



P A R L I A M E N T O F T A S M A N I A

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# Government Services

**Budget Paper No 2**

**Volume 2**

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Presented by

Hon Peter Gutwein MP, Treasurer, for the information of  
Honourable Members, on the occasion of the Budget, 2016-17

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## Useful 2016-17 Budget and Government Websites

<a href="http://www.premier.tas.gov.au/budget_2016">www.premier.tas.gov.au/budget_2016</a>	Contains the 2016-17 Budget Paper documents and related information including Budget Fact Sheets and Government Media Releases.
<a href="http://www.treasury.tas.gov.au">www.treasury.tas.gov.au</a>	Contains the 2016-17 Budget Papers and Budget Paper archives.
<a href="http://www.tas.gov.au">www.tas.gov.au</a>	Provides links to the websites of Tasmanian public sector entities.
<a href="http://www.service.tas.gov.au">www.service.tas.gov.au</a>	Provides a comprehensive entry point to Government services in Tasmania.

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# PART 2:

## AGENCIES

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# 12 HOUSE OF ASSEMBLY

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## AGENCY OUTLINE

The Office of the Clerk of the House of Assembly provides services through the provision of advisory, procedural, research and administrative support to the House of Assembly, its committees, the Speaker of the House and Members generally.

This chapter provides financial information about the Outputs to be delivered by the House of Assembly in 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information about the House of Assembly is provided at [www.parliament.tas.gov.au](http://www.parliament.tas.gov.au).

## KEY DELIVERABLES

The major focus for the House of Assembly in 2016-17 is the continuation of service delivery in an efficient and timely manner to the House and its Committees in their constitutional roles.

# OUTPUT INFORMATION

Outputs of the House of Assembly are provided under the following Output Groups:

- Output Group 1 - House of Assembly Support Services; and
- Output Group 2 - Payments Administered by the House of Assembly.

Table 12.1 provides an Output Group Expense Summary for the House of Assembly.

**Table 12.1: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - House of Assembly Support Services</b>					
1.1 House of Assembly Support Services	2 326	2 376	2 426	2 475	2 509
1.2 Select Committee Support Services	6	6	6	6	6
1.3 Investigatory Committee Support Services	108	110	112	114	116
	<b>2 440</b>	<b>2 492</b>	<b>2 544</b>	<b>2 595</b>	<b>2 631</b>
<b>Output Group 2 - Payments Administered by the House of Assembly</b>					
2.1 Payments Administered by the House of Assembly	5 424	5 532	5 643	5 738	5 795
	<b>5 424</b>	<b>5 532</b>	<b>5 643</b>	<b>5 738</b>	<b>5 795</b>
<b>TOTAL</b>	<b>7 864</b>	<b>8 024</b>	<b>8 187</b>	<b>8 333</b>	<b>8 426</b>

## Output Group 1: House of Assembly Support Services

### *1.1 House of Assembly Support Services*

This Output provides for the effective and lawful operation of the House and its committees, the fulfilment of statutory requirements, the promotion of the role of the Parliament and the provision of written and oral advice.

### *1.2 Select Committee Support Services*

This Output relates to Select Committees appointed by resolution of the House and provides resources to enable the committees to address the terms of reference specified in their appointment.

### *1.3 Investigatory Committee Support Services*

This Output provides a Committee Secretariat and resources for Investigatory Committees to enable Committees to address the terms of reference of matters referred by the House.

## Output Group 2: Payments Administered by the House of Assembly

### *2.1 Payments Administered by the House of Assembly*

This Output relates to the payment of salaries and allowances as prescribed by legislation.

# DETAILED BUDGET STATEMENTS

Table 12.2: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent	7 882	7 989	8 161	8 307	8 400
<b>Total revenue and other income from transactions</b>	<b>7 882</b>	<b>7 989</b>	<b>8 161</b>	<b>8 307</b>	<b>8 400</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1</sup>	7 343	7 560	7 712	7 846	7 927
Depreciation and amortisation	37	37	37	37	37
Supplies and consumables <sup>2</sup>	484	427	438	450	462
<b>Total expenses from transactions</b>	<b>7 864</b>	<b>8 024</b>	<b>8 187</b>	<b>8 333</b>	<b>8 426</b>
<b>Net result from transactions (net operating balance)</b>	<b>18</b>	<b>(35)</b>	<b>(26)</b>	<b>(26)</b>	<b>(26)</b>
<b>Net result</b>	<b>18</b>	<b>(35)</b>	<b>(26)</b>	<b>(26)</b>	<b>(26)</b>
<b>Comprehensive result</b>	<b>18</b>	<b>(35)</b>	<b>(26)</b>	<b>(26)</b>	<b>(26)</b>

Notes:

1. Growth in salary expenditure has been based on the Government's Wages Policy of 2 per cent per annum across the Budget and Forward Estimates period.
2. The decrease in Supplies and consumables in 2016-17 reflects revised estimates based on 30 June 2015 actuals.

Table 12.3: Revenue from Appropriation by Output

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>House of Assembly</b>					
<b>Output Group 1 - House of Assembly Support Services</b>					
1.1 House of Assembly Support Services	2 344	2 341	2 400	2 449	2 483
1.2 Select Committee Support Services	6	6	6	6	6
1.3 Investigatory Committee Support Services	108	110	112	114	116
	<b>2 458</b>	<b>2 457</b>	<b>2 518</b>	<b>2 569</b>	<b>2 605</b>
<b>Output Group 2 - Payments Administered by the House of Assembly</b>					
2.1 Payments Administered by the House of Assembly <sup>1</sup>	....	658	658	658	658
	....	<b>658</b>	<b>658</b>	<b>658</b>	<b>658</b>
<b>House of Assembly</b>					
Total Recurrent Services	2 458	3 115	3 176	3 227	3 263
	<b>2 458</b>	<b>3 115</b>	<b>3 176</b>	<b>3 227</b>	<b>3 263</b>
<b>Reserved by Law</b>					
Members' Committee Fees and Allowances ( <i>Parliamentary Salaries, Superannuation and Allowances Act 2012</i> )	31	31	31	31	31
Parliamentary Salaries and Allowances ( <i>Parliamentary Salaries, Superannuation and Allowances Act 2012</i> ) <sup>1</sup>	4 704	4 735	4 846	4 941	4 998
Travelling Allowances ( <i>Parliamentary Salaries, Superannuation and Allowances Act 2012</i> ) <sup>1</sup>	689	108	108	108	108
	<b>5 424</b>	<b>4 874</b>	<b>4 985</b>	<b>5 080</b>	<b>5 137</b>
<b>Total Revenue from Appropriation</b>	<b>7 882</b>	<b>7 989</b>	<b>8 161</b>	<b>8 307</b>	<b>8 400</b>
Controlled Revenue from Appropriation	7 882	7 989	8 161	8 307	8 400
	<b>7 882</b>	<b>7 989</b>	<b>8 161</b>	<b>8 307</b>	<b>8 400</b>

Note:

- Variations include the impact of a Budget neutral reallocation of \$658 000 between Reserved by Law and general Consolidated Fund funding. Further information on this change is provided in chapter 1 of this Budget Paper.

Table 12.4: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	4	4	4	4	4
Receivables	3	4	4	4	4
	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>Non-financial assets</b>					
Property, plant and equipment <sup>1</sup>	61	121	124	127	130
Heritage and cultural assets <sup>2</sup>	1 795	2 062	2 062	2 062	2 062
Other assets <sup>1</sup>	20	16	16	16	16
	<b>1 876</b>	<b>2 199</b>	<b>2 202</b>	<b>2 205</b>	<b>2 208</b>
<b>Total assets</b>	<b>1 883</b>	<b>2 207</b>	<b>2 210</b>	<b>2 213</b>	<b>2 216</b>
<b>Liabilities</b>					
Payables <sup>1</sup>	47	56	56	56	56
Employee benefits <sup>1</sup>	638	563	592	621	650
<b>Total liabilities</b>	<b>685</b>	<b>619</b>	<b>648</b>	<b>677</b>	<b>706</b>
<b>Net assets (liabilities)</b>	<b>1 198</b>	<b>1 588</b>	<b>1 562</b>	<b>1 536</b>	<b>1 510</b>
<b>Equity</b>					
Reserves <sup>2</sup>	885	1 151	1 151	1 151	1 151
Accumulated funds	313	437	411	385	359
<b>Total equity</b>	<b>1 198</b>	<b>1 588</b>	<b>1 562</b>	<b>1 536</b>	<b>1 510</b>

Notes:

1. The variations in Property, plant and equipment, Other assets, Payables and Employee benefits in 2017 reflect revised estimates based on 30 June 2015 actuals.
2. The increases in Heritage and cultural assets and Reserves in 2017 reflect a revaluation of artworks and artefacts as at 30 June 2015.



Table 12.5: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent	7 882	7 989	8 161	8 307	8 400
GST receipts	94	94	94	94	94
<b>Total cash inflows</b>	<b>7 976</b>	<b>8 083</b>	<b>8 255</b>	<b>8 401</b>	<b>8 494</b>
<b>Cash outflows</b>					
Employee benefits <sup>1,2</sup>	(6 888)	(6 953)	(7 102)	(7 226)	(7 301)
Superannuation <sup>1</sup>	(490)	(569)	(581)	(591)	(597)
GST payments	(94)	(94)	(94)	(94)	(94)
Supplies and consumables <sup>1</sup>	(484)	(427)	(438)	(450)	(462)
<b>Total cash outflows</b>	<b>(7 956)</b>	<b>(8 043)</b>	<b>(8 215)</b>	<b>(8 361)</b>	<b>(8 454)</b>
<b>Net cash from (used by) operating activities</b>	<b>20</b>	<b>40</b>	<b>40</b>	<b>40</b>	<b>40</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets <sup>1</sup>	(20)	(40)	(40)	(40)	(40)
<b>Net cash from (used by) investing activities</b>	<b>(20)</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>

Notes:

1. The variations in Employee benefits, Superannuation, Supplies and consumables and Payments for acquisition of non-financial assets in 2016-17 reflect revised estimates based on 30 June 2015 actuals.
2. Growth in salary expenditure has been based on the Government's Wages Policy of 2 per cent per annum across the Budget and Forward Estimates period.



# 13 INTEGRITY COMMISSION

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## AGENCY OUTLINE

The Integrity Commission operates under the *Integrity Commission Act 2009* (the Act) and its role is to improve the standard of conduct, propriety and ethics in the public sector by:

- delivering education and training to prevent misconduct and develop resistance to misconduct;
- building the capacity of the public sector to prevent and address misconduct; and
- providing an effective mechanism for misconduct complaints to be addressed.

An important focus for the Integrity Commission is education, advice and prevention of public officer misconduct to strengthen the confidence of Tasmanians in the capacity of state and local government public authorities to operate ethically and with propriety.

The Commission also deals with complaints of misconduct, which in some instances, may lead to investigations, either by the Commission or by the relevant public authority. The Commission also conducts own motion investigations, and has the power to monitor and audit internal investigation processes conducted by public authorities, including Tasmania Police.

The Commission is overseen by a Board, which includes the Chief Commissioner, the Ombudsman, the Auditor-General and three other members with specialist expertise.

This chapter provides financial information about the Output to be delivered by the Integrity Commission in 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information about the Commission is provided at [www.integrity.tas.gov.au](http://www.integrity.tas.gov.au).

## KEY DELIVERABLES

The key initiatives for the Commission include:

- working with the public and key stakeholders to enhance community trust and confidence in public authorities within Tasmania;
- working cooperatively with public authorities, other integrity entities and the Parliamentary Standards Commissioner to prevent misconduct and enhance capacity-building in dealing with misconduct;
- educating public authorities and raising public awareness about integrity and ethical conduct; and
- dealing with misconduct issues in a timely, effective and fair way in accordance with the public interest.

# OUTPUT INFORMATION

The individual Output of the Integrity Commission is provided under:

- Output Group 1 - Integrity Commission.

Table 13.1 provides an Output Group Expense Summary for the Integrity Commission.

**Table 13.1: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Integrity Commission</b>					
1.1 Integrity Commission <sup>1</sup>	2 486	2 351	2 403	2 452	2 488
	<b>2 486</b>	<b>2 351</b>	<b>2 403</b>	<b>2 452</b>	<b>2 488</b>
<b>TOTAL</b>	<b>2 486</b>	<b>2 351</b>	<b>2 403</b>	<b>2 452</b>	<b>2 488</b>

Note:

1. The decrease in expenditure in 2016-17 primarily reflects the cessation of one-off funding provided in 2015-16 for the temporary extension of board funding (\$43 000 one-off) and costs associated with conducting the independent review of the *Integrity Commission Act 2009*, as required by section 106 of the Act (\$60 000 one-off), and revised estimates based on 30 June 2015 actuals. Funding received for the independent review has been provided by the Integrity Commission to the Department of Justice which is managing the review process.

## Output Group 1: Integrity Commission

### 1.1 Integrity Commission

This Output provides:

- education and capacity-building for public officers and enhancing public confidence in the integrity and ethical conduct of the public sector;
- preventative and advisory functions to public officers; and
- complaint handling/assessment and the conduct of investigations and inquiries as outlined in the Act.

# DETAILED BUDGET STATEMENTS

Table 13.2: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	2 390	2 290	2 346	2 395	2 431
<b>Total revenue and other income from transactions</b>	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>	<b>2 431</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1</sup>	1 673	1 599	1 644	1 688	1 705
Depreciation and amortisation	92	90	86	86	86
Supplies and consumables <sup>2</sup>	535	476	487	488	503
Other expenses	186	186	186	190	194
<b>Total expenses from transactions</b>	<b>2 486</b>	<b>2 351</b>	<b>2 403</b>	<b>2 452</b>	<b>2 488</b>
<b>Net result from transactions (net operating balance)</b>	<b>(96)</b>	<b>(61)</b>	<b>(57)</b>	<b>(57)</b>	<b>(57)</b>
<b>Net result</b>	<b>(96)</b>	<b>(61)</b>	<b>(57)</b>	<b>(57)</b>	<b>(57)</b>
<b>Comprehensive result</b>	<b>(96)</b>	<b>(61)</b>	<b>(57)</b>	<b>(57)</b>	<b>(57)</b>

Notes:

1. The decreases in Appropriation revenue - recurrent and Employee benefits in 2016-17 primarily reflect the cessation of one-off funding provided in 2015-16 for the temporary extension of board funding (\$43 000 one-off) and costs associated with conducting the independent review of the *Integrity Commission Act 2009*, as required by section 106 of the Act (\$60 000 one-off). Funding received for the independent review has been provided by the Integrity Commission to the Department of Justice which is managing the review process.
2. The decrease in Supplies and consumables in 2016-17 reflects the impact of 2014-15 Budget Savings Strategies and the cessation of one-off funding provided in 2015-16.

Table 13.3: Revenue from Appropriation by Output

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Attorney-General and Minister for Justice</b>					
<b>Output Group 1 - Integrity Commission</b>					
1.1 Integrity Commission <sup>1</sup>	2 390	2 290	2 346	2 395	2 431
	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>	<b>2 431</b>
<b>Integrity Commission</b>					
Total Recurrent Services	2 390	2 290	2 346	2 395	2 431
	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>	<b>2 431</b>
<b>Total Revenue from Appropriation</b>					
	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>	<b>2 431</b>
<b>Controlled Revenue from Appropriation</b>					
	2 390	2 290	2 346	2 395	2 431
	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>	<b>2 431</b>

Note:

1. The decrease in appropriation revenue in 2016-17 reflects the cessation of one-off funding provided in 2015-16 for the temporary extension of board funding (\$43 000 one-off) and costs associated with conducting the independent review of the *Integrity Commission Act 2009*, as required by section 106 of the Act (\$60 000 one-off). Funding received for the independent review has been provided by the Integrity Commission to the Department of Justice which is managing the review process.

Table 13.4: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	28	41	41	41	41
Receivables <sup>1</sup>	38	8	8	8	8
	<b>66</b>	<b>49</b>	<b>49</b>	<b>49</b>	<b>49</b>
<b>Non-financial assets</b>					
Property, plant and equipment <sup>2</sup>	6	....	....	....	....
Intangibles	139	107	80	53	26
Other assets	315	318	259	200	141
	<b>460</b>	<b>425</b>	<b>339</b>	<b>253</b>	<b>167</b>
<b>Total assets</b>	<b>526</b>	<b>474</b>	<b>388</b>	<b>302</b>	<b>216</b>
<b>Liabilities</b>					
Payables <sup>1</sup>	22	7	7	7	7
Provisions <sup>1</sup>	....	65	65	65	65
Employee benefits <sup>1</sup>	417	284	255	226	197
<b>Total liabilities</b>	<b>439</b>	<b>356</b>	<b>327</b>	<b>298</b>	<b>269</b>
<b>Net assets (liabilities)</b>	<b>87</b>	<b>118</b>	<b>61</b>	<b>4</b>	<b>(53)</b>
<b>Equity</b>					
Accumulated funds	87	118	61	4	(53)
<b>Total equity</b>	<b>87</b>	<b>118</b>	<b>61</b>	<b>4</b>	<b>(53)</b>

Notes:

1. The variations in Cash and deposits, Receivables, Payables, Provisions and Employee benefits in 2017 reflect revised estimates based on 30 June 2015 actuals.
2. The decrease in Property, plant and equipment in 2017 reflects the full depreciation of the asset held.

Table 13.5: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	2 390	2 290	2 346	2 395	2 431
<b>Total cash inflows</b>	<b>2 390</b>	<b>2 290</b>	<b>2 346</b>	<b>2 395</b>	<b>2 431</b>
<b>Cash outflows</b>					
Employee benefits <sup>1</sup>	(1 490)	(1 457)	(1 497)	(1 536)	(1 562)
Superannuation	(173)	(171)	(176)	(181)	(172)
Supplies and consumables <sup>2</sup>	(541)	(476)	(487)	(488)	(503)
Other cash payments	(186)	(186)	(186)	(190)	(194)
<b>Total cash outflows</b>	<b>(2 390)</b>	<b>(2 290)</b>	<b>(2 346)</b>	<b>(2 395)</b>	<b>(2 431)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>					
	....	....	....	....	....
<b>Cash and deposits at the beginning of the reporting period</b>					
	28	41	41	41	41
<b>Cash and deposits at the end of the reporting period</b>					
	28	41	41	41	41

Notes:

1. The decreases in Appropriation receipts - recurrent and Employee benefits in 2016-17 primarily reflect the cessation of one-off funding provided in 2015-16 for the temporary extension of board funding (\$43 000 one-off) and costs associated with conducting the independent review of the *Integrity Commission Act 2009*, as required by section 106 of the Act (\$60 000 one-off). Funding received for the independent review has been provided by the Integrity Commission to the Department of Justice which is managing the review process.
2. The decrease in Supplies and consumables in 2016-17 reflects the impact of 2014-15 Budget Savings Strategies and the cessation of one-off funding provided in 2015-16.



# 14 LEGISLATIVE COUNCIL

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## AGENCY OUTLINE

The Governor, the Legislative Council and the House of Assembly together constitute the Parliament of Tasmania. The Legislative Council is the Upper House of Parliament and functions as a House of Review. The role of the Members of the Legislative Council is:

- to authorise the raising of revenue and the expenditure of State monies;
- to examine the merits of legislation; and
- to provide a parliamentary check on the Government of the day.

The Legislative Council has expanded from being a purely legislative body to a House that involves itself with the examination and analysis of actions, decisions and workings of the Executive Government.

The Office of the Clerk of the Legislative Council provides apolitical support services and information to the elected Members of the Legislative Council in the interests of the people of Tasmania.

This chapter provides financial information about the Outputs to be delivered by the Legislative Council in 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information about the Legislative Council is provided at [www.parliament.tas.gov.au](http://www.parliament.tas.gov.au).

## KEY DELIVERABLES

The key deliverables for the Legislative Council include:

- supporting the Legislative Council in its constitutional role;
- providing apolitical support with particular attention to administrative support, research, policy and procedural support and advice to the President of the Legislative Council and other elected Members;
- accurately and effectively preparing and presenting legislation, once passed through both Houses, to Her Excellency the Governor for Royal Assent; and
- promoting public awareness of the purpose, functions and work of the Legislative Council.

# OUTPUT INFORMATION

Outputs of the Legislative Council are provided under the following Output Groups:

- Output Group 1 - Legislative Council Support Services; and
- Output Group 2 - Payments Administered by the Legislative Council.

Table 14.1 provides an Output Group Expense Summary for the Legislative Council.

**Table 14.1: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Legislative Council Support Services</b>					
1.1 Legislative Council Support Services	3 373	3 488	3 491	3 551	3 592
1.2 Committee Support Services	12	12	12	12	12
	<b>3 385</b>	<b>3 500</b>	<b>3 503</b>	<b>3 563</b>	<b>3 604</b>
<b>Output Group 2 - Payments Administered by the Legislative Council</b>					
2.1 Payments Administered by the Legislative Council	3 066	3 130	3 196	3 252	3 286
	<b>3 066</b>	<b>3 130</b>	<b>3 196</b>	<b>3 252</b>	<b>3 286</b>
<b>TOTAL</b>	<b>6 451</b>	<b>6 630</b>	<b>6 699</b>	<b>6 815</b>	<b>6 890</b>

## Output Group 1: Legislative Council Support Services

### *1.1 Legislative Council Support Services*

This Output provides:

- procedural, administrative and research support and advice to the President and Members;
- support for the overall operations of the Legislative Council;
- assistance to Members to carry out their constitutional duties and responsibilities as elected representatives of the people of Tasmania; and
- equipment and research support allowances to Members.

### *1.2 Committee Support Services*

This Output provides support and advice to Legislative Council Standing and Select Committees, Joint Parliamentary Standing and Select Committees, and Joint Statutory Committees.

## Output Group 2: Payments Administered by the Legislative Council

### *2.1 Payments Administered by the Legislative Council*

This Output Group provides for the Parliamentary salaries and allowances of Members of the Legislative Council as prescribed in legislation.

