

1. The decrease in Appropriation revenue - recurrent and Supplies and consumables reflects the impact of Budget Savings Strategies required to be implemented in the 2014-15 Budget, partly offset by new funding provided in the 2015-16 Budget for the temporary extension of Board funding (\$43 000 one-off), adjustment of savings requirement (\$71 000 ongoing) and costs associated with conducting an independent review of the Integrity Commission Act, as required by section 106 of the Act (\$60 000 one-off).

Table 13.3: Revenue from Appropriation by Output

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Attorney-General and Minister for Justice</b>					
<b>Output Group 1 - Integrity Commission</b>					
1.1 Integrity Commission <sup>1</sup>	2 421	2 390	2 290	2 346	2 395
	<b>2 421</b>	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>
<b>Integrity Commission</b>					
Total Recurrent Services	2 421	2 390	2 290	2 346	2 395
	<b>2 421</b>	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>
<b>Total Revenue from Appropriation</b>	<b>2 421</b>	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>
Controlled Revenue from Appropriation	2 421	2 390	2 290	2 346	2 395
	<b>2 421</b>	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>

Note:

1. The decrease reflects the impact of Budget Savings Strategies required to be implemented in the 2014-15 Budget, partly offset by new funding provided in the 2015-16 Budget for the temporary extension of Board funding (\$43 000 one-off), adjustment of savings requirement (\$71 000 ongoing) and review costs (\$60 000 one-off).

Table 13.4: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	8	28	28	28	28
Receivables	15	38	38	38	38
	<b>23</b>	<b>66</b>	<b>66</b>	<b>66</b>	<b>66</b>
<b>Non-financial assets</b>					
Property, plant and equipment	15	6	....	....	....
Intangibles	169	139	113	87	61
Other assets	363	315	256	197	138
	<b>547</b>	<b>460</b>	<b>369</b>	<b>284</b>	<b>199</b>
<b>Total assets</b>	<b>570</b>	<b>526</b>	<b>435</b>	<b>350</b>	<b>265</b>
<b>Liabilities</b>					
Payables	12	22	22	22	22
Employee benefits	431	417	448	479	510
<b>Total liabilities</b>	<b>443</b>	<b>439</b>	<b>470</b>	<b>501</b>	<b>532</b>
<b>Net assets (liabilities)</b>	<b>127</b>	<b>87</b>	<b>(35)</b>	<b>(151)</b>	<b>(267)</b>
<b>Equity</b>					
Accumulated funds	127	87	(35)	(151)	(267)
<b>Total equity</b>	<b>127</b>	<b>87</b>	<b>(35)</b>	<b>(151)</b>	<b>(267)</b>

Table 13.5: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent	2 421	2 390	2 290	2 346	2 395
<b>Total cash inflows</b>	<b>2 421</b>	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>
<b>Cash outflows</b>					
Employee benefits	(1 499)	(1 490)	(1 457)	(1 497)	(1 536)
Superannuation	(167)	(173)	(171)	(176)	(181)
Supplies and consumables	(574)	(541)	(476)	(487)	(488)
Other cash payments	(181)	(186)	(186)	(186)	(190)
<b>Total cash outflows</b>	<b>(2 421)</b>	<b>(2 390)</b>	<b>(2 290)</b>	<b>(2 346)</b>	<b>(2 395)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>					
	....	....	....	....	....
<b>Cash and deposits at the beginning of the reporting period</b>					
	8	28	28	28	28
<b>Cash and deposits at the end of the reporting period</b>					
	8	28	28	28	28

# 14 LEGISLATIVE COUNCIL

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## AGENCY OUTLINE

The Governor, the Legislative Council and the House of Assembly together constitute the Parliament of Tasmania. The Legislative Council is the Upper House of Parliament and functions as a House of Review. The role of the Members of the Legislative Council is:

- to authorise the raising of revenue and the expenditure of State monies;
- to examine the merits of legislation; and
- to provide a parliamentary check on the Government of the day.

The Legislative Council has expanded from being a purely legislative body to a House that involves itself with the examination and analysis of actions, decisions and workings of the Executive Government.

The Office of the Clerk of the Legislative Council provides apolitical support services and information to the elected Members of the Legislative Council in the interests of the people of Tasmania.

This chapter provides financial information about the Outputs to be delivered by the Legislative Council in 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information about the Legislative Council is provided at [www.parliament.tas.gov.au](http://www.parliament.tas.gov.au).

## KEY DELIVERABLES

The key deliverables for the Legislative Council include:

- supporting the Legislative Council in its constitutional role;
- providing apolitical support with particular attention to administrative support, research, policy and procedural support and advice to the President of the Legislative Council and other elected Members;
- accurately and effectively preparing and presenting legislation once passed through both Houses, to Her Excellency the Governor for Royal Assent; and
- promoting public awareness of the purpose, functions and work of the Legislative Council.

# OUTPUT INFORMATION

Outputs of the Legislative Council are provided under the following Output Groups:

- Output Group 1 - Legislative Council Support Services; and
- Output Group 2 - Payments Administered by the Legislative Council.

Table 14.1 provides an Output Group Expense Summary for the Legislative Council.

**Table 14.1: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Legislative Council Support Services</b>					
1.1 Legislative Council Support Services <sup>1</sup>	3 404	3 373	3 488	3 490	3 550
1.2 Committee Support Services	12	12	12	12	12
	<b>3 416</b>	<b>3 385</b>	<b>3 500</b>	<b>3 502</b>	<b>3 562</b>
<b>Output Group 2 - Payments Administered by the Legislative Council</b>					
2.1 Payments Administered by the Legislative Council	3 045	3 066	3 130	3 196	3 252
	<b>3 045</b>	<b>3 066</b>	<b>3 130</b>	<b>3 196</b>	<b>3 252</b>
<b>TOTAL</b>	<b>6 461</b>	<b>6 451</b>	<b>6 630</b>	<b>6 698</b>	<b>6 814</b>

Note:

1. The decrease in the Legislative Council Support Services Output in 2015-16 reflects the impact of Budget Savings Strategies required to be implemented in the 2014-15 Budget. The increase in 2016-17 reflects additional funding of \$57 000 provided for parliamentary processes.

## Output Group 1: Legislative Council Support Services

### *1.1 Legislative Council Support Services*

This Output provides:

- procedural, administrative and research support and advice to the President and Members;
- support for the overall operations of the Legislative Council;
- assistance to Members to carry out their constitutional duties and responsibilities as elected representatives of the people of Tasmania; and
- equipment and research support allowances to Members.

### *1.2 Committee Support Services*

This Output provides support and advice to Legislative Council Standing and Select Committees, Joint Parliamentary Standing and Select Committees and Joint Statutory Committees.

## Output Group 2: Payments Administered by the Legislative Council

### *2.1 Payments Administered by the Legislative Council*

This Output Group provides for the Parliamentary salaries and allowances of Members of the Legislative Council as prescribed in legislation.

# DETAILED BUDGET STATEMENTS

Table 14.2: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	6 437	6 497	6 547	6 683	6 799
<b>Total revenue and other income from transactions</b>	<b>6 437</b>	<b>6 497</b>	<b>6 547</b>	<b>6 683</b>	<b>6 799</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1</sup>	5 878	5 859	6 036	6 095	6 201
Depreciation and amortisation	12	12	3	3	3
Supplies and consumables	571	580	591	600	610
<b>Total expenses from transactions</b>	<b>6 461</b>	<b>6 451</b>	<b>6 630</b>	<b>6 698</b>	<b>6 814</b>
<b>Net result from transactions (net operating balance)</b>	<b>(24)</b>	<b>46</b>	<b>(83)</b>	<b>(15)</b>	<b>(15)</b>
<b>Net result</b>	<b>(24)</b>	<b>46</b>	<b>(83)</b>	<b>(15)</b>	<b>(15)</b>
<b>Comprehensive result</b>	<b>(24)</b>	<b>46</b>	<b>(83)</b>	<b>(15)</b>	<b>(15)</b>

Note:

1. The increase in Appropriation revenue - recurrent and Employee benefits in 2016-17 reflects the provision of additional funding of \$57 000 for parliamentary processes.

Table 14.3: Revenue from Appropriation by Output

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Legislative Council Support Services</b>					
1.1 Legislative Council Support Services <sup>1</sup>	3 380	3 419	3 405	3 475	3 535
1.2 Committee Support Services	12	12	12	12	12
	<b>3 392</b>	<b>3 431</b>	<b>3 417</b>	<b>3 487</b>	<b>3 547</b>
<b>Legislative Council</b>					
Total Recurrent Services	3 392	3 431	3 417	3 487	3 547
	<b>3 392</b>	<b>3 431</b>	<b>3 417</b>	<b>3 487</b>	<b>3 547</b>
<b>Reserved by Law</b>					
Members' Committee Fees and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 2012)</i>	40	40	40	40	40
Parliamentary Salaries and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 2012)</i>	2 724	2 745	2 809	2 875	2 931
Travelling Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 2012)</i>	281	281	281	281	281
	<b>3 045</b>	<b>3 066</b>	<b>3 130</b>	<b>3 196</b>	<b>3 252</b>
<b>Total Revenue from Appropriation</b>	<b>6 437</b>	<b>6 497</b>	<b>6 547</b>	<b>6 683</b>	<b>6 799</b>
Controlled Revenue from Appropriation	6 437	6 497	6 547	6 683	6 799
	<b>6 437</b>	<b>6 497</b>	<b>6 547</b>	<b>6 683</b>	<b>6 799</b>

Note:

1. The increase in 2015-16 reflects additional expenditure for the 27<sup>th</sup> pay (refer to Chapter 1 of this Budget paper for further information), partly offset by the impact of Budget Savings Strategies required to be implemented in the 2014-15 Budget. Estimates from 2016-17 reflect the removal of additional funding from the 27<sup>th</sup> pay in 2015-16 and the provision of additional funding of \$57 000 for parliamentary processes.

Table 14.4: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Receivables <sup>1</sup>	9	15	15	15	15
	<b>9</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>15</b>
<b>Non-financial assets</b>					
Property, plant and equipment <sup>1</sup>	53	75	72	69	66
Heritage and cultural assets	1 545	1 545	1 545	1 545	1 545
	<b>1 598</b>	<b>1 620</b>	<b>1 617</b>	<b>1 614</b>	<b>1 611</b>
<b>Total assets</b>	<b>1 607</b>	<b>1 635</b>	<b>1 632</b>	<b>1 629</b>	<b>1 626</b>
<b>Liabilities</b>					
Payables <sup>1</sup>	112	60	60	60	60
Employee benefits	804	727	807	819	831
<b>Total liabilities</b>	<b>916</b>	<b>787</b>	<b>867</b>	<b>879</b>	<b>891</b>
<b>Net assets (liabilities)</b>	<b>691</b>	<b>848</b>	<b>765</b>	<b>750</b>	<b>735</b>
<b>Equity</b>					
Reserves	690	690	690	690	690
Accumulated funds <sup>1</sup>	1	158	75	60	45
<b>Total equity</b>	<b>691</b>	<b>848</b>	<b>765</b>	<b>750</b>	<b>735</b>

Note:

1. The increase in Receivables, Property, plant and equipment and Accumulated funds and the decrease in Payables in 2016 reflects revised estimates based on the 30 June 2014 actuals.

Table 14.5: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	6 437	6 497	6 547	6 683	6 799
GST receipts	70	70	70	70	70
<b>Total cash inflows</b>	<b>6 507</b>	<b>6 567</b>	<b>6 617</b>	<b>6 753</b>	<b>6 869</b>
<b>Cash outflows</b>					
Employee benefits <sup>1</sup>	(5 455)	(5 499)	(5 542)	(5 664)	(5 762)
Superannuation	(411)	(418)	(414)	(419)	(427)
GST payments	(70)	(70)	(70)	(70)	(70)
Supplies and consumables	(571)	(580)	(591)	(600)	(610)
<b>Total cash outflows</b>	<b>(6 507)</b>	<b>(6 567)</b>	<b>(6 617)</b>	<b>(6 753)</b>	<b>(6 869)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	....	....	....	....	....
<b>Cash and deposits at the beginning of the reporting period</b>	....	....	....	....	....
<b>Cash and deposits at the end of the reporting period</b>	....	....	....	....	....

Note:

1. The increase in Appropriation receipts - recurrent and Employee benefits in 2016-17 reflects the provision of additional funding of \$57 000 for parliamentary processes.



# 15 LEGISLATURE-GENERAL

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## AGENCY OUTLINE

Legislature-General provides support services to both Houses of Parliament and their Members through the Joint House support staff, the Parliamentary Reporting Service, the Parliamentary Library Service and the Parliamentary Printing, Systems and Broadcasting Services.

This chapter provides financial information about the Outputs to be delivered by Legislature-General during 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information about Legislature-General is provided at [www.parliament.tas.gov.au](http://www.parliament.tas.gov.au).

## KEY DELIVERABLES

The key deliverables for Legislature-General include:

- supporting both Houses of Parliament and their Members;
- providing Parliamentary Reporting Services, with particular attention to the accuracy and timeliness of Hansard;
- providing support to Members of Parliament and the public, through the Parliamentary Library Service with particular attention to the provision of research facilities;
- providing Parliamentary Printing, Systems and Broadcasting Services; and
- continuing support for Joint Committees.

## OTHER DELIVERABLES

In 2015-16 Legislature-General will also progress the following capital and asset restoration projects:

- media room equipment replacement and Parliament roof re-sealing following recent flood events; and
- the redevelopment of security and reception areas in Parliament House.

These projects will be funded through central funding sources including the Tasmanian Risk Management Fund and the Finance-General Structured Infrastructure Investment Review Process allocation.

# OUTPUT INFORMATION

Outputs of Legislature-General are provided under the following Output Groups:

- Output Group 1 - Parliamentary Reporting Service;
- Output Group 2 - Parliamentary Library Service;
- Output Group 3 - Parliamentary Printing and Systems; and
- Output Group 4 - Joint Services.

Table 15.1 provides an Output Group Expense Summary for Legislature-General.

**Table 15.1: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget <sup>1</sup>	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Parliamentary Reporting Service</b>					
1.1 Production and Printing of Parliamentary Reports	985	1 019	1 017	1 032	1 051
	<b>985</b>	<b>1 019</b>	<b>1 017</b>	<b>1 032</b>	<b>1 051</b>
<b>Output Group 2 - Parliamentary Library Service</b>					
2.1 Parliamentary Library Service	1 023	1 039	1 047	1 074	1 095
	<b>1 023</b>	<b>1 039</b>	<b>1 047</b>	<b>1 074</b>	<b>1 095</b>
<b>Output Group 3 - Parliamentary Printing and Systems</b>					
3.1 Parliamentary Printing	456	465	477	489	501
3.2 Parliamentary Systems	747	764	776	794	812
	<b>1 203</b>	<b>1 229</b>	<b>1 253</b>	<b>1 283</b>	<b>1 313</b>
<b>Output Group 4 - Joint Services</b>					
4.1 Buildings and Operations Management	2 037	2 074	2 106	2 145	2 184
4.2 Joint Management Services	290	345	400	408	414
4.3 Services to Members	863	877	887	905	921
4.4 Corporate Services for Parliamentary Agencies	109	109	109	109	109
	<b>3 299</b>	<b>3 405</b>	<b>3 502</b>	<b>3 567</b>	<b>3 628</b>
<b>TOTAL</b>	<b>6 510</b>	<b>6 692</b>	<b>6 819</b>	<b>6 956</b>	<b>7 087</b>

Note:

1. The increase in 2015-16 reflects the provision of additional funding of \$160 000 for parliamentary processes.

# Output Group 1: Parliamentary Reporting Service

## *1.1 Production and Printing of Parliamentary Reports*

This Output provides for the Parliamentary Reporting Service, which produces an accurate and timely official record of debates in both Houses of Parliament and of evidence presented to Parliamentary Committees.

### *Performance Information Comments*

#### *Delivery of Hansard*

The primary focus for the Hansard operation is to produce a daily transcript for Members as quickly as possible - certainly by the following day. Part of the transcript is delivered to Members later the same day.

A full week's transcript is available on the Internet (public access) by the end of the following week.

Delivery of Hansard transcripts for the Legislative Council meets a similar range of deadlines, depending on sitting hours.

Some of these times will vary when either House sits for extended hours or during an extended period of several weeks of continuous sitting.

# Output Group 2: Parliamentary Library Service

## *2.1 Parliamentary Library Service*

This Output represents the Parliamentary Library Service which provides information and research services specifically designed to assist Members of Parliament and Parliamentary Committees in performing their duties. The Parliamentary Library also manages special and historical collections, the Parliamentary Museum and is the repository for all Tasmanian Parliament publications.

### *Performance Information Comments*

#### *Parliamentary Library*

A number of performance measures have been established for the Parliamentary Library Service. These are:

- enquiries: perform 95 per cent of enquiries within the clients' deadlines;
- newspapers and media releases: upload daily newspaper clippings and press releases to the intranet by 11 am;
- media-monitoring: television news available on the Intranet by 9 am daily and audio digital capture (ABC Radio) available on request;
- prepare 95 per cent of media transcription requests within the clients' deadlines;
- databases: input 90 per cent of Questions, Answers and Adjournments to the database within one week of receipt of Hansard; and
- input 95 per cent of tabled parliamentary papers within one week of tabling or receipt.

## *Parliamentary Research Service*

The Parliamentary Research Service aims to:

- meet 95 per cent of the clients' requests within their deadlines;
- update statistics on the Intranet within two days of ABS data arrival; and
- complete 95 per cent of background briefings and submission summaries to Parliamentary Committees prior to the hearing of witnesses.

## Output Group 3: Parliamentary Printing and Systems

### *3.1 Parliamentary Printing*

This Output involves the provision of services which meet the printing needs of Parliament, including the production of Parliamentary Papers; Votes and Proceedings; Notice Papers and Bills; and the printing requirements of Members.

### *3.2 Parliamentary Systems*

This Output provides for the maintenance of computerised systems for:

- the computer requirements of the Parliamentary Reporting Service;
- the computer and communication requirements of Members of both Houses of Parliament including Regional Offices;
- the Parliament website, Intranet, Internet and databases;
- the television, broadcasting and archiving of sessions of both Houses of Parliament;
- the security of the precinct including access control and CCTV; and
- the Parliament's financial management.

## Output Group 4: Joint Services

### *4.1 Buildings and Operations Management*

This Output provides for the management of buildings and operations management as well as the provision of purchasing and maintenance services for the Parliamentary complex, gardens and other offices (including rentals, security, cleaning and communication services).

### *4.2 Joint Management Services*

This Output provides for services to Legislature-General, including the Joint House Committee and other functional areas not directly under the control of either House of Parliament.

### *4.3 Services to Members*

This Output provides for services not directly related to the Legislative Council or House of Assembly for certain Parliamentary Committees and the Leader of the Opposition.

#### *4.4 Corporate Services for Parliamentary Agencies*

This Output provides for administrative services to the Clerks of both Houses, including responsibility for all human resources and financial administration.

# DETAILED BUDGET STATEMENTS

Table 15.2: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	5 790	6 051	6 091	6 236	6 367
Sales of goods and services	172	172	172	172	172
<b>Total revenue and other income from transactions</b>	<b>5 962</b>	<b>6 223</b>	<b>6 263</b>	<b>6 408</b>	<b>6 539</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1</sup>	3 166	3 295	3 363	3 439	3 507
Depreciation and amortisation	588	588	588	588	588
Supplies and consumables	2 651	2 704	2 763	2 824	2 887
Grants and subsidies	59	59	59	59	59
Other expenses	46	46	46	46	46
<b>Total expenses from transactions</b>	<b>6 510</b>	<b>6 692</b>	<b>6 819</b>	<b>6 956</b>	<b>7 087</b>
<b>Net result from transactions (net operating balance)</b>	<b>(548)</b>	<b>(469)</b>	<b>(556)</b>	<b>(548)</b>	<b>(548)</b>
<b>Net result</b>	<b>(548)</b>	<b>(469)</b>	<b>(556)</b>	<b>(548)</b>	<b>(548)</b>
<b>Comprehensive result</b>	<b>(548)</b>	<b>(469)</b>	<b>(556)</b>	<b>(548)</b>	<b>(548)</b>

Note:

1. The increase in Appropriation revenue - recurrent and Employee benefits in 2015-16 reflects the provision of additional funding of \$160 000 for parliamentary processes.