# DETAILED BUDGET STATEMENTS

Table 14.2: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent	6 497	6 547	6 684	6 800	6 875
<b>Total revenue and other income from transactions</b>	<b>6 497</b>	<b>6 547</b>	<b>6 684</b>	<b>6 800</b>	<b>6 875</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1,2</sup>	5 859	5 936	5 995	6 101	6 166
Depreciation and amortisation <sup>3</sup>	12	3	3	3	3
Supplies and consumables <sup>1</sup>	580	691	701	711	721
<b>Total expenses from transactions</b>	<b>6 451</b>	<b>6 630</b>	<b>6 699</b>	<b>6 815</b>	<b>6 890</b>
<b>Net result from transactions (net operating balance)</b>	<b>46</b>	<b>(83)</b>	<b>(15)</b>	<b>(15)</b>	<b>(15)</b>
<b>Net result</b>	<b>46</b>	<b>(83)</b>	<b>(15)</b>	<b>(15)</b>	<b>(15)</b>
<b>Comprehensive result</b>	<b>46</b>	<b>(83)</b>	<b>(15)</b>	<b>(15)</b>	<b>(15)</b>

Notes:

1. The variations in Employee benefits and Supplies and consumables reflect a reallocation of Reserved by Law expenditure between Travelling Allowances (*Parliamentary Salaries, Superannuation and Allowances Act 2012*) and Parliamentary Salaries and Allowances (*Parliamentary Salaries, Superannuation and Allowances Act 2012*).
2. Growth in salary expenditure has been based on the Government's Wages Policy of 2 per cent per annum across the Budget and Forward Estimates period.
3. The decrease in Depreciation and amortisation reflects a reduction in the depreciation value of computer equipment.

Table 14.3: Revenue from Appropriation by Output

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Legislative Council</b>					
<b>Output Group 1 - Legislative Council Support Services</b>					
1.1 Legislative Council Support Services	3 419	3 405	3 476	3 536	3 577
1.2 Committee Support Services	12	12	12	12	12
	<b>3 431</b>	<b>3 417</b>	<b>3 488</b>	<b>3 548</b>	<b>3 589</b>
<b>Output Group 2 - Payments Administered by the Legislative Council</b>					
2.1 Payments Administered by the Legislative Council <sup>1</sup>	...	307	307	307	307
	...	<b>307</b>	<b>307</b>	<b>307</b>	<b>307</b>
<b>Legislative Council</b>					
Total Recurrent Services	3 431	3 724	3 795	3 855	3 896
	<b>3 431</b>	<b>3 724</b>	<b>3 795</b>	<b>3 855</b>	<b>3 896</b>
<b>Reserved by Law</b>					
Members' Committee Fees and Allowances ( <i>Parliamentary Salaries, Superannuation and Allowances Act 2012</i> )	40	40	40	40	40
Parliamentary Salaries and Allowances ( <i>Parliamentary Salaries, Superannuation and Allowances Act 2012</i> ) <sup>1</sup>	2 745	2 683	2 749	2 805	2 839
Travelling Allowances ( <i>Parliamentary Salaries, Superannuation and Allowances Act 2012</i> ) <sup>1</sup>	281	100	100	100	100
	<b>3 066</b>	<b>2 823</b>	<b>2 889</b>	<b>2 945</b>	<b>2 979</b>
<b>Total Revenue from Appropriation</b>	<b>6 497</b>	<b>6 547</b>	<b>6 684</b>	<b>6 800</b>	<b>6 875</b>
Controlled Revenue from Appropriation	6 497	6 547	6 684	6 800	6 875
	<b>6 497</b>	<b>6 547</b>	<b>6 684</b>	<b>6 800</b>	<b>6 875</b>

Note:

- Variations include the impact of a Budget neutral reallocation of \$307 000 between Reserved by Law and general Consolidated Fund funding. Further information on this change is provided in chapter 1 of this Budget Paper. This variation also includes a reallocation of Reserved by Law expenditure between Travelling Allowances (*Parliamentary Salaries, Superannuation and Allowances Act 2012*) and Parliamentary Salaries and Allowances (*Parliamentary Salaries, Superannuation and Allowances Act 2012*).

Table 14.4: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Receivables <sup>1</sup>	15	5	5	5	5
	<b>15</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>Non-financial assets</b>					
Property, plant and equipment <sup>1</sup>	75	65	62	59	56
Heritage and cultural assets <sup>2</sup>	1 545	1 652	1 652	1 652	1 652
	<b>1 620</b>	<b>1 717</b>	<b>1 714</b>	<b>1 711</b>	<b>1 708</b>
<b>Total assets</b>	<b>1 635</b>	<b>1 722</b>	<b>1 719</b>	<b>1 716</b>	<b>1 713</b>
<b>Liabilities</b>					
Payables <sup>1</sup>	60	48	48	48	48
Employee benefits	727	747	759	771	783
<b>Total liabilities</b>	<b>787</b>	<b>795</b>	<b>807</b>	<b>819</b>	<b>831</b>
<b>Net assets (liabilities)</b>	<b>848</b>	<b>927</b>	<b>912</b>	<b>897</b>	<b>882</b>
<b>Equity</b>					
Reserves <sup>2</sup>	690	797	797	797	797
Accumulated funds	158	130	115	100	85
<b>Total equity</b>	<b>848</b>	<b>927</b>	<b>912</b>	<b>897</b>	<b>882</b>

Notes:

1. The decreases in Receivables, Property, plant and equipment and Payables in 2017 reflect revised estimates based on 30 June 2015 actuals.
2. The increases in Heritage and cultural assets and Reserves in 2017 reflect a revaluation of artworks and artefacts as at 30 June 2015.

Table 14.5: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent	6 497	6 547	6 684	6 800	6 875
GST receipts	70	70	70	70	70
<b>Total cash inflows</b>	<b>6 567</b>	<b>6 617</b>	<b>6 754</b>	<b>6 870</b>	<b>6 945</b>
<b>Cash outflows</b>					
Employee benefits <sup>1,2</sup>	(5 499)	(5 442)	(5 564)	(5 662)	(5 723)
Superannuation	(418)	(414)	(419)	(427)	(431)
GST payments	(70)	(70)	(70)	(70)	(70)
Supplies and consumables <sup>1</sup>	(580)	(691)	(701)	(711)	(721)
<b>Total cash outflows</b>	<b>(6 567)</b>	<b>(6 617)</b>	<b>(6 754)</b>	<b>(6 870)</b>	<b>(6 945)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	....	....	....	....	....
<b>Cash and deposits at the beginning of the reporting period</b>	....	....	....	....	....
<b>Cash and deposits at the end of the reporting period</b>	....	....	....	....	....

Notes:

1. The variations in Employee benefits and Supplies and consumables reflect a reassignment of Reserved by Law expenditure between Travelling Allowances (*Parliamentary Salaries, Superannuation and Allowances Act 2012*) and Parliamentary Salaries and Allowances (*Parliamentary Salaries, Superannuation and Allowances Act 2012*).
2. Growth in salary expenditure has been based on the Government's Wages Policy of 2 per cent per annum across the Budget and Forward Estimates period.





# 15 LEGISLATURE-GENERAL

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## AGENCY OUTLINE

Legislature-General provides support services to both Houses of Parliament and their Members through the Joint House support staff, the Parliamentary Reporting Service, the Parliamentary Library Service and the Parliamentary Printing, Systems and Broadcasting Services.

This chapter provides financial information about the Outputs to be delivered by Legislature-General during 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information about Legislature-General is provided at [www.parliament.tas.gov.au](http://www.parliament.tas.gov.au).

## KEY DELIVERABLES

The key deliverables for Legislature-General include:

- supporting both Houses of Parliament and their Members;
- providing Parliamentary Reporting Services, with particular attention to the accuracy and timeliness of Hansard;
- providing support to Members of Parliament and the public through the Parliamentary Library Service with particular attention to the provision of research facilities;
- providing Parliamentary Printing, Systems and Broadcasting Services;
- continuing support for Joint Committees;
- the redevelopment of the security and reception areas in Parliament House, which is considered essential to ensure the safety of Members and the public; and
- supporting the transition to newly developed Committee Rooms and work environments in the Salamanca Building as part of the Government's commitment to *parliament square*.

# OUTPUT INFORMATION

Outputs of Legislature-General are provided under the following Output Groups:

- Output Group 1 - Parliamentary Reporting Service;
- Output Group 2 - Parliamentary Library Service;
- Output Group 3 - Parliamentary Printing and Systems; and
- Output Group 4 - Joint Services.

Table 15.1 provides an Output Group Expense Summary for Legislature-General.

**Table 15.1: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Parliamentary Reporting Service</b>					
1.1 Production and Printing of Parliamentary Reports	1 019	1 017	1 032	1 051	1 063
	<b>1 019</b>	<b>1 017</b>	<b>1 032</b>	<b>1 051</b>	<b>1 063</b>
<b>Output Group 2 - Parliamentary Library Service</b>					
2.1 Parliamentary Library Service	1 039	1 047	1 074	1 095	1 108
	<b>1 039</b>	<b>1 047</b>	<b>1 074</b>	<b>1 095</b>	<b>1 108</b>
<b>Output Group 3 - Parliamentary Printing and Systems</b>					
3.1 Parliamentary Printing	465	477	489	501	513
3.2 Parliamentary Systems	764	776	794	812	827
	<b>1 229</b>	<b>1 253</b>	<b>1 283</b>	<b>1 313</b>	<b>1 340</b>
<b>Output Group 4 - Joint Services</b>					
4.1 Buildings and Operations Management	2 074	2 106	2 145	2 184	2 220
4.2 Joint Management Services	345	400	408	414	417
4.3 Services to Members	877	887	905	921	933
4.4 Corporate Services for Parliamentary Agencies	109	109	109	109	109
	<b>3 405</b>	<b>3 502</b>	<b>3 567</b>	<b>3 628</b>	<b>3 679</b>
<b>TOTAL</b>	<b>6 692</b>	<b>6 819</b>	<b>6 956</b>	<b>7 087</b>	<b>7 190</b>

## Output Group 1: Parliamentary Reporting Service

### *1.1 Production and Printing of Parliamentary Reports*

This Output provides for the Parliamentary Reporting Service, which produces an accurate and timely official record of debates in both Houses of Parliament and of evidence presented to Parliamentary Committees.

#### *Performance Information Comments*

##### *Delivery of Hansard*

The primary focus for the Hansard operation is to produce a daily transcript for Members as quickly as possible - certainly by the following day. Part of the transcript is delivered to Members later the same day.

A full week's transcript is available on the Internet (public access) by the end of the following week.

Some of these times will vary when either House sits for extended hours or during an extended period of several weeks of continuous sitting.

## Output Group 2: Parliamentary Library Service

### *2.1 Parliamentary Library Service*

This Output represents the Parliamentary Library Service which provides information and research services specifically designed to assist Members of Parliament and Parliamentary Committees in performing their duties. The Parliamentary Library also manages special and historical collections, the Parliamentary Museum and is the repository for all Tasmanian Parliament publications.

#### *Performance Information Comments*

##### *Parliamentary Library*

A number of performance measures have been established for the Parliamentary Library Service. These are:

- enquiries: perform 95 per cent of enquiries within the clients' deadlines;
- newspapers and media releases: upload daily newspaper clippings and press releases to the intranet by 11 am;
- media-monitoring: television news available on the Intranet by 9 am daily and audio digital capture (ABC Radio) available on request;
- prepare 95 per cent of media transcription requests within the clients' deadlines;
- databases: input 90 per cent of Questions, Answers and Adjournments to the database within one week of receipt of Hansard; and
- input 95 per cent of tabled parliamentary papers within one week of tabling or receipt.

## *Parliamentary Research Service*

The Parliamentary Research Service aims to:

- meet 95 per cent of the clients' requests within their deadlines;
- update statistics on the Intranet within two days of ABS data arrival; and
- complete 95 per cent of background briefings and submission summaries to Parliamentary Committees prior to the hearing of witnesses.

## Output Group 3: Parliamentary Printing and Systems

### *3.1 Parliamentary Printing*

This Output involves the provision of services which meet the printing needs of Parliament, including: the production of Parliamentary Papers; Votes and Proceedings; Notice Papers and Bills; and the printing requirements of Members.

### *3.2 Parliamentary Systems*

This Output provides for the maintenance of computerised systems for:

- the computer requirements of the Parliamentary Reporting Service;
- the computer and communication requirements of Members of both Houses of Parliament including Regional Offices;
- the Parliament website, Intranet, Internet and databases;
- the television, broadcasting and archiving of sessions of both Houses of Parliament;
- the security of the precinct including access control and CCTV; and
- the Parliament's financial management.

## Output Group 4: Joint Services

### *4.1 Buildings and Operations Management*

This Output provides for the management of buildings and operations management as well as the provision of purchasing and maintenance services for the Parliamentary complex, gardens and other offices (including rentals, security, cleaning and communication services).

### *4.2 Joint Management Services*

This Output provides for services to Legislature-General, including the Joint House Committee and other functional areas not directly under the control of either House of Parliament.

### *4.3 Services to Members*

This Output provides for services not directly related to the Legislative Council or House of Assembly for certain Parliamentary Committees and the Leader of the Opposition.

#### *4.4 Corporate Services for Parliamentary Agencies*

This Output provides for administrative services to the Clerks of both Houses, including responsibility for all human resources and financial administration.

# DETAILED BUDGET STATEMENTS

Table 15.2: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent	6 051	6 091	6 236	6 367	6 470
Appropriation revenue - works & services <sup>1</sup>	....	880	....	....	....
Sales of goods and services	172	172	172	172	172
<b>Total revenue and other income from transactions</b>	<b>6 223</b>	<b>7 143</b>	<b>6 408</b>	<b>6 539</b>	<b>6 642</b>
<b>Expenses from transactions</b>					
Employee benefits	3 295	3 363	3 439	3 507	3 547
Depreciation and amortisation	588	588	588	588	588
Supplies and consumables	2 704	2 763	2 824	2 887	2 950
Grants and subsidies	59	59	59	59	59
Other expenses	46	46	46	46	46
<b>Total expenses from transactions</b>	<b>6 692</b>	<b>6 819</b>	<b>6 956</b>	<b>7 087</b>	<b>7 190</b>
<b>Net result from transactions (net operating balance)</b>	<b>(469)</b>	<b>324</b>	<b>(548)</b>	<b>(548)</b>	<b>(548)</b>
<b>Net result</b>	<b>(469)</b>	<b>324</b>	<b>(548)</b>	<b>(548)</b>	<b>(548)</b>
<b>Comprehensive result</b>	<b>(469)</b>	<b>324</b>	<b>(548)</b>	<b>(548)</b>	<b>(548)</b>

Note:

1. The increase in Appropriation revenue - works & services in 2016-17 reflects additional funding of \$880 000 for the redevelopment of security and reception areas in Parliament House.

Table 15.3: Revenue from Appropriation by Output

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Legislature-General</b>					
<b>Output Group 1 - Parliamentary Reporting Service</b>					
1.1 Production and Printing of Parliamentary Reports <sup>1</sup>	1 095	1 006	1 029	1 048	1 060
	<b>1 095</b>	<b>1 006</b>	<b>1 029</b>	<b>1 048</b>	<b>1 060</b>
<b>Output Group 2 - Parliamentary Library Service</b>					
2.1 Parliamentary Library Service	1 037	1 045	1 072	1 093	1 106
	<b>1 037</b>	<b>1 045</b>	<b>1 072</b>	<b>1 093</b>	<b>1 106</b>
<b>Output Group 3 - Parliamentary Printing and Systems</b>					
3.1 Parliamentary Printing	465	477	489	501	513
3.2 Parliamentary Systems	764	776	794	812	827
	<b>1 229</b>	<b>1 253</b>	<b>1 283</b>	<b>1 313</b>	<b>1 340</b>
<b>Output Group 4 - Joint Services</b>					
4.1 Buildings and Operations Management	1 534	1 566	1 605	1 644	1 680
4.2 Joint Management Services	344	399	407	413	416
4.3 Services to Members	703	713	731	747	759
4.4 Corporate Services for Parliamentary Agencies	109	109	109	109	109
	<b>2 690</b>	<b>2 787</b>	<b>2 852</b>	<b>2 913</b>	<b>2 964</b>
<b>Capital Investment Program<sup>2</sup></b>	....	<b>880</b>	....	....	....
<b>Legislature-General</b>					
Total Recurrent Services	6 051	6 091	6 236	6 367	6 470
Total Works and Services <sup>2</sup>	....	880	....	....	....
	<b>6 051</b>	<b>6 971</b>	<b>6 236</b>	<b>6 367</b>	<b>6 470</b>
<b>Total Revenue from Appropriation</b>	<b>6 051</b>	<b>6 971</b>	<b>6 236</b>	<b>6 367</b>	<b>6 470</b>
Controlled Revenue from Appropriation	6 051	6 971	6 236	6 367	6 470
	<b>6 051</b>	<b>6 971</b>	<b>6 236</b>	<b>6 367</b>	<b>6 470</b>

Notes:

1. The decrease in Production and Printing of Parliamentary Reports in 2016-17 reflects the cessation of one-off funding for the 27<sup>th</sup> pay in 2015-16.
2. The increases in Capital Investment Program and Total Works and Services in 2016-17 reflect additional funding of \$880 000 for the redevelopment of security and reception areas in Parliament House.

Table 15.4: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	93	86	86	86	86
Receivables <sup>1</sup>	76	66	66	66	66
	<b>169</b>	<b>152</b>	<b>152</b>	<b>152</b>	<b>152</b>
<b>Non-financial assets</b>					
Inventories	36	36	36	36	36
Property, plant and equipment	34 772	35 065	34 527	33 989	33 451
Heritage and cultural assets <sup>2</sup>	508	614	614	614	614
Other assets <sup>1</sup>	59	55	55	55	55
	<b>35 375</b>	<b>35 770</b>	<b>35 232</b>	<b>34 694</b>	<b>34 156</b>
<b>Total assets</b>	<b>35 544</b>	<b>35 922</b>	<b>35 384</b>	<b>34 846</b>	<b>34 308</b>
<b>Liabilities</b>					
Payables <sup>1</sup>	199	168	168	168	168
Employee benefits	874	892	902	912	922
Other liabilities	16	16	16	16	16
<b>Total liabilities</b>	<b>1 089</b>	<b>1 076</b>	<b>1 086</b>	<b>1 096</b>	<b>1 106</b>
<b>Net assets (liabilities)</b>	<b>34 455</b>	<b>34 846</b>	<b>34 298</b>	<b>33 750</b>	<b>33 202</b>
<b>Equity</b>					
Reserves <sup>2</sup>	26 717	26 823	26 823	26 823	26 823
Accumulated funds	7 738	8 023	7 475	6 927	6 379
<b>Total equity</b>	<b>34 455</b>	<b>34 846</b>	<b>34 298</b>	<b>33 750</b>	<b>33 202</b>

Notes:

1. The decreases in Cash and deposits, Receivables, Other assets and Payables in 2017 reflect revised estimates based on 30 June 2015 actuals.
2. The increases in Heritage and cultural assets and Reserves in 2017 reflects a revaluation of artworks and artefacts as at 30 June 2015.



Table 15.5: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent	6 051	6 091	6 236	6 367	6 470
Appropriation receipts - capital <sup>1</sup>	....	880	....	....	....
Sales of goods and services	172	172	172	172	172
GST receipts	364	364	364	364	364
<b>Total cash inflows</b>	<b>6 587</b>	<b>7 507</b>	<b>6 772</b>	<b>6 903</b>	<b>7 006</b>
<b>Cash outflows</b>					
Employee benefits <sup>2</sup>	(3 042)	(3 020)	(3 095)	(3 156)	(3 193)
Superannuation	(322)	(325)	(334)	(341)	(344)
GST payments	(364)	(364)	(364)	(364)	(364)
Grants and subsidies	(59)	(59)	(59)	(59)	(59)
Supplies and consumables	(2 704)	(2 763)	(2 824)	(2 887)	(2 950)
Other cash payments	(46)	(46)	(46)	(46)	(46)
<b>Total cash outflows</b>	<b>(6 537)</b>	<b>(6 577)</b>	<b>(6 722)</b>	<b>(6 853)</b>	<b>(6 956)</b>
<b>Net cash from (used by) operating activities</b>	<b>50</b>	<b>930</b>	<b>50</b>	<b>50</b>	<b>50</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets <sup>1</sup>	(50)	(930)	(50)	(50)	(50)
<b>Net cash from (used by) investing activities</b>	<b>(50)</b>	<b>(930)</b>	<b>(50)</b>	<b>(50)</b>	<b>(50)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>93</b>	<b>86</b>	<b>86</b>	<b>86</b>	<b>86</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>93</b>	<b>86</b>	<b>86</b>	<b>86</b>	<b>86</b>

Notes:

1. The increases in Appropriation receipts - capital and Payments for acquisition of non-financial assets in 2016-17 reflects additional funding of \$880 000 for the redevelopment of security and reception areas in Parliament House.
2. The decrease in Employee benefits in 2016-17 reflects the cessation of one-off funding for the 27<sup>th</sup> pay in 2015-16.



# 16 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

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## AGENCY OUTLINE

The Office of the Director of Public Prosecutions provides criminal law services to the State of Tasmania. The *Director of Public Prosecutions Act 1973* details the role and functions of the Director of Public Prosecutions (DPP). Specifically, the DPP undertakes:

- the conduct of all criminal prosecutions on indictment in the Supreme Court and in Magistrates Courts where required;
- investigations and proceedings for restraint orders, pecuniary penalty orders and unexplained wealth declarations pursuant to the *Crime (Confiscation of Profits) Act 1993*;
- the representation of government agencies in the prosecution of regulatory offences;
- the representation of government agencies in appeals from Magistrates Courts to the Supreme Court;
- the conduct of all child protection proceedings under the *Children, Young Persons and Their Families Act 1997* on behalf of the Secretary of the Department of Health and Human Services; and
- representation of the Crown in relation to criminal matters, in appeals to the Full Court, Court of Criminal Appeal and the High Court.

This chapter provides financial information about the Output to be delivered by the Office in 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information about the Office of the Director of Public Prosecutions is provided at [www.crownlaw.tas.gov.au/dpp](http://www.crownlaw.tas.gov.au/dpp).

## KEY DELIVERABLES

The key deliverables for the Office of the Director of Public Prosecutions include:

- contributing to the disruption of serious and organised crime through the enforcement of the *Crime (Confiscation of Profits) Act 1993* and *Crime (Confiscation of Profits) Amendment (Unexplained Wealth) Act 2013* as a joint initiative with the Department of Police, Fire and Emergency Management and the prosecution of crimes;
- undertaking summary prosecution matters on behalf of Work Safe Tasmania, Consumer Building and Occupational Services, and Transport Compliance, and prosecuting serious matters in the Magistrates Court as part of a trial with Tasmania Police; and
- delivery of continuing professional development.

# OUTPUT INFORMATION

The individual Output for the Office of the Director of Public Prosecutions is provided under:

- Output Group 1 - The Office of the Director of Public Prosecutions.

Table 16.1 provides an Output Group Expense Summary for the Office of the Director of Public Prosecutions.

**Table 16.1: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - The Office of the Director of Public Prosecutions</b>					
1.1 The Office of the Director of Public Prosecutions <sup>1</sup>	8 566	7 181	7 338	7 484	7 568
	<b>8 566</b>	<b>7 181</b>	<b>7 338</b>	<b>7 484</b>	<b>7 568</b>
<b>TOTAL</b>	<b>8 566</b>	<b>7 181</b>	<b>7 338</b>	<b>7 484</b>	<b>7 568</b>

Note:

1. The decrease in expenditure in 2016-17 reflects the transfer of \$1.3 million for the Crown's civil litigation functions from the Office of the Director of Public Prosecutions to the Office of the Solicitor-General within the Department of Justice.

## Output Group 1: The Office of the Director of Public Prosecutions

### *1.1 The Office of the Director of Public Prosecutions*

This Output provides criminal law services to the State of Tasmania in accordance with the requirements of the Director of Public Prosecutions Act.

# DETAILED BUDGET STATEMENTS

Table 16.2: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	7 657	6 393	6 550	6 696	6 787
Sales of goods and services	722	700	700	700	700
Other revenue <sup>2</sup>	78	....	....	....	....
<b>Total revenue and other income from transactions</b>	<b>8 457</b>	<b>7 093</b>	<b>7 250</b>	<b>7 396</b>	<b>7 487</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>1</sup>	6 611	5 678	5 814	5 928	5 987
Depreciation and amortisation	48	48	48	48	41
Supplies and consumables <sup>1,2</sup>	1 297	989	1 000	1 022	1 044
Grants and subsidies	3	3	3	3	3
Other expenses <sup>1</sup>	607	463	473	483	493
<b>Total expenses from transactions</b>	<b>8 566</b>	<b>7 181</b>	<b>7 338</b>	<b>7 484</b>	<b>7 568</b>
<b>Net result from transactions (net operating balance)</b>	<b>(109)</b>	<b>(88)</b>	<b>(88)</b>	<b>(88)</b>	<b>(81)</b>
<b>Net result</b>	<b>(109)</b>	<b>(88)</b>	<b>(88)</b>	<b>(88)</b>	<b>(81)</b>
<b>Comprehensive result</b>	<b>(109)</b>	<b>(88)</b>	<b>(88)</b>	<b>(88)</b>	<b>(81)</b>

Notes:

1. The variations in Appropriation revenue - recurrent, Employee benefits, Supplies and consumables and Other expenses in 2016-17 reflect the transfer of \$1.3 million for the Crown's civil litigation functions from the Office of the Director of Public Prosecutions to the Office of the Solicitor-General within the Department of Justice.
2. The decreases in Other revenue and Supplies and consumables in 2016-17 reflect the reclassification of the Confiscation of Profits Account from controlled to a true trust account.

**Table 16.3: Statement of Comprehensive Income - Administered**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Other revenue <sup>1</sup>	375	500	500	500	500
<b>Total revenue and other income from transactions</b>	<b>375</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Expenses from transactions</b>					
Transfers to the Consolidated Fund <sup>1</sup>	375	500	500	500	500
<b>Total expenses from transactions</b>	<b>375</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Net result from transactions (net operating balance)</b>	....	....	....	....	....
<b>Net result</b>	....	....	....	....	....
<b>Comprehensive result</b>	....	....	....	....	....

Note:

1. The increases in Other revenue and Transfers to the Consolidated Fund in 2016-17 reflect estimates of revenue that will result from an increased number of investigations and prosecutions pursuant to the Unexplained Wealth initiative.

Table 16.4: Revenue from Appropriation by Output

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Attorney-General and Minister for Justice</b>					
<b>Output Group 1 - The Office of the Director of Public Prosecutions</b>					
1.1 The Office of the Director of Public Prosecutions <sup>1,2</sup>	7 056	5 885	6 030	6 166	6 252
	<b>7 056</b>	<b>5 885</b>	<b>6 030</b>	<b>6 166</b>	<b>6 252</b>
<b>Office of the Director of Public Prosecutions</b>					
Total Recurrent Services	7 056	5 885	6 030	6 166	6 252
	<b>7 056</b>	<b>5 885</b>	<b>6 030</b>	<b>6 166</b>	<b>6 252</b>
<b>Reserved by Law</b>					
Salary, Travel and Other Allowances, Director of Public Prosecutions ( <i>Director of Public Prosecutions Act 1973</i> ) <sup>2</sup>	601	508	520	530	535
	<b>601</b>	<b>508</b>	<b>520</b>	<b>530</b>	<b>535</b>
<b>Total Revenue from Appropriation</b>	<b>7 657</b>	<b>6 393</b>	<b>6 550</b>	<b>6 696</b>	<b>6 787</b>
Controlled Revenue from Appropriation	7 657	6 393	6 550	6 696	6 787
	<b>7 657</b>	<b>6 393</b>	<b>6 550</b>	<b>6 696</b>	<b>6 787</b>

Notes:

1. The decrease in the Office of the Director of Public Prosecutions in 2016-17 reflects the transfer of \$1.3 million for the Crown's civil litigation functions from the Office of the Director of Public Prosecutions to the Office of the Solicitor-General within the Department of Justice.
2. Variations include the impact of a Budget neutral reallocation of \$112 000 in 2016-17 between Reserved by Law and general Consolidated Fund funding. Further information on this change is provided in chapter 1 of this Budget Paper.

Table 16.5: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	625	777	777	777	777
Receivables	5	11	11	11	11
	<b>630</b>	<b>788</b>	<b>788</b>	<b>788</b>	<b>788</b>
<b>Non-financial assets</b>					
Property, plant and equipment	49	35	21	7	....
Intangibles <sup>2</sup>	39	....	....	....	....
Other assets	318	280	246	212	178
	<b>406</b>	<b>315</b>	<b>267</b>	<b>219</b>	<b>178</b>
<b>Total assets</b>	<b>1 036</b>	<b>1 103</b>	<b>1 055</b>	<b>1 007</b>	<b>966</b>
<b>Liabilities</b>					
Payables <sup>3</sup>	76	16	16	16	16
Employee benefits	1 874	1 406	1 446	1 486	1 526
<b>Total liabilities</b>	<b>1 950</b>	<b>1 422</b>	<b>1 462</b>	<b>1 502</b>	<b>1 542</b>
<b>Net assets (liabilities)</b>	<b>(914)</b>	<b>(319)</b>	<b>(407)</b>	<b>(495)</b>	<b>(576)</b>
<b>Equity</b>					
Accumulated funds	(914)	(319)	(407)	(495)	(576)
<b>Total equity</b>	<b>(914)</b>	<b>(319)</b>	<b>(407)</b>	<b>(495)</b>	<b>(576)</b>

Notes:

1. The increase in Cash and deposits in 2017 reflects revised estimates based on 30 June 2015 actuals.
2. The decrease in Intangibles in 2017 reflects the completion of the development of the new case management system to be used by both the Office of the Director of Public Prosecutions and the Department of Justice, but managed by the Department of Justice. The system was categorised as an Intangible asset (work in progress) by the Office during the development stage. As the system is now functional the Intangible asset has been fully amortised.
3. The decrease in Payables in 2017 reflects an opening balance adjustment of \$59 000 for GST Tax Payable.



Table 16.6: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	7 657	6 393	6 550	6 696	6 787
Sales of goods and services	700	700	700	700	700
Other cash receipts <sup>2</sup>	100	....	....	....	....
<b>Total cash inflows</b>	<b>8 457</b>	<b>7 093</b>	<b>7 250</b>	<b>7 396</b>	<b>7 487</b>
<b>Cash outflows</b>					
Employee benefits <sup>1</sup>	(6 010)	(5 069)	(5 193)	(5 298)	(5 351)
Superannuation <sup>1</sup>	(690)	(569)	(581)	(590)	(596)
Grants and subsidies	(3)	(3)	(3)	(3)	(3)
Supplies and consumables <sup>1,2</sup>	(1 297)	(989)	(1 000)	(1 022)	(1 044)
Other cash payments <sup>1</sup>	(607)	(463)	(473)	(483)	(493)
<b>Total cash outflows</b>	<b>(8 607)</b>	<b>(7 093)</b>	<b>(7 250)</b>	<b>(7 396)</b>	<b>(7 487)</b>
<b>Net cash from (used by) operating activities</b>	<b>(150)</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(150)</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>775</b>	<b>777</b>	<b>777</b>	<b>777</b>	<b>777</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>625</b>	<b>777</b>	<b>777</b>	<b>777</b>	<b>777</b>

Notes:

1. The variations in Appropriation receipts - recurrent, Employee benefits, Superannuation, Supplies and consumables and Other cash payments in 2016-17 reflect the transfer of \$1.3 million for the Crown's civil litigation functions from the Office of the Director of Public Prosecutions to the Office of the Solicitor-General within the Department of Justice.
2. The decreases in Other cash receipts and Supplies and consumables in 2016-17 reflect the reclassification of the Confiscation of Profits Account from controlled to a true trust account.

**Table 16.7: Statement of Cash Flows - Administered**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Other cash receipts <sup>1</sup>	375	500	500	500	500
<b>Total cash inflows</b>	<b>375</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Cash outflows</b>					
Transfers to the Consolidated Fund <sup>1</sup>	(375)	(500)	(500)	(500)	(500)
<b>Total cash outflows</b>	<b>(375)</b>	<b>(500)</b>	<b>(500)</b>	<b>(500)</b>	<b>(500)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>

Note:

1. The increases in Other cash receipts and Transfers to the Consolidated Fund in 2016-17 reflect estimates of revenue that will result from an increased number of investigations and prosecutions pursuant to the Unexplained Wealth initiative.

# 17 OFFICE OF THE GOVERNOR

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## AGENCY OUTLINE

The Office of the Governor supports the Governor in the performance of her constitutional, administrative, ceremonial, and community responsibilities by:

- providing a high standard of policy advice and administrative support, including the organisation of constitutional and ceremonial duties, and a program of community engagements;
- facilitating the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive and the State Service; and
- maintaining the Government House estate.

The Office is focused on achieving, or assisting to achieve, the following major outcomes:

- safeguarding the integrity of the State's democratic system of government;
- promoting community involvement in government and understanding of the democratic process;
- promoting community understanding of the role of the Governor;
- fostering activities in rural areas through speeches, visits, functions and other events;
- encouraging the involvement of young people in the community;
- supporting activities which promote a multicultural, diverse and tolerant society;
- stimulating culture and the arts;
- promoting the State's exports and its tourism industry; and
- protecting and maintaining the heritage values of Government House and its grounds.

This chapter provides financial information for the Office of the Governor for 2016-17 and the Forward Estimates period (2017-18 to 2019-20). Further information on the Office is provided at [www.govhouse.tas.gov.au](http://www.govhouse.tas.gov.au).

# KEY DELIVERABLES

The key deliverables for the Office of the Governor include:

- continuing support of the Governor's program of activities, with particular attention to the promotion of the State of Tasmania;
- preparing programs that bring a wide range of people to events at Government House;
- preparing programs that promote a wide understanding of the activities and role of the Governor and the Office of the Governor; and
- reviewing asset management, maintenance and restoration plans for the Government House estate.

# OUTPUT INFORMATION

The individual Output of the Office of the Governor is provided under:

- Output Group 1 - The Office of the Governor.

Table 17.1 provides an Output Group Expense Summary for the Office of the Governor.

**Table 17.1: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - The Office of the Governor</b>					
1.1 Support for the Governor <sup>1</sup>	3 862	4 305	4 192	4 263	4 308
	<b>3 862</b>	<b>4 305</b>	<b>4 192</b>	<b>4 263</b>	<b>4 308</b>
<b>TOTAL</b>	<b>3 862</b>	<b>4 305</b>	<b>4 192</b>	<b>4 263</b>	<b>4 308</b>

Note:

1. The increase in Support for the Governor reflects the provision of additional funding of \$210 000 per annum for salaries and wages to support the additional costs of the transition to the Tasmanian State Service Award salary structure in 2013 and \$200 000 for essential estate maintenance in 2016-17.

# Output Group 1: The Office of the Governor

## *1.1 Support for the Governor*

This Output facilitates the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive, the State Service and the Tasmanian community. This Output also facilitates cooperation between all arms of government and the community to promote the State of Tasmania to a widening range of international guests and other visitors to the State.

### *Performance Information Comments*

The Office will successfully perform this Output by:

- meeting the expectations of the Governor in assisting her to meet her constitutional and legal responsibilities;
- meeting the expectations of the Governor and her spouse in the organisation of their official program and the administration of the household; and
- maintaining the Government House estate to a high standard.

# DETAILED BUDGET STATEMENTS

Table 17.2: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	3 547	3 990	3 877	3 956	4 001
Sales of goods and services <sup>2</sup>	....	55	55	55	55
<b>Total revenue and other income from transactions</b>	<b>3 547</b>	<b>4 045</b>	<b>3 932</b>	<b>4 011</b>	<b>4 056</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>3</sup>	2 701	3 044	3 117	3 176	3 207
Depreciation and amortisation	298	298	298	298	298
Supplies and consumables <sup>4</sup>	832	932	746	758	772
Other expenses	31	31	31	31	31
<b>Total expenses from transactions</b>	<b>3 862</b>	<b>4 305</b>	<b>4 192</b>	<b>4 263</b>	<b>4 308</b>
<b>Net result from transactions (net operating balance)</b>	<b>(315)</b>	<b>(260)</b>	<b>(260)</b>	<b>(252)</b>	<b>(252)</b>
<b>Net result</b>	<b>(315)</b>	<b>(260)</b>	<b>(260)</b>	<b>(252)</b>	<b>(252)</b>
<b>Other economic flows - other changes in equity</b>					
Changes in physical asset revaluation reserve	300	300	300	300	300
<b>Total other economic flows - other changes in equity</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>300</b>
<b>Comprehensive result</b>	<b>(15)</b>	<b>40</b>	<b>40</b>	<b>48</b>	<b>48</b>

Notes:

1. The increase in Appropriation revenue - recurrent reflects the provision of additional funding of \$210 000 per annum for salaries and wages to support the additional costs of the transition to the Tasmanian State Service Award salary structure in 2013 and \$200 000 for essential estate maintenance in 2016-17.
2. The increase in Sales of goods and services in 2016-17 reflects income of \$55 000 from the rental of cottages located at Government House.
3. The increase in Employee benefits reflects the provision of additional funding of \$210 000 per annum for salaries and wages to support the additional costs of the transition to the Tasmanian State Service Award salary structure in 2013.
4. The increase in Supplies and consumables in 2016-17 reflects additional funding of \$200 000 for essential estate maintenance.

Table 17.3: Revenue from Appropriation by Output

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Premier</b>					
<b>Output Group 1 - The Office of the Governor</b>					
1.1 Support for the Governor <sup>1,2</sup>	2 926	3 433	3 300	3 359	3 404
	<b>2 926</b>	<b>3 433</b>	<b>3 300</b>	<b>3 359</b>	<b>3 404</b>
<b>Office of the Governor</b>					
Total Recurrent Services	2 926	3 433	3 300	3 359	3 404
	<b>2 926</b>	<b>3 433</b>	<b>3 300</b>	<b>3 359</b>	<b>3 404</b>
<b>Reserved by Law</b>					
Salary, Her Excellency the Governor ( <i>Governor of Tasmania Act 1982</i> ) <sup>2</sup>	611	542	562	582	582
Salary, The Administrator ( <i>Governor of Tasmania Act 1982, Section 5(1)</i> )	10	15	15	15	15
	<b>621</b>	<b>557</b>	<b>577</b>	<b>597</b>	<b>597</b>
<b>Total Revenue from Appropriation</b>	<b>3 547</b>	<b>3 990</b>	<b>3 877</b>	<b>3 956</b>	<b>4 001</b>
Controlled Revenue from Appropriation	3 547	3 990	3 877	3 956	4 001
	<b>3 547</b>	<b>3 990</b>	<b>3 877</b>	<b>3 956</b>	<b>4 001</b>

Notes:

1. The increase in Support for the Governor reflects the provision of additional funding of \$210 000 per annum for salaries and wages to support the additional costs of the transition to the Tasmanian State Service Award salary structure in 2013 and \$200 000 for essential estate maintenance in 2016-17.
2. Variations include the impact of a Budget neutral reallocation of \$98 000 between Reserved by Law and general Consolidated Fund funding. Further information on this change is provided in chapter 1 of this Budget Paper.

Table 17.4: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	(14)	185	240	295	350
Receivables	12	7	7	7	7
	<b>(2)</b>	<b>192</b>	<b>247</b>	<b>302</b>	<b>357</b>
<b>Non-financial assets</b>					
Property, plant and equipment <sup>2</sup>	37 497	37 364	37 366	37 368	37 370
Heritage and cultural assets <sup>2</sup>	3 563	3 586	3 586	3 586	3 586
Other assets	4	4	5	6	7
	<b>41 064</b>	<b>40 954</b>	<b>40 957</b>	<b>40 960</b>	<b>40 963</b>
<b>Total assets</b>	<b>41 062</b>	<b>41 146</b>	<b>41 204</b>	<b>41 262</b>	<b>41 320</b>
<b>Liabilities</b>					
Payables	84	99	101	103	105
Employee benefits <sup>2</sup>	576	505	521	529	537
<b>Total liabilities</b>	<b>660</b>	<b>604</b>	<b>622</b>	<b>632</b>	<b>642</b>
<b>Net assets (liabilities)</b>	<b>40 402</b>	<b>40 542</b>	<b>40 582</b>	<b>40 630</b>	<b>40 678</b>
<b>Equity</b>					
Reserves	29 487	29 797	30 097	30 397	30 697
Accumulated funds	10 915	10 745	10 485	10 233	9 981
<b>Total equity</b>	<b>40 402</b>	<b>40 542</b>	<b>40 582</b>	<b>40 630</b>	<b>40 678</b>

Notes:

1. The increase in Cash and deposits in 2017 primarily reflects income from the rental of cottages located at Government House estate (\$55 000 per annum) and the sale of a motor vehicle (\$75 000). The negative balance in 2016 reflects the timing of GST payments and receipts.
2. The variation in Property, plant and equipment, Heritage and cultural assets, and Employee benefits in 2017 reflects revised estimates based on 30 June 2015 actuals.



Table 17.5: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	3 547	3 990	3 877	3 956	4 001
Sales of goods and services <sup>2</sup>	....	55	55	55	55
GST receipts	60	60	60	60	60
<b>Total cash inflows</b>	<b>3 607</b>	<b>4 105</b>	<b>3 992</b>	<b>4 071</b>	<b>4 116</b>
<b>Cash outflows</b>					
Employee benefits <sup>3</sup>	(2 431)	(2 787)	(2 854)	(2 911)	(2 939)
Superannuation <sup>4</sup>	(254)	(241)	(247)	(257)	(260)
GST payments	(60)	(60)	(60)	(60)	(60)
Supplies and consumables <sup>5</sup>	(831)	(931)	(745)	(757)	(771)
Other cash payments	(31)	(31)	(31)	(31)	(31)
<b>Total cash outflows</b>	<b>(3 607)</b>	<b>(4 050)</b>	<b>(3 937)</b>	<b>(4 016)</b>	<b>(4 061)</b>
<b>Net cash from (used by) operating activities</b>	<b>....</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>....</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>55</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>(14)</b>	<b>130</b>	<b>185</b>	<b>240</b>	<b>295</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>(14)</b>	<b>185</b>	<b>240</b>	<b>295</b>	<b>350</b>

Notes:

1. The increase in Appropriation receipts - recurrent reflects the provision of additional funding of \$210 000 per annum for salaries and wages to support the additional costs of the transition to the Tasmanian State Service Award salary structure in 2013 and \$200 000 for essential estate maintenance in 2016-17.
2. The increase in Sales of goods and services in 2016-17 primarily reflects income of \$55 000 from the rental of cottages located at Government House.
3. The increase in Employee benefits reflects the provision of additional funding of \$210 000 per annum for salaries and wages to support the additional costs of the transition to the Tasmanian State Service Award salary structure in 2013.
4. The decrease in Superannuation in 2016-17 reflects revised estimates based on 30 June 2015 actuals.
5. The increase in Supplies and consumables in 2016-17 reflects the provision of additional funding of \$200 000 for essential estate maintenance.



# 18 OFFICE OF THE OMBUDSMAN

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## AGENCY OUTLINE

The Office of the Ombudsman operates under the *Ombudsman Act 1978* and is responsible for enquiry and investigation into complaints regarding the administrative actions of Tasmanian government agencies, local councils and a range of other public authorities. The Ombudsman seeks to resolve individual grievances and address systemic issues arising from administrative matters in the public sector. Through independent, objective and impartial investigations, the Ombudsman promotes fairness and equity and aims to bring about improvements in the quality and standard of public administration.

The Ombudsman also has a number of other responsibilities, including being the Health Complaints Commissioner under the *Health Complaints Act 1995*, the Energy Ombudsman under the *Energy Ombudsman Act 1998* and providing administrative support for the Mental Health and Prison Official Visitor Schemes. The Ombudsman is appointed as the Coordinator of the Official Visitors Scheme (*Corrections Act 1997*) and is the Principal Official Visitor (*Mental Health Act 2013*).