Table 15.3: Revenue from Appropriation by Output

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget <sup>1</sup>	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Parliamentary Reporting Service</b>					
1.1 Production and Printing of Parliamentary Reports	982	1 095	1 006	1 029	1 048
	<b>982</b>	<b>1 095</b>	<b>1 006</b>	<b>1 029</b>	<b>1 048</b>
<b>Output Group 2 - Parliamentary Library Service</b>					
2.1 Parliamentary Library Service	1 021	1 037	1 045	1 072	1 093
	<b>1 021</b>	<b>1 037</b>	<b>1 045</b>	<b>1 072</b>	<b>1 093</b>
<b>Output Group 3 - Parliamentary Printing and Systems</b>					
3.1 Parliamentary Printing	456	465	477	489	501
3.2 Parliamentary Systems	747	764	776	794	812
	<b>1 203</b>	<b>1 229</b>	<b>1 253</b>	<b>1 283</b>	<b>1 313</b>
<b>Output Group 4 - Joint Services</b>					
4.1 Buildings and Operations Management	1 497	1 534	1 566	1 605	1 644
4.2 Joint Management Services	289	344	399	407	413
4.3 Services to Members	689	703	713	731	747
4.4 Corporate Services for Parliamentary Agencies	109	109	109	109	109
	<b>2 584</b>	<b>2 690</b>	<b>2 787</b>	<b>2 852</b>	<b>2 913</b>
<b>Legislature-General</b>					
Total Recurrent Services	5 790	6 051	6 091	6 236	6 367
	<b>5 790</b>	<b>6 051</b>	<b>6 091</b>	<b>6 236</b>	<b>6 367</b>
<b>Total Revenue from Appropriation</b>					
	<b>5 790</b>	<b>6 051</b>	<b>6 091</b>	<b>6 236</b>	<b>6 367</b>
<b>Controlled Revenue from Appropriation</b>					
	<b>5 790</b>	<b>6 051</b>	<b>6 091</b>	<b>6 236</b>	<b>6 367</b>

Note:

1. The increase in 2015-16 reflects the provision of additional funding of \$160 000 for parliamentary processes.

Table 15.4: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	118	93	93	93	93
Receivables <sup>1</sup>	91	76	76	76	76
	<b>209</b>	<b>169</b>	<b>169</b>	<b>169</b>	<b>169</b>
<b>Non-financial assets</b>					
Inventories <sup>1</sup>	32	36	36	36	36
Property, plant and equipment	35 399	34 772	34 234	33 696	33 158
Heritage and cultural assets	508	508	508	508	508
Other assets <sup>1</sup>	14	59	59	59	59
	<b>35 953</b>	<b>35 375</b>	<b>34 837</b>	<b>34 299</b>	<b>33 761</b>
<b>Total assets</b>	<b>36 162</b>	<b>35 544</b>	<b>35 006</b>	<b>34 468</b>	<b>33 930</b>
<b>Liabilities</b>					
Payables <sup>1</sup>	277	199	199	199	199
Employee benefits	873	874	892	902	912
Other liabilities	15	16	16	16	16
<b>Total liabilities</b>	<b>1 165</b>	<b>1 089</b>	<b>1 107</b>	<b>1 117</b>	<b>1 127</b>
<b>Net assets (liabilities)</b>	<b>34 997</b>	<b>34 455</b>	<b>33 899</b>	<b>33 351</b>	<b>32 803</b>
<b>Equity</b>					
Reserves	26 717	26 717	26 717	26 717	26 717
Accumulated funds	8 280	7 738	7 182	6 634	6 086
<b>Total equity</b>	<b>34 997</b>	<b>34 455</b>	<b>33 899</b>	<b>33 351</b>	<b>32 803</b>

Note:

1. The decrease in Cash and deposits, Receivables, and Payables and the increase in Inventories and Other assets in 2016 reflect revised estimates based on the 30 June 2014 actuals.

Table 15.5: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	5 790	6 051	6 091	6 236	6 367
Sales of goods and services	172	172	172	172	172
GST receipts	364	364	364	364	364
<b>Total cash inflows</b>	<b>6 326</b>	<b>6 587</b>	<b>6 627</b>	<b>6 772</b>	<b>6 903</b>
<b>Cash outflows</b>					
Employee benefits <sup>1</sup>	(2 867)	(3 042)	(3 020)	(3 095)	(3 156)
Superannuation	(289)	(322)	(325)	(334)	(341)
GST payments	(364)	(364)	(364)	(364)	(364)
Grants and subsidies	(59)	(59)	(59)	(59)	(59)
Supplies and consumables	(2 651)	(2 704)	(2 763)	(2 824)	(2 887)
Other cash payments	(46)	(46)	(46)	(46)	(46)
<b>Total cash outflows</b>	<b>(6 276)</b>	<b>(6 537)</b>	<b>(6 577)</b>	<b>(6 722)</b>	<b>(6 853)</b>
<b>Net cash from (used by) operating activities</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(50)	(50)	(50)	(50)	(50)
<b>Net cash from (used by) investing activities</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>					
	....	....	....	....	....
<b>Cash and deposits at the beginning of the reporting period</b>	<b>118</b>	<b>93</b>	<b>93</b>	<b>93</b>	<b>93</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>118</b>	<b>93</b>	<b>93</b>	<b>93</b>	<b>93</b>

Note:

1. The increase in Appropriation revenue - recurrent and Employee benefits in 2015-16 reflects the provision of additional funding of \$160 000 for parliamentary processes.



# 16 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

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## AGENCY OUTLINE

The Office of the Director of Public Prosecutions provides criminal and civil law services to the State of Tasmania. The *Director of Public Prosecutions Act 1973* details the role and functions of the Director of Public Prosecutions (DPP). Specifically, the DPP undertakes:

- the conduct of all criminal prosecutions on indictment in the Supreme Court and in Magistrates Courts where required;
- the representation of government agencies in the prosecution of regulatory offences;
- the representation of government agencies in appeals from Magistrates Courts to the Supreme Court, and in Tribunal or Board hearings involving government agencies;
- the conduct of all civil litigation on behalf of the State and its government agencies;
- the conduct of all child protection proceedings under the *Children, Young Persons and Their Families Act 1997* on behalf of the Secretary of the Department of Health and Human Services; and
- representation of the Crown in appeals to the Full Court, Court of Criminal Appeal and the High Court.

This chapter provides financial information about the Outputs to be delivered by the Office in 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information about the Office of the Director of Public Prosecutions is provided at [www.crownlaw.tas.gov.au/dpp](http://www.crownlaw.tas.gov.au/dpp).

## KEY DELIVERABLES

The key deliverables for the Office of the Director of Public Prosecutions include:

- contributing to the disruption of serious and organised crime through the enforcement of the *Crime (Confiscation of Profits) Act 1993* and *Crime (Confiscation of Profits) Amendment (Unexplained Wealth) Act 2013* as a joint initiative with the Department of Police and Emergency Management and the prosecution of crimes. In 2015-16 \$263 000 has been provided for the enforcement of the Unexplained Wealth amendments, increasing to \$355 000 in 2016-17, \$360 000 in 2017-18 and \$365 000 in 2018-19. This is expected to be more than offset by revenue collected from successful prosecutions.
- implementation of a new practice management system which will interface with the Magistrates Court CRIMES system, provide enhanced document and information management, court list management support and lead to the more effective and efficient provision of legal services; and
- delivery of continuing professional development as required by the National Legal Profession Reform Project and the *Legal Profession Act 2007* and associated Rules.

# OUTPUT INFORMATION

The individual Output for the Office of the Director of Public Prosecutions is provided under:

- Output Group 1 - The Office of the Director of Public Prosecutions.

Table 16.1 provides an Output Group Expense Summary for the Office of the Director of Public Prosecutions.

**Table 16.1: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - The Office of the Director of Public Prosecutions</b>					
1.1 The Office of the Director of Public Prosecutions <sup>1</sup>	7 991	8 566	8 703	8 894	9 069
	<b>7 991</b>	<b>8 566</b>	<b>8 703</b>	<b>8 894</b>	<b>9 069</b>
<b>TOTAL</b>	<b>7 991</b>	<b>8 566</b>	<b>8 703</b>	<b>8 894</b>	<b>9 069</b>

Note:

1. The increase in expenditure over the 2015-16 Budget and Forward Estimates period reflects the provision of additional funding for the Unexplained Wealth initiative.

## Output Group 1: The Office of the Director of Public Prosecutions

### *1.1 The Office of the Director of Public Prosecutions*

This Output provides criminal and civil law services to the State of Tasmania in accordance with the requirements of the Director of Public Prosecutions Act.

# DETAILED BUDGET STATEMENTS

Table 16.2: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	7 077	7 657	7 775	7 966	8 141
Sales of goods and services	722	722	722	722	722
Other revenue	78	78	78	78	78
<b>Total revenue and other income from transactions</b>	<b>7 877</b>	<b>8 457</b>	<b>8 575</b>	<b>8 766</b>	<b>8 941</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1</sup>	6 262	6 611	6 873	7 037	7 175
Depreciation and amortisation	34	48	48	48	48
Supplies and consumables	1 281	1 297	1 312	1 329	1 356
Grants and subsidies	3	3	3	3	3
Other expenses <sup>2</sup>	411	607	467	477	487
<b>Total expenses from transactions</b>	<b>7 991</b>	<b>8 566</b>	<b>8 703</b>	<b>8 894</b>	<b>9 069</b>
<b>Net result from transactions (net operating balance)</b>	<b>(114)</b>	<b>(109)</b>	<b>(128)</b>	<b>(128)</b>	<b>(128)</b>
<b>Net result</b>	<b>(114)</b>	<b>(109)</b>	<b>(128)</b>	<b>(128)</b>	<b>(128)</b>
<b>Comprehensive result</b>	<b>(114)</b>	<b>(109)</b>	<b>(128)</b>	<b>(128)</b>	<b>(128)</b>

Notes:

1. The increase in Appropriation revenue - recurrent and Employee benefits over the 2015-16 Budget and Forward Estimates period reflects the provision of additional funding for the Unexplained Wealth initiative.
2. The increase in Other expenses in 2015-16 reflects expenditure of \$150 000 for the purchase of a new Open Practice Management System to be used by both the Office of the Director of Public Prosecutions and the Department of Justice.

**Table 16.3: Statement of Comprehensive Income - Administered**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Other revenue <sup>1</sup>	....	375	500	500	500
<b>Total revenue and other income from transactions</b>	<b>....</b>	<b>375</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Expenses from transactions</b>					
Transfers to the Consolidated Fund <sup>1</sup>	....	375	500	500	500
<b>Total expenses from transactions</b>	<b>....</b>	<b>375</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Net result from transactions (net operating balance)</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net result</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Comprehensive result</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>

Note:

1. The increases in Other revenue and Transfers to the Consolidated Fund reflect estimates of revenue, which will result from an increased number of investigations and prosecutions pursuant to the Unexplained Wealth initiative, following the provision of additional funding for this purpose.

Table 16.4: Revenue from Appropriation by Output

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Attorney-General and Minister for Justice</b>					
<b>Output Group 1 - The Office of the Director of Public Prosecutions<sup>1</sup></b>					
1.1 The Office of the Director of Public Prosecutions	6 496	7 056	7 155	7 324	7 486
	<b>6 496</b>	<b>7 056</b>	<b>7 155</b>	<b>7 324</b>	<b>7 486</b>
<b>Office of the Director of Public Prosecutions</b>					
Total Recurrent Services	6 496	7 056	7 155	7 324	7 486
	<b>6 496</b>	<b>7 056</b>	<b>7 155</b>	<b>7 324</b>	<b>7 486</b>
<b>Reserved by Law</b>					
Salary, Travel and Other Allowances, Director of Public Prosecutions ( <i>Director of Public Prosecutions Act 1973</i> )	581	601	620	642	655
	<b>581</b>	<b>601</b>	<b>620</b>	<b>642</b>	<b>655</b>
<b>Total Revenue from Appropriation</b>	<b>7 077</b>	<b>7 657</b>	<b>7 775</b>	<b>7 966</b>	<b>8 141</b>
Controlled Revenue from Appropriation	7 077	7 657	7 775	7 966	8 141
	<b>7 077</b>	<b>7 657</b>	<b>7 775</b>	<b>7 966</b>	<b>8 141</b>

Note:

1. The increase in Revenue from Appropriation over the 2015-16 Budget and Forward Estimates period reflects the provision of additional funding for the Unexplained Wealth initiative.

**Table 16.5: Administered Revenue**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue Collected on Behalf of the Consolidated Fund</b>					
Other Revenue <sup>1</sup>	....	375	500	500	500
<b>Total Administered Revenue</b>	<b>....</b>	<b>375</b>	<b>500</b>	<b>500</b>	<b>500</b>

Note:

1. The increase in Other revenue reflects estimates of revenue, which will result from an increased number of investigations and prosecutions pursuant to the Unexplained Wealth initiative, following the provision of additional funding for this purpose.

**Table 16.6: Administered Expenses**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Transfer to the Consolidated Fund <sup>1</sup>	....	375	500	500	500
<b>Total Administered Expenses</b>	<b>....</b>	<b>375</b>	<b>500</b>	<b>500</b>	<b>500</b>

Note:

1. The increase in Transfer to the Consolidated Fund reflects estimates of revenue, which will result from an increased number of investigations and prosecutions pursuant to the Unexplained Wealth initiative, following the provision of additional funding for this purpose.

Table 16.7: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	1 596	625	625	625	625
Receivables	28	5	5	5	5
	<b>1 624</b>	<b>630</b>	<b>630</b>	<b>630</b>	<b>630</b>
<b>Non-financial assets</b>					
Property, plant and equipment	90	49	35	21	7
Intangibles	39	39	39	39	39
Other assets	357	318	284	250	216
	<b>486</b>	<b>406</b>	<b>358</b>	<b>310</b>	<b>262</b>
<b>Total assets</b>	<b>2 110</b>	<b>1 036</b>	<b>988</b>	<b>940</b>	<b>892</b>
<b>Liabilities</b>					
Payables	82	76	76	76	76
Employee benefits	1 867	1 874	1 954	2 034	2 114
<b>Total liabilities</b>	<b>1 949</b>	<b>1 950</b>	<b>2 030</b>	<b>2 110</b>	<b>2 190</b>
<b>Net assets (liabilities)</b>	<b>161</b>	<b>(914)</b>	<b>(1 042)</b>	<b>(1 170)</b>	<b>(1 298)</b>
<b>Equity</b>					
Accumulated funds	161	(914)	(1 042)	(1 170)	(1 298)
<b>Total equity</b>	<b>161</b>	<b>(914)</b>	<b>(1 042)</b>	<b>(1 170)</b>	<b>(1 298)</b>

Note:

1. The decrease in Cash and deposits in 2016 reflects expenditure for the purchase of a new Open Practice Management System to be used by both the Office of the Director of Public Prosecutions and the Department of Justice. The asset will be held by the Department of Justice.

Table 16.8: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent	7 077	7 657	7 775	7 966	8 141
Sales of goods and services	700	700	700	700	700
Other cash receipts	100	100	100	100	100
<b>Total cash inflows</b>	<b>7 877</b>	<b>8 457</b>	<b>8 575</b>	<b>8 766</b>	<b>8 941</b>
<b>Cash outflows</b>					
Employee benefits	(5 555)	(6 010)	(6 097)	(6 246)	(6 372)
Superannuation	(627)	(690)	(696)	(711)	(723)
Grants and subsidies	(3)	(3)	(3)	(3)	(3)
Supplies and consumables	(1 281)	(1 297)	(1 312)	(1 329)	(1 356)
Other cash payments	(411)	(607)	(467)	(477)	(487)
<b>Total cash outflows</b>	<b>(7 877)</b>	<b>(8 607)</b>	<b>(8 575)</b>	<b>(8 766)</b>	<b>(8 941)</b>
<b>Net cash from (used by) operating activities</b>	<b>....</b>	<b>(150)</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>....</b>	<b>(150)</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>1 596</b>	<b>775</b>	<b>625</b>	<b>625</b>	<b>625</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>1 596</b>	<b>625</b>	<b>625</b>	<b>625</b>	<b>625</b>

Table 16.9: Statement of Cash Flows - Administered

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Other cash receipts	....	375	500	500	500
<b>Total cash inflows</b>	....	<b>375</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Cash outflows</b>					
Transfers to the Consolidated Fund	....	(375)	(500)	(500)	(500)
<b>Total cash outflows</b>	....	<b>(375)</b>	<b>(500)</b>	<b>(500)</b>	<b>(500)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	....	....	....	....	....
<b>Cash and deposits at the beginning of the reporting period</b>	....	....	....	....	....
<b>Cash and deposits at the end of the reporting period</b>	....	....	....	....	....



# 17 OFFICE OF THE GOVERNOR

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## AGENCY OUTLINE

The Office of the Governor supports the Governor in the performance of her constitutional, administrative, ceremonial and community responsibilities by:

- providing a high standard of policy advice and administrative support to the Governor, including the organisation of constitutional and ceremonial duties, and a program of community engagements;
- facilitating the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive and the State Service; and
- maintaining the Government House estate.

The Office is focused on achieving, or assisting to achieve, the following major outcomes:

- safeguarding the integrity of the State's democratic system of government;
- promoting community involvement in government and understanding of the democratic process;
- promoting community understanding of the role of the Governor;
- fostering activities in rural areas through speeches, visits, functions and other events;
- encouraging the involvement of young people in the community;
- supporting activities which promote a multicultural, diverse and tolerant society;
- stimulating culture and the arts;
- promoting the State's exports and its tourism industry; and
- protecting and maintaining the heritage values of Government House and its grounds.

This chapter provides financial information for the Office of the Governor for 2015-16 and the Forward Estimates period (2016-17 to 2018-19). Further information on the Office is provided at [www.govhouse.tas.gov.au](http://www.govhouse.tas.gov.au).

# KEY DELIVERABLES

The key deliverables for the Office of the Governor include:

- continuing support of the Governor's program of activities, with particular attention to the promotion of the State of Tasmania;
- preparing programs that bring a wide range of people to events at Government House;
- preparing programs that promote a wide understanding of the activities and role of the Governor and the Office of the Governor; and
- reviewing asset management, maintenance and restoration plans for the Government House estate.

# OUTPUT INFORMATION

The individual Output of the Office of the Governor is provided under:

- Output Group 1 - The Office of the Governor.

Table 17.1 provides an Output Group Expense Summary for the Office of the Governor.

**Table 17.1: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - The Office of the Governor</b>					
1.1 Support for the Governor	3 736	3 862	3 899	3 986	4 058
	<b>3 736</b>	<b>3 862</b>	<b>3 899</b>	<b>3 986</b>	<b>4 058</b>
<b>TOTAL</b>	<b>3 736</b>	<b>3 862</b>	<b>3 899</b>	<b>3 986</b>	<b>4 058</b>

# Output Group 1: The Office of the Governor

## *1.1 Support for the Governor*

This Output facilitates the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive, the State Service and the Tasmanian community. This Output also facilitates cooperation between all arms of government and the community to promote the State of Tasmania to a widening range of international guests and other visitors to the State.

### *Performance Information Comments*

The Office will successfully perform this Output by:

- meeting the expectations of the Governor in assisting her to meet her constitutional and legal responsibilities;
- meeting the expectations of the Governor and her spouse in the organisation of their official program and the administration of the household; and
- maintaining the Government House estate to a high standard.

# DETAILED BUDGET STATEMENTS

Table 17.2: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent	3 421	3 547	3 584	3 671	3 751
<b>Total revenue and other income from transactions</b>	<b>3 421</b>	<b>3 547</b>	<b>3 584</b>	<b>3 671</b>	<b>3 751</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1</sup>	2 487	2 701	2 717	2 783	2 836
Depreciation and amortisation	298	298	298	298	298
Supplies and consumables <sup>1</sup>	920	832	853	874	893
Other expenses	31	31	31	31	31
<b>Total expenses from transactions</b>	<b>3 736</b>	<b>3 862</b>	<b>3 899</b>	<b>3 986</b>	<b>4 058</b>
<b>Net result from transactions (net operating balance)</b>	<b>(315)</b>	<b>(315)</b>	<b>(315)</b>	<b>(315)</b>	<b>(307)</b>
<b>Net result</b>	<b>(315)</b>	<b>(315)</b>	<b>(315)</b>	<b>(315)</b>	<b>(307)</b>
<b>Other economic flows - other changes in equity</b>					
Changes in physical asset revaluation reserve	300	300	300	300	300
<b>Total other economic flows - other changes in equity</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>Comprehensive result</b>	<b>(15)</b>	<b>(15)</b>	<b>(15)</b>	<b>(15)</b>	<b>(7)</b>

Note:

1. The increase in Employee benefits and the decrease in Supplies and consumables in 2015-16 reflects an adjustment to more accurately reflect expected expenditure.

Table 17.3: Revenue from Appropriation by Output

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Premier</b>					
<b>Output Group 1 - The Office of the Governor</b>					
1.1 Support for the Governor	2 841	2 926	2 929	2 996	3 056
	<b>2 841</b>	<b>2 926</b>	<b>2 929</b>	<b>2 996</b>	<b>3 056</b>
<b>Office of the Governor</b>					
Total Recurrent Services	2 841	2 926	2 929	2 996	3 056
	<b>2 841</b>	<b>2 926</b>	<b>2 929</b>	<b>2 996</b>	<b>3 056</b>
<b>Reserved by Law</b>					
Salary, Her Excellency the Governor ( <i>Governor of Tasmania Act 1982</i> )	570	611	640	660	680
Salary, The Administrator ( <i>Governor of Tasmania Act 1982, Section 5(1)</i> )	10	10	15	15	15
	<b>580</b>	<b>621</b>	<b>655</b>	<b>675</b>	<b>695</b>
<b>Total Revenue from Appropriation</b>	<b>3 421</b>	<b>3 547</b>	<b>3 584</b>	<b>3 671</b>	<b>3 751</b>
Controlled Revenue from Appropriation	3 421	3 547	3 584	3 671	3 751
	<b>3 421</b>	<b>3 547</b>	<b>3 584</b>	<b>3 671</b>	<b>3 751</b>

Table 17.4: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	(10)	(14)	(14)	(14)	(14)
Receivables	12	12	12	12	12
	<b>2</b>	<b>(2)</b>	<b>(2)</b>	<b>(2)</b>	<b>(2)</b>
<b>Non-financial assets</b>					
Property, plant and equipment <sup>2</sup>	35 016	37 497	37 499	37 501	37 503
Heritage and cultural assets	3 563	3 563	3 563	3 563	3 563
Other assets	4	4	5	6	7
	<b>38 583</b>	<b>41 064</b>	<b>41 067</b>	<b>41 070</b>	<b>41 073</b>
<b>Total assets</b>	<b>38 585</b>	<b>41 062</b>	<b>41 065</b>	<b>41 068</b>	<b>41 071</b>
<b>Liabilities</b>					
Payables <sup>2</sup>	128	84	86	88	90
Employee benefits	526	576	592	608	616
<b>Total liabilities</b>	<b>654</b>	<b>660</b>	<b>678</b>	<b>696</b>	<b>706</b>
<b>Net assets (liabilities)</b>	<b>37 931</b>	<b>40 402</b>	<b>40 387</b>	<b>40 372</b>	<b>40 365</b>
<b>Equity</b>					
Reserves	26 725	29 487	29 787	30 087	30 387
Accumulated funds	11 206	10 915	10 600	10 285	9 978
<b>Total equity</b>	<b>37 931</b>	<b>40 402</b>	<b>40 387</b>	<b>40 372</b>	<b>40 365</b>

Notes:

1. The Cash and deposits negative balance reflects the timing of GST payments and receipts.
2. The increase in Property, plant and equipment and the decrease in Payables in 2016 reflects revised estimates based on the 30 June 2014 actuals.

Table 17.5: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent	3 421	3 547	3 584	3 671	3 751
GST receipts	60	60	60	60	60
<b>Total cash inflows</b>	<b>3 481</b>	<b>3 607</b>	<b>3 644</b>	<b>3 731</b>	<b>3 811</b>
<b>Cash outflows</b>					
Employee benefits <sup>1</sup>	(2 210)	(2 431)	(2 449)	(2 509)	(2 560)
Superannuation	(261)	(254)	(252)	(258)	(268)
GST payments	(60)	(60)	(60)	(60)	(60)
Supplies and consumables <sup>1</sup>	(919)	(831)	(852)	(873)	(892)
Other cash payments	(31)	(31)	(31)	(31)	(31)
<b>Total cash outflows</b>	<b>(3 481)</b>	<b>(3 607)</b>	<b>(3 644)</b>	<b>(3 731)</b>	<b>(3 811)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>					
	....	....	....	....	....
<b>Cash and deposits at the beginning of the reporting period</b>					
	(10)	(14)	(14)	(14)	(14)
<b>Cash and deposits at the end of the reporting period</b>					
	(10)	(14)	(14)	(14)	(14)

Note:

1. The increase in Employee benefits and the decrease in Supplies and consumables in 2015-16 reflect an adjustment to more accurately reflect expected expenditure.



# 18 OFFICE OF THE OMBUDSMAN

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## AGENCY OUTLINE

The Office of the Ombudsman operates under the *Ombudsman Act 1978* and is responsible for enquiry and investigation into complaints regarding the administrative actions of Tasmanian government agencies, local councils and a range of other public authorities. The Ombudsman seeks to resolve individual grievances and address systemic issues arising from administrative matters in the public sector. Through independent, objective and impartial investigations, the Ombudsman promotes fairness and equity and aims to bring about improvements in the quality and standard of public administration.

The Ombudsman also has a number of other responsibilities, including being the Health Complaints Commissioner under the *Health Complaints Act 1995*, the Energy Ombudsman under the *Energy Ombudsman Act 1998* and providing administrative support for the Mental Health and Prison Official Visitor Schemes. The Ombudsman is appointed as the Coordinator of the Official Visitors Scheme (*Corrections Act 1997*) and is the Principal Official Visitor (*Mental Health Act 2013*).

The Ombudsman also undertakes additional responsibilities implementing the *Right to Information Act 2009* (RTI Act), the *Personal Information Protection Act 2004*, the *Public Interest Disclosures Act 2002* and investigating complaints, as well as holding an ex officio position on the Board of the Integrity Commission under the *Integrity Commission Act 2009*.

This chapter provides financial information about the Outputs to be delivered by the Office in 2015-16 and the Forward Estimates period (2016-17 to 2018-19). Further information about the Office of the Ombudsman is provided at [www.ombudsman.tas.gov.au](http://www.ombudsman.tas.gov.au).

## KEY DELIVERABLES

The key deliverables for the Office of the Ombudsman include:

- undertaking planning work for the implementation of a Tasmanian Custodial Inspector;
- continuing to work to minimise the number of cases in the Office which are older than one year;
- continuing to work at maximising the percentage of health complaints assessed within 45 and 90 days of receipt;
- developing protocols for the appropriate assessment and classification of complaints;
- developing systems and processes for the more effective and timely resolution of complaints under the Ombudsman Act and requests under the RTI Act; and
- continuing to provide high quality training in relation to the administration of the RTI Act.

# OUTPUT INFORMATION

The individual Output of the Office of the Ombudsman is provided under:

- Output Group 1 – The Office of the Ombudsman.

Table 18.1 provides an Output Group Expense Summary for the Office of the Ombudsman.

**Table 18.1: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - The Office of the Ombudsman</b>					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information <sup>1</sup>	2 846	2 880	2 689	2 729	2 763
	<b>2 846</b>	<b>2 880</b>	<b>2 689</b>	<b>2 729</b>	<b>2 763</b>
<b>TOTAL</b>	<b>2 846</b>	<b>2 880</b>	<b>2 689</b>	<b>2 729</b>	<b>2 763</b>

Note:

1. The increase in 2015-16 reflects funding allocated for implementation planning for a Tasmanian Custodial Inspector of \$150 000.

## Output Group 1: The Office of the Ombudsman

### *1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information*

This Output provides for the independent and impartial resolution of complaints and the investigation of systemic issues relating to public administration, health care and energy services.

**Table 18.2: Performance Information - Output Group 1**

<b>Performance Measure</b>	<b>Unit of Measure</b>	<b>2012-13 Actual</b>	<b>2013-14 Actual</b>	<b>2014-15 Target</b>	<b>2015-16 Target</b>
Enquiries Finalised - Ombudsman, Health Complaints and Energy Ombudsman <sup>1</sup>	Number	1 292	1 300	1 500	1 620
Complaints Finalised - Ombudsman, Health Complaints and Energy Ombudsman <sup>1</sup>	Number	1 691	1 583	1 500	1 620
Average Cost per Resolved Case - Ombudsman, Health Complaints and Energy Ombudsman <sup>2</sup>	\$	856	941	882	611
Cases Finalised per FTE	Number	149	164	179	229
Complaints to Ombudsman, Health Complaints and Energy Ombudsman Resolved in Less Than Three Months	%	82	84	85	85
Health Complaints Assessed Within Statutory Period of 45 days <sup>3</sup>	%	48	52	50	50
Health Complaints Assessed Within the Extended Statutory Period of 90 days <sup>3</sup>	%	78	80	80	80
Health Complaints - Early resolution under Section 25A of the Act <sup>4</sup>	%	na	11	10	10

Notes:

1. The Office expects the number of enquires and complaints finalised to increase by approximately eight per cent in 2015-16 as a result of an investigation officer position being filled.
2. 'Case' includes both enquiries and complaints managed by the Office.
3. This period includes time waiting for responses from health providers and the Australian Health Practitioner Regulation Agency.
4. This measure was introduced in 2013-14 and reflects an increased focus on early resolution powers.

# DETAILED BUDGET STATEMENTS

Table 18.3: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	2 057	2 149	1 969	2 008	2 042
Other revenue from government	62	61	....	....	....
Other revenue <sup>2</sup>	654	671	671	671	671
<b>Total revenue and other income from transactions</b>	<b>2 773</b>	<b>2 881</b>	<b>2 640</b>	<b>2 679</b>	<b>2 713</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1</sup>	2 155	2 208	2 011	2 045	2 074
Depreciation and amortisation	19	10	10	11	11
Supplies and consumables	591	579	583	586	589
Other expenses	81	83	85	87	89
<b>Total expenses from transactions</b>	<b>2 846</b>	<b>2 880</b>	<b>2 689</b>	<b>2 729</b>	<b>2 763</b>
<b>Net result from transactions (net operating balance)</b>	<b>(73)</b>	<b>1</b>	<b>(49)</b>	<b>(50)</b>	<b>(50)</b>
<b>Net result</b>	<b>(73)</b>	<b>1</b>	<b>(49)</b>	<b>(50)</b>	<b>(50)</b>
<b>Comprehensive result</b>	<b>(73)</b>	<b>1</b>	<b>(49)</b>	<b>(50)</b>	<b>(50)</b>

Notes:

1. The increase in Appropriation revenue - recurrent and Employee benefits in 2015-16 reflects funding allocated for implementation planning for a Tasmanian Custodial Inspector of \$150 000.
2. Other revenue primarily comprises payments of membership fees and complaint levy fees by Energy Entities for the Ombudsman's responsibilities under the Energy Ombudsman Act.

Table 18.4: Revenue from Appropriation by Output

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Attorney-General and Minister for Justice</b>					
<b>Output Group 1 - The Office of the Ombudsman</b>					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information <sup>1</sup>	2 057	2 149	1 969	2 008	2 042
	<b>2 057</b>	<b>2 149</b>	<b>1 969</b>	<b>2 008</b>	<b>2 042</b>
<b>Office of the Ombudsman</b>					
Total Recurrent Services	2 057	2 149	1 969	2 008	2 042
	<b>2 057</b>	<b>2 149</b>	<b>1 969</b>	<b>2 008</b>	<b>2 042</b>
<b>Appropriation Carried Forward</b>	<b>62</b>	<b>61</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Total Revenue from Appropriation</b>	<b>2 119</b>	<b>2 210</b>	<b>1 969</b>	<b>2 008</b>	<b>2 042</b>
Controlled Revenue from Appropriation <sup>1</sup>	2 119	2 210	1 969	2 008	2 042
	<b>2 119</b>	<b>2 210</b>	<b>1 969</b>	<b>2 008</b>	<b>2 042</b>

Note:

1. The increase in 2015-16 reflects funding allocated for implementation planning for a Tasmanian Custodial Inspector of \$150 000.

Table 18.5: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	124	256	234	212	190
Receivables	3	1	1	1	1
	<b>127</b>	<b>257</b>	<b>235</b>	<b>213</b>	<b>191</b>
<b>Non-financial assets</b>					
Property, plant and equipment	39	32	25	18	11
Intangibles	22	18	15	11	7
	<b>61</b>	<b>50</b>	<b>40</b>	<b>29</b>	<b>18</b>
<b>Total assets</b>	<b>188</b>	<b>307</b>	<b>275</b>	<b>242</b>	<b>209</b>
<b>Liabilities</b>					
Payables	10	2	2	2	2
Employee benefits <sup>1</sup>	472	344	361	378	395
<b>Total liabilities</b>	<b>482</b>	<b>346</b>	<b>363</b>	<b>380</b>	<b>397</b>
<b>Net assets (liabilities)</b>	<b>(294)</b>	<b>(39)</b>	<b>(88)</b>	<b>(138)</b>	<b>(188)</b>
<b>Equity</b>					
Accumulated funds	(294)	(39)	(88)	(138)	(188)
<b>Total equity</b>	<b>(294)</b>	<b>(39)</b>	<b>(88)</b>	<b>(138)</b>	<b>(188)</b>

Note:

1. The increase in Cash and deposits and the decrease in Employee benefits in 2016 reflects revised estimates based on the 30 June 2014 actuals.

Table 18.6: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	2 057	2 149	1 969	2 008	2 042
Other cash receipts	654	671	671	671	671
<b>Total cash inflows</b>	<b>2 711</b>	<b>2 820</b>	<b>2 640</b>	<b>2 679</b>	<b>2 713</b>
<b>Cash outflows</b>					
Employee benefits <sup>1</sup>	(1 923)	(2 002)	(1 775)	(1 806)	(1 833)
Superannuation	(215)	(238)	(219)	(222)	(224)
Supplies and consumables	(591)	(579)	(583)	(586)	(589)
Other cash payments	(81)	(83)	(85)	(87)	(89)
<b>Total cash outflows</b>	<b>(2 810)</b>	<b>(2 902)</b>	<b>(2 662)</b>	<b>(2 701)</b>	<b>(2 735)</b>
<b>Net cash from (used by) operating activities</b>	<b>(99)</b>	<b>(82)</b>	<b>(22)</b>	<b>(22)</b>	<b>(22)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(99)</b>	<b>(82)</b>	<b>(22)</b>	<b>(22)</b>	<b>(22)</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>223</b>	<b>338</b>	<b>256</b>	<b>234</b>	<b>212</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>124</b>	<b>256</b>	<b>234</b>	<b>212</b>	<b>190</b>

Note:

1. The increase in Appropriation receipts - recurrent and Employee benefits in 2015-16 reflects funding allocated for implementation planning for a Tasmanian Custodial Inspector of \$150 000.



# 19 TASMANIAN AUDIT OFFICE

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## AGENCY OUTLINE

The Tasmanian Audit Office (the Office) assists the Auditor-General to provide an independent view of the financial and operational performance of State entities. The *Audit Act 2008* sets out the Auditor-General's functions, mandate and powers.

The Office's mandate is explicit in identifying its primary client as the Parliament. The Office will continue to satisfy Parliament's requirements by engaging with the Public Accounts Committee and individual Members, and by producing relevant reports aimed at providing independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector.

It is the independence of the Auditor-General and the Office, and the quality and objectivity of their work, that underpins its reputation.

The Office satisfies its mandate by:

- conducting audits of financial statements of State entities and issuing audit reports outlining their compliance with relevant accounting standards and legislation;
- providing an audit report on the Total State, General Government Sector and Public Account Statements, which form part of the Treasurer's Annual Financial Report;
- issuing audit reports and other formal communications of audit findings to State entities, responsible Ministers and to relevant accountable authorities;
- conducting audits of efficiency, effectiveness and economy of a State entity, a number of State entities, a part of a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to the accounts of the Treasurer, a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to public money, other money, or to public property or other property;
- conducting compliance audits to examine compliance by a State entity, or a subsidiary of a State entity, with written laws or its own internal policies;
- carrying out audits of employer functions outlined in the *State Service Act 2000*; and
- managing its own activities efficiently and effectively.

The results of all audits conducted by the Auditor-General are reported to Parliament for its consideration.

This chapter provides financial information about the Outputs to be delivered by the Office during 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information about the Office is provided at [www.audit.tas.gov.au](http://www.audit.tas.gov.au).

# KEY DELIVERABLES

The key deliverables for the Office include:

- continuous improvement to financial audit processes and engagement with State entities to ensure financial statements, and audit reports thereon, are issued in a timely manner and in accordance with the requirements of the Audit Act. This will include upgrading the final audit methodology and associated tools in order to further enhance the audit process;
- ongoing development and improvement of Statutory Reports to Parliament on outcomes of financial audits through the enhancement of reported information, report style and readability, financial analysis and more informed commentary;
- ongoing development of a forward program of probity, performance and compliance audits for inclusion in annual plans of work;
- development of a five-year forward strategic plan 2016-2020.
- ongoing implementation of the Office's strategic plan 2012-2015 and its revised supplementary strategic plan 2012-2015;
- responding to new and revised accounting and auditing standards and contributing to their development at the Exposure Draft stages;
- addressing recommendations arising from an independent review of the Office pursuant to Section 44 of the Audit Act;
- relocating to more cost effective office accommodation; and
- continuing to undertake functions around the State Service Act as follows:
  - investigations referred by the Employer under the State Service Act which the Auditor-General agrees to conduct; and
  - own-motion investigations, audits or reviews initiated by the Auditor-General.

# OUTPUT INFORMATION

The Office's individual Output is provided under:

- Output Group 1 - Public Sector Management and Accountability.

Table 19.1 provides an Output Group Expense Summary for the Office.

**Table 19.1: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Public Sector Management and Accountability</b>					
1.1 Public Sector Management and Accountability <sup>1</sup>	7 368	7 733	7 925	8 080	8 206
	<b>7 368</b>	<b>7 733</b>	<b>7 925</b>	<b>8 080</b>	<b>8 206</b>
<b>TOTAL</b>	<b>7 368</b>	<b>7 733</b>	<b>7 925</b>	<b>8 080</b>	<b>8 206</b>

Note:

1. The increase from 2015-16 reflects additional funding provided for probity/cross sector reviews of \$50 000 and revised estimates of expenditure.

## Output Group 1: Public Sector Management and Accountability

### 1.1 Public Sector Management and Accountability

This Output Group enables the Office to provide independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector. The services the Office must deliver to enable achievement of this Outcome are:

- Audit Assurance - independent assurance of Tasmanian public sector financial reporting, administration, control and accountability; and
- Parliamentary Reports and Services - independent assessment of the performance of selected State entity activities, including scope for improving economy, efficiency, effectiveness and compliance.

Table 19.2 provides details of the performance measures to be applied in assessing the Office's effectiveness and efficiency in achieving its outcomes.

**Table 19.2: Performance Information - Output Group 1**

	Unit of Measure	2012-13 Actual	2013-14 Actual	2014-15 Target	2015-16 Target
<b>Audit Assurance</b>					
All financial audit opinions to be issued within 45 days of receipt of final signed financial statements <sup>1</sup>	%	96	96	100	100
Overall client satisfaction survey - Financial Audit <sup>2</sup>	%	77	nm	75	nm
<b>Parliamentary Reports and Services</b>					
Parliamentarian general satisfaction index <sup>2,3</sup>	%	96	nm	75	nm
Overall client satisfaction survey - Performance Audit <sup>2</sup>	%	79	nm	75	nm
Number of Performance Audit reports tabled <sup>4</sup>	Number	7	7	7	7
Number of Statutory Reports on outcomes of financial audits <sup>5</sup>	Number	1	1	1	1
Average number of months Performance Audits are completed within <sup>6</sup>	Average months	10.0	9.0	9.0	9.0
Recommendations agreed and acted upon from performance audits	%	nm	nm	70	70
Number of 'employer' Performance Audits completed <sup>7</sup>	Number	....	1	2	1
<b>Office-wide Efficiency Indicators</b>					
Total audit costs per \$'000 of public sector transactions	\$	0.4	0.4	0.4	0.4
Total audit costs per \$'000 of public sector assets	\$	0.2	0.2	0.2	0.2
Percentage of total (whole of office) paid hours charged to audit activities	%	51	50	55	55

nm = not measured

**Notes:**

1. Financial statement audits are completed on a cyclical basis. Audits of financial statements at 30 June 2014 were completed in 2014-15.
2. The Satisfaction Indexes are calculated when the biennial Parliamentarian and Client Surveys are conducted.
3. The 2014-15 Target represents the Australasian benchmark as used by Audit Offices in other jurisdictions.
4. The number of reports tabled includes compliance audits and investigations where applicable.
5. From 2010-11, the Office has produced one Report which comprises five or six volumes annually.
6. This measure previously reported the percentage of Performance Audits completed within eight months. The target from 2014-15 is to have these audits conducted on average within nine months due to their increased complexity.
7. From 4 February 2013, the Office took on additional responsibilities under the State Service Act. One State Service Employer related project was completed in 2013-14. Of the two projects targeted for completion in 2014-15, one was completed in August 2014 and one is due for completion by 30 June 2015.

# DETAILED BUDGET STATEMENTS

Table 19.3: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	2 206	2 347	2 315	2 354	2 390
Sales of goods and services	5 010	5 262	5 329	5 398	5 398
Other revenue	185	165	165	158	158
<b>Total revenue and other income from transactions</b>	<b>7 401</b>	<b>7 774</b>	<b>7 809</b>	<b>7 910</b>	<b>7 946</b>
<b>Expenses from transactions</b>					
Employee benefits	5 042	5 267	5 357	5 489	5 547
Depreciation and amortisation	53	72	54	49	49
Supplies and consumables	2 248	2 371	2 490	2 518	2 586
Other expenses	25	23	24	24	24
<b>Total expenses from transactions</b>	<b>7 368</b>	<b>7 733</b>	<b>7 925</b>	<b>8 080</b>	<b>8 206</b>
<b>Net result from transactions (net operating balance)</b>	<b>33</b>	<b>41</b>	<b>(116)</b>	<b>(170)</b>	<b>(260)</b>
<b>Net result</b>	<b>33</b>	<b>41</b>	<b>(116)</b>	<b>(170)</b>	<b>(260)</b>
<b>Comprehensive result</b>	<b>33</b>	<b>41</b>	<b>(116)</b>	<b>(170)</b>	<b>(260)</b>

Note:

1. The increase in Appropriation revenue - recurrent in 2015-16 reflects additional expenditure for the 27th pay (refer to Chapter 1 of this Budget paper for further information) and the provision of an additional \$50 000 for probity/cross sector reviews.

Table 19.4: Revenue from Appropriation by Output

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Treasurer</b>					
<b>Output Group 1 - Public Sector Management and Accountability</b>					
1.1 Public Sector Management and Accountability <sup>1</sup>	1 662	1 779	1 756	1 795	1 831
	<b>1 662</b>	<b>1 779</b>	<b>1 756</b>	<b>1 795</b>	<b>1 831</b>
Recurrent Services	1 662	1 779	1 756	1 795	1 831
	<b>1 662</b>	<b>1 779</b>	<b>1 756</b>	<b>1 795</b>	<b>1 831</b>
<b>Reserved by Law</b>					
Salary and Travelling Allowance, Auditor-General (Audit Act 2008)	544	568	559	559	559
	<b>544</b>	<b>568</b>	<b>559</b>	<b>559</b>	<b>559</b>
<b>Total Revenue from Appropriation</b>	<b>2 206</b>	<b>2 347</b>	<b>2 315</b>	<b>2 354</b>	<b>2 390</b>
Controlled Revenue from Appropriation	2 206	2 347	2 315	2 354	2 390
	<b>2 206</b>	<b>2 347</b>	<b>2 315</b>	<b>2 354</b>	<b>2 390</b>

Note:

1. The increase in 2015-16 reflects additional expenditure for the 27<sup>th</sup> pay (refer to Chapter 1 of this Budget paper for further information) and the provision of an additional \$50 000 for probity/cross sector reviews.