The Ombudsman also undertakes additional responsibilities implementing the *Right to Information Act 2009*, the *Personal Information Protection Act 2004*, the *Public Interest Disclosures Act 2002* and investigating complaints, as well as holding an ex officio position on the Board of the Integrity Commission under the *Integrity Commission Act 2009*.

This chapter provides financial information about the Output to be delivered by the Office in 2016-17 and the Forward Estimates period (2017-18 to 2019-20). Further information about the Office of the Ombudsman is provided at [www.ombudsman.tas.gov.au](http://www.ombudsman.tas.gov.au).

## KEY DELIVERABLES

The key deliverables for the Office of the Ombudsman include:

- implementing the next phase of the Tasmanian Custodial Inspectorate project;
- recruiting Official Visitors to maintain efficiencies of service delivery in both the Mental Health Official Visitor and Prison Official Visitor programs;
- continuing to work to minimise the number of cases in the Office which are older than one year;
- continuing to work at maximising the percentage of health complaints assessed within 45 and 90 days of receipt;
- developing systems and processes for the more effective and timely resolution of complaints under the Ombudsman Act, Health Complaints Act and requests under the Right to Information Act; and
- working to provide high quality training in relation to the administration of the Right to Information Act.

In 2015-16, the Ombudsman was allocated one-off funding of \$150 000 to conduct an investigation into the establishment of the Tasmanian Custodial Inspector. This phase of the project has been completed and legislation is currently being progressed to establish the Office of the Tasmanian Custodial Inspector, which will provide independent oversight of prison operations in Tasmania. Additional ongoing funding of \$140 000 per annum has been provided from 2016-17 for operational costs associated with the Tasmanian Custodial Inspector.

## OUTPUT INFORMATION

The individual Output of the Office of the Ombudsman is provided under:

- Output Group 1 - The Office of the Ombudsman.

Table 18.1 provides an Output Group Expense Summary for the Office of the Ombudsman.

**Table 18.1: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - The Office of the Ombudsman</b>					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information <sup>1</sup>	2 880	2 660	2 702	2 738	2 764
	<b>2 880</b>	<b>2 660</b>	<b>2 702</b>	<b>2 738</b>	<b>2 764</b>
<b>TOTAL</b>	<b>2 880</b>	<b>2 660</b>	<b>2 702</b>	<b>2 738</b>	<b>2 764</b>

Note:

1. The Office of the Ombudsman has implemented strategies to reduce administrative costs associated with the performance of its Energy Ombudsman activities. The benefit of these lower costs has been passed on to Energy Entities in the form of lower fees and charges.

### Output Group 1: The Office of the Ombudsman

#### *1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information*

This Output provides for the independent and impartial resolution of complaints and the investigation of systemic issues relating to public administration, health care and energy services.

**Table 18.2: Performance Information - Output Group 1**

<b>Performance Measure</b>	<b>Unit of Measure</b>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Target</b>	<b>2016-17 Target</b>
Enquiries Finalised - Ombudsman, Health Complaints and Energy Ombudsman <sup>1</sup>	Number	1 300	1 338	1 620	1 700
Complaints Finalised - Ombudsman, Health Complaints and Energy Ombudsman <sup>1</sup>	Number	1 583	1 266	1 620	1 700
Average Cost per Resolved Case - Ombudsman, Health Complaints and Energy Ombudsman <sup>2,3</sup>	\$	941	1 016	782	659
Cases Finalised per FTE <sup>4</sup>	Number	164	160	229	240
Complaints to Ombudsman, Health Complaints and Energy Ombudsman Resolved in Less Than Three Months <sup>5</sup>	%	84	70	85	85
Health Complaints Assessed Within Statutory Period of 45 days <sup>6</sup>	%	52	57	50	50
Health Complaints Assessed Within the Extended Statutory Period of 90 days <sup>6</sup>	%	80	82	80	80
Health Complaints - Early resolution under Section 25A of the Act	%	11	14	10	10

Notes:

1. The Office expects the number of enquires and complaints finalised to increase by approximately five per cent in 2016-17.
2. 'Case' includes both enquiries and complaints managed by the Office.
3. The decrease in expected Average Cost per Resolved Case in 2015-16 reflects a decrease in the number of enquiries and complaints forecast in 2015-16.
4. The increase in expected Cases Finalised per FTE in 2015-16 reflects a lower number of FTEs in 2015-16 than 2014-15 and an increase in expected cases to be finalised in 2015-16.
5. The decrease in actual Complaints to the Ombudsman, Health Complaints and Energy Ombudsman Resolved in Less Than Three Months in 2014-15 reflects a reduction in staffing levels for Health Complaints in 2014-15.
6. This period includes time waiting for responses from health providers and the Australian Health Practitioner Regulation Agency.

# DETAILED BUDGET STATEMENTS

Table 18.3: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	2 149	2 109	2 151	2 187	2 213
Other revenue from government	61	....	....	....	....
Other revenue <sup>2</sup>	671	511	511	511	511
<b>Total revenue and other income from transactions</b>	<b>2 881</b>	<b>2 620</b>	<b>2 662</b>	<b>2 698</b>	<b>2 724</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>2</sup>	2 208	2 011	2 047	2 078	2 099
Depreciation and amortisation <sup>3</sup>	10	1	1	1	1
Supplies and consumables	579	563	567	570	573
Other expenses	83	85	87	89	91
<b>Total expenses from transactions</b>	<b>2 880</b>	<b>2 660</b>	<b>2 702</b>	<b>2 738</b>	<b>2 764</b>
<b>Net result from transactions (net operating balance)</b>	<b>1</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>
<b>Net result</b>	<b>1</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>
<b>Comprehensive result</b>	<b>1</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>	<b>(40)</b>

Notes:

1. The decrease in Appropriation revenue - recurrent in 2016-17 primarily reflects one-off funding for the 27<sup>th</sup> pay in 2015-16.
2. The decreases in Other revenue and Employee benefits in 2016-17 reflect the implementation of strategies to reduce administrative costs associated with the performance of the Office of the Ombudsman's Energy Ombudsman activities. The benefit of these lower costs has been passed on to Energy Entities in the form of lower fees and charges.
3. The decrease in Depreciation and amortisation in 2016-17 reflects revised estimates based on 30 June 2015 actuals.

Table 18.4: Revenue from Appropriation by Output

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Attorney-General and Minister for Justice</b>					
<b>Output Group 1 - The Office of the Ombudsman</b>					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information <sup>1</sup>	2 149	2 109	2 151	2 187	2 213
	<b>2 149</b>	<b>2 109</b>	<b>2 151</b>	<b>2 187</b>	<b>2 213</b>
<b>Office of the Ombudsman</b>					
Total Recurrent Services	2 149	2 109	2 151	2 187	2 213
	<b>2 149</b>	<b>2 109</b>	<b>2 151</b>	<b>2 187</b>	<b>2 213</b>
<b>Appropriation Carried Forward</b>	<b>61</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Total Revenue from Appropriation</b>	<b>2 210</b>	<b>2 109</b>	<b>2 151</b>	<b>2 187</b>	<b>2 213</b>
Controlled Revenue from Appropriation	2 210	2 109	2 151	2 187	2 213
	<b>2 210</b>	<b>2 109</b>	<b>2 151</b>	<b>2 187</b>	<b>2 213</b>

Note:

1. The decrease in the Office of the Ombudsman in 2016-17 reflects the implementation of strategies to reduce administrative costs associated with the performance of the Office of the Ombudsman's Energy Ombudsman activities. The benefit of these lower costs has been passed on to Energy Entities in the form of lower fees and charges.

Table 18.5: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	256	362	340	318	296
Receivables	1	4	4	4	4
	<b>257</b>	<b>366</b>	<b>344</b>	<b>322</b>	<b>300</b>
<b>Non-financial assets</b>					
Property, plant and equipment <sup>1</sup>	32	....	....	....	....
Intangibles <sup>1</sup>	18	3	2	1	....
Other assets <sup>2</sup>	....	443	443	443	443
	<b>50</b>	<b>446</b>	<b>445</b>	<b>444</b>	<b>443</b>
<b>Total assets</b>	<b>307</b>	<b>812</b>	<b>789</b>	<b>766</b>	<b>743</b>
<b>Liabilities</b>					
Payables	2	10	10	10	10
Employee benefits	344	387	404	421	438
<b>Total liabilities</b>	<b>346</b>	<b>397</b>	<b>414</b>	<b>431</b>	<b>448</b>
<b>Net assets (liabilities)</b>	<b>(39)</b>	<b>415</b>	<b>375</b>	<b>335</b>	<b>295</b>
<b>Equity</b>					
Accumulated funds	(39)	415	375	335	295
<b>Total equity</b>	<b>(39)</b>	<b>415</b>	<b>375</b>	<b>335</b>	<b>295</b>

Notes:

1. The variations in Cash and deposits, Property, plant and equipment and Intangibles in 2017 reflect revised estimates based on 30 June 2015 actuals.
2. The increase in Other assets in 2017 predominantly reflects the fit-out of the Office of the Ombudsman's new premises at Level 6, 86 Collins Street (NAB House), valued at \$400 000.



Table 18.6: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	2 149	2 109	2 151	2 187	2 213
Other cash receipts <sup>2</sup>	671	511	511	511	511
<b>Total cash inflows</b>	<b>2 820</b>	<b>2 620</b>	<b>2 662</b>	<b>2 698</b>	<b>2 724</b>
<b>Cash outflows</b>					
Employee benefits <sup>2</sup>	(2 002)	(1 787)	(1 820)	(1 850)	(1 870)
Superannuation <sup>2</sup>	(238)	(207)	(210)	(211)	(212)
Supplies and consumables	(579)	(563)	(567)	(570)	(573)
Other cash payments	(83)	(85)	(87)	(89)	(91)
<b>Total cash outflows</b>	<b>(2 902)</b>	<b>(2 642)</b>	<b>(2 684)</b>	<b>(2 720)</b>	<b>(2 746)</b>
<b>Net cash from (used by) operating activities</b>	<b>(82)</b>	<b>(22)</b>	<b>(22)</b>	<b>(22)</b>	<b>(22)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(82)</b>	<b>(22)</b>	<b>(22)</b>	<b>(22)</b>	<b>(22)</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>338</b>	<b>384</b>	<b>362</b>	<b>340</b>	<b>318</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>256</b>	<b>362</b>	<b>340</b>	<b>318</b>	<b>296</b>

Notes:

1. The decrease in Appropriation receipts - recurrent in 2016-17 primarily reflects one-off funding for the 27<sup>th</sup> pay in 2015-16.
2. The decreases in Other cash receipts, Employee benefits and Superannuation in 2016-17 reflect the implementation of strategies to reduce administrative costs associated with the performance of the Office of the Ombudsman's Energy Ombudsman activities. The benefit of these lower costs has been passed on to Energy Entities in the form of lower fees and charges.



# 19 TASMANIAN AUDIT OFFICE

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## AGENCY OUTLINE

The Tasmanian Audit Office (the Office) assists the Auditor-General provide an independent view of the financial and operational performance of State entities. The *Audit Act 2008* sets out the Auditor-General's functions, mandate and powers.

The Office's mandate is explicit in identifying its primary client as the Parliament. The Office will continue to satisfy Parliament's requirements by engaging with the Public Accounts Committee and individual Members, and by producing relevant reports aimed at providing independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector.

It is the independence of the Auditor-General and the Office, and the quality and objectivity of their work, that underpins its reputation.

The Office satisfies its mandate by:

- conducting audits of financial statements of State entities and issuing audit reports outlining their compliance with relevant accounting standards and legislation;
- providing an audit report on the Total State, General Government Sector and Public Account Statements, which forms part of the Treasurer's Annual Financial Report;
- issuing audit reports and other formal communications of audit findings to State entities, responsible Ministers and relevant accountable authorities;
- conducting audits of efficiency, effectiveness and economy of a State entity, a number of State entities, a part of a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to the accounts of the Treasurer, a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to public money, other money, or to public property or other property;
- conducting compliance audits to examine compliance by a State entity, or a subsidiary of a State entity, with written laws or its own internal policies;
- carrying out audits of employer functions outlined in the *State Service Act 2000*; and
- managing its own activities efficiently and effectively.

The results of all audits conducted by the Auditor-General are reported to Parliament for its consideration.

This chapter provides financial information about the Output to be delivered by the Office during 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information about the Office is provided at [www.audit.tas.gov.au](http://www.audit.tas.gov.au).

# KEY DELIVERABLES

The key deliverables for the Office include:

- continuous improvement to financial audit processes and engagement with State entities to ensure financial statements, and audit reports thereon, are issued in a timely manner and in accordance with the requirements of the Audit Act. This will include upgrading the final audit methodology and associated tools in order to further enhance the audit process;
- ongoing development and improvement of Statutory Reports to Parliament on outcomes of financial audits through the enhancement of reported information, report style and readability, financial analysis and more informed commentary;
- ongoing development of a forward program of probity, performance and compliance audits for inclusion in annual plans of work;
- development of a five-year forward strategic plan 2016-2020;
- responding to new and revised accounting and auditing standards and contributing to their development at the Exposure Draft stages;
- facilitating the Fiji Twinning arrangement between the Office and the Office of the Auditor-General of Fiji with funding provided by the Department of Foreign Affairs and Trade;
- finalising the implementation of recommendations arising from an independent review of the Office pursuant to section 44 of the Audit Act; and
- continuing to undertake functions around the State Service Act as follows:
  - investigations referred by the Employer under the State Service Act which the Auditor-General agrees to conduct; and
  - own-motion investigations, audits or reviews initiated by the Auditor-General.

# OUTPUT INFORMATION

The Office's individual Output is provided under:

- Output Group 1 - Public Sector Management and Accountability.

Table 19.1 provides an Output Group Expense Summary for the Office.

**Table 19.1: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Public Sector Management and Accountability</b>					
1.1 Public Sector Management and Accountability <sup>1</sup>	7 733	8 191	8 186	8 250	8 317
	<b>7 733</b>	<b>8 191</b>	<b>8 186</b>	<b>8 250</b>	<b>8 317</b>
<b>TOTAL</b>	<b>7 733</b>	<b>8 191</b>	<b>8 186</b>	<b>8 250</b>	<b>8 317</b>

Note:

1. The increase in Public Sector Management and Accountability in 2016-17 reflects revised estimates based on 30 June 2015 actuals.

## Output Group 1: Public Sector Management and Accountability

### 1.1 Public Sector Management and Accountability

This Output Group enables the Office to provide independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector. The services the Office must deliver to enable achievement of this Outcome are:

- Audit Assurance - independent assurance of Tasmanian public sector financial reporting, administration, control and accountability; and
- Parliamentary Reports and Services - independent assessment of the performance of selected State entity activities, including scope for improving economy, efficiency, effectiveness and compliance.

Table 19.2 provides details of the performance measures to be applied in assessing the Office's effectiveness and efficiency in achieving its outcomes.

**Table 19.2: Performance Information - Output Group 1**

	Unit of Measure	2013-14 Actual	2014-15 Actual	2015-16 Target	2016-17 Target
<b>Audit Assurance</b>					
All financial audit opinions to be issued within 45 days of receipt of final signed financial statements <sup>1</sup>	%	96	92	100	100
Overall client satisfaction survey - Financial Audit <sup>2</sup>	%	nm	80	nm	75
<b>Parliamentary Reports and Services</b>					
Parliamentarian general satisfaction index <sup>2,3</sup>	%	nm	97	nm	75
Overall client satisfaction survey - Performance Audit <sup>2</sup>	%	nm	69	nm	75
Number of Performance Audit reports tabled <sup>4</sup>	Number	7	6	7	7
Number of Statutory Reports on outcomes of financial audits	Number	1	1	1	1
Average number of months Performance Audits are completed within <sup>5</sup>	Average Months	9.0	10.0	9.0	9.0
Recommendations agreed and acted upon from performance audits	%	nm	64	70	70
Number of 'employer' Performance Audits completed	Number	1	1	1	1
<b>Office-wide Efficiency Indicators</b>					
Total audit costs per \$'000 of public sector transactions	\$	0.4	0.4	0.4	0.4
Total audit costs per \$'000 of public sector assets	\$	0.2	0.2	0.2	0.2
Percentage of total (whole of office) paid hours charged to audit activities <sup>6</sup>	%	50	48	55	55

nm = not measured

**Notes:**

1. Financial statement audits are completed on a cyclical basis. Audits of financial statements at 30 June 2015 were completed in 2015-16.
2. The Satisfaction Indexes are calculated when the biennial Parliamentarian and Client Surveys are conducted.
3. The 2016-17 target represents the Australasian benchmark as used by Audit Offices in other jurisdictions.
4. The number of reports tabled includes compliance audits and investigations where applicable. The decrease by one report in 2014-15 was due to staff absences and one staff departure.
5. The length of time taken to table performance reports for 2014-15 was 10 months. This was mainly due to the complexity in scoping of one of the reports.
6. The percentage decrease in 2014-15 reflects the extra time taken to implement the upgrade of new audit methodology (IPSAM 4). This required an increase in training hours for all financial audit services staff.

# DETAILED BUDGET STATEMENTS

Table 19.3: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	2 347	2 313	2 350	2 385	2 408
Sales of goods and services <sup>2</sup>	5 262	5 604	5 683	5 693	5 703
Other revenue	165	165	158	158	158
<b>Total revenue and other income from transactions</b>	<b>7 774</b>	<b>8 082</b>	<b>8 191</b>	<b>8 236</b>	<b>8 269</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>2</sup>	5 267	5 256	5 356	5 455	5 572
Depreciation and amortisation <sup>3</sup>	72	54	49	49	49
Supplies and consumables <sup>2</sup>	2 371	2 582	2 487	2 453	2 391
Other expenses <sup>2</sup>	23	299	294	293	305
<b>Total expenses from transactions</b>	<b>7 733</b>	<b>8 191</b>	<b>8 186</b>	<b>8 250</b>	<b>8 317</b>
<b>Net result from transactions (net operating balance)</b>	<b>41</b>	<b>(109)</b>	<b>5</b>	<b>(14)</b>	<b>(48)</b>
<b>Net result</b>	<b>41</b>	<b>(109)</b>	<b>5</b>	<b>(14)</b>	<b>(48)</b>
<b>Comprehensive result</b>	<b>41</b>	<b>(109)</b>	<b>5</b>	<b>(14)</b>	<b>(48)</b>

Notes:

1. The decrease in Appropriation revenue - recurrent in 2016-17 reflects the cessation of one-off funding for the 27<sup>th</sup> pay in 2015-16.
2. The variations in Sales of goods and services, Employee benefits, Supplies and consumables and Other expenses in 2016-17 reflect revised estimates based on 30 June 2015 actuals.
3. The decrease in Depreciation and amortisation in 2016-17 reflects a reduction in amortisation due to all intangible assets being fully depreciated.

Table 19.4: Revenue from Appropriation by Output

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Treasurer</i>					
<b>Output Group 1 - Public Sector Management and Accountability</b>					
1.1 Public Sector Management and Accountability <sup>1</sup>	1 779	1 853	1 871	1 891	1 902
	<b>1 779</b>	<b>1 853</b>	<b>1 871</b>	<b>1 891</b>	<b>1 902</b>
<b>Tasmanian Audit Office</b>					
Total Recurrent Services	1 779	1 853	1 871	1 891	1 902
	<b>1 779</b>	<b>1 853</b>	<b>1 871</b>	<b>1 891</b>	<b>1 902</b>
<b>Reserved by Law</b>					
Salary and Travelling Allowance, Auditor-General ( <i>Audit Act 2008</i> ) <sup>1</sup>	568	460	479	494	506
	<b>568</b>	<b>460</b>	<b>479</b>	<b>494</b>	<b>506</b>
<b>Total Revenue from Appropriation</b>	<b>2 347</b>	<b>2 313</b>	<b>2 350</b>	<b>2 385</b>	<b>2 408</b>
Controlled Revenue from Appropriation	2 347	2 313	2 350	2 385	2 408
	<b>2 347</b>	<b>2 313</b>	<b>2 350</b>	<b>2 385</b>	<b>2 408</b>

Note:

- Variations include the impact of a Budget neutral reallocation of \$99 000 between Reserved by Law and general Consolidated Fund funding. Further information on this change is provided in chapter 1 of this Budget Paper.



Table 19.5: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget <sup>1</sup>	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	2 363	1 989	2 019	2 038	2 023
Receivables	513	509	504	499	494
Other financial assets	355	533	528	523	518
	<b>3 231</b>	<b>3 031</b>	<b>3 051</b>	<b>3 060</b>	<b>3 035</b>
<b>Non-financial assets</b>					
Property, plant and equipment <sup>2</sup>	169	300	274	240	206
Other assets	28	27	23	19	15
	<b>197</b>	<b>327</b>	<b>297</b>	<b>259</b>	<b>221</b>
<b>Total assets</b>	<b>3 428</b>	<b>3 358</b>	<b>3 348</b>	<b>3 319</b>	<b>3 256</b>
<b>Liabilities</b>					
Payables	128	79	76	73	70
Employee benefits	1 127	1 170	1 165	1 160	1 155
Superannuation	....	149	149	149	149
Other liabilities	168	233	226	219	212
<b>Total liabilities</b>	<b>1 423</b>	<b>1 631</b>	<b>1 616</b>	<b>1 601</b>	<b>1 586</b>
<b>Net assets (liabilities)</b>	<b>2 005</b>	<b>1 727</b>	<b>1 732</b>	<b>1 718</b>	<b>1 670</b>
<b>Equity</b>					
Accumulated funds	837	559	564	550	502
Other equity	1 168	1 168	1 168	1 168	1 168
<b>Total equity</b>	<b>2 005</b>	<b>1 727</b>	<b>1 732</b>	<b>1 718</b>	<b>1 670</b>

Notes:

1. The variation in statement items between 2016 Budget and 2017 Budget reflect revised estimates based on 30 June 2015 actuals.
2. The increase in Property, plant and equipment in 2017 reflects the capitalisation of refurbishment costs incurred during the Office's relocation to new premises in June 2015.