Table 19.5: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget <sup>1</sup>	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	1 492	2 363	2 281	2 136	1 909
Receivables	393	513	508	503	498
Other financial assets	290	355	350	345	340
	<b>2 175</b>	<b>3 231</b>	<b>3 139</b>	<b>2 984</b>	<b>2 747</b>
<b>Non-financial assets</b>					
Property, plant and equipment	280	169	142	116	82
Other assets	45	28	26	22	18
	<b>325</b>	<b>197</b>	<b>168</b>	<b>138</b>	<b>100</b>
<b>Total assets</b>	<b>2 500</b>	<b>3 428</b>	<b>3 307</b>	<b>3 122</b>	<b>2 847</b>
<b>Liabilities</b>					
Payables	65	128	125	122	119
Employee benefits	925	1 127	1 117	1 112	1 107
Other liabilities	346	168	176	169	162
<b>Total liabilities</b>	<b>1 336</b>	<b>1 423</b>	<b>1 418</b>	<b>1 403</b>	<b>1 388</b>
<b>Net assets (liabilities)</b>	<b>1 164</b>	<b>2 005</b>	<b>1 889</b>	<b>1 719</b>	<b>1 459</b>
<b>Equity</b>					
Accumulated funds	(4)	837	721	551	291
Other equity	1 168	1 168	1 168	1 168	1 168
<b>Total equity</b>	<b>1 164</b>	<b>2 005</b>	<b>1 889</b>	<b>1 719</b>	<b>1 459</b>

Note:

1. Movements in statement items between 2015 Budget and 2016 Budget reflect revised estimates based on 30 June 2014 actuals.

Table 19.6: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	2 206	2 347	2 315	2 354	2 390
Sales of goods and services	5 219	5 614	5 597	5 651	5 651
GST receipts	639	598	635	672	672
Other cash receipts	185	165	165	158	158
<b>Total cash inflows</b>	<b>8 249</b>	<b>8 724</b>	<b>8 712</b>	<b>8 835</b>	<b>8 871</b>
<b>Cash outflows</b>					
Employee benefits <sup>1</sup>	(4 724)	(5 220)	(5 163)	(5 291)	(5 349)
Superannuation	(486)	(399)	(454)	(453)	(453)
GST payments	(639)	(598)	(635)	(672)	(672)
Supplies and consumables	(2 252)	(2 367)	(2 487)	(2 511)	(2 579)
Other cash payments	(25)	(23)	(24)	(24)	(24)
<b>Total cash outflows</b>	<b>(8 126)</b>	<b>(8 607)</b>	<b>(8 763)</b>	<b>(8 951)</b>	<b>(9 077)</b>
<b>Net cash from (used by) operating activities</b>	<b>123</b>	<b>117</b>	<b>(51)</b>	<b>(116)</b>	<b>(206)</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(81)	(131)	(31)	(29)	(21)
<b>Net cash from (used by) investing activities</b>	<b>(81)</b>	<b>(131)</b>	<b>(31)</b>	<b>(29)</b>	<b>(21)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>42</b>	<b>(14)</b>	<b>(82)</b>	<b>(145)</b>	<b>(227)</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>1 450</b>	<b>2 377</b>	<b>2 363</b>	<b>2 281</b>	<b>2 136</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>1 492</b>	<b>2 363</b>	<b>2 281</b>	<b>2 136</b>	<b>1 909</b>

Note:

1. The increase in Appropriation receipts - recurrent and Employee benefits in 2015-16 reflects additional expenditure for the 27<sup>th</sup> pay (refer to Chapter 1 of this Budget paper for further information) and the provision of additional funding of \$50 000 for probity/cross sector reviews.

# 20 TOURISM TASMANIA

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## AGENCY OUTLINE

Tourism Tasmania is a State Authority under the *State Service Act 2000*. The *Tourism Tasmania Act 1996* outlines the objective and functions of the Authority, which is to market Tasmania as a holiday destination and maximise tourism's contribution to the economy.

Tasmania's tourism industry is made up of over 2 000 separate businesses. Based on information from the Tourism Satellite Accounts 2013-14 (Tourism Research Australia, May 2015, Appendix, Tables 14 and 15), Tasmania's tourism industry directly and indirectly supports around 37 000 jobs in Tasmania (16.2 per cent of total Tasmanian employment) and contributes about \$2.3 billion to the economy (9.1 per cent of the gross state product).

Through its destination marketing programs, the Authority will play a key role in achieving the Government and tourism industry's goal of attracting 1.5 million visitors per annum to Tasmania by 2020. The goal forms part of the joint industry and government tourism blueprint, Tourism 21 (T21). T21 brings the public and private sectors of tourism together under a common shared vision for the growth of the State's 'visitor economy', and the Authority collaborates with the industry and other government agencies to review and deliver the agreed T21 strategies. The Authority contributes to the T21 goal by creating demand for holiday travel to Tasmania through market and visitor research, brand development, domestic marketing, international marketing, access development and partnerships with the State's four Regional Tourism Organisations.

The Authority's research programs provide insights into Tasmania's markets and visitors; what makes Tasmania good but different as a destination; the strength of the experiences it offers; and the Tasmanian tourism brand.

These insights inform the Authority's marketing programs and campaigns which aim to emphasise the State's tourism brand, enhance Tasmania's holiday appeal and consideration, and convert this to attract more visitors to the State.

To support its own marketing programs, the Authority also works closely with domestic and international tourism and commercial travel partners, to facilitate the sharing and promotion of Tasmanian tourism experiences, and stimulate increased holiday travel bookings and sales.

The Authority supports the Minister for Tourism, Hospitality and Events, Hon Will Hodgman MP.

This chapter details the Authority's financial information for 2015-16 and over the Forward Estimates period (2016-17 to 2018-19).

Further information on the Authority is provided at [www.tourismtasmania.com.au](http://www.tourismtasmania.com.au).

# KEY DELIVERABLES

Table 20.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables within the Authority.

**Table 20.1: Key Deliverables Statement**

	2015-16	2016-17	2017-18	2018-19
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Tourism Marketing - Additional Funding	5 000	5 000	5 000	4 000

## *Tourism Marketing - Additional Funding*

As part of the 2015-16 Budget, the Government will invest an additional \$3 million into tourism marketing (\$1 million per annum for three years), building on the existing \$4 million per annum election commitment provided in the 2014-15 Budget.

## *Access*

Aviation and Access Development is a whole-of-government function supported by the Authority. From a tourism perspective, the aim is to ensure there are sufficient domestic and international air and sea services to support the demand for travel to and from Tasmania.

A long-term Access 2020 plan has been developed which is aligned with the Government's visitor growth target. The delivery of the Plan, which includes immediate and longer term requirements to achieve the Government target, has commenced.

The Plan focuses on increasing domestic air capacity, providing direct and improved international air access, developing effective air freight solutions and supporting the ongoing development of Tasmania's sea capacity. Collaboration with investment and trade opportunities will also occur to deliver further access opportunities and increased, viable air and sea services to Tasmania.

## *Brand*

All of the Authority's marketing programs and campaigns are guided by a strong and distinctive Tasmanian tourism brand. Tasmania's tourism brand focuses on key aspects of the State that are both good and different to differentiate Tasmania from other holiday destinations and encourage a clear, consistent and compelling marketing message.

The Authority is responsible for developing and managing the State's tourism brand. This includes monitoring its relevance and application in marketing campaigns and programs; overseeing the evolution of the tourism brand to maintain its relevance; and ensuring Tasmania continues to stand out from competing destinations.

The Authority also continues to broaden the Industry's understanding of Tasmania's tourism brand through the education of key stakeholders including government, industry, regional tourism bodies, commercial travel partners and internally amongst its staff.

### *Domestic marketing*

The Authority conducts a range of marketing activities and campaigns in Australia that aim to build brand awareness for Tasmania and facilitate the conversion of this awareness into travel sales.

The Authority's domestic marketing is mainly focussed on Victoria, New South Wales and South East Queensland. The Authority's marketing reach includes existing target audiences and potential new market segments within Australia which are being regularly monitored and refined to ensure the best possible match to the State's tourism brand and holiday experiences.

Marketing campaigns use a range of advertising and digital assets to raise awareness of Tasmania and are supported by cooperative marketing with aviation, access and retail travel partners, Regional Tourism Organisations, Tasmanian travel wholesalers and individual tourism businesses.

This marketing activity is supplemented through working with special interest experiences, their partners and with peak industry bodies to reach target niche audiences.

The Authority also leverages major events that are brand aligned and have the capacity to attract significant visitor numbers.

### *International marketing*

The Authority operates in a number of targeted international markets to promote travel to Tasmania, with a special focus on the Pan Asia region and the strong tourism growth from mainland China.

The Authority's marketing programs include cooperative campaigns and promotions with international partners such as wholesalers, retail travel networks, carriers and inbound tour operators, and participation in international sales-oriented programs including the Australian Tourism Exchange and overseas sales and marketing missions.

The Authority also works closely with Tourism Australia to support its international campaigns and programs, including ongoing partnerships aligned to Tourism Australia's *There's Nothing Like Australia* campaigns which include Restaurant Australia's *Best of Australia* programs, its in-market travel trade and consumer promotions, and its International Media Hosting Program.

Marketing initiatives also aim to increase international visitors to Tasmania by engaging with domestically-based inbound tour operators, as well as international backpackers and students while they are in Australia.

Both domestic and international marketing is also supported by social media and public relations activities, like the visiting influencer program, which broadens the reach of marketing campaigns and Tourism Tasmania's brand message.

## Regional Tourism

As part of its industry and travel trade marketing partnerships, the Authority works closely with Tasmania's Regional Tourism Organisations to ensure the Tasmanian tourism brand is appropriately represented throughout all regions of the State, and to support the promotion of Tasmania's regional tourism experiences through the Authority's marketing programs.

## Research

The Authority's marketing is underpinned by extensive visitor and consumer research which is undertaken, commissioned or sourced by the Authority. The Authority also undertakes research to evaluate the outcomes of its domestic marketing campaigns and to assist Tasmania's Regional Tourism Organisations in their planning and marketing activities.

# OUTPUT INFORMATION

Tourism Tasmania has a single output: Output Group 1 - Tourism.

Table 20.2 provides an Output Group Expense Summary for the Authority.

**Table 20.2: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Minister for Tourism, Hospitality and Events</b>					
<b>Output Group 1 - Tourism</b>					
1.1 Tourism <sup>1</sup>	25 325	26 690	26 985	27 486	26 905
	<b>25 325</b>	<b>26 690</b>	<b>26 985</b>	<b>27 486</b>	<b>26 905</b>
<b>TOTAL</b>	<b>25 325</b>	<b>26 690</b>	<b>26 985</b>	<b>27 486</b>	<b>26 905</b>

Note:

1. The increase in expenses in 2015-16 reflects additional funding of \$1 million per annum over three years for tourism marketing.

## Output Group 1: Tourism

### 1.1 Tourism

Tourism Tasmania is a marketing-led organisation with a specific focus on research-driven marketing and distribution programs. Its role is to connect people to Tasmania through domestic and international marketing programs that build awareness, aspiration and intention to visit Tasmania, and convert this into more visitors coming to the State.

This Output will primarily undertake marketing activities that focus on building a strong distinctive tourism brand, delivering targeted marketing campaigns, and facilitating public relations and social media activities to create destination exposure in key markets.

This Output also includes commercial marketing partnerships with carriers, retail travel networks, online travel retailers and other distributors of Tasmanian tourism products, to stimulate holiday sales and bookings to Tasmania.

In addition, this Output is responsible for:

- the provision of useful and highly relevant research to Tourism Tasmania, local tourism operators and other relevant businesses, so they can successfully plan and implement their business and marketing strategies;
- ensuring that the future development and growth of Tasmania's economy is matched with access capability; and
- supporting the development and growth of a strong regional tourism platform.

**Table 20.3: Performance Information**

<b>Performance Measure</b>	<b>Unit of Measure</b>	<b>2012-13 Actual</b>	<b>2013-14 Actual</b>	<b>2014-15 Target</b>	<b>2015-16 Target</b>
Visitors to Tasmania <sup>1</sup>	'000	962	1 058	1 100	1 155
Interstate visitation to Tasmania <sup>1</sup>	'000	839	910	957	974
International visitation to Tasmania <sup>2</sup>	'000	156	163	172	181
Total holiday visitation <sup>1</sup>	'000	384	478	473	520
Intrastate visitation <sup>3</sup>	'000	1 185	1 225	1 152	1 249
<b>Equivalent advertising value of publicity generated<sup>4</sup></b>					
International	\$ million	16.8	na	na	na
Domestic	\$ million	14.0	na	na	na
Local tourism strategies with Regional Tourism					
Organisations (RTOs)	Number	4	4	4	4

**Notes:**

1. Visitors to Tasmania travelling on scheduled air and sea services.
2. Data for this performance measure is now sourced from the International Visitors Survey.
3. Data for this performance measure is now sourced from the National Visitor Survey.
4. Equivalent Advertising Value (EAV) is no longer measured as a KPI of the Visiting Journalist Program (VJP). The change in KPIs reflects the VJP's greater focus on online, influencer and social media activity. Results in online and social media are not able to be measured by EAV as this measurement reflected the equivalent cost of advertising in traditional print and broadcast media outlets. The VJP and social media programs will shift to metrics based on the reach, percentage of engagement, positivity/negativity of sentiment and the number of shares that the content receives. Measurements for the VJP and social media programs are currently under review as there is currently no industry standard.

# DETAILED BUDGET STATEMENTS

Table 20.4: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	24 563	25 890	26 175	26 676	26 159
Sales of goods and services	600	610	620	620	620
<b>Total revenue and other income from transactions</b>	<b>25 163</b>	<b>26 500</b>	<b>26 795</b>	<b>27 296</b>	<b>26 779</b>
<b>Expenses from transactions</b>					
Employee benefits	5 981	6 174	6 115	6 264	6 387
Depreciation and amortisation	162	190	190	190	126
Supplies and consumables <sup>1</sup>	17 414	18 561	18 915	19 267	18 627
Grants and subsidies	1 678	1 677	1 677	1 677	1 677
Other expenses	90	88	88	88	88
<b>Total expenses from transactions</b>	<b>25 325</b>	<b>26 690</b>	<b>26 985</b>	<b>27 486</b>	<b>26 905</b>
<b>Net result from transactions (net operating balance)</b>	<b>(162)</b>	<b>(190)</b>	<b>(190)</b>	<b>(190)</b>	<b>(126)</b>
<b>Net result</b>	<b>(162)</b>	<b>(190)</b>	<b>(190)</b>	<b>(190)</b>	<b>(126)</b>
<b>Other economic flows - other changes in equity</b>					
Other movements taken directly to equity <sup>2</sup>	(63)	....	....	....	....
<b>Total other economic flows - other changes in equity</b>	<b>(63)</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Comprehensive result</b>	<b>(225)</b>	<b>(190)</b>	<b>(190)</b>	<b>(190)</b>	<b>(126)</b>

Notes:

1. The increase in Appropriation revenue - recurrent and Supplies and consumables in 2015-16 reflects additional funding of \$1 million per annum over three years for tourism marketing.
2. The Other movements taken directly to equity in 2014-15 represent once-off movements resulting from the creation of the Department of State Growth.

Table 20.5: Revenue from Appropriation by Output

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate <sup>1</sup>
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Minister for Tourism, Hospitality and Events</b>					
<b>Output Group 1 - Tourism</b>					
1.1 Tourism <sup>1</sup>	24 563	25 890	26 175	26 676	26 159
	<b>24 563</b>	<b>25 890</b>	<b>26 175</b>	<b>26 676</b>	<b>26 159</b>
Recurrent Services	24 563	25 890	26 175	26 676	26 159
	<b>24 563</b>	<b>25 890</b>	<b>26 175</b>	<b>26 676</b>	<b>26 159</b>
<b>Tourism Tasmania</b>					
Total Recurrent Services	24 563	25 890	26 175	26 676	26 159
	<b>24 563</b>	<b>25 890</b>	<b>26 175</b>	<b>26 676</b>	<b>26 159</b>
<b>Total Revenue from Appropriation</b>	<b>24 563</b>	<b>25 890</b>	<b>26 175</b>	<b>26 676</b>	<b>26 159</b>
Controlled Revenue from Appropriation	24 563	25 890	26 175	26 676	26 159
	<b>24 563</b>	<b>25 890</b>	<b>26 175</b>	<b>26 676</b>	<b>26 159</b>

Note:

1. The increase in Revenue from Appropriation in 2015-16 reflects additional funding of \$1 million per annum over three years for tourism marketing.

Table 20.6: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	1	16	16	16	16
Receivables <sup>1</sup>	8	108	108	108	108
	<b>9</b>	<b>124</b>	<b>124</b>	<b>124</b>	<b>124</b>
<b>Non-financial assets</b>					
Property, plant and equipment	194	164	129	94	59
Intangibles <sup>2</sup>	....	401	246	91	....
Other assets <sup>3</sup>	1 156	541	541	541	541
	<b>1 350</b>	<b>1 106</b>	<b>916</b>	<b>726</b>	<b>600</b>
<b>Total assets</b>	<b>1 359</b>	<b>1 230</b>	<b>1 040</b>	<b>850</b>	<b>724</b>
<b>Liabilities</b>					
Payables	77	60	60	60	60
Provisions	347	340	340	340	340
Employee benefits	1 156	1 165	1 165	1 165	1 165
Other liabilities	4	5	5	5	5
<b>Total liabilities</b>	<b>1 584</b>	<b>1 570</b>	<b>1 570</b>	<b>1 570</b>	<b>1 570</b>
<b>Net assets (liabilities)</b>	<b>(225)</b>	<b>(340)</b>	<b>(530)</b>	<b>(720)</b>	<b>(846)</b>
<b>Equity</b>					
Contributed capital	(63)	....	....	....	....
Accumulated funds	(162)	(340)	(530)	(720)	(846)
<b>Total equity</b>	<b>(225)</b>	<b>(340)</b>	<b>(530)</b>	<b>(720)</b>	<b>(846)</b>

Notes:

1. The increase in Receivables in 2016 reflects revised estimates based on 30 June 2014 actuals.
2. The increase in Intangibles in 2016 reflects the capitalisation of specific intangible assets including the Discover Tasmania website.
3. The decrease in Other assets in 2016 reflects revised estimates based on 30 June 2014 actuals.

Table 20.7: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	24 563	25 890	26 175	26 676	26 159
Sales of goods and services	600	610	620	620	620
<b>Total cash inflows</b>	<b>25 163</b>	<b>26 500</b>	<b>26 795</b>	<b>27 296</b>	<b>26 779</b>
<b>Cash outflows</b>					
Employee benefits	(5 272)	(5 439)	(5 389)	(5 520)	(5 628)
Superannuation	(709)	(735)	(726)	(744)	(759)
Grants and subsidies	(1 678)	(1 677)	(1 677)	(1 677)	(1 677)
Supplies and consumables <sup>1</sup>	(17 414)	(18 561)	(18 915)	(19 267)	(18 627)
Other cash payments	(90)	(88)	(88)	(88)	(88)
<b>Total cash outflows</b>	<b>(25 163)</b>	<b>(26 500)</b>	<b>(26 795)</b>	<b>(27 296)</b>	<b>(26 779)</b>
<b>Cash flows from investing activities</b>					
Equity injections and cashflows from restructuring	1	....	....	....	....
<b>Net cash from (used by) investing activities</b>	<b>1</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>					
	<b>1</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Cash and deposits at the beginning of the reporting period</b>					
	<b>....</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>16</b>
<b>Cash and deposits at the end of the reporting period</b>					
	<b>1</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>16</b>

Note:

1. The increase in Appropriation receipts - recurrent and Supplies and consumables in 2015-16 reflects additional funding of \$1 million per annum over three years for tourism marketing.



# PART 3:

## STATUTORY AUTHORITIES

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# 21 INLAND FISHERIES SERVICE

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## AUTHORITY OUTLINE

The Inland Fisheries Service (IFS) has wide statutory powers under the *Inland Fisheries Act 1995* to regulate, manage and protect freshwater fish and improve fisheries in inland waters.

The responsible Minister is the Minister for Primary Industries and Water, Hon Jeremy Rockliff MP, and the supporting agency is the Department of Primary Industries, Parks, Water and Environment.

The IFS manages Tasmania's inland fisheries for the benefit of anglers and the Tasmanian community. This requires management of:

- Tasmanian inland recreational fisheries;
- inland commercial fisheries and associated aquaculture industries; and
- conservation of native fish and eradication of pest fish.

This chapter provides the IFS's financial information for 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information on the IFS is provided at [www.ifs.tas.gov.au](http://www.ifs.tas.gov.au).

## KEY DELIVERABLES

The key deliverables for the IFS include:

- ongoing implementation of the Government's election commitment to base an IFS officer on the North West Coast to increase protection for North West inland fisheries;
- continuing a number of projects to develop and improve angler access to lakes, rivers and streams throughout the State, including the Derwent River; and
- continuing and reinforcing the extensive work completed to date in the eradication of carp in Lake Sorell.

# DETAILED BUDGET STATEMENTS

Table 21.1: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants	1 125	1 123	1 123	1 123	1 123
Sales of goods and services <sup>1</sup>	990	592	603	655	655
Fees and fines	1 637	1 674	1 712	1 712	1 712
Interest	120	120	110	100	100
<b>Total revenue and other income from transactions</b>	<b>3 872</b>	<b>3 509</b>	<b>3 548</b>	<b>3 590</b>	<b>3 590</b>
<b>Expenses from transactions</b>					
Employee benefits	2 200	2 165	2 169	2 222	2 263
Depreciation and amortisation	260	262	262	262	262
Supplies and consumables <sup>1</sup>	1 337	1 077	1 109	1 093	1 058
<b>Total expenses from transactions</b>	<b>3 797</b>	<b>3 504</b>	<b>3 540</b>	<b>3 577</b>	<b>3 583</b>
<b>Net result from transactions (net operating balance)</b>	<b>75</b>	<b>5</b>	<b>8</b>	<b>13</b>	<b>7</b>
<b>Net result</b>	<b>75</b>	<b>5</b>	<b>8</b>	<b>13</b>	<b>7</b>
<b>Other economic flows - other changes in equity</b>					
Changes in physical asset revaluation reserve	16	1	10	10	10
<b>Total other economic flows - other changes in equity</b>	<b>16</b>	<b>1</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>Comprehensive result</b>	<b>91</b>	<b>6</b>	<b>18</b>	<b>23</b>	<b>17</b>

Note:

1. The decrease in Sales of goods and services and Supplies and consumables in 2015-16 reflects the cessation of Australian Government funding under the Caring for Our Country Program for carp eradication.