Table 19.6: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	2 347	2 313	2 350	2 385	2 408
Sales of goods and services <sup>2</sup>	5 614	5 872	5 936	5 946	5 956
GST receipts	598	635	672	672	672
Other cash receipts	165	165	158	158	158
<b>Total cash inflows</b>	<b>8 724</b>	<b>8 985</b>	<b>9 116</b>	<b>9 161</b>	<b>9 194</b>
<b>Cash outflows</b>					
Employee benefits <sup>3</sup>	(5 220)	(4 868)	(4 954)	(5 011)	(5 152)
Superannuation <sup>2</sup>	(399)	(648)	(657)	(699)	(675)
GST payments	(598)	(635)	(672)	(672)	(672)
Supplies and consumables <sup>2</sup>	(2 367)	(2 579)	(2 480)	(2 446)	(2 384)
Other cash payments <sup>2</sup>	(23)	(299)	(294)	(293)	(305)
<b>Total cash outflows</b>	<b>(8 607)</b>	<b>(9 029)</b>	<b>(9 057)</b>	<b>(9 121)</b>	<b>(9 188)</b>
<b>Net cash from (used by) operating activities</b>	<b>117</b>	<b>(44)</b>	<b>59</b>	<b>40</b>	<b>6</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(131)	(31)	(29)	(21)	(21)
<b>Net cash from (used by) investing activities</b>	<b>(131)</b>	<b>(31)</b>	<b>(29)</b>	<b>(21)</b>	<b>(21)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(14)</b>	<b>(75)</b>	<b>30</b>	<b>19</b>	<b>(15)</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>2 377</b>	<b>2 064</b>	<b>1 989</b>	<b>2 019</b>	<b>2 038</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>2 363</b>	<b>1 989</b>	<b>2 019</b>	<b>2 038</b>	<b>2 023</b>

Notes:

1. The decrease in Appropriation receipts - recurrent in 2016-17 reflects the cessation of funding in 2015-16 for the 27th pay.
2. The increases in Sales of goods and services, Superannuation, Supplies and consumables and Other cash payments in 2016-17 reflect revised estimates based on 30 June 2015 actuals.
3. The decrease in Employee benefits in 2016-17 reflects the cessation of funding in 2015-16 for the 27th pay and revised estimates based on 30 June 2015 actuals.

# 20 TOURISM TASMANIA

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## AGENCY OUTLINE

Tourism Tasmania is a State Authority operating under the *Tourism Tasmania Act 1996*. Tourism Tasmania's role is to grow economic and social value by creating domestic and international leisure travel to the State. Tourism Tasmania's domestic and international marketing programs connect people culturally and emotionally to Tasmania.

Tasmania's tourism industry is made up of around 2 000 separate businesses. According to the estimates in the Tourism Satellite Accounts 2013-14 (Tourism Research Australia, May 2015, Appendix, Tables 14 and 15), Tasmania's tourism industry directly and indirectly supports around 37 000 jobs in Tasmania (16.2 per cent of total Tasmanian employment) and contributes about \$2.3 billion to the economy (9.1 per cent of the gross state product).

Through its destination marketing programs, Tourism Tasmania plays an important role in achieving the Government and tourism industry's goal of attracting 1.5 million visitors a year to Tasmania by 2020.

This goal is part of the renewed industry and Government tourism blueprint, *Tourism 21 (T21) - The Tasmanian Visitor Economy Strategy 2015-2020*, which was released in November 2015.

Through T21, the Government and industry is collectively focused on achieving its goal by growing demand for travel to Tasmania; expanding air and sea access; investing in quality tourism infrastructure; and building capability, capacity and community.

Under this joint approach, Tourism Tasmania's main contribution to reaching T21's 1.5 million visitor goal is stimulating more demand for leisure travel to Tasmania, with a particular focus on brand marketing, content, brand advocacy, strategic partnerships for conversion and stakeholder engagement to inspire customer action.

Tourism Tasmania also collaborates with other government agencies and organisations involved with the visitor economy to ensure the growth in visitor numbers is matched with the supply of adequate air and sea access, new tourism experiences, accommodation, visitor services, infrastructure and a suitably skilled workforce.

The Authority supports the Minister for Tourism, Hospitality and Events, Hon Will Hodgman MP.

This chapter details the Agency's financial information for 2016-17 and over the Forward Estimates period (2017-18 to 2019-20).

Further information on Tourism Tasmania is provided at [www.tourismtasmania.com.au](http://www.tourismtasmania.com.au).

# KEY DELIVERABLES

Table 20.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables within the Authority.

**Table 20.1: Key Deliverables Statement**

	2016-17	2017-18	2018-19	2019-20
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Budget support for Aviation Market Development Fund	625	625	....	....
Tourism Marketing - Additional Funding	5 000	5 000	4 000	4 000

## *Budget support for Aviation Market Development Fund*

In line with the goals and priorities of Access 2020 and T21 - The Tasmanian Visitor Economy Strategy 2015-20, Tourism Tasmania has been in a range of discussions with international aviation carriers to build market demand for visitors through commercial aviation partnerships and cooperative marketing programs.

Further market development is required to strengthen business case demand modelling to support limited direct flights from key international markets, following the completion of the Hobart Airport Runway Extension project in early 2018.

The Aviation Market Development Fund is for dedicated cooperative international airline marketing partnerships through the establishment of specific airline codeshare arrangements and cooperative marketing agreements to accelerate growth of Tasmanian visitors on their networks. This will establish demand through domestic partner airlines and longer term marketing for direct aviation access services. It will also assist market take up of increased domestic seat capacity into Tasmania, supporting domestic aviation partner activity.

## *Brand advocacy*

Research shows that in today's travel marketplace, word of mouth and third party referrals play a crucial role in people's holiday decision making. Analysis of social media also reveals that Tasmanians are very involved in providing helpful and unbiased personal insights and travel ideas for visitors and people who are planning, or considering, a Tasmanian holiday.

As part of its marketing repertoire, Tourism Tasmania engages and enlists its stakeholders and customers to support the destination brand, facilitating the sharing of Tasmania's rich stories and harnessing the power and passion of Tasmanians to tell our story and add depth to the Tasmanian visitor experience. The Authority then shares this relevant brand content and stories with followers, its target audience and other strategic marketing partners in Australia and overseas through the use of its social, digital and other marketing platforms.

Global brand advocacy is also supported by social media and public relations activities through Tourism Australia's International Media Hosting Program and the Authority's own Visiting Influencer Program to broaden the reach of Tourism Tasmania's brand marketing campaigns and brand message.

## *Brand marketing*

All of the Authority's marketing programs and campaigns are guided by a strong and distinctive Tasmanian tourism brand. Tasmania's tourism brand focuses on key aspects of the State that are both good and different to differentiate Tasmania from other travel destinations and encourage a clear, consistent and compelling marketing message.

The Authority is responsible for developing and managing the State's tourism brand, which includes monitoring its relevance and application in marketing campaigns and programs, and overseeing the evolution of the tourism brand to maintain its relevance to ensure Tasmania continues to stand out from competing destinations.

The Authority also continues to broaden the industry's understanding of Tasmania's tourism brand through the education of key stakeholders including government, industry, commercial travel partners, regional tourism bodies, and internally amongst its staff.

## *Content*

To support its domestic and international marketing activities, Tourism Tasmania places great importance on creating, curating, publishing and sharing content about Tasmania that best conveys the destination brand and creates demand for travel to the State.

Outstanding content is used to effectively and efficiently differentiate Tasmania in a competitive and crowded travel marketplace. Content plays a vital role in a consumer's decision making process by building brand awareness, creating consumer engagement with the destination, increasing sales leads and travel bookings, and building consumer advocacy and loyalty.

Content encompasses images, videos, footage, articles, blogs, stories and other assets that appeal to Tourism Tasmania's target markets in Australia and overseas, and presents Tasmania's tourism experience in the best possible light.

The Authority creates, publishes and shares brand-aligned content about Tasmania across its websites, social media platforms, newsletters, direct marketing programs and mainstream media channels. It also ensures appropriate systems and processes are in place to streamline the sharing and distribution of brand-aligned content internally and externally with regional tourism organisations, partners and stakeholders.

## *Stakeholder engagement*

While Tourism Tasmania's main role is to market Tasmania interstate and internationally as a leisure travel destination, the Agency also engages and collaborates with other government agencies and organisations involved with the visitor economy to ensure the growth in visitor numbers is matched with the supply of adequate air and sea access, new tourism experiences, accommodation, visitor services, infrastructure and a suitably skilled workforce.

As part of this collaboration, the Authority provides the Secretariat for the Premier's Visitor Economy Advisory Committee and the T21 Steering Committee. It also supports and works closely with a number of important industry stakeholders including the Tourism Industry Council Tasmania, the Tasmanian Visitor Information Network and, in particular, the State's four regional tourism organisations.

## *Strategic partnerships for conversion*

Tourism Tasmania invests in partnerships that deliver high value visitors for Tasmania. These partnerships include cooperative marketing campaigns and promotions with a range of international and domestic partners to stimulate travel, sales and holiday bookings for Tasmania. The Authority's partners include but are not limited to sector and special interest groups, event organisers, wholesalers, retail travel networks, carriers and inbound tour operators.

The Authority also works in partnership with Tourism Australia to promote the State through global campaigns and programs, including Tourism Australia's 'There's Nothing Like Australia' campaigns, Restaurant Australia and the new global Aquatic and Coastal campaign.

Strategic partnerships with Tourism Australia also encompass travel trade and consumer promotions in selected international markets, and marketing partnerships with domestically based inbound tour operators and youth travel chains.

## *Tourism Marketing - Additional Funding*

The 2016-17 Budget contains the additional \$5 million for tourism marketing activity provided in the previous two budgets, consisting of \$4 million per annum over the Forward Estimates and an additional \$3 million provided in 2015-16 Budget over three years. This additional funding has been directly invested in domestic and international marketing programs to stimulate demand for leisure travel to Tasmania.

# OUTPUT INFORMATION

Tourism Tasmania has an individual output: Output Group 1 - Tourism.

Table 20.2 provides an Output Group Expense Summary for the Authority.

**Table 20.2: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Output Group 1 - Tourism</b>					
1.1 Tourism <sup>1</sup>	26 690	27 377	27 878	26 673	27 019
	<b>26 690</b>	<b>27 377</b>	<b>27 878</b>	<b>26 673</b>	<b>27 019</b>
<b>TOTAL</b>	<b>26 690</b>	<b>27 377</b>	<b>27 878</b>	<b>26 673</b>	<b>27 019</b>

Note:

1. The decrease in 2018-19 reflects the cessation of additional initiative funding for tourism marketing (an additional \$1 million was provided in the 2015-16 Budget for 2015-16, 2016-17 and 2017-18, on top of an ongoing \$4 million per annum increase in tourism marketing funding provided in the 2014-15 Budget) and Budget support for Aviation Market Development Fund.

## Output Group 1: Tourism

### 1.1 Tourism

Tourism Tasmania's role is to create demand for travel to the State by connecting people culturally and emotionally to Tasmania through domestic and international marketing programs that lead and activate the Tasmanian brand, and grow economic and social value.

This Output primarily undertakes marketing activities that focus on building a strong distinctive tourism brand, delivering targeted marketing campaigns, and facilitating public relations and social media activities to create destination exposure in key Australian and international markets.

The Output includes commercial marketing partnerships with carriers, retail travel networks, online travel retailers, and other distributors of Tasmanian tourism products, to stimulate holiday sales and bookings to Tasmania.

This Output also supports the development and the growth of a strong regional tourism platform, and is also responsible for ensuring that the future development and growth of Tasmania's economy is matched with access capability.

**Table 20.3: Performance Information**

<b>Performance Measure</b>	<b>Unit of Measure</b>	<b>2013-14 Actual</b>	<b>2014-15 Actual</b>	<b>2015-16 Target</b>	<b>2016-17 Target</b>
Visitors to Tasmania <sup>1</sup>	'000	1 058	1 147	1 155	1 288
Interstate leisure visitation to Tasmania <sup>1,2</sup>	'000	na	na	na	782
International leisure visitation to Tasmania <sup>2,3</sup>	'000	na	na	na	185
Interstate visitation to Tasmania <sup>1,4</sup>	'000	910	988	974	na
International visitation to Tasmania <sup>3,4</sup>	'000	163	198	181	na
Total holiday visitation <sup>1,5</sup>	'000	478	542	520	na
Intrastate visitation <sup>6,7</sup>	'000	1 225	1 271	1 249	na
Local tourism strategies with Regional Tourism Organisations	Number	4	4	4	4

**Notes:**

1. Visitors to Tasmania travelling on scheduled air and sea services.
2. Includes holiday and VFR (visiting friends and relatives) visitors only. It does not include visitors to Tasmania for business, education or other purposes.
3. Data for International leisure visitation to Tasmania is sourced from the International Visitors Survey.
4. From 2016-17, Interstate visitation to Tasmania and International visitation to Tasmania have been replaced by Interstate leisure visitation to Tasmania and International leisure visitation to Tasmania, respectively, as performance measures for Tourism Tasmania. The change reflects a focus on leisure visitation as a subset of total visitors.
5. From 2016-17, Total holiday visitation is no longer a performance measure for Tourism Tasmania. The change reflects a focus on total leisure travel.
6. From 2016-17, Intrastate visitation has been replaced by Interstate leisure visitation and International leisure visitation as performance measures for Tourism Tasmania.
7. Intrastate visitation data is sourced from the National Visitor Survey.



# DETAILED BUDGET STATEMENTS

Table 20.4: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Appropriation revenue - recurrent <sup>1</sup>	25 890	26 800	27 301	26 160	26 597
Sales of goods and services <sup>2,3</sup>	610	....	....	....	....
Other revenue <sup>2,3</sup>	....	400	400	400	400
<b>Total revenue and other income from transactions</b>	<b>26 500</b>	<b>27 200</b>	<b>27 701</b>	<b>26 560</b>	<b>26 997</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>3</sup>	6 174	5 855	5 972	6 091	6 201
Depreciation and amortisation	190	177	177	113	22
Supplies and consumables <sup>1,3</sup>	18 561	19 761	20 114	18 822	19 117
Grants and subsidies <sup>3</sup>	1 677	1 517	1 547	1 578	1 609
Other expenses <sup>3</sup>	88	67	68	69	70
<b>Total expenses from transactions</b>	<b>26 690</b>	<b>27 377</b>	<b>27 878</b>	<b>26 673</b>	<b>27 019</b>
<b>Net result from transactions (net operating balance)</b>	<b>(190)</b>	<b>(177)</b>	<b>(177)</b>	<b>(113)</b>	<b>(22)</b>
<b>Net result</b>	<b>(190)</b>	<b>(177)</b>	<b>(177)</b>	<b>(113)</b>	<b>(22)</b>
<b>Comprehensive result</b>	<b>(190)</b>	<b>(177)</b>	<b>(177)</b>	<b>(113)</b>	<b>(22)</b>

Notes:

1. The decreases in Appropriation revenue - recurrent and Supplies and consumables in 2018-19 reflect the cessation of additional initiative funding for tourism marketing (an additional \$1 million was provided in the 2015-16 Budget for 2015-16, 2016-17 and 2017-18, on top of an ongoing \$4 million per annum increase in tourism marketing funding provided in the 2014-15 Budget) and Budget support for Aviation Market Development Fund.
2. The variations in Sales of goods and services and Other revenue in 2016-17 reflect a reclassification based on 30 June 2015 actuals.
3. The variations in Sales of goods and services, Other revenue, Employee benefits, Supplies and consumables, Grants and subsidies and Other expenses in 2016-17 reflect revised estimates based on 30 June 2015 actuals.

Table 20.5: Revenue from Appropriation by Output

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Minister for Tourism, Hospitality and Events</b>					
<b>Output Group 1 - Tourism</b>					
1.1 Tourism <sup>1</sup>	25 890	26 800	27 301	26 160	26 597
	<b>25 890</b>	<b>26 800</b>	<b>27 301</b>	<b>26 160</b>	<b>26 597</b>
<b>Tourism Tasmania</b>					
Total Recurrent Services	25 890	26 800	27 301	26 160	26 597
	<b>25 890</b>	<b>26 800</b>	<b>27 301</b>	<b>26 160</b>	<b>26 597</b>
<b>Total Revenue from Appropriation</b>	<b>25 890</b>	<b>26 800</b>	<b>27 301</b>	<b>26 160</b>	<b>26 597</b>
Controlled Revenue from Appropriation	25 890	26 800	27 301	26 160	26 597
	<b>25 890</b>	<b>26 800</b>	<b>27 301</b>	<b>26 160</b>	<b>26 597</b>

Note:

1. The decrease in 2018-19 reflects the cessation of additional initiative funding for tourism marketing (an additional \$1 million was provided in the 2015-16 Budget for 2015-16, 2016-17 and 2017-18, on top of an ongoing \$4 million per annum increase in tourism marketing funding provided in the 2014-15 Budget) and Budget support for Aviation Market Development Fund.

Table 20.6: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	16	1	1	1	1
Receivables	108	99	99	99	99
	<b>124</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>
<b>Non-financial assets</b>					
Property, plant and equipment <sup>1</sup>	164	202	180	158	136
Intangibles	401	246	91	....	....
Other assets <sup>1</sup>	541	450	450	450	450
	<b>1 106</b>	<b>898</b>	<b>721</b>	<b>608</b>	<b>586</b>
<b>Total assets</b>	<b>1 230</b>	<b>998</b>	<b>821</b>	<b>708</b>	<b>686</b>
<b>Liabilities</b>					
Payables <sup>1</sup>	60	75	75	75	75
Provisions <sup>1</sup>	340	96	96	96	96
Employee benefits	1 165	1 277	1 277	1 277	1 277
Other liabilities	5	6	6	6	6
<b>Total liabilities</b>	<b>1 570</b>	<b>1 454</b>	<b>1 454</b>	<b>1 454</b>	<b>1 454</b>
<b>Net assets (liabilities)</b>	<b>(340)</b>	<b>(456)</b>	<b>(633)</b>	<b>(746)</b>	<b>(768)</b>
<b>Equity</b>					
Accumulated funds	(340)	(456)	(633)	(746)	(768)
<b>Total equity</b>	<b>(340)</b>	<b>(456)</b>	<b>(633)</b>	<b>(746)</b>	<b>(768)</b>

Note:

1. The variations in Property, plant and equipment, Other assets, Payables and Provisions in 2016-17 reflect revised estimates based on 30 June 2015 actuals.

Table 20.7: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Appropriation receipts - recurrent <sup>1</sup>	25 890	26 800	27 301	26 160	26 597
Sales of goods and services <sup>2,3</sup>	610	....	....	....	....
Other cash receipts <sup>2,3</sup>	....	400	400	400	400
<b>Total cash inflows</b>	<b>26 500</b>	<b>27 200</b>	<b>27 701</b>	<b>26 560</b>	<b>26 997</b>
<b>Cash outflows</b>					
Employee benefits <sup>3</sup>	(5 439)	(5 287)	(5 393)	(5 501)	(5 601)
Superannuation <sup>3</sup>	(735)	(568)	(579)	(590)	(600)
Grants and subsidies <sup>3</sup>	(1 677)	(1 517)	(1 547)	(1 578)	(1 609)
Supplies and consumables <sup>1,3</sup>	(18 561)	(19 761)	(20 114)	(18 822)	(19 117)
Other cash payments	(88)	(67)	(68)	(69)	(70)
<b>Total cash outflows</b>	<b>(26 500)</b>	<b>(27 200)</b>	<b>(27 701)</b>	<b>(26 560)</b>	<b>(26 997)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>					
	....	....	....	....	....
<b>Cash and deposits at the beginning of the reporting period</b>					
	16	1	1	1	1
<b>Cash and deposits at the end of the reporting period</b>					
	16	1	1	1	1

Notes:

1. The decreases in Appropriation receipts - recurrent and Supplies and consumables in 2018-19 reflect the cessation of additional initiative funding for tourism marketing (an additional \$1 million was provided in the 2015-16 Budget for 2015-16, 2016-17 and 2017-18, on top of an ongoing \$4 million per annum increase in tourism marketing funding provided in the 2014-15 Budget) and Budget support for Aviation Market Development Fund.
2. The variations in Sales of goods and services and Other cash receipts in 2016-17 reflect a reclassification based on 30 June 2015 actuals.
3. The variations in Sales of goods and services, Other cash receipts, Employee benefits, Superannuation, Grants and subsidies and Supplies and consumables in 2016-17 reflect revised estimates based on 30 June 2015 actuals.

# PART 3:

## STATUTORY AUTHORITIES

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# 21 INLAND FISHERIES SERVICE

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## AUTHORITY OUTLINE

The Inland Fisheries Service (IFS) has wide statutory powers under the *Inland Fisheries Act 1995* to regulate, manage and protect freshwater fish and improve fisheries in inland waters.

The responsible Minister is the Minister for Primary Industries and Water, Hon Jeremy Rockliff MP, and the supporting agency is the Department of Primary Industries, Parks, Water and Environment.

The IFS manages Tasmania's inland fisheries for the benefit of anglers and the Tasmanian community. This requires management of:

- Tasmanian inland recreational fisheries;
- inland commercial fisheries and associated aquaculture industries; and
- conservation of native fish and eradication of pest fish.

This chapter provides the IFS's financial information for 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information on the IFS is provided at [www.ifs.tas.gov.au](http://www.ifs.tas.gov.au).

## KEY DELIVERABLES

The key deliverables for the IFS include:

- assessment of the feasibility of creating a new angling water and the improvement of other waters in Southern Tasmania;
- continuing a number of projects to develop and improve angler access to lakes, rivers and streams throughout the State, including the Derwent and South Esk Rivers; and
- continuing and reinforcing the extensive work completed to date in the eradication of carp in Lake Sorell.