Table 21.2: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	2 469	2 547	2 657	2 773	2 883
Receivables <sup>1</sup>	116	158	195	258	321
	<b>2 585</b>	<b>2 705</b>	<b>2 852</b>	<b>3 031</b>	<b>3 204</b>
<b>Non-financial assets</b>					
Property, plant and equipment	3 992	3 923	3 781	3 639	3 497
Investment property	2 230	2 230	2 230	2 230	2 230
	<b>6 222</b>	<b>6 153</b>	<b>6 011</b>	<b>5 869</b>	<b>5 727</b>
<b>Total assets</b>	<b>8 807</b>	<b>8 858</b>	<b>8 863</b>	<b>8 900</b>	<b>8 931</b>
<b>Liabilities</b>					
Payables	75	110	115	120	125
Employee benefits	563	572	554	563	572
<b>Total liabilities</b>	<b>638</b>	<b>682</b>	<b>669</b>	<b>683</b>	<b>697</b>
<b>Net assets (liabilities)</b>	<b>8 169</b>	<b>8 176</b>	<b>8 194</b>	<b>8 217</b>	<b>8 234</b>
<b>Equity</b>					
Reserves <sup>2</sup>	2 283	2 075	2 085	2 095	2 105
Accumulated funds <sup>2</sup>	2 686	2 901	2 909	2 922	2 929
Other equity	3 200	3 200	3 200	3 200	3 200
<b>Total equity</b>	<b>8 169</b>	<b>8 176</b>	<b>8 194</b>	<b>8 217</b>	<b>8 234</b>

Notes:

1. The increase in Receivables reflects a move by the IFS to increase other sources of revenue including lease income and sales of ova and fish. IFS is anticipating to harvest ova and fish in May 2015 with payments to be received in the following financial year.
2. The movement between Reserves and Accumulated funds in 2016 reflects a reclassification based on the 30 June 2014 actuals.

Table 21.3: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants	1 125	1 123	1 123	1 123	1 123
Sales of goods and services <sup>1</sup>	990	592	603	655	655
Fees and fines	1 637	1 674	1 712	1 712	1 712
GST receipts	99	59	60	65	65
Interest received	120	120	110	100	100
<b>Total cash inflows</b>	<b>3 971</b>	<b>3 568</b>	<b>3 608</b>	<b>3 655</b>	<b>3 655</b>
<b>Cash outflows</b>					
Employee benefits	(1 985)	(1 950)	(1 954)	(2 002)	(2 038)
Superannuation	(215)	(215)	(215)	(220)	(225)
GST payments	(130)	(110)	(100)	(104)	(104)
Supplies and consumables <sup>1</sup>	(1 337)	(1 077)	(1 109)	(1 093)	(1 058)
<b>Total cash outflows</b>	<b>(3 667)</b>	<b>(3 352)</b>	<b>(3 378)</b>	<b>(3 419)</b>	<b>(3 425)</b>
<b>Net cash from (used by) operating activities</b>	<b>304</b>	<b>216</b>	<b>230</b>	<b>236</b>	<b>230</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(160)	(180)	(200)	(200)	(200)
Proceeds from the disposal of non-financial assets	80	80	80	80	80
<b>Net cash from (used by) investing activities</b>	<b>(80)</b>	<b>(100)</b>	<b>(120)</b>	<b>(120)</b>	<b>(120)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>224</b>	<b>116</b>	<b>110</b>	<b>116</b>	<b>110</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>2 245</b>	<b>2 431</b>	<b>2 547</b>	<b>2 657</b>	<b>2 773</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>2 469</b>	<b>2 547</b>	<b>2 657</b>	<b>2 773</b>	<b>2 883</b>

Note:

1. The decrease in Sales of goods and services and Supplies and consumables in 2015-16 reflects the cessation of Australian Government funding under the Caring for Our Country Program for carp eradication.

# 22 MARINE AND SAFETY TASMANIA

## AUTHORITY OUTLINE

Marine and Safety Tasmania (MAST) seeks to be widely recognised as a proactive, approachable and knowledgeable organisation that performs the functions required under the *Marine and Safety Authority Act 1997*. These functions are to:

- ensure the safe operation of vessels;
- provide and manage marine facilities;
- manage environmental issues relating to vessels; and
- perform the functions delegated to the Authority by the Australian Maritime Safety Authority (AMSA).

The responsible Minister is the Minister for Infrastructure, Hon Rene Hidding MP, and the supporting agency is the Department of State Growth.

This chapter provides MAST's financial information for 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information on MAST is provided at [www.mast.tas.gov.au](http://www.mast.tas.gov.au).

## KEY DELIVERABLES

Table 22.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables within the Authority.

Table 22.1: Key Deliverables Statement

	2015-16	2016-17	2017-18	2018-19
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
St Helens Barway Stabilisation - Stage 1	589	589	....	....
Prosser River Entrance Stabilisation - Stage 1	500	....	....	....
Recreational Boating Fund - Facilities and Services <sup>1</sup>	2 002	2 052	2 103	2 145
Marine Infrastructure Maintenance	833	833	833	833
National Maritime Reform - Implementation	420	428	439	448

Note:

1. This key deliverable was previously named 'Boating Facilities and Services'.

### *St Helens Barway Stabilisation - Stage 1*

This project involves initial work on the stabilisation of the St Helens barway involving the establishment of a seawall to help create a more reliable and safe channel. Project funding of \$589 000 per annum will be made available for Stage 1 in 2015-16 and 2016-17.

### *Prosser River Entrance Stabilisation - Stage 1*

This project involves initial work on the stabilisation of the Prosser River entrance to improve the long term water flows and reliability of access for boat users. Project funding of \$500 000 will be made available for Stage 1 in 2015-16.

### *Recreational Boating Fund - Facilities and Services*

The funding of community projects under the Recreational Boating Fund will continue during 2015-16 with \$2 million being made available for the upgrade of recreational boating facilities and continuation of safety initiatives and services. Projects are funded from revenue received from the registration of recreational vessels and licensing of operators.

### *Marine Infrastructure Maintenance*

A comprehensive preventative maintenance program will continue on important marine infrastructure including navigation aids, jetties and breakwaters. It is estimated that \$833 000 per annum will be spent on maintenance in 2015-16 and over the Forward Estimates period.

### *National Maritime Reform - Implementation*

From 1 July 2013, the *Marine Safety (Domestic Commercial Vessel) National Law Act 2012* (National Law) created a national safety system for domestic commercial vessels through a single national law for seafarers and commercial vessel owners. The Act replaced eight existing federal, state and territory regulators with one national marine safety regulator, AMSA. Under this national system for commercial vessels, MAST remains responsible for the day-to-day administration of the National Law in Tasmania, under delegation from AMSA. Significant internal resources have been diverted to the implementation of this reform during the transition period to ensure that MAST achieves the best outcome for commercial operators in Tasmania.

# DETAILED BUDGET STATEMENTS

Table 22.2: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants <sup>1</sup>	1 004	2 092	1 592	1 003	1 003
Sales of goods and services <sup>2</sup>	5 777	4 909	4 182	6 029	5 137
Interest	65	66	67	68	70
<b>Total revenue and other income from transactions</b>	<b>6 846</b>	<b>7 067</b>	<b>5 841</b>	<b>7 100</b>	<b>6 210</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>3</sup>	2 376	1 969	2 043	2 059	2 101
Depreciation and amortisation	893	906	906	871	831
Supplies and consumables <sup>4</sup>	5 321	4 208	4 220	4 420	4 344
<b>Total expenses from transactions</b>	<b>8 590</b>	<b>7 083</b>	<b>7 169</b>	<b>7 350</b>	<b>7 276</b>
<b>Net result from transactions (net operating balance)</b>	<b>(1 744)</b>	<b>(16)</b>	<b>(1 328)</b>	<b>(250)</b>	<b>(1 066)</b>
<b>Other economic flows included in net result</b>					
Net gain/(loss) on non-financial assets <sup>5</sup>	(484)	....	....	....	....
<b>Total other economic flows included in net result</b>	<b>(484)</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net result</b>	<b>(2 228)</b>	<b>(16)</b>	<b>(1 328)</b>	<b>(250)</b>	<b>(1 066)</b>
<b>Comprehensive result</b>	<b>(2 228)</b>	<b>(16)</b>	<b>(1 328)</b>	<b>(250)</b>	<b>(1 066)</b>

Notes:

1. The increase in Grants in 2015-16 and 2016-17 reflects funding allocated for the St Helens Barway Stabilisation - Stage 1 project and the Prosser River Entrance Stabilisation - Stage 1 project.
2. The decrease in Sales of goods and services in 2015-16, 2016-17 and 2018-19 reflects the timing of recreational boating licence renewals, which occur every three years.
3. The decrease in Employee benefits in 2015-16 reflects revised requirements for Marine Safety Inspectors under the *Marine Safety (Domestic Commercial Vessel) National Law Act 2012* compared to original estimates.
4. The decrease in Supplies and consumables in 2015-16 reflects the cessation of Boating Facilities and Services projects finalised in 2014-15.
5. The Net loss on non-financial assets in 2014-15 reflects the demolition and replacement of the St Helens Wharf and Dover Jetty in 2014-15.

Table 22.3: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	2 578	2 561	1 793	2 619	2 320
Receivables	118	169	144	141	156
	<b>2 696</b>	<b>2 730</b>	<b>1 937</b>	<b>2 760</b>	<b>2 476</b>
<b>Non-financial assets</b>					
Property, plant and equipment	185	112	39	....	....
Infrastructure	24 694	24 335	24 091	23 258	22 438
Other assets	10	44	39	38	35
	<b>24 889</b>	<b>24 491</b>	<b>24 169</b>	<b>23 296</b>	<b>22 473</b>
<b>Total assets</b>	<b>27 585</b>	<b>27 221</b>	<b>26 106</b>	<b>26 056</b>	<b>24 949</b>
<b>Liabilities</b>					
Payables	368	424	518	643	720
Employee benefits <sup>2</sup>	597	692	811	886	768
<b>Total liabilities</b>	<b>965</b>	<b>1 116</b>	<b>1 329</b>	<b>1 529</b>	<b>1 488</b>
<b>Net assets (liabilities)</b>	<b>26 620</b>	<b>26 105</b>	<b>24 777</b>	<b>24 527</b>	<b>23 461</b>
<b>Equity</b>					
Reserves	12 881	12 881	12 881	12 881	12 881
Accumulated funds	3 800	3 285	1 957	1 707	641
Other equity	9 939	9 939	9 939	9 939	9 939
<b>Total equity</b>	<b>26 620</b>	<b>26 105</b>	<b>24 777</b>	<b>24 527</b>	<b>23 461</b>

Notes:

1. The decrease in Cash and deposits in 2017 reflects the timing of recreational boating licence renewals, which occur every three years.
2. The increase in Employee benefits reflects the Authority's most recent estimates and mostly relates to accumulated Long Service Leave entitlements of staff with over ten years of service.

Table 22.4: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants <sup>1</sup>	1 004	2 092	1 592	1 003	1 003
Sales of goods and services <sup>2</sup>	5 739	4 935	4 206	6 029	5 137
GST receipts	402	355	403	383	326
Interest received	65	66	67	68	70
<b>Total cash inflows</b>	<b>7 210</b>	<b>7 448</b>	<b>6 268</b>	<b>7 483</b>	<b>6 536</b>
<b>Cash outflows</b>					
Employee benefits	(2 118)	(1 724)	(1 731)	(1 789)	(1 899)
Superannuation	(187)	(190)	(194)	(198)	(202)
GST payments	(400)	(357)	(391)	(385)	(390)
Supplies and consumables <sup>3</sup>	(5 581)	(4 108)	(4 131)	(4 285)	(4 344)
<b>Total cash outflows</b>	<b>(8 286)</b>	<b>(6 379)</b>	<b>(6 447)</b>	<b>(6 657)</b>	<b>(6 835)</b>
<b>Net cash from (used by) operating activities</b>	<b>(1 076)</b>	<b>1 069</b>	<b>(179)</b>	<b>826</b>	<b>(299)</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets <sup>4</sup>	(2 596)	(1 089)	(589)	....	....
<b>Net cash from (used by) investing activities</b>	<b>(2 596)</b>	<b>(1 089)</b>	<b>(589)</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(3 672)</b>	<b>(20)</b>	<b>(768)</b>	<b>826</b>	<b>(299)</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>6 250</b>	<b>2 581</b>	<b>2 561</b>	<b>1 793</b>	<b>2 619</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>2 578</b>	<b>2 561</b>	<b>1 793</b>	<b>2 619</b>	<b>2 320</b>

Notes:

1. The increase in Grants in 2015-16 and 2016-17 reflects funding allocated for the St Helens Barway Stabilisation - Stage 1 project and Prosser River Entrance Stabilisation - Stage 1 project.
2. The decrease in Sales of goods and services in 2015-16, 2016-17 and 2018-19 reflects the timing of recreational boating licence renewals, which occur every three years.
3. The decrease in Supplies and consumables in 2015-16 reflects the cessation of Boating Facilities and Services projects finalised in 2014-15.
4. The Payments for acquisition of non-financial assets in 2014-15 relates to the reconstruction of the St Helens Wharf and Dover Jetty and, in 2015-16 and 2016-17, relates to the expenditure incurred on the St Helens Barway Stabilisation - Stage 1 project and the Prosser River Entrance Stabilisation - Stage 1 project.



# 23 ROYAL TASMANIAN BOTANICAL GARDENS

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## AUTHORITY OUTLINE

The Royal Tasmanian Botanical Gardens (RTBG) is a Statutory Authority, governed by the *Royal Tasmanian Botanical Gardens Act 2002* (RTBG Act). The RTBG Board, comprising seven members, is appointed by the Minister and is responsible for managing, conserving and enhancing the RTBG in accordance with the Act.

The responsible Minister is the Minister for Environment, Parks and Heritage, Hon Matthew Groom MP, and the supporting Agency is the Department of Primary Industries, Parks, Water and Environment.

The vision of the RTBG is to create and maintain an exceptional garden that enriches Tasmania's social and cultural life, educates the community about the importance of plants and contributes to the conservation of the flora of Tasmania and the world.

The mission of the RTBG is to:

- act as an ex-situ repository for species of conservation significance and participate in other conservation programs aimed at preserving bio-diversity in the world;
- incorporate plants of an economic value to the community;
- create and maintain core/priority plant collections based on Tasmania's flora and associated cool climate flora from the southern hemisphere;
- maintain the Gardens in a manner that recognises and interprets the layered history of the site from Aboriginal times through to the present;
- maintain identified heritage collections of plants that are of State, national and international significance; and
- manage the Gardens in a manner that respects its important landscape and sense of place values.

This chapter provides the RTBG's financial information for 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information on the RTBG is provided at [www.rtbg.tas.gov.au](http://www.rtbg.tas.gov.au).

# KEY DELIVERABLES

The key deliverables for the RTBG include:

- continuing to implement the Government's allocation of additional funding of \$100 000 per annum in 2014-15 and 2015-16 for essential infrastructure maintenance. The RTBG has prioritised this funding to maintenance on its heritage Superintendent's Cottage (c1829) and the Arthur (c1829) and Eardley-Wilmot (c1845) walls to maintain the standard of one of Tasmania's key tourism assets;
- returning the RTBG's budget to a sustainable position through the continued implementation of savings strategies identified in the 2014-15 Budget. To deliver on this commitment the RTBG will implement savings including the outsourcing of the operation of the RTBG kiosk, restaurant and catering services for functions across the site, strategic reductions to program budgets and a further restructure to achieve operational efficiencies;
- the ongoing operation of the Tasmanian Seed Conservation Centre and its associated research projects in partnership with the Royal Botanic Gardens Kew in London; Department of Primary Industries, Parks, Water and Environment; University of Tasmania; Tasmanian Museum and Art Gallery Herbarium and the Australian Seed Bank Partnership;
- ongoing development and delivery of innovative learning programs and opportunities in accordance with the Education Review undertaken in 2014-15;
- developing and implementing strategies aimed at increasing donations and self-generated revenue;
- the ongoing implementation of recommendations from the *RTBG Living Collections Recommendations Plan 2008*; and
- preparation of draft plans for the RTBG Bicentenary including a year-long events schedule and projects to be undertaken over the course of the celebration year.

# DETAILED BUDGET STATEMENTS

Table 23.1: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants <sup>1</sup>	2 726	2 684	2 665	2 749	2 828
Sales of goods and services <sup>2</sup>	1 505	551	551	552	553
Interest <sup>3</sup>	75	25	25	25	25
Other revenue	295	258	257	263	263
<b>Total revenue and other income from transactions</b>	<b>4 601</b>	<b>3 518</b>	<b>3 498</b>	<b>3 589</b>	<b>3 669</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>4</sup>	2 989	2 582	2 537	2 587	2 639
Depreciation and amortisation <sup>5</sup>	429	303	303	303	303
Supplies and consumables <sup>6</sup>	1 398	1 519	1 111	1 141	1 171
<b>Total expenses from transactions</b>	<b>4 816</b>	<b>4 404</b>	<b>3 951</b>	<b>4 031</b>	<b>4 113</b>
<b>Net result from transactions (net operating balance)</b>	<b>(215)</b>	<b>(886)</b>	<b>(453)</b>	<b>(442)</b>	<b>(444)</b>
<b>Other economic flows included in net result</b>					
Net gain/(loss) on non-financial assets	10	10	10	10	10
<b>Total other economic flows included in net result</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>Net result</b>	<b>(205)</b>	<b>(876)</b>	<b>(443)</b>	<b>(432)</b>	<b>(434)</b>
<b>Comprehensive result</b>	<b>(205)</b>	<b>(876)</b>	<b>(443)</b>	<b>(432)</b>	<b>(434)</b>

Notes:

1. The decrease in Grants in 2015-16 reflects the impact of 2014-15 Budget savings strategies which is partially offset by additional funding of \$100 000 for essential infrastructure maintenance.
2. The decrease in Sales of goods and services in 2015-16 is due to the change from internal RTBG operation of the kiosk, restaurant and catering services to a private operator.
3. The decrease in Interest is due to the Government's funding contribution being paid quarterly instead of annually in advance.
4. The decrease in Employee benefits in 2015-16 reflects the impact of 2014-15 Budget savings strategies and the change from internal RTBG operation of the kiosk, restaurant and catering services to a private operator.
5. The decrease in Depreciation and amortisation is due to a revaluation of Infrastructure as at 30 June 2014.
6. The increase in Supplies and consumables in 2015-16 reflects expenditure for essential buildings and infrastructure maintenance which largely reflects the expenditure of additional in-house funds. This is partially offset by the change from internal RTBG operation of the kiosk, restaurant and catering services to a private operator.

Table 23.2: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	1 007	673	493	311	127
Receivables <sup>2</sup>	99	43	44	46	48
	<b>1 106</b>	<b>716</b>	<b>537</b>	<b>357</b>	<b>175</b>
<b>Non-financial assets</b>					
Inventories	117	116	121	121	121
Property, plant and equipment	6 030	6 240	6 112	5 974	5 831
Infrastructure <sup>3</sup>	4 936	3 309	3 209	3 114	3 019
	<b>11 083</b>	<b>9 665</b>	<b>9 442</b>	<b>9 209</b>	<b>8 971</b>
<b>Total assets</b>	<b>12 189</b>	<b>10 381</b>	<b>9 979</b>	<b>9 566</b>	<b>9 146</b>
<b>Liabilities</b>					
Payables	152	142	144	146	148
Employee benefits <sup>2</sup>	422	629	629	629	629
Other liabilities	51	89	128	145	157
<b>Total liabilities</b>	<b>625</b>	<b>860</b>	<b>901</b>	<b>920</b>	<b>934</b>
<b>Net assets (liabilities)</b>	<b>11 564</b>	<b>9 521</b>	<b>9 078</b>	<b>8 646</b>	<b>8 212</b>
<b>Equity</b>					
Reserves	11 863	10 237	10 237	10 237	10 237
Accumulated funds	(299)	(716)	(1 159)	(1 591)	(2 025)
<b>Total equity</b>	<b>11 564</b>	<b>9 521</b>	<b>9 078</b>	<b>8 646</b>	<b>8 212</b>

Notes:

1. The decrease in Cash and deposits in 2016 reflects planned expenditure for essential infrastructure maintenance.
2. The decrease in Receivables and the increase in Employee benefits in 2016 reflects revised estimates based on the 30 June 2014 actuals.
3. The decrease in Infrastructure in 2016 is due to a revaluation as at 30 June 2014.

Table 23.3: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants <sup>1</sup>	2 726	2 684	2 665	2 749	2 828
Sales of goods and services <sup>2</sup>	1 503	549	550	550	551
GST receipts	150	171	111	114	117
Interest received <sup>3</sup>	75	25	25	25	25
Other cash receipts	303	275	275	275	275
<b>Total cash inflows</b>	<b>4 757</b>	<b>3 704</b>	<b>3 626</b>	<b>3 713</b>	<b>3 796</b>
<b>Cash outflows</b>					
Employee benefits <sup>4</sup>	(2 727)	(2 326)	(2 285)	(2 330)	(2 377)
Superannuation	(262)	(256)	(252)	(257)	(262)
GST payments	(142)	(171)	(111)	(114)	(117)
Supplies and consumables <sup>5</sup>	(1 396)	(1 717)	(1 108)	(1 139)	(1 169)
<b>Total cash outflows</b>	<b>(4 527)</b>	<b>(4 470)</b>	<b>(3 756)</b>	<b>(3 840)</b>	<b>(3 925)</b>
<b>Net cash from (used by) operating activities</b>	<b>230</b>	<b>(766)</b>	<b>(130)</b>	<b>(127)</b>	<b>(129)</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(55)	(60)	(65)	(70)	(70)
Proceeds from the disposal of non-financial assets	15	15	15	15	15
<b>Net cash from (used by) investing activities</b>	<b>(40)</b>	<b>(45)</b>	<b>(50)</b>	<b>(55)</b>	<b>(55)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>190</b>	<b>(811)</b>	<b>(180)</b>	<b>(182)</b>	<b>(184)</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>817</b>	<b>1 484</b>	<b>673</b>	<b>493</b>	<b>311</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>1 007</b>	<b>673</b>	<b>493</b>	<b>311</b>	<b>127</b>

Notes:

1. The decrease in Grants in 2015-16 reflects the impact of 2014-15 Budget savings strategies which is partially offset by additional funding of \$100 000 for essential infrastructure maintenance.
2. The decrease in Sales of Goods and Services in 2015-16 is due to the change from internal RTBG operation of the kitchen, restaurant and catering services to a private operator.
3. The decrease in Interest received is due to the Government's funding being paid quarterly instead of annually in advance.
4. The decrease in Employee benefits in 2015-16 reflects the impact of 2014-15 Budget savings strategies and the change from internal RTBG operation of the kiosk, restaurant and catering services to a private operator. This is partially offset by additional expenditure for the 27<sup>th</sup> pay (refer to Chapter 1 of this Budget paper for further information).

5. The increase in Supplies and consumables in 2015-16 reflects expenditure for essential infrastructure maintenance which largely reflects the expenditure of additional in-house funds. This is partially offset by the change from internal RTBG operation of the kiosk, restaurant and catering services to a private operator.

# 24 STATE FIRE COMMISSION

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## AUTHORITY OUTLINE

The State Fire Commission's primary purpose is to minimise the social, economic and environmental impact of fire on the Tasmanian community. This is pursued through the provision of a rapid and effective response to emergencies and through the delivery of a broad range of fire prevention, reduction and safety programs.

The Commission is also responsible for:

- road crash rescue (in Hobart, Launceston, Burnie, Devonport and surrounding areas);
- managing incidents involving hazardous materials;
- providing an Urban Search and Rescue capability to manage the rescue of people from collapsed buildings and structures; and
- providing a rescue/mitigation response to terrorist incidents involving chemical, biological and radiological agents.

The State Fire Commission reports to the Minister for Police and Emergency Management, Hon Rene Hidding MP, and the supporting agency is the Department of Police and Emergency Management. The Commission delivers all of its services through its operational arm, the Tasmania Fire Service.

This chapter provides the State Fire Commission's financial information for 2015-16 and over the Forward Estimates period (2016-17 to 2018-19). Further information on the Commission can be found at [www.fire.tas.gov.au](http://www.fire.tas.gov.au).

# KEY DELIVERABLES

Table 24.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables by the Commission.

**Table 24.1: Key Deliverables Statement**

	2015-16	2016-17	2017-18	2018-19
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Bushfire Ready Neighbourhoods Program	581	580	590	601
Fire Fighting Appliance Replacement Program	2 500	3 200	3 450	4 150
Fire Station Build Program	600	1 200	1 215	1 095
Information Technology Replacement Program	390	390	390	340
Red Hot Tips	154	....	....	....
State Emergency Service	2 538	2 596	2 653	2 706
State Fire Management Council	770	613	628	644

## *Bushfire Ready Neighbourhoods Program*

The Bushfire Ready Neighbourhoods Program commenced in 2013-14. This Program is included in the Commission's five year plan at a total cost of \$2.8 million. For many years, the Commission has been providing high quality bushfire information, which has led to an increase in awareness of bushfire risk and intention to take appropriate action. However, there are still many households in Tasmania which are not prepared for bushfire. This Program will provide information for everyone in the community to enable them to prepare for hazards, particularly low frequency hazards such as bushfires.

## *Fire Fighting Appliance Replacement Program*

The Commission is committed to providing its fire fighters with safe and operationally effective fire trucks, allocated on a 'fitness for purpose' basis. The Commission has developed a rolling and sustainable fire truck replacement program that will ultimately result in a decline in the maximum age of its operational fleet of trucks from in excess of 25 years, to somewhere in the vicinity of 20 years of age.

Total funding of \$13.3 million over a four year period has been allocated to the Fire Fighting Appliance Replacement Program, which will see the heavy tanker fleet upgraded to crew cab appliances, additional medium and light tankers fabricated, as well as the purchase of two new pumpers and the refurbishment of aerial appliances.

## *Fire Station Build Program*

An amount of \$4.1 million has been allocated over the next four years for capital upgrades to Commission facilities which will include a combination of replacement and refurbishment of fire stations. One of the key outcomes of the Program will be reducing the exposure to diesel particulate through better station design; this will include the separation of fire fighter's personal protective clothing from fire fighting appliance diesel exhaust. This separation provides the added benefit of further eliminating any exposure to the possibility of residual contaminants in protective clothing used in fire fighting. This measure is consistent with mitigating actions related to presumptive legislation for cancer in fire fighters.

## *Information Technology Replacement Program*

The replacement program for the computer and network infrastructure will continue to focus on the transition to Voice-Over-Internet Protocol (VOIP) technology. This is necessary due to the decommissioning of the current Government phone network that uses the spectrum network. The In-Vehicle Computer project, to provide more accurate and timely information in the management of emergencies and surrounding location to the crew in transit and during the event, will also continue in 2015-16.

## *Red Hot Tips*

The Red Hot Tips Program was committed for three years from 2013-14 with a total cost of approximately \$463 000. The purpose of the Program is to assist landholders in rural areas of Tasmania implement safe and strategic planned burning of native vegetation on private land. Planned burning is a very important tool for managing fuel hazards and for enhancing biodiversity and native vegetation condition, including enhancing regeneration and assisting in weed management.

## *State Emergency Service*

Management arrangements within the Department of Police and Emergency Management (DPEM) have been revised and the State Emergency Service (SES) now reports through the Tasmania Fire Service, better reflecting the close alignment of these agencies. The SES and the Commission have many synergies; they both have a large pool of dedicated volunteers, work together on emergency incidents and many of their premises are co-located.

Under the new arrangement, the Director of the SES reports through the Chief Fire Officer to the Secretary of DPEM (Commissioner of Police). Previously, the Director reported directly to the Secretary.

The Commission provides ongoing funding for the SES of \$2.5 million in 2015-16 increasing to \$2.7 million in 2018-19.

There will be no change to the operational role of either agency or the way employees and volunteers respond to emergencies.

## *State Fire Management Council*

The State Fire Management Council (SFMC) is an independently chaired body established under section 14 of the *Fire Service Act 1979*. It has the following functions:

- to develop a state vegetation fire management policy to be used as the basis for all fire management planning;
- to advise and report regularly to the Minister on such matters relating to the administration of the Fire Service Act, as it applies to vegetation fire management; and
- to provide advice to the State Fire Commission regarding the prevention and mitigation of vegetation fires.

Legislative amendments in 2012 increased the roles and responsibilities of SFMC, particularly in regard to re-establishing Fire Management Area Committees (FMACs) with broader strategic fire management goals. In order to meet these enhanced responsibilities, the Commission will provide the necessary bushfire planning and risk assessment expertise, and administrative support to both the SFMC and FMACs.

The SFMC plays a key role in the development of implementation strategies to deliver the Government's \$28.5 million Fuel Reduction Burns election commitment that will produce a tenure blind, risk based program of burns to reduce fuel in the areas that pose the greatest risk to the Tasmanian community. The \$28.5 million funding is provided to the Department of Primary Industries, Parks, Water and Environment. The State Fire Commission will contribute an additional \$770 000 in 2015-16 including \$398 000 for the employment of 3.4 Full Time Equivalents to support the Fuel Reduction Unit.

# DETAILED BUDGET STATEMENTS

Table 24.2: Statement of Comprehensive Income<sup>1</sup>

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants	3 083	4 989	5 021	5 051	5 082
Taxation	62 225	64 689	66 444	68 708	70 590
Sales of goods and services	5 807	5 874	6 021	6 172	6 326
Interest	150	51	53	54	55
Other revenue <sup>2</sup>	1 180	1 573	1 610	1 650	1 690
<b>Total revenue and other income from transactions</b>	<b>72 445</b>	<b>77 176</b>	<b>79 149</b>	<b>81 635</b>	<b>83 743</b>
<b>Expenses from transactions</b>					
Employee benefits	46 078	48 024	48 811	49 799	50 806
Depreciation and amortisation	6 303	6 937	6 687	6 509	6 409
Supplies and consumables	19 849	21 887	21 944	22 246	22 682
Borrowing costs	240	330	330	330	330
Other expenses	3 732	3 892	3 913	3 990	4 069
<b>Total expenses from transactions</b>	<b>76 202</b>	<b>81 070</b>	<b>81 685</b>	<b>82 874</b>	<b>84 296</b>
<b>Net result from transactions (net operating balance)</b>	<b>(3 757)</b>	<b>(3 894)</b>	<b>(2 536)</b>	<b>(1 239)</b>	<b>(553)</b>
<b>Net result</b>	<b>(3 757)</b>	<b>(3 894)</b>	<b>(2 536)</b>	<b>(1 239)</b>	<b>(553)</b>
<b>Comprehensive result</b>	<b>(3 757)</b>	<b>(3 894)</b>	<b>(2 536)</b>	<b>(1 239)</b>	<b>(553)</b>

Notes:

- Administrative arrangements relating to the transition of the SES from the Department of Police and Emergency Management to the State Fire Commission are expected to be finalised in 2015-16. As a result, the financial statements for both the Department and State Fire Commission may be subject to future amendment.
- The increase in Other revenue in 2015-16 reflects reimbursement from the Fuel Reduction Burns funding held within the Department of Primary Industries, Parks, Water and Environment for the employment of two regional planners.

Table 24.3: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	714	505	(273)	(378)	(377)
Receivables <sup>1</sup>	2 410	1 522	1 522	1 522	1 522
Other financial assets	1 789	1 743	1 743	1 743	1 743
	<b>4 913</b>	<b>3 770</b>	<b>2 992</b>	<b>2 887</b>	<b>2 888</b>
<b>Non-financial assets</b>					
Inventories	1 454	1 438	1 438	1 438	1 438
Property, plant and equipment <sup>1</sup>	106 041	102 303	101 346	100 811	100 857
Other assets	1 120	1 211	1 211	1 211	1 211
	<b>108 615</b>	<b>104 952</b>	<b>103 995</b>	<b>103 460</b>	<b>103 506</b>
<b>Total assets</b>	<b>113 528</b>	<b>108 722</b>	<b>106 987</b>	<b>106 347</b>	<b>106 394</b>
<b>Liabilities</b>					
Payables <sup>1</sup>	3 404	1 664	1 864	1 864	1 864
Interest bearing liabilities <sup>2</sup>	3 330	4 830	4 830	4 830	4 830
Employee benefits	13 422	15 022	15 623	16 222	16 822
Superannuation	1 321	1 176	1 176	1 176	1 176
Other liabilities <sup>3</sup>	....	323	323	323	323
<b>Total liabilities</b>	<b>21 477</b>	<b>23 015</b>	<b>23 816</b>	<b>24 415</b>	<b>25 015</b>
<b>Net assets (liabilities)</b>	<b>92 051</b>	<b>85 707</b>	<b>83 171</b>	<b>81 932</b>	<b>81 379</b>
<b>Equity</b>					
Reserves	17 499	17 732	17 732	17 732	17 732
Accumulated funds	74 552	67 975	65 439	64 200	63 647
<b>Total equity</b>	<b>92 051</b>	<b>85 707</b>	<b>83 171</b>	<b>81 932</b>	<b>81 379</b>

Notes:

1. The decrease in Receivables, Property, plant and equipment and Payables in 2016 reflects revised estimates based on 30 June 2014 actuals.
2. The increase in Interest bearing liabilities in 2016 reflects the funding of the Commission's capital expenditure program.
3. The increase in Other liabilities in 2016 reflects revised estimates based on 30 June 2014 actuals.

Table 24.4: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants	3 083	4 989	5 021	5 051	5 082
Taxation	62 225	64 689	66 444	68 708	70 590
Sales of goods and services	5 246	5 874	6 021	6 172	6 326
GST receipts	561	....	....	....	....
Interest received	150	51	53	54	55
Other cash receipts	1 180	1 274	1 611	1 650	1 690
<b>Total cash inflows</b>	<b>72 445</b>	<b>76 877</b>	<b>79 150</b>	<b>81 635</b>	<b>83 743</b>
<b>Cash outflows</b>					
Employee benefits	(41 047)	(42 669)	(43 451)	(44 331)	(45 229)
Superannuation	(5 031)	(5 355)	(5 360)	(5 468)	(5 577)
Borrowing costs	(240)	(330)	(330)	(330)	(330)
GST payments	(2 038)	....	....	....	....
Supplies and consumables	(17 906)	(24 247)	(22 605)	(23 125)	(23 580)
Other cash payments	(3 637)	(2 943)	(2 962)	(3 021)	(3 081)
<b>Total cash outflows</b>	<b>(69 899)</b>	<b>(75 544)</b>	<b>(74 708)</b>	<b>(76 275)</b>	<b>(77 797)</b>
<b>Net cash from (used by) operating activities</b>	<b>2 546</b>	<b>1 333</b>	<b>4 442</b>	<b>5 360</b>	<b>5 946</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(5 930)	(4 120)	(5 520)	(5 765)	(6 245)
Proceeds from the disposal of non-financial assets	300	300	300	300	300
<b>Net cash from (used by) investing activities</b>	<b>(5 630)</b>	<b>(3 820)</b>	<b>(5 220)</b>	<b>(5 465)</b>	<b>(5 945)</b>
<b>Cash flows from financing activities</b>					
Net borrowings	....	1 500	....	....	....
<b>Net cash from (used by) financing activities</b>	<b>....</b>	<b>1 500</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(3 084)</b>	<b>(987)</b>	<b>(778)</b>	<b>(105)</b>	<b>1</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>3 798</b>	<b>1 492</b>	<b>505</b>	<b>(273)</b>	<b>(378)</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>714</b>	<b>505</b>	<b>(273)</b>	<b>(378)</b>	<b>(377)</b>



# 25 TASMANIAN HEALTH SERVICE

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## AUTHORITY OUTLINE

The Tasmanian Health Service (THS) will commence operation from 1 July 2015. The THS will be a separate legal entity under the *Tasmanian Health Organisation Act 2011* and is a key component of the *One State, One Health System, Better Outcomes (One Health System)* reforms.

The three existing Tasmanian Health Organisations - THO - North, THO - South and THO - North West - will be merged to establish the THS. This single entity will provide healthcare through the public hospital system and primary and community health services (including mental health and oral health services).

The change from the existing 'Organisation' structure to a unified single 'Service' reflects the Government's focus on reducing bureaucracy and providing safer, sustainable and more equitable health services to Tasmanians.

The THS is designed to improve the coordination of services and reduce duplication in both administrative overheads and clinical support services. The THS features a single Governing Council, comprising a chairperson and skills-based members, with a spread of regional representation, and a single CEO supported by local managers to coordinate statewide services at the local level. Importantly, the THS will be able to deliver on the Tasmanian Clinical Services Profile and drive decisions about services that are in the best interests of Tasmania as a whole rather than individual facilities or individual clinicians.

The THS will be governed by the *Tasmanian Health Organisations Act 2011* and will be responsible for delivering integrated services aimed at maintaining and improving the health and wellbeing of Tasmanians. Under the Act, the responsible Ministers are the Minister for Health, Hon Michael Ferguson MP and the Treasurer, Hon Peter Gutwein MP. The functions of the THS include:

- improving, promoting, protecting and maintaining the health of Tasmanians as required by its Service Agreement;
- managing public hospitals, health institutions, health services and health support services;
- achieving and maintaining standards of patient care and delivery of services;
- providing training and education relevant to the provision of health services;
- undertaking research and development relevant to the provision of health services; and
- collecting and providing health data for reporting and research purposes.

Funding for the THS will be provided by both the State and Australian Governments. From 1 July 2012, all Australian Government and State Activity Based Funding flowed through the National Health Funding Pool, overseen by an independent statutory office holder known as the Administrator. Block funding for some activities is paid to the THS via a State-managed Fund. In addition to State and Australian Government funding, the THS will also generate its own revenue to fund some of its activities.

This chapter provides financial information for 2015-16 and over the Forward Estimates period (2016-17 to 2018-19) for the THS.

Further details of the Tasmanian Health Service reforms are provided at [www.dhhs.tas.gov.au/onehealthsystem](http://www.dhhs.tas.gov.au/onehealthsystem).

Information on the *One State, One Health System, Better Outcomes (One Health System)* reforms is provided in chapter 4 of *Government Services Budget Paper No 2*.

## KEY DELIVERABLES

Detailed information on all Key Deliverables for the THS is also provided in chapter 4 of *Government Services Budget Paper No 2*.

**Table 25.1: Key Deliverables Statement**

	2015-16	2016-17	2017-18	2018-19
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
<b>Minister for Health</b>				
Additional Funding to Frontline Health	25 000	25 000	25 000	25 000
Hospital Alternative Program <sup>1</sup>	750	750	1 000	....
North West Regional Cancer Centre	2 500	3 000	4 500	4 500
Nurse Graduates - Additional Transition to Practice Placements <sup>1</sup>	1 246	1 260	2 610	....
Patient Transport to Support One Health	2 000	4 000	4 000	4 000
Rebuilding Health Services - Elective Surgery Program <sup>1</sup>	20 000	20 000	20 000	....

Note:

1. Previously included as Major Initiatives for the Department of Health and Human Services in the 2014-15 Budget.

### *Additional Funding to Frontline Health*

Additional funding of \$100 million will be provided over four years to meet the cost of existing frontline health services provided by the THS, which will be established on 1 July 2015 through the merger of the three existing THOs.

The establishment of the THS is a key component of the *One State, One Health System, Better Outcomes* reforms and is designed to improve the coordination of services and reduce duplication and inefficiencies within the health system.

The THS is required to manage its funding to ensure the efficient operation of the facilities and services under its control, and the efficient use of its resources and delivery of services purchased by the Government.

### *Hospital Alternative Program*

This 2014 election commitment provided funding of \$3 million over four years to help keep people with chronic illness out of hospital, by providing them with quality care in the home or community, including restoring the Hospital in the Home program. Initiatives under this program will be implemented as part of the *One State, One Health System, Better Outcomes* reforms.

### *North West Regional Cancer Centre*

The North West Regional Cancer Centre is currently under construction as part of the Statewide Cancer Project. Construction is due to be completed at the end of 2015. Additional funding of \$2.5 million in 2015-16, \$3 million in 2016-17, and \$4.5 million per annum from 2017-18 has been allocated for the operating costs associated with the North West component of the Northern Integrated Cancer Service.

Under the Northern Integrated Cancer Service, the North West Regional Cancer Centre in Burnie and Holman Clinic in Launceston will work closely together to provide better services across the North and North West of the State. Through the development of a critical mass of specialists, the new linear accelerator will be opened and operated at the North West Regional Hospital to provide vital radiation oncology treatment to cancer sufferers.

### *Nurse Graduates - Additional Transition to Practice Placements*

This 2014 election commitment provided \$5.4 million over four years for additional Transition to Practice Placement for nursing graduates. This will enable the employment of up to 85 additional graduate nurses across the State over four years.

### *Patient Transport to Support One Health*

The Government is investing \$24 million over the next four years, including \$10 million for capital upgrades (refer to chapter 4 of *Government Services Budget Paper No 2, Key Deliverable - Health Transport and Coordination Infrastructure*), to provide improved patient transport and coordination under the Government's *One State, One Health System, Better Outcomes* reforms.

Under the reforms, the Tasmanian health system will operate as a single statewide system, with each hospital having an important but different role to play. Hospitals will specialise in the procedures they are best suited to provide and patients will be treated at the hospital best suited to the patient's needs.

Funding will be used to improve emergency patient transport by streamlining patient transport between facilities, providing transport for people to access non-urgent medical appointments as well as financial support for private travel and accommodation where required.

Priorities for investment in improved patient transport services will be identified as part of the implementation planning to be undertaken during and post the finalisation of the *One Health System White Paper*.

## Rebuilding Health Services - Elective Surgery Program

This 2014 election commitment provided \$76 million over four years for additional elective surgery with a focus on the reduction of waiting lists. This commitment will deliver up to 15 000 extra elective surgeries, addressing backlogs and improving the quality of life for thousands of Tasmanians by ensuring patients get their operations sooner.

## OUTPUT INFORMATION

Outputs of the THS are provided under:

- Output Group 1 - Tasmanian Health Service.

Table 25.2 provides an Output Group Expense Summary for the THS.

**Table 25.2: Output Group Expense Summary**

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget <sup>1</sup>	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Minister for Health</b>					
<b>Output Group 1 - Tasmanian Health Service</b>					
1.1 Admitted Services <sup>2</sup>	650 396	760 331	710 345	725 285	721 693
1.2 Non-admitted Services <sup>3</sup>	143 886	154 239	157 971	161 915	164 286
1.3 Emergency Department Services <sup>4</sup>	118 093	122 114	115 001	117 605	120 082
1.4 Community and Aged Care Services <sup>5</sup>	204 905	200 907	197 162	197 949	198 788
1.5 Statewide and Mental Health Services <sup>6</sup>	110 970	116 803	116 864	118 739	119 979
1.6 Forensic Medicine Service	1 540	1 242	1 277	1 343	1 467
	<b>1 229 790</b>	<b>1 355 636</b>	<b>1 298 620</b>	<b>1 322 836</b>	<b>1 326 295</b>
<b>TOTAL</b>	<b>1 229 790</b>	<b>1 355 636</b>	<b>1 298 620</b>	<b>1 322 836</b>	<b>1 326 295</b>

### Notes:

1. The THS will commence operations on 1 July 2015. Accordingly, the 2014-15 Budget information is provided for illustrative purposes only and represents the summation of the three THO 2014-15 Budget estimates.
2. The increase in Admitted Services primarily reflects: funding for the Additional Funding to Frontline Health and Patient Transport to Support One Health Budget initiatives; payment of cross border obligations relating to 2013-14 and 2014-15 (\$32.5 million in 2015-16 only); transfers of election commitment funding for the Rebuilding Health Services Elective Surgery Program; and time limited funding under the Tasmanian Health Assistance Package through the NPA on Improving Health Services in Tasmania - *Schedule A - Reforming Elective Surgery in Tasmania* in 2015-16.
3. The increase in Non-admitted Services in 2015-16 primarily reflects: funding for the Additional Funding to Frontline Health, North West Regional Cancer Centre operating costs and Patient Transport to Support One Health Budget initiatives; and the transfer of Cancer Screening Services from the Department to the THS from 1 July 2015.
4. The increase in Emergency Department Services in 2015-16 primarily reflects the Additional Funding to Frontline Health Budget initiative. The decrease in 2016-17 primarily reflects the finalisation of funding under the Tasmanian Health Assistance Package through the NPA on Improving Health Services in Tasmania - *Schedule E Improving Patient Pathways through Clinical and System Redesign - Innovating Care in Emergency Departments*.