# DETAILED BUDGET STATEMENTS

Table 21.1: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants	1 123	1 123	1 123	1 123	1 123
Sales of goods and services <sup>1</sup>	592	1 026	1 028	742	756
Fees and fines	1 674	1 699	1 734	1 771	1 776
Interest <sup>2</sup>	120	110	80	100	100
<b>Total revenue and other income from transactions</b>	<b>3 509</b>	<b>3 958</b>	<b>3 965</b>	<b>3 736</b>	<b>3 755</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>3</sup>	2 165	2 089	2 141	2 184	2 230
Depreciation and amortisation	262	262	262	262	262
Supplies and consumables <sup>1</sup>	1 077	1 534	1 566	1 206	1 243
<b>Total expenses from transactions</b>	<b>3 504</b>	<b>3 885</b>	<b>3 969</b>	<b>3 652</b>	<b>3 735</b>
<b>Net result from transactions (net operating balance)</b>	<b>5</b>	<b>73</b>	<b>(4)</b>	<b>84</b>	<b>20</b>
<b>Net result</b>	<b>5</b>	<b>73</b>	<b>(4)</b>	<b>84</b>	<b>20</b>
<b>Other economic flows - other non-owner changes in equity</b>					
Changes in physical asset revaluation reserve	1	10	10	10	10
<b>Total other economic flows - other non-owner changes in equity</b>	<b>1</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>Comprehensive result</b>	<b>6</b>	<b>83</b>	<b>6</b>	<b>94</b>	<b>30</b>

Notes:

1. The increases in Sales of goods and services and Supplies and consumables in 2016-17 and 2017-18 reflect Australian Government funding for carp eradication.
2. The decrease in Interest in 2017-18 reflects an anticipated reduction in investment returns primarily due to a reduction in the total value of interest earning assets held during that financial year.
3. The decrease in Employee benefits in 2016-17 reflects revised estimates based on 30 June 2015 actuals.



Table 21.2: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	2 547	2 722	2 821	3 008	3 131
Receivables	158	174	237	300	363
	<b>2 705</b>	<b>2 896</b>	<b>3 058</b>	<b>3 308</b>	<b>3 494</b>
<b>Non-financial assets</b>					
Property, plant and equipment	3 923	3 906	3 764	3 622	3 480
Investment property	2 230	2 435	2 435	2 435	2 435
	<b>6 153</b>	<b>6 341</b>	<b>6 199</b>	<b>6 057</b>	<b>5 915</b>
<b>Total assets</b>	<b>8 858</b>	<b>9 237</b>	<b>9 257</b>	<b>9 365</b>	<b>9 409</b>
<b>Liabilities</b>					
Payables	110	133	138	143	148
Employee benefits <sup>1</sup>	572	555	564	573	582
<b>Total liabilities</b>	<b>682</b>	<b>688</b>	<b>702</b>	<b>716</b>	<b>730</b>
<b>Net assets (liabilities)</b>	<b>8 176</b>	<b>8 549</b>	<b>8 555</b>	<b>8 649</b>	<b>8 679</b>
<b>Equity</b>					
Reserves	2 075	2 274	2 284	2 294	2 304
Accumulated funds	2 901	3 075	3 071	3 155	3 175
Other equity	3 200	3 200	3 200	3 200	3 200
<b>Total equity</b>	<b>8 176</b>	<b>8 549</b>	<b>8 555</b>	<b>8 649</b>	<b>8 679</b>

Note:

1. The decrease in Employee benefits in 2017 reflects a reduction in leave balances.

Table 21.3: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants	1 123	1 123	1 123	1 123	1 123
Sales of goods and services <sup>1</sup>	592	1 026	1 028	742	756
Fees and fines	1 674	1 699	1 734	1 771	1 776
GST receipts	59	60	65	65	65
Interest received <sup>2</sup>	120	110	80	100	100
<b>Total cash inflows</b>	<b>3 568</b>	<b>4 018</b>	<b>4 030</b>	<b>3 801</b>	<b>3 820</b>
<b>Cash outflows</b>					
Employee benefits <sup>3</sup>	(1 950)	(1 889)	(1 934)	(1 973)	(2 012)
Superannuation	(215)	(200)	(207)	(211)	(218)
GST payments	(110)	(100)	(104)	(104)	(104)
Supplies and consumables <sup>1</sup>	(1 077)	(1 534)	(1 566)	(1 206)	(1 243)
<b>Total cash outflows</b>	<b>(3 352)</b>	<b>(3 723)</b>	<b>(3 811)</b>	<b>(3 494)</b>	<b>(3 577)</b>
<b>Net cash from (used by) operating activities</b>	<b>216</b>	<b>295</b>	<b>219</b>	<b>307</b>	<b>243</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(180)	(200)	(200)	(200)	(200)
Proceeds from the disposal of non-financial assets	80	80	80	80	80
<b>Net cash from (used by) investing activities</b>	<b>(100)</b>	<b>(120)</b>	<b>(120)</b>	<b>(120)</b>	<b>(120)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>116</b>	<b>175</b>	<b>99</b>	<b>187</b>	<b>123</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>2 431</b>	<b>2 547</b>	<b>2 722</b>	<b>2 821</b>	<b>3 008</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>2 547</b>	<b>2 722</b>	<b>2 821</b>	<b>3 008</b>	<b>3 131</b>

Notes:

1. The increases in Sales of goods and services and Supplies and consumables in 2016-17 and 2017-18 reflect Australian Government funding for carp eradication.
2. The decrease in Interest received in 2017-18 reflects an anticipated reduction in investment returns primarily due to a reduction in the total value of interest earning assets held during that financial year.
3. The decrease in Employee benefits in 2016-17 reflects revised estimates based on 30 June 2015 actuals.

# 22 MARINE AND SAFETY TASMANIA

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## AUTHORITY OUTLINE

Marine and Safety Tasmania (MAST) seeks to be widely recognised as a proactive, approachable and knowledgeable organisation that performs the functions required under the *Marine and Safety Authority Act 1997*. These functions are to:

- ensure the safe operation of vessels;
- provide and manage marine facilities;
- manage environmental issues relating to vessels; and
- perform the functions delegated to the Authority by the Australian Maritime Safety Authority (AMSA).

The responsible Minister is the Minister for Infrastructure, Hon Rene Hidding MP, and the supporting agency is the Department of State Growth.

This chapter provides MAST's financial information for 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information on MAST is provided at [www.mast.tas.gov.au](http://www.mast.tas.gov.au).

## KEY DELIVERABLES

Table 22.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables within the Authority.

Table 22.1: Key Deliverables Statement

	2016-17	2017-18	2018-19	2019-20
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Marine Infrastructure Maintenance	829	831	833	835
National Maritime Reform - Transition <sup>1</sup>	750	750	....	....
Recreational Boating Fund - Facilities and Services	1 619	1 723	1 878	1 896
St Helens Barway Stabilisation - Stage 2	589	....	....	....

Note:

1. The variation in Nation Maritime Reform Transition costs compared with the 2015-16 Budget reflects a change in the anticipated handover date of commercial vessel service delivery from 1 July 2019 to 1 July 2017.

## *Marine Infrastructure Maintenance*

A comprehensive preventative maintenance program will continue on important marine infrastructure including navigation aids, jetties and breakwaters.

## *National Maritime Reform - Transition*

From 1 July 2013, the *Marine Safety (Domestic Commercial Vessel) National Law Act 2012* (National Law) created a national safety system for domestic commercial vessels through a single national law for seafarers and commercial vessel owners. The Act replaced eight existing federal, state and territory regulators with one national marine safety regulator, the Australian Maritime Safety Agency. MAST will remain responsible for the day-to-day administration of the National Law in Tasmania, under delegation from AMSA until AMSA assumes full service delivery on 1 July 2017. Significant internal resources have been diverted to the transition out of service delivery to ensure that MAST achieves the best outcome for commercial operators in Tasmania.

## *Recreational Boating Fund - Facilities and Services*

The funding of community projects under the Recreational Boating Fund will continue during 2016-17 with \$1.6 million being made available for the upgrade of recreational boating facilities and continuation of safety initiatives and services. Projects are funded from revenue received from the registration of recreational vessels and licensing of operators.

## *St Helens Barway Stabilisation - Stage 2*

Work to stabilise the entrance to the St Helens Barway commenced in 2015-16 with \$589 000 provided for Stage 1. The project will continue during 2016-17 with Stage 2 funding of a further \$589 000 to be directed towards the extension of the existing seawall to help create a more reliable and safe channel.

# DETAILED BUDGET STATEMENTS

Table 22.2: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants <sup>1</sup>	2 092	1 592	1 003	1 003	1 003
Sales of goods and services <sup>2,3</sup>	4 909	3 890	4 909	4 024	3 272
Interest	66	67	68	70	68
<b>Total revenue and other income from transactions</b>	<b>7 067</b>	<b>5 549</b>	<b>5 980</b>	<b>5 097</b>	<b>4 343</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>4</sup>	1 969	2 213	2 121	1 627	1 675
Depreciation and amortisation	906	912	870	869	869
Supplies and consumables <sup>5</sup>	4 208	4 023	3 816	3 828	3 798
<b>Total expenses from transactions</b>	<b>7 083</b>	<b>7 148</b>	<b>6 807</b>	<b>6 324</b>	<b>6 342</b>
<b>Net result from transactions (net operating balance)</b>	<b>(16)</b>	<b>(1 599)</b>	<b>(827)</b>	<b>(1 227)</b>	<b>(1 999)</b>
<b>Net result</b>	<b>(16)</b>	<b>(1 599)</b>	<b>(827)</b>	<b>(1 227)</b>	<b>(1 999)</b>
<b>Comprehensive result</b>	<b>(16)</b>	<b>(1 599)</b>	<b>(827)</b>	<b>(1 227)</b>	<b>(1 999)</b>

Notes:

1. The decrease in Grants in 2016-17 reflects the completion of the Prosser River Entrance Stabilisation - Stage 1 project. The further decrease in 2017-18 reflects the completion of the St Helens Barway Stabilisation - Stage 2.
2. The decrease in Sales of goods and services in 2016-17 reflects the timing of recreational boating licence renewals which occur every three years with the next renewal due on 30 June 2018.
3. The decrease in Sales of goods and services across the Forward Estimates compared to the 2015-16 Budget reflects a reduction in commercial vessel annual administration fees due to MAST's transition out of commercial vessel service delivery.
4. The increase in Employee benefits in 2016-17 and 2017-18 reflects anticipated one off payments to staff due to MAST's changing staff levels resulting from its transition out of commercial vessel service delivery.
5. The decrease in Supplies and consumables reflects revised estimates based on 30 June 2015 actuals.

Table 22.3: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	2 561	1 009	917	535	(553)
Receivables	169	142	139	154	156
	<b>2 730</b>	<b>1 151</b>	<b>1 056</b>	<b>689</b>	<b>(397)</b>
<b>Non-financial assets</b>					
Property, plant and equipment	112	23	10	....	....
Infrastructure <sup>2</sup>	24 335	24 708	23 850	23 002	22 143
Other assets	44	39	38	35	34
	<b>24 491</b>	<b>24 770</b>	<b>23 898</b>	<b>23 037</b>	<b>22 177</b>
<b>Total assets</b>	<b>27 221</b>	<b>25 921</b>	<b>24 954</b>	<b>23 726</b>	<b>21 780</b>
<b>Liabilities</b>					
Payables <sup>3</sup>	424	343	334	411	410
Employee benefits <sup>4</sup>	692	755	624	546	600
<b>Total liabilities</b>	<b>1 116</b>	<b>1 098</b>	<b>958</b>	<b>957</b>	<b>1 010</b>
<b>Net assets (liabilities)</b>	<b>26 105</b>	<b>24 823</b>	<b>23 996</b>	<b>22 769</b>	<b>20 770</b>
<b>Equity</b>					
Reserves	12 881	13 089	13 089	13 089	13 089
Accumulated funds	3 285	1 795	968	(259)	(2 258)
Other equity	9 939	9 939	9 939	9 939	9 939
<b>Total equity</b>	<b>26 105</b>	<b>24 823</b>	<b>23 996</b>	<b>22 769</b>	<b>20 770</b>

Notes:

1. Cash balances partly reflect the impact of the implementation of National Maritime Reforms. The actual financial impact is yet to be determined. Strategies are being developed and implemented by the Board to ensure that a negative cash balance is not realised.
2. The increase in Infrastructure in 2017 reflects capital expenditure attributable to the St Helens Barway Stabilisation project.
3. The variation in Payables in 2016-17 reflects revised estimates based on 30 June 2015 actuals.
4. The variation in Employee benefits in 2016-17 and 2017-18 reflects the anticipated payment of employee entitlements due to MAST's changing staff levels due to its transition out of commercial vessel service delivery.

Table 22.4: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants <sup>1</sup>	2 092	1 592	1 003	1 003	1 003
Sales of goods and services <sup>2,3</sup>	4 935	3 890	4 909	4 024	3 272
GST receipts	355	403	383	326	383
Interest received	66	67	68	70	68
<b>Total cash inflows</b>	<b>7 448</b>	<b>5 952</b>	<b>6 363</b>	<b>5 423</b>	<b>4 726</b>
<b>Cash outflows</b>					
Employee benefits <sup>4</sup>	(1 724)	(1 984)	(2 099)	(1 445)	(1 485)
Superannuation	(190)	(194)	(156)	(142)	(146)
GST payments	(357)	(391)	(385)	(390)	(385)
Supplies and consumables <sup>5</sup>	(4 108)	(4 024)	(3 815)	(3 828)	(3 798)
<b>Total cash outflows</b>	<b>(6 379)</b>	<b>(6 593)</b>	<b>(6 455)</b>	<b>(5 805)</b>	<b>(5 814)</b>
<b>Net cash from (used by) operating activities</b>	<b>1 069</b>	<b>(641)</b>	<b>(92)</b>	<b>(382)</b>	<b>(1 088)</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(1 089)	(589)	....	....	....
<b>Net cash from (used by) investing activities</b>	<b>(1 089)</b>	<b>(589)</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(20)</b>	<b>(1 230)</b>	<b>(92)</b>	<b>(382)</b>	<b>(1 088)</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>2 581</b>	<b>2 239</b>	<b>1 009</b>	<b>917</b>	<b>535</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>2 561</b>	<b>1 009</b>	<b>917</b>	<b>535</b>	<b>(553)</b>

Notes:

1. The decrease in Grants in 2016-17 reflects the completion of the Prosser River Entrance Stabilisation - Stage 1 project. The further decrease in 2017-18 reflects the completion of the St Helens Barway Stabilisation - Stage 2.
2. The decrease in Sales of goods and services in 2016-17 reflects the timing of recreational boating licence renewals which occur every three years with the next renewal due on 30 June 2018.
3. The decrease in Sales of goods and services across the Forward Estimates compared to the 2015-16 Budget reflects a reduction in commercial vessel annual administration fees due to MAST's transition out of commercial vessel service delivery.
4. The increase in Employee benefits in 2016-17 and 2017-18 reflects anticipated one off payments to staff due to MAST's changing staff levels resulting from its transition out of commercial vessel service delivery.
5. The decrease in Supplies and consumables reflects revised estimates based on 30 June 2015 actuals.





# 23 ROYAL TASMANIAN BOTANICAL GARDENS

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## AUTHORITY OUTLINE

The Royal Tasmanian Botanical Gardens (RTBG) is a Statutory Authority, governed by the *Royal Tasmanian Botanical Gardens Act 2002* (RTBG Act). The RTBG Board, comprising seven members, is appointed by the Minister and is responsible for managing, conserving and enhancing the RTBG in accordance with the RTBG Act.

The responsible Minister is the Minister for Environment, Parks and Heritage, Hon Matthew Groom MP, and the supporting Agency is the Department of Primary Industries, Parks, Water and Environment.

The vision of the RTBG is to create and maintain an exceptional garden that enriches Tasmania's social and cultural life, showcases and contributes to the conservation of the flora of Tasmania and educates the community about the importance of plants.

The mission of the RTBG is to sustainably manage the RTBG, conserve and develop the RTBG's living heritage collections of plants, and create and deliver an exemplary and enlightening visitor experience and thriving organisational culture.

This chapter provides the RTBG's financial information for 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information on the RTBG is provided at [www.rtbg.tas.gov.au](http://www.rtbg.tas.gov.au).

# KEY DELIVERABLES

The key deliverables for the RTBG include:

- implementing the Board's Business Operational Plan for 2016-2021 and continuing the implementation of the Strategic Master Plan and its associated recommendations;
- developing and implementing sustainable business strategies aimed at increasing donations and self-generated revenue;
- planning and fundraising for the RTBG's Bicentenary in 2018;
- developing and implementing a new Promotions and Marketing Plan;
- conducting a structural and operational review of the organisation with the aim of ensuring the most efficient and effective use of resources;
- reviewing the strategic direction of the RTBG's education, learning and interpretation programs;
- continuing to develop community engagement programs based around the Tasmanian Community Food Garden and other aspects of the RTBG's operations; and
- the ongoing operation of the Tasmanian Seed Conservation Centre and its associated research projects in partnership with the Royal Botanic Gardens Kew in London; the Department of Primary Industries, Parks, Water and Environment; the University of Tasmania; the Tasmanian Museum and Art Gallery Herbarium and the Australian Seed Bank Partnership. The RTBG will continue to identify and secure ongoing funding for targeted collection and research programs both locally and in conjunction with the Australian Seed Bank Partnership.

# DETAILED BUDGET STATEMENTS

Table 23.1: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants <sup>1</sup>	2 684	2 665	2 749	2 828	2 894
Sales of goods and services	551	593	604	618	630
Interest	25	35	35	35	35
Other revenue <sup>2</sup>	258	80	82	84	86
<b>Total revenue and other income from transactions</b>	<b>3 518</b>	<b>3 373</b>	<b>3 470</b>	<b>3 565</b>	<b>3 645</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>3</sup>	2 582	2 451	2 512	2 575	2 638
Depreciation and amortisation	303	303	303	303	303
Supplies and consumables <sup>4</sup>	1 519	910	928	942	956
<b>Total expenses from transactions</b>	<b>4 404</b>	<b>3 664</b>	<b>3 743</b>	<b>3 820</b>	<b>3 897</b>
<b>Net result from transactions (net operating balance)</b>	<b>(886)</b>	<b>(291)</b>	<b>(273)</b>	<b>(255)</b>	<b>(252)</b>
<b>Other economic flows included in net result</b>					
Net gain/(loss) on non-financial assets	10	....	....	....	....
<b>Total other economic flows included in net result</b>	<b>10</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net result</b>	<b>(876)</b>	<b>(291)</b>	<b>(273)</b>	<b>(255)</b>	<b>(252)</b>
<b>Comprehensive result</b>	<b>(876)</b>	<b>(291)</b>	<b>(273)</b>	<b>(255)</b>	<b>(252)</b>

Notes:

1. The decrease in Grants in 2016-17 reflects the completion of essential infrastructure maintenance funding.
2. The decrease in Other revenue reflects the completion of major projects funded by donations.
3. The decrease in Employee benefits in 2016-17 reflects revised estimates based on 30 June 2015 actuals.
4. The decrease in Supplies and consumables from 2016-17 reflects the completion of several major projects in 2015-16 including: infrastructure maintenance projects, the construction of the 24 Carrot School Gardens and the RTBG restaurant renovations.

Table 23.2: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget <sup>1</sup>	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	673	695	717	757	800
Receivables	43	16	18	20	31
	<b>716</b>	<b>711</b>	<b>735</b>	<b>777</b>	<b>831</b>
<b>Non-financial assets</b>					
Inventories	116	91	91	91	96
Property, plant and equipment	6 240	7 006	6 858	6 705	6 552
Infrastructure	3 309	3 330	3 200	3 070	2 940
	<b>9 665</b>	<b>10 427</b>	<b>10 149</b>	<b>9 866</b>	<b>9 588</b>
<b>Total assets</b>	<b>10 381</b>	<b>11 138</b>	<b>10 884</b>	<b>10 643</b>	<b>10 419</b>
<b>Liabilities</b>					
Payables	142	69	88	102	130
Employee benefits	629	578	578	578	578
Other liabilities	89	....	....	....	....
<b>Total liabilities</b>	<b>860</b>	<b>647</b>	<b>666</b>	<b>680</b>	<b>708</b>
<b>Net assets (liabilities)</b>	<b>9 521</b>	<b>10 491</b>	<b>10 218</b>	<b>9 963</b>	<b>9 711</b>
<b>Equity</b>					
Reserves	10 237	10 895	10 895	10 895	10 895
Accumulated funds	(716)	(404)	(677)	(932)	(1 184)
<b>Total equity</b>	<b>9 521</b>	<b>10 491</b>	<b>10 218</b>	<b>9 963</b>	<b>9 711</b>

Note:

1. The variation in statement items between 2016 Budget and 2017 Budget reflect revised estimates based on 30 June 2015 actuals.

Table 23.3: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants <sup>1</sup>	2 684	2 665	2 749	2 828	2 894
Sales of goods and services	549	592	602	616	628
GST receipts	171	92	95	96	98
Interest received	25	35	35	35	35
Other cash receipts <sup>2</sup>	275	98	94	96	98
<b>Total cash inflows</b>	<b>3 704</b>	<b>3 482</b>	<b>3 575</b>	<b>3 671</b>	<b>3 753</b>
<b>Cash outflows</b>					
Employee benefits <sup>3</sup>	(2 326)	(2 196)	(2 251)	(2 307)	(2 365)
Superannuation	(256)	(255)	(261)	(268)	(273)
GST payments	(171)	(92)	(95)	(96)	(98)
Supplies and consumables <sup>4</sup>	(1 717)	(907)	(926)	(940)	(954)
<b>Total cash outflows</b>	<b>(4 470)</b>	<b>(3 450)</b>	<b>(3 533)</b>	<b>(3 611)</b>	<b>(3 690)</b>
<b>Net cash from (used by) operating activities</b>	<b>(766)</b>	<b>32</b>	<b>42</b>	<b>60</b>	<b>63</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets <sup>3</sup>	(60)	(10)	(20)	(20)	(20)
Proceeds from the disposal of non-financial assets <sup>3</sup>	15	....	....	....	....
<b>Net cash from (used by) investing activities</b>	<b>(45)</b>	<b>(10)</b>	<b>(20)</b>	<b>(20)</b>	<b>(20)</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(811)</b>	<b>22</b>	<b>22</b>	<b>40</b>	<b>43</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>1 484</b>	<b>673</b>	<b>695</b>	<b>717</b>	<b>757</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>673</b>	<b>695</b>	<b>717</b>	<b>757</b>	<b>800</b>

Notes:

1. The decrease in Grants in 2016-17 reflects the completion of essential infrastructure maintenance funding.
2. The decrease in Other cash receipts reflects the completion of major projects funded by donations.
3. The variations in Employee benefits, Payments for acquisition of non-financial assets and Proceeds from the disposal of non-financial assets reflect revised estimates based on 30 June 2015 actuals.
4. The decrease in Supplies and consumables from 2016-17 reflects the completion of several major projects in 2015-16 including: infrastructure maintenance projects, the construction of the 24 Carrot School Gardens and the RTBG restaurant renovations.



# 24 STATE FIRE COMMISSION

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## AUTHORITY OUTLINE

The State Fire Commission's primary purpose is to minimise the social, economic and environmental impact of fire on the Tasmanian community. This is pursued through the provision of a rapid and effective response to emergencies and through the delivery of a broad range of fire prevention, reduction and safety programs.

The Commission is also responsible for:

- road crash rescue (in Hobart, Launceston, Burnie, Devonport and surrounding areas);
- managing incidents involving hazardous materials;
- providing an Urban Search and Rescue capability to manage the rescue of people from collapsed buildings and structures; and
- providing a rescue/mitigation response to terrorist incidents involving chemical, biological and radiological agents.

A Fuel Reduction Unit (FRU) has been established within the Tasmania Fire Service, and has a key role in coordinating the implementation of the Fuel Reduction Program across the whole-of-Government.

The State Fire Commission reports to the Minister for Police, Fire and Emergency Management, Hon Rene Hidding MP, and the supporting agency is the Department of Police, Fire and Emergency Management. The Commission delivers all of its services through its operational arm, the Tasmania Fire Service.

This chapter provides the State Fire Commission's financial information for 2016-17 and over the Forward Estimates period (2017-18 to 2019-20). Further information on the Commission can be found at [www.fire.tas.gov.au](http://www.fire.tas.gov.au).

# KEY DELIVERABLES

Table 24.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables by the Commission.

**Table 24.1: Key Deliverables Statement**

	2016-17	2017-18	2018-19	2019-20
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Bushfire Ready Neighbourhoods Program	577	588	600	612
Fire Fighting Appliance Replacement Program	3 200	3 450	4 150	3 200
Fire Station Build Program	2 000	1 330	1 095	1 000
Fuel Reduction Program <sup>1</sup>	9 000	9 000	....	....
Information Technology Replacement Program	390	390	340	390
State Emergency Service Transition to the Tasmania Fire Service <sup>2</sup>	2 012	1 431	....	....
State Fire Management Council	622	634	647	660

**Notes:**

1. The program is funded until 2017-18 and the program will be reviewed during 2016-17 with ongoing funding to be considered in the context of future budgets.
2. Funding for two years has been provided by the Government to assist in the transition of the State Emergency Service to the State Fire Commission whilst a longer term sustainable funding model is developed.

## *Bushfire Ready Neighbourhoods Program*

The Bushfire Ready Neighbourhoods Program commenced in 2013-14. This Program is included in the Commission's corporate plan at a total cost of \$2.4 million. For many years, the Commission has been providing high quality bushfire information, which has led to an increase in awareness of bushfire risk and intention to take appropriate action. However, there are still many households in Tasmania that are not prepared for bushfire. This Program engages with people in bushfire-prone communities, and strengthens community networks and community members' capacity to prepare for bushfires.

## *Fire Fighting Appliance Replacement Program*

The Commission is committed to providing its fire fighters with safe and operationally effective fire trucks, allocated using a 'fitness for purpose' rationale. Each appliance category has an established, defined role and functionality, with a specific scope of application which is considered in the process of allocation to brigades matched to risk. The Commission has an endorsed rolling and sustainable fire truck replacement program that will ultimately result in a decline in the maximum age of its operational fleet of trucks and ensure that all trucks remain viable for operations in a safe and effective manner.

Total funding of \$14 million over a four year period has been allocated to the Fire Fighting Appliance Replacement Program, which will see the light tanker category of appliances upgraded with the commissioning of 32 internally designed and fabricated appliances, allowing the decommissioning of 32 ageing light tanker appliances in excess of 30 years of age. The program will see the internal design and fabrication of up to 65 tanker appliances of medium and heavy category, enhanced with compressed air foam (CAF) capability once again replacing ageing appliances in these categories.



The Budget allows for the purchase of one new aerial platform, and funds the majority of the second aerial appliance during this period.

### *Fire Station Build Program*

Total funding of \$5.4 million has been allocated over the next four years for capital upgrades to Commission facilities which will include a combination of replacement and refurbishment of fire stations. One of the key outcomes of the program will be further reducing the exposure to diesel particulate through better station design; this will include the separation of fire fighter's personal protective clothing from firefighting appliance diesel exhaust. This separation provides the added benefit of further eliminating any exposure to the possibility of residual contaminants in protective clothing used in firefighting. This measure is consistent with mitigating actions related to presumptive legislation for cancer in fire fighters.

### *Fuel Reduction Unit*

The Government has committed to significantly increase fuel reduction burning across the State. Strategically reducing risk in the areas that provide the most protection to communities is the priority; therefore, areas of both private and public land are included - a 'tenure-blind' approach.

Funding has been transferred from the Department of Primary Industry, Parks, Water and Environment to the Department of Police, Fire and Emergency Management from 2016-17 for two years and is reflected in chapter 7 of this Budget Paper. The program is funded until 2017-18 and the program will be reviewed during 2016-17 with ongoing funding to be considered in the context of future budgets.

A Fuel Reduction Unit (FRU) has been established within the Tasmania Fire Service, and has a key role in coordinating the implementation of the program across the whole-of-Government. The Fuel Reduction Program utilises the resources of the Tasmania Fire Service, the Parks and Wildlife Service, Forestry Tasmania and local councils to mitigate bushfire risk in a strategic, systematic way in urban, semi-rural and some wilderness areas.

Of the Government's election commitment, which allocated total funding of \$28.5 million over four years from 2014-15, remaining funding of \$18 million will be expended in 2016-17 and 2017-18. The program takes a strategic approach, and whilst other fuel treatments can and will be employed (for example mechanical removal), planned burning remains the most cost effective tool available for managing vegetation fuel loads, at the scale that is currently required.

### *Information Technology Replacement Program*

The Information Technology infrastructure budget for 2016-17 will focus on integration of centralised server and storage capacity. This will follow the whole-of-government strategy towards the 'Tasmanian Cloud' policy. There will also be progression on network connection improvements and end user device replacements.

### *State Emergency Service Transition to the Tasmania Fire Service*

Funding for two years has been provided by the Government to assist in the transition of the State Emergency Service to the State Fire Commission whilst sustainable funding options are developed. Management arrangements were revised in 2014-15 and the State Emergency Service now reports through the State Fire Commission.

The additional funding has been provided to the Department of Police, Fire and Emergency Management and is reflected in chapter 7 of this Budget Paper.

## *State Fire Management Council*

The State Fire Management Council (SFMC) is an independently chaired body established under section 14 of the *Fire Service Act 1979*. It has the following functions:

- to develop a state vegetation fire management policy to be used as the basis for all fire management planning;
- to advise and report regularly to the Minister on such matters relating to the administration of the Fire Service Act, as it applies to vegetation fire management; and
- to provide advice to the State Fire Commission regarding the prevention and mitigation of vegetation fires.

Legislative amendments in 2012 increased the roles and responsibilities of the SFMC, particularly in regard to re-establishing Fire Management Area Committees (FMACs) with broader strategic fire management goals. In order to meet these enhanced responsibilities, the Commission provides the necessary bushfire planning and risk assessment expertise, and administrative support to both the SFMC and FMACs.

The SFMC plays a key role in the development of implementation strategies to deliver the Government's Fuel Reduction Program that delivers a tenure blind, risk based program of burns to reduce fuel in the areas that pose the greatest risk to the Tasmanian community. The State Fire Commission will contribute an additional \$622 000 in 2016-17, including \$398 000 for the employment of four staff to support the Fuel Reduction Unit.

## *2016 Bushfire Emergency*

During 2015-16, significant additional funding has been provided by the Government to assist in managing the costs associated with the January 2016 bushfires. To date, total additional funding of \$31 million has been provided to the Tasmania Fire Service in response to the bushfire emergency. This funding comprised \$21 million in Requests for Additional Funds and \$10 million within the *Consolidated Fund Appropriation (Supplementary Appropriation for 2015-16) Act 2016*.

The Tasmania Fire Service is continuing the process of finalising the total costs of the January 2016 bushfires. At this time, there remains a significant level of uncertainty in relation to the total cost and timing of further funding requirements. In particular, the level of costs and timing of payments relating to assistance provided by interstate firefighters and other jurisdictions are yet to be finalised. As a result, there is a potential for additional funding to be required in coming months.

The State will be reimbursed by the Australian Government for some costs relating to the bushfires under the Natural Disaster Relief and Recovery Arrangements (NDRRA). There is also potential for some costs associated with the bushfires to be reimbursed through claims made under the Tasmanian Risk Management Fund (TRMF). Whilst work in relation to progressing claims under both the NDRRA and TRMF is continuing, an estimate of receipts from the Australian Government under the NDRRA of \$13 million in 2016-17 has been included in the 2016-17 Budget within Finance-General.

# DETAILED BUDGET STATEMENTS

Table 24.2: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants <sup>1</sup>	4 989	6 062	5 506	4 100	4 125
Taxation	64 689	67 197	70 210	72 889	75 975
Sales of goods and services	5 874	6 001	6 121	6 244	6 369
Fees and fines <sup>2</sup>	....	164	167	171	174
Interest	51	10	10	10	11
Other revenue <sup>3</sup>	1 573	10 403	10 432	1 461	1 490
<b>Total revenue and other income from transactions</b>	<b>77 176</b>	<b>89 837</b>	<b>92 446</b>	<b>84 875</b>	<b>88 144</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>3,4</sup>	48 024	52 454	53 477	51 926	53 150
Depreciation and amortisation	6 937	6 879	6 666	6 539	6 390
Supplies and consumables <sup>3,5</sup>	21 887	28 772	29 204	23 266	23 528
Borrowing costs	330	418	397	393	393
Other expenses <sup>5</sup>	3 892	2 943	3 061	3 128	3 191
<b>Total expenses from transactions</b>	<b>81 070</b>	<b>91 466</b>	<b>92 805</b>	<b>85 252</b>	<b>86 652</b>
<b>Net result from transactions (net operating balance)</b>	<b>(3 894)</b>	<b>(1 629)</b>	<b>(359)</b>	<b>(377)</b>	<b>1 492</b>
<b>Net result</b>	<b>(3 894)</b>	<b>(1 629)</b>	<b>(359)</b>	<b>(377)</b>	<b>1 492</b>
<b>Other economic flows - other non-owner changes in equity</b>					
Other movements taken directly to equity <sup>6</sup>	....	(505)	....	....	....
<b>Total other economic flows - other non-owner changes in equity</b>	<b>....</b>	<b>(505)</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Comprehensive result</b>	<b>(3 894)</b>	<b>(2 134)</b>	<b>(359)</b>	<b>(377)</b>	<b>1 492</b>

Notes:

1. The increase in Grants in 2016-17 and 2017-18 reflects the additional two years of SES expenditure as part of the State Emergency Service Transition to the Tasmania Fire Service. The decrease in 2018-19 reflects the cessation of this funding.
2. The increase in Fees and fines in 2016-17 is due to the reclassification of building inspection fees from Other revenue.
3. The increase in Other revenue, Employee benefits and Supplies and consumables in 2016-17 and 2017-18 reflects the transfer of Fuel Reduction funding from the Department of Police, Fire and Emergency Management, and the expenditure of this funding by the Fuel Reduction Unit. The Fuel Reduction Program is funded until 2017-18 and the program will be reviewed during 2016-17 with ongoing funding to be considered in the context of future budgets. Given the responsibility for the FRU in the Tasmania Fire Service, it is appropriate that the funding be transferred to the Commission.

4. The increase in Employee benefits in 2016-17 also reflects award increases for salaries.
5. The increase in Supplies and consumables in 2016-17 also reflects the reclassification of cost of sales from Other expenses.
6. The Other movements taken directly to equity in 2016-17 reflects the timing of movements in the Commission's superannuation liability.

**Table 24.3: Statement of Financial Position as at 30 June**

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	505	(1 152)	(220)	87	3 259
Receivables	1 522	1 816	1 816	1 816	1 816
Other financial assets <sup>1</sup>	1 743	1 657	1 657	1 657	1 657
	<b>3 770</b>	<b>2 321</b>	<b>3 253</b>	<b>3 560</b>	<b>6 732</b>
<b>Non-financial assets</b>					
Inventories	1 438	1 634	1 634	1 634	1 634
Property, plant and equipment <sup>2</sup>	102 303	104 016	103 324	103 240	102 359
Other assets	1 211	1 446	1 446	1 446	1 446
	<b>104 952</b>	<b>107 096</b>	<b>106 404</b>	<b>106 320</b>	<b>105 439</b>
<b>Total assets</b>	<b>108 722</b>	<b>109 417</b>	<b>109 657</b>	<b>109 880</b>	<b>112 171</b>
<b>Liabilities</b>					
Payables <sup>3</sup>	1 664	2 336	2 336	2 336	2 536
Interest bearing liabilities	4 830	4 830	4 830	4 830	4 830
Employee benefits	15 022	15 766	16 365	16 965	17 564
Superannuation <sup>4</sup>	1 176	316	316	316	316
Other liabilities <sup>5</sup>	323	....	....	....	....
<b>Total liabilities</b>	<b>23 015</b>	<b>23 248</b>	<b>23 847</b>	<b>24 447</b>	<b>25 246</b>
<b>Net assets (liabilities)</b>	<b>85 707</b>	<b>86 169</b>	<b>85 810</b>	<b>85 433</b>	<b>86 925</b>
<b>Equity</b>					
Reserves <sup>2</sup>	17 732	18 916	18 916	18 916	18 916
Accumulated funds	67 975	67 253	66 894	66 517	68 009
<b>Total equity</b>	<b>85 707</b>	<b>86 169</b>	<b>85 810</b>	<b>85 433</b>	<b>86 925</b>

Notes:

1. The decrease in Other financial assets reflects a more accurate estimate for accrued revenue based on the 30 June 2015 outcome.
2. The increase in Property, plant and equipment and Reserves in 2017 reflects a more accurate estimate of assets based on the 30 June 2015 outcome.

3. The increase in Payables in 2016-17 is due to the reclassification of income received in advance from Other liabilities and anticipated increases in trade creditors.
4. The decrease in Superannuation in 2016-17 reflects a more accurate estimate for the defined benefit superannuation plan based on the 30 June 2015 outcome.
5. The decrease in Other liabilities in 2016-17 is due to the reclassification of income received in advance to Payables.

**Table 24.4: Statement of Cash Flows**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants <sup>1</sup>	4 989	6 062	5 506	4 100	4 125
Taxation	64 689	65 276	68 173	70 770	73 730
Sales of goods and services	5 874	6 001	6 121	6 244	6 369
Fees and fines <sup>2</sup>	....	164	167	171	174
GST receipts <sup>3</sup>	....	1 895	1 868	1 939	1 852
Interest received	51	10	10	10	11
Other cash receipts <sup>4</sup>	1 274	10 404	10 432	1 461	1 490
<b>Total cash inflows</b>	<b>76 877</b>	<b>89 812</b>	<b>92 277</b>	<b>84 695</b>	<b>87 751</b>
<b>Cash outflows</b>					
Employee benefits <sup>4,5</sup>	(42 669)	(47 126)	(47 960)	(46 291)	(47 402)
Superannuation	(5 355)	(5 328)	(5 517)	(5 635)	(5 748)
Borrowing costs	(330)	(418)	(397)	(393)	(393)
GST payments <sup>3</sup>	....	(1 895)	(1 868)	(1 939)	(1 852)
Supplies and consumables <sup>4</sup>	(24 247)	(26 561)	(27 077)	(21 057)	(20 993)
Other cash payments	(2 943)	(2 943)	(3 061)	(3 128)	(3 191)
<b>Total cash outflows</b>	<b>(75 544)</b>	<b>(84 271)</b>	<b>(85 880)</b>	<b>(78 443)</b>	<b>(79 579)</b>
<b>Net cash from (used by) operating activities</b>	<b>1 333</b>	<b>5 541</b>	<b>6 397</b>	<b>6 252</b>	<b>8 172</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(4 120)	(6 320)	(5 765)	(6 245)	(5 300)
Proceeds from the disposal of non-financial assets	300	300	300	300	300
<b>Net cash from (used by) investing activities</b>	<b>(3 820)</b>	<b>(6 020)</b>	<b>(5 465)</b>	<b>(5 945)</b>	<b>(5 000)</b>
<b>Cash flows from financing activities</b>					
Net borrowings	1 500	....	....	....	....
<b>Net cash from (used by) financing activities</b>	<b>1 500</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>					
	<b>(987)</b>	<b>(479)</b>	<b>932</b>	<b>307</b>	<b>3 172</b>
<b>Cash and deposits at the beginning of the reporting period</b>					
	<b>1 492</b>	<b>(673)</b>	<b>(1 152)</b>	<b>(220)</b>	<b>87</b>
<b>Cash and deposits at the end of the reporting period</b>					
	<b>505</b>	<b>(1 152)</b>	<b>(220)</b>	<b>87</b>	<b>3 259</b>

Notes:

1. The increase in Grants in 2016-17 and 2017-18 reflects the additional two years of SES expenditure as part of the State Emergency Service Transition to the Tasmania Fire Service.
2. The increase in Fees and fines in 2016-17 is due to the reclassification of building inspection fees from Other cash receipts.
3. The increase in GST receipts and GST payments in 2016-17 reflects the introduction of GST items which had previously not been recognised in the Budget estimates.
4. The increase in Other cash receipts, Employee benefits and Supplies and consumables in 2016-17 and 2017-18 reflects the transfer of Fuel Reduction funding from the Department of Police, Fire and Emergency Management, and the expenditure of this funding by the Fuel Reduction Unit. The Fuel Reduction Program is funded until 2017-18 and the program will be reviewed during 2016-17 with ongoing funding to be considered in the context of future budgets. Given the responsibility for the FRU in the Tasmania Fire Service, it is appropriate that the funding be transferred to the Commission.
5. The increase in Employee benefits in 2016-17 also reflects award increases for salaries.





# 25 TASMANIAN HEALTH SERVICE

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## AUTHORITY OUTLINE

The Tasmanian Health Service (THS) commenced operation on 1 July 2015. The THS is a separate legal entity under the *Tasmanian Health Organisation Act 2011* (the Act) and is governed by the requirements of this Act.

The THS features a Governing Council, comprising a chairperson and skills based members with a spread of regional representation, and a CEO supported by local managers to coordinate statewide services at the local level.

The THS is responsible for delivering integrated services aimed at maintaining and improving the health and wellbeing of Tasmanians. Under the Act, the responsible Ministers are the Minister for Health, Hon Michael Ferguson MP, and the Treasurer, Hon Peter Gutwein MP.

The functions of the THS include:

- improving, promoting, protecting and maintaining the health of Tasmanians as required by its Service Agreement;
- managing public hospitals, health institutions, health services and health support services;
- achieving and maintaining standards of patient care and delivery of services;
- providing training and education relevant to the provision of health services;
- undertaking research and development relevant to the provision of health services; and
- collecting and providing health data for reporting and research purposes.

In addition to these functions, the THS is responsible for the implementation of the Tasmanian Clinical Services Profile and will drive decisions about services that are in the best interests of Tasmania as a whole.

Funding for the THS is provided by both the State and Australian Governments. All Australian Government and State Activity Based Funding (ABF) flows through the National Health Funding Pool, which is overseen by an independent statutory office holder known as the Administrator. Block funding for some activities is paid to the THS via a State-managed Fund. In addition to State and Australian Government funding, the THS also generates its own revenue to fund some of its activities.

This chapter provides financial information for 2016-17 and over the Forward Estimates period (2017-18 to 2019-20) for the THS.

# KEY DELIVERABLES

Table 25.1 provides a summary of the Budget and Forward Estimates allocations for key deliverables within the THS.

**Table 25.1: Key Deliverables Statement**

	2016-17	2017-18	2018-19	2019-20
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
<b>Minister for Health</b>				
Hospital Alternative Program	1 450	1 000	....	....
North West Regional Cancer Centre	3 800	4 100	4 500	4 500
Nurse Graduates - Additional Transition to Practice Placements	1 260	2 610	....	....
One Health System - Additional Investment	8 000	7 500	7 000	7 000
Patients First	1 000	1 000	1 000	1 000
Rebuilding Health Services - Elective Surgery Program	20 000	20 000	....	....

## *Hospital Alternative Program*

This 2014 election commitment provided funding of \$3 million to help keep people with chronic/complex illness out of hospital, by providing them with quality care in the community. Initiatives under this program will be implemented as part of the One Health System reforms.

As a component of this funding allocation, a proof of concept trial of a Community Rapid Response Service in the Launceston area commenced during 2015-16. The Service provides treatment for people who need short-term intermediate care that can be safely delivered in the community in partnership with their GP. The service is targeted at people with acute illness or whose chronic/complex condition has deteriorated, which would otherwise see them presented at an emergency department and, ultimately, admitted to hospital.

## *North West Regional Cancer Centre*

The North West Regional Cancer Centre opened during 2015-16 as part of the Statewide Cancer Project. Additional funding was provided in the 2015-16 Budget for the operating costs associated with the North West component of the Northern Integrated Cancer Service.

Under the Northern Integrated Cancer Service, the North West Regional Cancer Centre in Burnie and Holman Clinic in Launceston will work closely together to provide improved services across the North and North West of the State. Through the development of a critical mass of specialists, the new linear accelerator will be opened and operated at the North West Regional Hospital to provide radiation oncology treatment to cancer sufferers.