5. The decreases in Community and Aged Care Services primarily reflect the expiry of NPA and Commonwealth Own Purpose Expenditure (COPE) agreements in 2015-16 and 2016-17, including Better Access to Palliative Care and Aged Care Assessment Program; and cessation of external funding for the Children's Dental Benefit Scheme in 2015-16. This is partly offset by funding for the Additional Funding to Frontline Health and Patient Transport to Support One Health Budget initiatives.
6. The increase in Statewide and Mental Health Services in 2015-16 reflects funding for the Additional Funding to Frontline Health, Children and Adolescent Mental Health Services and Patient Transport to Support One Health Budget initiatives.

## Output Group 1: Tasmanian Health Service

### *1.1 Admitted Services*

This Output provides admitted acute, sub-acute and non-acute inpatient services (elective and non-elective) provided by Tasmania's major public hospitals to patients either admitted to a ward or in an out-of-hospital setting. It excludes designated mental health wards in major public hospitals.

### *1.2 Non-admitted Services*

This Output provides non-admitted services, including ambulatory acute and sub-acute services provided by Tasmania's major public hospitals either on site or in an out-of-hospital setting. This includes the provision of Cancer Screening Services.

### *1.3 Emergency Department Services*

This Output provides services relating to emergency presentations at Tasmania's major public hospital emergency departments.

### *1.4 Community and Aged Care Services*

This Output comprises rural hospitals, residential aged care and community health based services including:

- rehabilitation, allied health assessments and case management; and
- community nursing, continence, orthotics and prosthetics services and equipment schemes.

In addition, community palliative care services provide interdisciplinary care, support and counselling to people living with life limiting illnesses and their families. These services are provided in a community health centre or home based environment.

Emergency and general oral care and dentures to eligible adults (holders of Health Care or Pensioner Concession cards) and all children under the age of 18 years as well as a range of health promotion and prevention activities is also provided through this Output.

### *1.5 Statewide and Mental Health Services*

This Output provides services to clients and their families to treat, support and manage mental health disorders. The service also provides:

- crisis assessment and treatment, intensive support, community care and rehabilitation services;
- Correctional Primary Health, which provides primary health care services to correctional facilities;
- Forensic Mental Health services that provide care and treatment for people with mental illnesses who have come into contact with the criminal justice system; and

- Alcohol and Drug Services, which provides a range of specialist alcohol and other drug interventions and treatments at both the individual and population levels.

## 1.6 Forensic Medicine Services

This Output provides forensic and medical services, forensic pathology and clinical forensic medicine.

**Table 25.3: Performance Information<sup>1,2</sup>**

<b>Performance Measure</b>	<b>Unit of Measure</b>	<b>2012-13 Actual</b>	<b>2013-14 Actual</b>	<b>2014-15 Target</b>	<b>2015-16 Target</b>
<b>Admitted Services</b>					
Admitted patients - Acute Admitted Weighted Inlier Units <sup>3,4</sup>	Number	na	na	na	92 857
Elective surgery patients seen on time <sup>5</sup>					
Category 1	%	73.2	74.3	100.0	100.0
Category 2 <sup>6</sup>	%	57.0	49.3	92.0	na
Category 3 <sup>6</sup>	%	72.7	75.0	95.0	na
Elective surgery patients - average overdue wait time for those waiting beyond the recommended time <sup>5</sup>					
Category 1	Days	88.8	33.8	0.0	0.0
Category 2 <sup>6</sup>	Days	279.7	191.3	71.0	na
Category 3 <sup>6</sup>	Days	448.2	490.7	88.0	na
Elective surgery baseline admissions <sup>3</sup>	Number	14 625	14 670	14 126	14 126
Hand hygiene compliance <sup>7</sup>	%	na	na	na	70.0
Healthcare associated staphylococcus aureus (including MRSA) bacteraemia (rate per 10 000 patient days of healthcare associated staphylococcus aureus bacteraemia) <sup>8</sup>	Rate	na	na	na	2.0
Cost per weighted separation <sup>9</sup>	\$	5 274	5 400	5 530	5 244
<b>Non-admitted Services</b>					
Outpatient attendances <sup>3</sup>	Number	420 260	482 870	430 286	430 286
<b>Emergency Department Services</b>					
Department of Emergency Medicine presentations <sup>6</sup>	Number	147 065	148 405	115 084	na
Emergency Department (ED) patients who are admitted, referred for treatment or discharged within four hours <sup>10</sup>	%	na	na	na	90.0
Percentage of all ED patients seen within the recommended triage time <sup>11</sup>	%	na	na	na	80.0

Table 25.3: Performance Information<sup>1,2</sup> (continued)

Performance Measure	Unit of Measure	2012-13 Actual	2013-14 Actual	2014-15 Target	2015-16 Target
<b>Community and Aged Care</b>					
Rural hospitals - separations	Number	4 560	4 570	4 660	4 700
Rural hospitals - occupancy rate	%	na	na	na	55.0
Community nursing - occasions of service	Number	209 570	208 300	209 000	209 000
Residential aged care - occupancy rate	%	na	na	na	84.0
Aged Care Assessment Program - completed assessments	Number	5 020	5 090	5 000	5 000
<b>Oral Health Services<sup>12</sup></b>					
Adults - occasions of service - general	Number	7 840	8 810	8 800	5 600
Adults - occasions of service - episodic	Number	27 690	32 230	32 200	27 050
Adults - occasions of service - dentures	Number	13 450	15 145	15 100	10 700
Children - occasions of service	Number	67 755	64 485	64 450	67 000
General (adults) waiting list	Number	14 080	14 615	15 000	9 780
Dentures waiting list	Number	1 620	1 455	1 050	1 370
<b>Mental Health and Alcohol and Drug Services</b>					
Inpatient Separations	Number	1 885	2 020	1 905	1 905
Community and Residential - active clients	Number	3 565	7 665	7 665	7 665
28 day readmission rate	%	na	na	na	14.7
Proportion of persons with a mental illness whose needs are met by the Tasmanian Mental Health Service	%	na	na	na	50.4
Average length of acute inpatient stay	Days	13.0	12.6	11.0	11.0
<b>Alcohol and Drug Services</b>					
Alcohol and Drug Services - closed episodes of treatment	Number	1 485	1 780	1 400	1 400
Pharmacotherapy Program - total active participants	Number	800	840	800	800
Withdrawal Unit - bed occupancy	%	41.5	49.7	50.0	50.0
Withdrawal Unit - average length of stay	Days	7	7	7	7
<b>Cancer Screening</b>					
Eligible women screened for breast cancer	Number	28 074	29 236	29 738	30 990
BreastScreen - percentage of clients assessed within 28 days of screening	%	92.9	94.2	90	90

Notes:

1. The THS will commence operation on 1 July 2015. Performance measures for years prior to 2015-16 are provided for illustrative purposes only, and are either weighted aggregates of actual performance achieved by THOs or are aggregates of previously reported performance information. Refer to prior year Budget Papers for information on individual THO performance. The performance measures included in the table will be reviewed following the release of the final *One Health System* White Paper.

2. Some of the performance measures in the table may also be included in the 2015-16 THS Service Agreement, which at the time of Budget Paper preparation had not been finalised. Where this is the case, the final targets presented in the Service Agreement may differ to those presented in this table.
3. As per Note 2, at the time of Budget Paper preparation, 2015-16 Service Agreement negotiations had not been completed. Activity and volume targets for 2015-16 have therefore been maintained at 2014-15 levels (after aggregating data for the three former THOs). The elective surgery admissions target excludes any additional activity funded under separate arrangements relating to the election commitment Rebuilding Health Services - Elective Surgery and NPA Improving Health Services in Tasmania (NPAIHST) *Schedule A - Reforming Elective Surgery in Tasmania* initiatives.
4. Comparison with prior financial years is not possible as actuals and targets in those years were classified as Weighted Separations. In 2015-16, the target is set using Inlier Weighted Units and these are not comparable to Weighted Separations. Inlier Weighted Units are a cost weight that is adjusted for time spent in hospital and represents a relative measure of resource use for each episode of care in an Australian Refined Diagnosis Related Group (DRG) and excludes depreciation, intensive care unit (ICU) and ventilation costs.
5. The 2015-16 targets reflect the statewide National Elective Surgery Target (NEST) as established in the NPAIHST to which Tasmania is a signatory. The targets in the NPA are established on a calendar year basis. The targets are 2016 calendar year targets. It should be noted that the NPA ceases on 1 July 2015, two years ahead of its original expiry date. The Australian Government announced this early cessation in the 2014-15 Australian Government Budget.
6. These targets have not yet been negotiated with the THS. The final agreed targets will be reflected in the Service Agreement with the THS and tabled in Parliament.
7. The 2015-16 target represents the national benchmark as recommended by the Australian Commission on Safety and Quality in Healthcare.
8. The 2015-16 target represents the national benchmark as agreed by the Council of Australian Governments in the National Healthcare Agreement.
9. The 2015-16 target is based on the Round 18 National Hospital Cost Data Collection (NHCDC) result which relates to the 2013-14 financial year (the most recently completed data collection). This is a statewide average cost. The NHCDC is a mandatory annual collection of Australian hospital patient costing data. The Independent Hospital Pricing Authority (IHPA) collates this data to derive the national efficient price (NEP), and also to produce benchmark data for use by hospitals in comparing their costs to other similar hospitals.
10. The 2015-16 target reflects the statewide National Emergency Access Target (NEAT) as established in the NPAIHST to which Tasmania is a signatory. The target is for the 2016 calendar year. It should be noted that the NPA ceases on 1 July 2015, two years ahead of its original expiry date. The Australian Government announced this early cessation in the 2014-15 Australian Government Budget.
11. The 2015-16 target reflects the benchmark set by the National Partnership Agreement on Hospital and Health Workforce Reform to which Tasmania is a signatory.
12. From 2013 to 2015 Oral Health has received Australian Government Funds under the National Partnership Agreement on Treating More Public Dental Patients, and funding from the Child Dental Benefits Scheme (CDBS) since January 2014. At the time of Budget Paper preparation, the Australian Government had not announced if funding under either scheme would continue beyond 2014-15. 2015-16 targets are therefore based on the assumption that there will be no extension to the NPA or CDBS. Accordingly, it is anticipated that activity will be similar to amounts achieved in 2011-12.

## *Performance Information Comments*

On 1 July 2015, the THS will commence operation and be governed in accordance with the provisions of the *Tasmanian Health Organisations Act 2011*.

Sections 44 and 45 of the Act set out the provisions for Service Agreements, the key mechanism of accountability between the Minister for Health and the THS. Service Agreements facilitate financial viability and access to services and set safety and quality standards for services.

Service Agreements include a schedule of contracted volumes of services to be provided by the THS and associated activity based funding, a list of services for which block funding is provided, service quality standards, targets and measures and requirements for the THS to report on its performance. The THS will be responsible for determining how it will deliver the requirements of the Service Agreement within the funding allocation.

The 2015-16 Service Agreement will be finalised following passage of the State Budget. Some of the 2015-16 targets included in Table 25.3 may change through the development of this Agreement. Progress towards the targets established in the Service Agreement will be monitored by the Department of Health and Human Services throughout 2015-16.

Cancer Screening Services were provided by the Department prior to 2015-16. This service will continue to be operated on a statewide basis following its incorporation into the THS. The Performance Measures with regard to the Cancer Screening are consistent with national measures and remain the same as those previously published in the Department's Budget Paper No 2 chapter.

It is well documented that the Tasmanian population is ageing and more women are entering the target age range for breast cancer screening. The target population is all women aged between 50 and 74 years, however, all women aged over 40 years are eligible to participate. Although the number of eligible women screened for breast cancer has increased each year, the State participation rate within the target age group is currently within the 57-59 per cent range, below the National Accreditation Standard target of 70 per cent.

BreastScreen National Accreditation Standards require that a minimum of 90 per cent of women who are recalled for investigation of a screen detected abnormality, attend an assessment at BreastScreen Tasmania within 28 days of their screening visit. In both 2012-13 and 2013-14, this standard was exceeded.

# DETAILED BUDGET STATEMENTS

Table 25.4: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget <sup>1</sup>	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants <sup>2</sup>	1 219 141	1 459 909	1 125 961	1 128 171	1 566 108
Sales of goods and services <sup>3</sup>	123 311	138 458	135 263	137 056	138 822
Other revenue <sup>4</sup>	27 655	29 276	25 208	23 048	24 083
<b>Total revenue and other income from transactions</b>	<b>1 370 107</b>	<b>1 627 643</b>	<b>1 286 432</b>	<b>1 288 275</b>	<b>1 729 013</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>5</sup>	842 062	922 096	888 789	903 615	922 687
Depreciation and amortisation <sup>6</sup>	38 927	37 536	45 900	41 786	35 050
Supplies and consumables <sup>5</sup>	331 517	345 162	345 472	358 726	349 093
Grants and subsidies <sup>7</sup>	6 603	40 495	8 167	8 318	8 982
Borrowing costs <sup>8</sup>	....	192	91	32	....
Other expenses	10 681	10 155	10 201	10 359	10 483
<b>Total expenses from transactions</b>	<b>1 229 790</b>	<b>1 355 636</b>	<b>1 298 620</b>	<b>1 322 836</b>	<b>1 326 295</b>
<b>Net result from transactions (net operating balance)</b>	<b>140 317</b>	<b>272 007</b>	<b>(12 188)</b>	<b>(34 561)</b>	<b>402 718</b>
<b>Other economic flows included in net result</b>					
Net gain/(loss) on non-financial assets	37	....	....	....	....
<b>Total other economic flows included in net result</b>	<b>37</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net result</b>	<b>140 354</b>	<b>272 007</b>	<b>(12 188)</b>	<b>(34 561)</b>	<b>402 718</b>
<b>Other economic flows - other non-owner changes in equity</b>					
Changes in physical asset revaluation reserve	35 442	45 889	47 320	48 833	50 433
<b>Total other economic flows - other non-owner changes in equity</b>	<b>35 442</b>	<b>45 889</b>	<b>47 320</b>	<b>48 833</b>	<b>50 433</b>
<b>Comprehensive result</b>	<b>175 796</b>	<b>317 896</b>	<b>35 132</b>	<b>14 272</b>	<b>453 151</b>

Notes:

1. The THS will commence operations on 1 July 2015. Accordingly, the 2014-15 Budget information is provided for illustrative purposes only and represents the summation of the three THO 2014-15 Budget estimates.
2. The increase in Grants in 2015-16 and 2018-19 primarily reflects the transfer of completed assets from the Department of Health and Human Services to the THS. The Department undertakes capital works on behalf of the THS and transfers these to the THS once completed. The increase in Grants also represents additional funding provided in the 2015-16 Budget and transfers of funding from the Department relating to election commitments and Cancer Screening Services.
3. The increase in Sales of goods and services reflects adjustments made by the THOs to the Private Patient Scheme, Oral Health, and inpatient and outpatient fees to more accurately reflect estimates based on prior year actuals.
4. The movements in Other revenue in 2016-17 primarily reflect the cessation of Training More Specialist Doctors funding after 2015-16.
5. The increase in Employee benefits and Supplies and consumables primarily reflects: funding for the Additional Funding to Frontline Health, North West Cancer Centre operating costs, and Children and Adolescent Mental Health Services Budget initiatives; funding for the Rebuilding Health Services Elective Surgery Program election commitment, which was previously held by the Department; transfer of Cancer Screening Services from the Department to the THS upon its commencement; and time limited funding under the Tasmanian Health Assistance Package through the NPA on Improving Health Services in Tasmania *Schedule A - Reforming Elective Surgery in Tasmania* and *Schedule E - Improving Patient Pathways through Clinical and System Redesign - Innovating Care in Emergency Departments* in 2015-16.
6. The movement in Depreciation and amortisation primarily reflects additional depreciation associated with the transfer of assets from the Department and a more accurate estimate based on the 30 June 2014 outcome for the THOs.
7. The increase in Grants and subsidies in 2015-16 reflects the expenditure of funds carried forward from 2014-15 of \$32.5 million for THO cross border obligations to other jurisdictions for 2013-14 and 2014-15. At the time of publication, Tasmania had not received data from other jurisdictions to enable the payment of this obligation.
8. Borrowing costs reflect interest payable on the borrowings to fund the cost of staff separations in the THOs during 2014-15.

Table 25.5: Sources of Revenue

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget <sup>1</sup>	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue from the Tasmanian Government</b>					
Activity based funding <sup>2</sup>	357 443	345 877	353 318	365 041	351 023
Block funding <sup>2</sup>	232 667	304 059	311 981	320 150	328 117
	<b>590 110</b>	<b>649 936</b>	<b>665 299</b>	<b>685 191</b>	<b>679 140</b>
<b>Revenue from the Australian Government</b>					
Activity based funding <sup>2</sup>	260 222	261 709	268 249	274 958	281 832
Block funding <sup>2</sup>	48 015	58 548	60 012	61 514	63 051
Mersey Community Hospital Funding <sup>3</sup>	73 610	72 274	74 447	76 681	78 891
National Partnership funding <sup>4</sup>	39 877	47 118	824	210	....
Commonwealth Own Purpose Expenditure	32 992	34 124	29 630	26 617	26 294
	<b>454 716</b>	<b>473 773</b>	<b>433 162</b>	<b>439 980</b>	<b>450 068</b>
<b>Transfers of Infrastructure from the Department of Health and Human Services<sup>5</sup></b>	<b>174 315</b>	<b>336 200</b>	<b>27 500</b>	<b>3 000</b>	<b>436 900</b>
<b>Other Sources of Revenue<sup>6</sup></b>	<b>150 966</b>	<b>167 734</b>	<b>160 471</b>	<b>160 104</b>	<b>162 905</b>
<b>TOTAL</b>	<b>1 370 107</b>	<b>1 627 643</b>	<b>1 286 432</b>	<b>1 288 275</b>	<b>1 729 013</b>

Notes:

1. The THS will commence operations on 1 July 2015. Accordingly, the 2014-15 Budget information is provided for comparative purposes only and represents the summation of the three THO 2014-15 Budget estimates.
2. The movement in Activity based funding and Block funding reflects the classification of actual payments and activity purchased in the 2014-15 Service Agreements and additional funding provided in the 2015-16 Budget.
3. The decrease in Mersey Community Hospital Funding in 2015-16 reflects one-off funding included in the Australian Government 2014-15 Budget of \$3.1 million for capital works in 2014-15. This funding profile assumes the continuation of current funding arrangements by the Australian Government.
4. The movements in National Partnership funding reflect the level of funding to be expended for current National Partnership Agreements with the Australian Government.
5. The movement in Transfers of Infrastructure from the Department of Health and Human Services since the 2014-15 Budget reflects revisions in the estimated completion dates for major capital projects, particularly the RHH Redevelopment Project.
6. The increase in Other Sources of Revenue in 2015-16 reflects revised estimates based on actual outcomes achieved by the THOs during 2014-15 and time limited funding from non-government entities including various professional medical colleges for programs such as Specialist Training Program: Training more Specialist Doctors in Tasmania.

## *National Health Reform Agreement*

The National Health Reform Agreement (NHRA) sets out the financial arrangements for the THS. Under the NHRA, Australian Government National Health Reform funding replaced the National Healthcare Specific Purpose Payment (SPP) from 1 July 2012. Funding is provided on the basis of activity through Activity Based Funding (ABF) wherever practicable. Funding for smaller regional or rural hospitals is provided on a block funding basis. Funds for teaching, training and research are also provided on a block funding basis. Pricing under the NHRA is determined by the Independent Hospitals Pricing Authority (IHPA).

## *Revenue from the Tasmanian Government*

### *Activity Based Funding (ABF) and Block Funding*

The THS Service Agreement, which will be in place from 1 July 2015, will include a negotiated price and activity level for each activity. This price may differ from the efficient price determined by the IHPA. The State-based component of ABF is determined as the difference between this price and the Australian Government's contribution towards the price.

## *Revenue from the Australian Government*

### *Activity Based Funding and Block Funding*

Under the NHRA, funding from the Australian Government is split between Activity Based Funding and Block Funding. From 1 July 2014 to 30 June 2017, National Health Reform funding will be linked to the level of services delivered by public hospitals as provided under the NHRA. During this period, each State's entitlement will be directly linked to the growth in public hospital activity provided in that jurisdiction. The Australian Government has announced that, from 2014-15, the funding guarantees under the Agreement will cease.

Under the NHRA, from 1 July 2014, the Australian Government will provide growth funding equivalent to 45 per cent of the growth in the efficient price of block grants. The IHPA will determine the efficient cost of block grants.

As announced in the 2014-15 Australian Government Budget, from 1 July 2017, the Australian Government will index its contribution for public hospitals funding by the Consumer Price Index and population growth, a level of indexation significantly less than that applied under the current arrangements.

## *National Partnership Funding*

National Partnership Agreements (NPAs) are time limited agreements to support the delivery of specific outcomes or projects. The decrease in NPA funding over the Budget and Forward Estimates period reflects the expiry of agreements. NPA funding to be expended by the THS in 2015-16 includes:

- Treating More Public Dental Patients (\$1 million);
- Improving Health Services in Tasmania - Emergency Department (\$9.9 million);
- Improving Health Services in Tasmania - Elective Surgery (\$29.9 million); and
- Improving Health Services in Tasmania - Better Access to Palliative Care (\$2.5 million).

### *Commonwealth Own Purpose Expenditure*

Commonwealth Own Purpose Expenditure (COPE) payments are paid from the responsible Australian Government agency to the THS. COPE agreements in 2015-16 include:

- Home and Community Care (\$15.3 million);
- Transitional Care Program (\$4.6 million);
- Medicare - aged care positions (\$2.6 million);
- Multi Purpose Services at Beaconsfield and Campbell Town (\$2.5 million);
- Aged Care Assessment Program (\$2.4 million);
- Initiative for Organ Donation (\$1.5 million);
- Radiation Oncology - Holman Clinic Capital Works (\$1.5 million);
- Midlands Multi Purpose Centre (\$926 000);
- Dementia Behaviour Management Advisory Service (\$920 000); and
- Community Aged Care Packages (\$850 000).

### *Other Sources of Revenue*

Other Sources of Revenue represents THS generated own source revenue which in 2015-16 primarily includes:

- Patient Fees, including DVA revenue (\$89.4 million); and
- Pharmacy, Prosthesis and PBS Revenue (\$37.9 million).

Table 25.6: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget <sup>1</sup>	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	50 220	43 955	46 722	49 839	52 719
Receivables <sup>2</sup>	13 944	19 521	19 341	19 437	20 115
Other financial assets <sup>2</sup>	9 686	20 233	20 034	20 137	20 870
	<b>73 850</b>	<b>83 709</b>	<b>86 097</b>	<b>89 413</b>	<b>93 704</b>
<b>Non-financial assets</b>					
Inventories	8 620	7 997	8 082	8 256	8 976
Property, plant and equipment <sup>3</sup>	1 012 330	1 405 612	1 438 390	1 452 681	1 909 606
Heritage and cultural assets	289	576	638	706	778
Intangibles	2 864	3 463	3 376	3 289	3 202
Other assets	3 635	3 901	3 947	4 168	4 092
	<b>1 027 738</b>	<b>1 421 549</b>	<b>1 454 433</b>	<b>1 469 100</b>	<b>1 926 654</b>
<b>Total assets</b>	<b>1 101 588</b>	<b>1 505 258</b>	<b>1 540 530</b>	<b>1 558 513</b>	<b>2 020 358</b>
<b>Liabilities</b>					
Payables <sup>2</sup>	27 023	44 390	44 564	46 047	45 975
Interest bearing liabilities <sup>4</sup>	....	3 333	1 666	....	....
Employee benefits <sup>2</sup>	168 909	196 754	198 400	202 243	210 987
Other liabilities	8 894	12 023	12 010	12 061	12 083
<b>Total liabilities</b>	<b>204 826</b>	<b>256 500</b>	<b>256 640</b>	<b>260 351</b>	<b>269 045</b>
<b>Net assets (liabilities)</b>	<b>896 762</b>	<b>1 248 758</b>	<b>1 283 890</b>	<b>1 298 162</b>	<b>1 751 313</b>
<b>Equity</b>					
Contributed capital <sup>5</sup>	462 589	....	....	....	....
Reserves	205 404	267 946	315 266	364 099	414 532
Accumulated funds <sup>6</sup>	228 769	518 937	506 749	472 188	874 906
Other equity	....	461 875	461 875	461 875	461 875
<b>Total equity</b>	<b>896 762</b>	<b>1 248 758</b>	<b>1 283 890</b>	<b>1 298 162</b>	<b>1 751 313</b>

Notes:

1. The THS will commence operations on 1 July 2015. Accordingly, the 2014-15 Budget information is provided for comparative purposes only and represents the summation of the three THO 2014-15 Budget estimates.
2. The increase in Receivables, Other financial assets, Payables, and Employee benefits in 2016 reflects a more accurate estimate based on the 30 June 2014 outcomes for the THOs.
3. The increase in Property, plant and equipment primarily relates to the transfer of assets from the Department of Health and Human Services to the THS. The Department undertakes capital works on behalf of the THS and transfers these assets to the THS once completed. Transfers include components of the Royal Hobart Hospital Redevelopment and North West Regional Cancer Centre in 2016 and the remaining balance of the Royal Hobart Hospital Redevelopment in 2019.

4. The movement in Interest bearing liabilities reflects borrowings of \$5 million to fund the cost of staff separations in the THOs in 2014-15. It is anticipated that the loan of \$5 million will be repaid over a three year period.
5. The movement of equity from Contributed capital in the 2014-15 Budget to Other equity in the 2015-16 Budget and Forward Estimates reflects a more accurate classification, as per the THO Financial Statements for 2013-14.
6. The increase in Accumulated funds in 2016 reflects a more accurate estimate based on the 30 June 2014 outcome for the THOs and equity transferred associated with assets transferred from the Department.

Table 25.7: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget <sup>1</sup>	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants <sup>2</sup>	1 044 826	1 123 709	1 098 461	1 125 171	1 129 208
Sales of goods and services <sup>3</sup>	123 864	137 038	135 614	136 871	137 406
GST receipts	28 653	29 369	30 111	30 858	31 620
Other cash receipts <sup>4</sup>	27 736	29 276	25 208	23 048	24 083
<b>Total cash inflows</b>	<b>1 225 079</b>	<b>1 319 392</b>	<b>1 289 394</b>	<b>1 315 948</b>	<b>1 322 317</b>
<b>Cash outflows</b>					
Employee benefits <sup>5</sup>	(752 424)	(828 126)	(800 230)	(811 872)	(825 410)
Superannuation <sup>6</sup>	(90 381)	(90 534)	(86 911)	(87 902)	(88 520)
Borrowing costs <sup>7</sup>	....	(192)	(91)	(32)	....
GST payments	(28 653)	(29 369)	(30 111)	(30 858)	(31 620)
Grants and subsidies <sup>8</sup>	(6 602)	(40 495)	(8 167)	(8 318)	(8 982)
Supplies and consumables <sup>5</sup>	(331 116)	(347 330)	(345 430)	(357 640)	(349 818)
Other cash payments	(10 676)	(10 157)	(10 186)	(10 317)	(10 458)
<b>Total cash outflows</b>	<b>(1 219 852)</b>	<b>(1 346 203)</b>	<b>(1 281 126)</b>	<b>(1 306 939)</b>	<b>(1 314 808)</b>
<b>Net cash from (used by) operating activities</b>	<b>5 227</b>	<b>(26 811)</b>	<b>8 268</b>	<b>9 009</b>	<b>7 509</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets <sup>9</sup>	(15 566)	(3 552)	(3 834)	(4 226)	(4 629)
Proceeds from the disposal of non-financial assets	37	....	....	....	....
<b>Net cash from (used by) investing activities</b>	<b>(15 529)</b>	<b>(3 552)</b>	<b>(3 834)</b>	<b>(4 226)</b>	<b>(4 629)</b>
<b>Cash flows from financing activities</b>					
Net borrowings <sup>10</sup>	....	(1 667)	(1 667)	(1 666)	....
<b>Net cash from (used by) financing activities</b>	<b>....</b>	<b>(1 667)</b>	<b>(1 667)</b>	<b>(1 666)</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(10 302)</b>	<b>(32 030)</b>	<b>2 767</b>	<b>3 117</b>	<b>2 880</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>60 522</b>	<b>75 985</b>	<b>43 955</b>	<b>46 722</b>	<b>49 839</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>50 220</b>	<b>43 955</b>	<b>46 722</b>	<b>49 839</b>	<b>52 719</b>

Notes:

1. The THS will commence operations on 1 July 2015. Accordingly, the 2014-15 Budget information is provided for illustrative purposes only and represents the summation of the three THO 2014-15 Budget estimates.
2. The increase in Grants primarily reflects: additional funding provided in the 2015-16 Budget for Additional Funding to Frontline Health, North West Cancer Centre operating costs, and Children and Adolescent Mental Health Services; the transfer of funding for Rebuilding Health Services Elective Surgery Program election commitment; transfer of Cancer Screening Services from the Department to the THS upon its commencement; and time limited funding under the Tasmanian Health Assistance Package through the NPA on Improving Health Services in Tasmania *Schedule A - Reforming Elective Surgery in Tasmania* and *Schedule E - Improving Patient Pathways through Clinical and System Redesign - Innovating Care in Emergency Departments* in 2015-16.
3. The increase in Sales of goods and services in 2015-16 reflects adjustments made by the THOs during 2014-15 to inpatient and outpatient fees, Private Patient Scheme revenue, and dental fees.
4. The movements in Other cash receipts primarily reflect the cessation of Training More Specialist Doctors funding after 2015-16.
5. The increase in Employee benefits and Supplies and consumables expenditure primarily reflects: additional funding provided in the 2015-16 Budget for the Additional Funding to Frontline Health, North West Regional Cancer Centre operating costs, and Children and Adolescent Mental Health Services Budget initiatives; funding for Rebuilding Health Services Elective Surgery Program election commitment which was previously held by the Department; transfer of Cancer Screening Services from the Department to the THS upon its commencement; and time limited funding under the Tasmanian Health Assistance Package through the NPA on Improving Health Services in Tasmania *Schedule A - Reforming Elective Surgery in Tasmania* and *Schedule E - Improving Patient Pathways through Clinical and System Redesign - Innovating Care in Emergency Departments* in 2015-16.
6. The decrease in Superannuation in 2016-17 reflects the cessation of time limited funding under the Tasmanian Health Assistance Package through the NPA on Improving Health Services in Tasmania *Schedule A - Reforming Elective Surgery in Tasmania* and *Schedule E - Improving Patient Pathways through Clinical and System Redesign - Innovating Care in Emergency Departments* in 2015-16.
7. Borrowing costs reflects interest payable under the borrowings to fund the cost of staff separations in the THOs in 2014-15. It is anticipated that the loan of \$5 million will be repaid over a three year period.
8. The increase in Grants and subsidies in 2015-16 reflects the expenditure of funds carried forward from 2014-15 of \$32.5 million for THO cross border obligations to other jurisdictions for 2013-14 and 2014-15. At the time of publication, Tasmania had not received data from other jurisdictions to enable the payment of this obligation.
9. The decrease in the Payments for the acquisition of non-financial assets reflects the completion of one-off capital works funded by THO North and Australian Government funded Mersey capital upgrades completed in 2014-15.
10. The movement in Net borrowings reflects the repayment of borrowings to fund the cost of staff separations in the THOs during 2014-15.

# 26 TAsTAFE

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## AUTHORITY OUTLINE

TasTAFE is a Statutory Authority, governed by the *Training and Workforce Development Act 2013*. TasTAFE is the single entity responsible for public sector post-compulsory Vocational Education and Training (VET) in Tasmania. Through its status as a registered training organisation (RTO) its role is to enable Tasmanians to gain skills and qualifications needed for the State's workforce and to support the community to succeed and prosper.

TasTAFE operates predominantly in a contestable training market in Tasmania as well as a commercial international student market. It services the training needs of individual learners as well as providing training and workforce skills development services to Tasmanian employers and their employees.

The scope of training provided by TasTAFE aims to support the economic and policy priorities of the Government and covers the major trade, technical and vocational occupations represented in the Tasmanian economy.

Training is conducted statewide at training centres in Hobart, Clarence, Claremont, Launceston, Devonport and Burnie; in Trade Training Centres; in regional locations and in workplaces across the State. TasTAFE is also offering increasing opportunities for students to access online training services.

The Board of TasTAFE is accountable to the Minister for Education and Training, Hon Jeremy Rockliff MP.

This chapter provides financial information for TasTAFE for 2015-16 and over the Forward Estimates period (2016-17 to 2018-19).

## KEY DELIVERABLES

TasTAFE's key deliverables are driven both by Government and organisational agendas. TasTAFE will continue to seek to achieve operational efficiencies in support of the Government's budget management strategy. This, in part, will be reflected in a new organisational structure aimed at transitioning TasTAFE to a contemporary, efficient and competitive training organisation.

Particular initiatives will include:

- the implementation of TasTAFE's new organisational and operational model, with a focus on streamlining management of TasTAFE's delivery, support and corporate service functions and changing delivery team structures in order to improve service delivery and achieve business efficiencies;
- further development of the TasTAFE Education Blueprint that has, to date, defined TasTAFE's core business and is now being used in discussions with external stakeholders;
- continued improvement of TasTAFE's organisational practices, using TasTAFE's *Developing TasTAFE* framework to respond to the findings of multiple staff capability surveys undertaken in 2014-15 and to maintain a focus on the pursuit of growth alongside improved effectiveness and efficiency;

- continued efforts to keep TasTAFE's training activities and capabilities focussed on industry need as well as social and economic drivers, with particular attention on the decline in employer demand for apprentices and the continuing need to support young Tasmanians who are not in work;
- the pilot of a vocational education initiative that will work with 3 000 students drawn from TasTAFE and private RTOs with a view to measuring the progress of their core skills around literacy, numeracy, reasoning and writing twice over a 12 month period. The initiative will apply customised inputs based on the initial assessments to seek to achieve measurable increases in these skills that make individuals better at their jobs;
- new business growth initiatives generated through the *Growing TasTAFE* framework, with a focus on improving engagement with prospective and existing students through formal frameworks and improved use of technology, as well as a comprehensive campaign to increase student numbers through open days and pop-up information booths;
- continued growth in the use of TasTAFE's virtual learning environment to modernise educational practices by providing TasTAFE students with access to more online learning opportunities and learning resources; and
- the implementation of a newly acquired student management system in two stages in 2016 and 2017 at an estimated total cost of \$5.8 million.

# DETAILED BUDGET STATEMENTS

Table 26.1: Statement of Comprehensive Income

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants <sup>1</sup>	80 473	78 579	76 850	77 856	78 875
Sales of goods and services <sup>2</sup>	27 505	25 850	26 657	27 476	28 321
<b>Total revenue and other income from transactions</b>	<b>107 978</b>	<b>104 429</b>	<b>103 507</b>	<b>105 332</b>	<b>107 196</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>3</sup>	75 218	71 144	71 977	73 673	74 703
Depreciation and amortisation <sup>4</sup>	9 000	9 000	9 570	9 570	9 570
Supplies and consumables	30 435	29 524	29 842	30 465	30 541
Borrowing costs	29	1	....	....	....
<b>Total expenses from transactions</b>	<b>114 682</b>	<b>109 669</b>	<b>111 389</b>	<b>113 708</b>	<b>114 814</b>
<b>Net result from transactions (net operating balance)</b>	<b>(6 704)</b>	<b>(5 240)</b>	<b>(7 882)</b>	<b>(8 376)</b>	<b>(7 618)</b>
<b>Net result</b>	<b>(6 704)</b>	<b>(5 240)</b>	<b>(7 882)</b>	<b>(8 376)</b>	<b>(7 618)</b>
<b>Other economic flows - other non-owner changes in equity</b>					
Changes in physical asset revaluation reserve <sup>5</sup>	15 000	....	17 500	....	....
<b>Total other economic flows - other non-owner changes in equity</b>	<b>15 000</b>	<b>....</b>	<b>17 500</b>	<b>....</b>	<b>....</b>
<b>Comprehensive result</b>	<b>8 296</b>	<b>(5 240)</b>	<b>9 618</b>	<b>(8 376)</b>	<b>(7 618)</b>

Notes:

1. The decrease in Grants in 2015-16 reflects the reclassification of revenue generated through services provided to the Department of Education to Sales of goods and services, partly offset by additional funding associated with the 27<sup>th</sup> pay. The decrease in 2016-17 reflects the removal of funding for the 27<sup>th</sup> pay.
2. The decrease in Sales of goods and services in 2015-16 reflects declining contestable training revenue through increased competition with private RTOs, partly offset by the reclassification of revenue generated through services provided to the Department of Education from Grants.
3. The decrease in Employee benefits in 2015-16 reflects the organisational redesign undertaken by TasTAFE in 2014-15.
4. The increase in Depreciation and amortisation in 2016-17 reflects the amortisation of the new Student Management System.
5. The movements in Changes in physical asset revaluation reserve reflect the anticipated increase in valuation of land and buildings.

Table 26.2: Statement of Financial Position as at 30 June

	2015	2016	2017	2018	2019
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	3 550	666	1 059	1 031	1 811
Receivables <sup>2</sup>	3 317	5 506	5 231	5 431	5 281
	<b>6 867</b>	<b>6 172</b>	<b>6 290</b>	<b>6 462</b>	<b>7 092</b>
<b>Non-financial assets</b>					
Inventories <sup>2</sup>	381	291	291	291	291
Property, plant and equipment <sup>2</sup>	251 156	237 887	247 587	239 089	230 591
Other assets	....	3 324	3 324	3 324	3 324
	<b>251 537</b>	<b>241 502</b>	<b>251 202</b>	<b>242 704</b>	<b>234 206</b>
<b>Total assets</b>	<b>258 404</b>	<b>247 674</b>	<b>257 492</b>	<b>249 166</b>	<b>241 298</b>
<b>Liabilities</b>					
Payables	1 506	1 693	1 593	1 843	1 793
Interest bearing liabilities <sup>3</sup>	917	....	....	....	....
Employee benefits <sup>2</sup>	16 395	17 599	17 899	17 699	17 499
Other liabilities	....	20	20	20	20
<b>Total liabilities</b>	<b>18 818</b>	<b>19 312</b>	<b>19 512</b>	<b>19 562</b>	<b>19 312</b>
<b>Net assets (liabilities)</b>	<b>239 586</b>	<b>228 362</b>	<b>237 980</b>	<b>229 604</b>	<b>221 986</b>
<b>Equity</b>					
Contributed Capital	229 608	228 346	228 346	228 346	228 346
Reserves	19 628	16 976	34 476	34 476	34 476
Accumulated funds	(9 650)	(16 960)	(24 842)	(33 218)	(40 836)
<b>Total equity</b>	<b>239 586</b>	<b>228 362</b>	<b>237 980</b>	<b>229 604</b>	<b>221 986</b>

Notes:

1. The decrease in Cash and deposits in 2016 reflects the purchase of the new Student Management System.
2. The decrease in Inventories and Property, plant and equipment and the increase in Receivables and Employee benefits in 2016 reflects revised estimates based on 30 June 2014 actuals.
3. Interest bearing liabilities reflects the inherited liabilities from the former Tasmanian Skills Institute and Tasmanian Polytechnic, which are scheduled to be repaid by June 2016.

Table 26.3: Statement of Cash Flows

	2014-15	2015-16	2016-17	2017-18	2018-19
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants <sup>1</sup>	80 473	78 579	76 850	77 856	78 875
Sales of goods and services <sup>2</sup>	27 630	25 550	26 932	27 276	28 471
GST receipts	5 754	5 572	5 595	5 618	5 640
<b>Total cash inflows</b>	<b>113 857</b>	<b>109 701</b>	<b>109 377</b>	<b>110 750</b>	<b>112 986</b>
<b>Cash outflows</b>					
Employee benefits <sup>3</sup>	(67 533)	(65 393)	(63 579)	(65 441)	(66 330)
Superannuation	(7 998)	(8 037)	(8 098)	(8 432)	(8 573)
Borrowing costs	(29)	(1)	....	....	....
GST payments	(5 754)	(5 572)	(5 595)	(5 618)	(5 640)
Supplies and consumables	(30 135)	(29 474)	(29 942)	(30 215)	(30 591)
<b>Total cash outflows</b>	<b>(111 449)</b>	<b>(108 477)</b>	<b>(107 214)</b>	<b>(109 706)</b>	<b>(111 134)</b>
<b>Net cash from (used by) operating activities</b>	<b>2 408</b>	<b>1 224</b>	<b>2 163</b>	<b>1 044</b>	<b>1 852</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets <sup>4</sup>	(2 500)	(3 130)	(1 770)	(1 072)	(1 072)
<b>Net cash from (used by) investing activities</b>	<b>(2 500)</b>	<b>(3 130)</b>	<b>(1 770)</b>	<b>(1 072)</b>	<b>(1 072)</b>
<b>Cash flows from financing activities</b>					
Net borrowings <sup>5</sup>	(1 658)	(843)	....	....	....
<b>Net cash from (used by) financing activities</b>	<b>(1 658)</b>	<b>(843)</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(1 750)</b>	<b>(2 749)</b>	<b>393</b>	<b>(28)</b>	<b>780</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>5 300</b>	<b>3 415</b>	<b>666</b>	<b>1 059</b>	<b>1 031</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>3 550</b>	<b>666</b>	<b>1 059</b>	<b>1 031</b>	<b>1 811</b>

Notes:

1. The decrease in Grants in 2015-16 reflects the reclassification of revenue generated through services provided to the Department of Education to Sales of goods and services, partly offset by additional funding associated with the 27<sup>th</sup> pay. The decrease in 2016-17 reflects the removal of funding for the 27<sup>th</sup> pay.
2. The decrease in Sales of goods and services in 2015-16 reflects declining contestable training revenue through increased competition with private RTOs, partly offset by the reclassification of revenue generated through services provided to the Department of Education from Grants.

3. The decrease in Employee benefits in 2015-16 reflects the organisational redesign undertaken by TasTAFE in 2014-15.
4. The increase in Payments for acquisition of non-financial assets in 2015-16 reflects payments for the purchase of the new Student Management System and other equipment replacements.
5. The decrease in Net borrowings in 2015-16 reflects the repayment of a loan provided from Finance-General to the former Tasmanian Skills Institute under the Targeted Voluntary Redundancy Program.