The Budget funding allocations have been adjusted to reflect a revised service profile, with the North West Cancer Centre now envisaged to be fully operational earlier than previously anticipated.

## *Nurse Graduates - Additional Transition to Practice Placements*

This 2014 election commitment provided \$5.4 million over four years for additional Transition to Practice Placements for nursing graduates. This will enable the employment of up to 85 additional graduate nurses across the State over four years.

## *One Health System - Additional Investment*

Additional funding of \$29.5 million over four years is provided to support One Health System reforms. Investment will be directed to the highest priority service reconfiguration as identified in the White Paper and Clinical Services Profile (CSP) Implementation Plan.

Actions funded under this investment may include:

- consolidation of clinical services into sites that are equipped and capable of delivering services safely and efficiently;
- consolidation of all birthing and inpatient maternity services to a single site in the North West;
- refocusing the Mersey Community Hospital (MCH) towards sub-acute services and establishing the MCH as an elective surgery centre; and
- reconfiguration of existing services which will deliver optimal benefits to patients and improve efficiency.

## *Patients First*

Additional funding of \$1 million per annum is provided to the THS for the Patients First initiative to support the implementation of actions to ensure patients receive timely care in emergency departments at the Royal Hobart Hospital (RHH) and the Launceston General Hospital. This funding allocation supports the Patients First actions, including:

- the employment of Clinical Initiative Nurses to actively monitor and provide advice to patients and their families whilst they are in an emergency department waiting room, including developing plans of care for patients in consultation with emergency department doctors; and
- the continuation of Psychiatric Emergency Nurses (PEN) at the RHH, following the cessation of Australian Government funded PEN positions.

## *Rebuilding Health Services - Elective Surgery Program*

This 2014 election commitment provided \$76 million over four years for additional elective surgery with a focus on the reduction of waiting lists. This commitment will improve the quality of life for thousands of Tasmanians by ensuring patients get their operations sooner.

# OUTPUT INFORMATION

Outputs of the THS are provided under:

- Output Group 1 - Tasmanian Health Service.

Table 25.2 provides an Output Group Expense Summary for the THS.

**Table 25.2: Output Group Expense Summary**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Minister for Health</b>					
<b>Output Group 1 - Tasmanian Health Service</b>					
1.1 Admitted Services <sup>1</sup>	760 331	772 698	765 352	762 657	793 870
1.2 Non-admitted Services <sup>2</sup>	154 239	167 534	172 481	173 109	177 324
1.3 Emergency Department Services <sup>3</sup>	122 114	115 194	115 073	116 715	119 447
1.4 Community and Aged Care Services <sup>4</sup>	200 907	194 407	189 461	188 987	191 327
1.5 Statewide and Mental Health Services	116 803	116 813	118 472	121 378	123 410
1.6 Forensic Medicine Service	1 242	1 435	1 477	1 654	1 698
	<b>1 355 636</b>	<b>1 368 081</b>	<b>1 362 316</b>	<b>1 364 500</b>	<b>1 407 076</b>
<b>TOTAL</b>	<b>1 355 636</b>	<b>1 368 081</b>	<b>1 362 316</b>	<b>1 364 500</b>	<b>1 407 076</b>

**Notes:**

1. The decrease in Admitted Services in 2017-18 primarily reflects the completion of various National Partnership Agreements (NPAs) including *Improving Health Services in Tasmania - Schedule A - Reforming Elective Surgery in Tasmania*; and completion of the Training More Specialist Doctors in Tasmania initiative which was funded by the Australian Government through the medical professional colleges. The decrease in 2018-19 primarily reflects the completion of the Rebuilding Health Services - Elective Surgery Program. The increase in 2019-20 reflects the impact of additional depreciation as a result of the transfer of the completed RHH Redevelopment to the THS in 2018-19.
2. The increase in Non-admitted Services primarily reflects updates to revenue and expenditure under the Highly Specialised Drug Program, Private Patient Scheme and research grants.
3. The decrease in Emergency Department Services primarily reflects the completion of the *NPA on Improving Health Services in Tasmania - Schedule E - Improving Patient Pathways through Clinical and System Redesign*.
4. The decreases in Community and Aged Care Services in 2016-17 and 2017-18 primarily reflect the completion of NPA and Commonwealth Own Purpose Expenditure (COPE) agreements including *Improving Health Services in Tasmania - Schedule D - Better Access to Palliative Care, Adult Public Dental Services* and Rural Primary Health Services Program; and cessation of the *Child Dental Benefits Schedule*. The Australian Government has announced a commitment to the continued funding of dental services beyond 30 June 2016. However, this commitment has not yet been ratified with the states and territories.

# Output Group 1: Tasmanian Health Service

## *1.1 Admitted Services*

This Output provides admitted acute, sub-acute and non-acute inpatient services (elective and non-elective) provided by Tasmania's major public hospitals to patients either admitted to a ward or in an out-of-hospital setting. It excludes designated mental health wards in major public hospitals.

## *1.2 Non-admitted Services*

This Output provides non-admitted services, including ambulatory acute and sub-acute services provided by Tasmania's major public hospitals either on-site or in an out-of-hospital setting. This includes the provision of Cancer Screening Services.

## *1.3 Emergency Department Services*

This Output provides services relating to emergency presentations at Tasmania's major public hospital emergency departments.

## *1.4 Community and Aged Care Services*

This Output comprises rural hospitals, residential aged care and community health based services including:

- rehabilitation, allied health assessments and case management; and
- community nursing, continence, orthotics and prosthetics services, and equipment schemes.

In addition, community palliative care services provide interdisciplinary care, support and counselling to people living with life limiting illnesses and their families. These services are provided in a community health centre or home-based environment.

Emergency and general oral care and dentures to eligible adults (holders of Health Care or Pensioner Concession cards) and all children under the age of 18 years, as well as a range of health promotion and prevention activities are also provided through this Output.

## *1.5 Statewide and Mental Health Services*

This Output provides services to clients and their families to treat, support and manage mental health disorders. The service also provides:

- crisis assessment and treatment, intensive support, community care and rehabilitation services;
- primary health care services in correctional facilities;
- forensic mental health services to people with mental illnesses who have come into contact with the criminal justice system; and
- alcohol and drug services at the individual and population level.

## *1.6 Forensic Medicine Services*

This Output provides forensic and medical services, forensic pathology and clinical forensic medicine.

Table 25.3: Performance Information<sup>1,2</sup>

Performance Measure	Unit of Measure	2013-14 Actual	2014-15 Actual	2015-16 Target	2016-17 Target
<b>Admitted Services</b>					
Admitted patients - Acute Admitted Weighted Inlier Units <sup>3,4</sup>	Number	na	na	94 659	96 552
Elective surgery patients seen on time <sup>5</sup>					
Category 1 <sup>6</sup>	%	74.3	74.6	90.0	90.0
Category 2 <sup>6</sup>	%	49.3	49.4	70.0	70.0
Category 3 <sup>6</sup>	%	75.0	72.0	70.0	70.0
Elective surgery patients - average overdue wait time for those waiting beyond the recommended time <sup>5</sup>					
Category 1 <sup>7</sup>	Days	35.8	21.5	24.0	21.5
Category 2 <sup>7</sup>	Days	167.1	146.5	157.5	150.0
Category 3 <sup>7</sup>	Days	352.2	181.3	132.6	130.0
Elective surgery baseline admissions <sup>8</sup>	Number	14 670	14 325	14 126	14 126
Hand hygiene compliance <sup>9</sup>	%	na	77.5	70.0	75.0
Healthcare associated staphylococcus aureus (including MRSA) bacteraemia (rate per 10 000 patient days) <sup>10</sup>	Rate	na	0.8	2.0	2.0
Cost per weighted separation <sup>11</sup>	\$	5 171	5 419	5 217	5 348
<b>Non-admitted Services</b>					
Outpatient attendances <sup>12</sup>	Number	482 870	487 136	492 356	504 665
<b>Emergency Department Services</b>					
Department of Emergency Medicine presentations <sup>13</sup>	Number	148 405	150 350	155 080	159 732
Emergency Department (ED) patients who are admitted, referred for treatment or discharged within four hours <sup>14</sup>	%	67.5	66.4	65.4	65.4
Percentage of all ED patients seen within the recommended triage time <sup>14</sup>	%	72.8	70.0	64.2	64.2

Table 25.3: Performance Information<sup>1,2</sup> (continued)

Performance Measure	Unit of Measure	2013-14 Actual	2014-15 Actual	2015-16 Target	2016-17 Target
<b>Community and Aged Care<sup>15</sup></b>					
Rural hospitals - separations	Number	4 570	4 660	4 700	4 700
Rural hospitals - occupancy rate <sup>16</sup>	%	na	55.0	55.0	55.0
Community nursing - occasions of service <sup>17</sup>	Number	208 300	173 027	176 488	180 018
Residential aged care - occupancy rate	%	na	78.0	78.0	78.0
Aged Care Assessment Program - completed assessments <sup>18</sup>	Number	5 090	4 950	5 000	4 500
<b>Oral Health Services<sup>19</sup></b>					
Adults - occasions of service - general	Number	8 810	15 551	15 390	10 496
Adults - occasions of service - episodic	Number	32 230	32 670	32 461	28 705
Adults - occasions of service - dentures	Number	15 145	18 933	19 925	15 041
Children - occasions of service	Number	64 485	66 239	65 730	63 975
General (adults) waiting list	Number	14 615	9 246	7 618	7 230
Dentures waiting list	Number	1 455	819	791	1 137
<b>Mental Health and Alcohol and Drug Services<sup>20</sup></b>					
Inpatient Separations	Number	2 020	2 090	2 136	2 136
Community and Residential - active clients	Number	7 665	7 845	7 665	7 800
28 day readmission rate <sup>21</sup>	%	13.5	16.4	14.7	14.7
Proportion of persons with a mental illness whose needs are met by the Tasmanian Mental Health Service <sup>22</sup>	%	54.7	na	50.4	51.0
Average length of acute inpatient stay	Days	12.6	10.2	11.0	11.0
<b>Alcohol and Drug Services</b>					
Alcohol and Drug Services - closed episodes of treatment	Number	1 780	1 821	1 821	1 821
Pharmacotherapy Program - total active participants	Number	840	931	931	931
Withdrawal Unit - bed occupancy	%	49.7	48.8	50.0	50.0
Withdrawal Unit - average length of stay	Days	7.0	6.3	7.0	7.0
<b>Cancer Screening</b>					
Eligible women screened for breast cancer <sup>23</sup>	Number	29 236	30 482	30 990	32 010
BreastScreen - percentage of clients assessed within 28 days of screening	%	94.2	90.4	90.0	90.0

Notes:

1. Actual performance prior to 1 July 2015 is provided for illustrative purposes only, and details either weighted aggregates of the performance of THOs or aggregates of previously reported performance information. The 2013-14 actual data has been updated where more accurate information is now available. Previously published targets have been updated in some instances to reflect current projections and 2014-15 actual outcomes. Refer to prior year Budget Papers for information on individual THO performance.
2. The 2016-17 THS Service Agreement had not been finalised at the time of preparation of the State Budget. Targets in the Service Agreement may therefore differ from those in this table.
3. Acute Admitted Inlier Weighted Units are consistent with the 2015-16 THS Service Agreement Key Performance Indicator Data Definition. The 2015-16 target has been updated from the prior Budget, and is projected from year-to-date coded data (January). The 2016-17 target is based on annual growth of approximately 2 per cent from the 2015-16 target.
4. From 2015-16, the targets are based on Inlier Weighted Units. Comparison with prior years is not possible, with actuals and targets based on Weighted Separations.
5. This indicator excludes additional activity funded under the NPA *Improving Health Services in Tasmania – Schedule A - Reforming Elective Surgery* and Rebuilding Health Services - Elective Surgery Program.
6. The 2015-16 targets have been updated and are derived from the 2015-16 Service Agreement.
7. The 2015-16 targets have been updated based on actual data as at 31 March 2016.
8. This indicator excludes additional activity funded under the NPA *Improving Health Services in Tasmania - Schedule A - Reforming Elective Surgery* and Rebuilding Health Services - Elective Surgery Program. The 2015-16 target is derived from the 2015-16 THS Service Agreement.
9. The 2015-16 target represents the interim national benchmark recommended by the Australian Commission on Safety and Quality in Healthcare.
10. The 2015-16 and 2016-17 targets represent the national threshold detailed in the *National Healthcare Agreement*.
11. The 2015-16 and 2016-17 targets have been updated and are based on the Round 18 National Hospital Cost Data Collection results.
12. The 2016-17 target for outpatient attendances has been amended and is projected based on annual growth of approximately 2.5 per cent from projected 2015-16 activity.
13. The 2016-17 target for Department of Emergency Medicine presentations has been amended and is based on annual growth of approximately 3 per cent from projected 2015-16 activity.
14. The 2015-16 target has been updated and is based on actual data as at 31 March 2016.
15. Targets are based on historical trends.
16. Occupancy is an average for all facilities and calculated from 'beds occupied daily average'. Improving the utilisation of rural hospitals is a key action of the Government's *Patients First* initiative and the target for this measure will be reviewed as this policy is implemented.
17. The reduction in occasions of service from 2013-14 is the result of more accurate data from the implementation of the iPatient Manager (iPM) community program and referrals being directed to other more appropriate community services. Targets have been updated and are based on projections of current data and reflect 2 per cent growth each year.
18. Actuals are sourced from Aged Care Assessment Team (ACAT) data. Targets are projected from year-to-date results and indicate a downwards trend in assessments due to a range of factors, including ongoing changes to the Australian Government aged care system.
19. Australian Government funding has been provided under the NPA *Treating More Public Dental Patients* and the Child Dental Benefits Scheme (CDBS). The Australian Government has announced a commitment to the continued funding of dental services beyond 30 June 2016. However, this commitment has not yet been ratified with the states and territories. Accordingly, the 2016-17 targets do not reflect the Australian Government proposed new funding arrangements. The 2015-16 targets have been revised to reflect activity completed to 29 February 2016 and projected to 30 June 2016.
20. Targets are based on historical trends, and have been updated in some instances.
21. The 2016-17 target is based on the national average.
22. This indicator is based on the estimated 3 per cent of the Tasmanian population with severe mental illness.
23. The 2016-17 target is the sum of the targets for: (a) the 40-69 years and 75+ years age groups; and (b) the 70-74 age group. The target for (a) is a 6 per cent growth in the 2014-15 attendance figure, reflecting growth in the demographic. The target for (b) is based on meeting Australian Government performance expectations.



## *Performance Information Comments*

Sections 44 and 45 of the Act detail the provisions for the Service Agreement, the key mechanism of accountability between the Minister for Health and the THS.

The Service Agreement includes:

- a schedule of services to be provided by or on behalf of the THS and the funding to be provided in relation to the provision of those services;
- performance standards, targets and measures;
- standards of patient care and service delivery;
- reporting requirements; and
- a performance management process.

The 2016-17 Service Agreement will be finalised following the delivery of the State Budget.

THS performance in relation to the Service Agreement targets will be monitored by the Department of Health and Human Services throughout 2016-17.

Performance monitoring through the Service Agreement process focuses on improving the efficiency and effectiveness of service delivery, and the safety and quality of care.

# DETAILED BUDGET STATEMENTS

Table 25.4: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants <sup>1</sup>	1 459 909	1 160 953	1 196 348	1 742 264	1 187 830
Sales of goods and services	138 458	140 275	145 096	148 191	149 487
Interest <sup>2</sup>	....	302	329	435	496
Other revenue <sup>3</sup>	29 276	30 642	25 987	26 013	25 437
<b>Total revenue and other income from transactions</b>	<b>1 627 643</b>	<b>1 332 172</b>	<b>1 367 760</b>	<b>1 916 903</b>	<b>1 363 250</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>4</sup>	922 096	933 086	929 329	940 400	965 890
Depreciation and amortisation <sup>5</sup>	37 536	39 536	40 709	33 684	43 148
Supplies and consumables <sup>6</sup>	345 162	368 281	363 961	361 008	367 599
Grants and subsidies <sup>7</sup>	40 495	7 494	7 665	8 534	9 034
Borrowing costs <sup>8</sup>	192	....	....	....	....
Other expenses <sup>9</sup>	10 155	19 684	20 652	20 874	21 405
<b>Total expenses from transactions</b>	<b>1 355 636</b>	<b>1 368 081</b>	<b>1 362 316</b>	<b>1 364 500</b>	<b>1 407 076</b>
<b>Net result from transactions (net operating balance)</b>	<b>272 007</b>	<b>(35 909)</b>	<b>5 444</b>	<b>552 403</b>	<b>(43 826)</b>
<b>Net result</b>	<b>272 007</b>	<b>(35 909)</b>	<b>5 444</b>	<b>552 403</b>	<b>(43 826)</b>
<b>Other economic flows - other non-owner changes in equity</b>					
Changes in physical asset revaluation reserve	45 889	48 058	49 678	52 800	78 169
<b>Total other economic flows - other non-owner changes in equity</b>	<b>45 889</b>	<b>48 058</b>	<b>49 678</b>	<b>52 800</b>	<b>78 169</b>
<b>Comprehensive result</b>	<b>317 896</b>	<b>12 149</b>	<b>55 122</b>	<b>605 203</b>	<b>34 343</b>

Notes:

1. The movements in Grants primarily reflect the transfer of completed assets from the Department to the THS, including the RHH Redevelopment in 2018-19. The Department undertakes capital works on behalf of the THS and transfers these assets to the THS once completed. The decrease in 2016-17 predominantly reflects the THS budgeting to receive completed components of the RHH Redevelopment in 2015-16. It is noted that the methodology for the transfer of assets has been altered, and the fully redeveloped RHH is now budgeted to be received in 2018-19. In addition, estimated revenue from the Australian Government has been adjusted as a result of updates to hospital activity estimates, and the Tasmanian Government has provided additional funding for the One Health System - Additional Investment initiative. The movement in Grants also reflects the impact of NPA funding for *Improving Health Services in Tasmania - Schedule A - Reforming Elective Surgery in Tasmania, Adult Public Dental Services, Improving Health Services in Tasmania - Schedule E - Improving Patient Pathways through Clinical and System Redesign* and *Improving Health Services in Tasmania - Schedule D - Better Access to Palliative Care*.
2. The increase in Interest primarily reflects the recognition of interest earned on Private Patient Scheme balances.
3. The decrease in Other revenue from 2017-18 is primarily due to the completion of the Training More Specialist Doctors initiative which was funded by the Australian Government through the medical professional colleges.
4. The decrease in Employee benefits in 2017-18 is primarily due to the completion of Australian Government NPA agreements including *Improving Health Services in Tasmania Schedule A - Reforming Elective Surgery in Tasmania* and *Adult Public Dental Services*; and the completion of the Training More Specialist Doctors initiative.
5. The movements in Depreciation and amortisation reflect anticipated depreciation schedules for existing and budgeted purchases of non-financial assets over the Budget and Forward Estimates period, including an increase in 2019-20 as a result of additional depreciation associated with the completed RHH Redevelopment project.
6. The increase in Supplies and consumables primarily reflects additional expenditure for Highly Specialised Drugs, Information Technology and Maintenance. The increase in 2016-17 is partially offset by a reallocation of the Tasmanian Risk Management Fund premium to Other expenses in accordance with prior year actuals. The decreases in Supplies and consumables in 2017-18 and 2018-19 relate to various State and Australian Government programs being completed in preceding years.
7. The decrease in Grants and subsidies reflects the expenditure of the Cross Border payments to other jurisdictions for 2013-14 and 2014-15, which was previously carried forward into 2015-16.
8. The decrease in Borrowing costs reflects the repayment of borrowings through the Department in 2015-16, which were provided to fund the cost of staff separations in the THOs in 2014-15.
9. The increase in Other expenses reflects the reallocation from Supplies and Consumables of the insurance premium paid into the Tasmanian Risk Management Fund. This reallocation aligns the expenditure item with the prior year actuals.

**Table 25.5: Sources of Revenue**

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue from the Tasmanian Government</b>					
Activity based funding <sup>1</sup>	345 877	363 118	373 141	359 023	367 799
Block funding	304 059	309 829	318 176	326 181	334 101
	<b>649 936</b>	<b>672 947</b>	<b>691 317</b>	<b>685 204</b>	<b>701 900</b>
<b>Revenue from the Australian Government</b>					
Activity based funding <sup>2</sup>	261 709	293 755	301 102	308 629	316 345
Block funding	58 548	57 378	58 880	60 417	61 901
Mersey Community Hospital funding	72 274	75 500	77 388	79 413	81 201
National Partnership funding <sup>3</sup>	47 118	25 404	1 850	....	....
Commonwealth Own Purpose Expenditure <sup>4</sup>	34 124	30 917	28 311	28 401	26 483
	<b>473 773</b>	<b>482 954</b>	<b>467 531</b>	<b>476 860</b>	<b>485 930</b>
<b>Transfers of Infrastructure from the Department of Health and Human Services<sup>5</sup></b>	<b>336 200</b>	<b>5 052</b>	<b>37 500</b>	<b>580 200</b>	<b>....</b>
<b>Other Sources of Revenue<sup>6</sup></b>	<b>167 734</b>	<b>171 219</b>	<b>171 412</b>	<b>174 639</b>	<b>175 420</b>
<b>Total</b>	<b>1 627 643</b>	<b>1 332 172</b>	<b>1 367 760</b>	<b>1 916 903</b>	<b>1 363 250</b>

Notes:

1. The decrease in Activity based funding from the Tasmanian Government in 2018-19 reflects the cessation of fixed term funding for 2014 election commitments.
2. The increase in Activity based funding from the Australian Government from 2016-17 primarily reflects updates to estimated hospital activity following a review of actual activity achieved in 2014-15 and anticipated activity in 2015-16, and a minor reallocation between ABF and Block funding categories.
3. The decrease in National Partnership funding reflects the level of funding for current National Partnership Agreements with the Australian Government. NPAs ceasing with respect to the THS include the John L Grove, Elective Surgery and Emergency Department components of the Improving Health Services in Tasmania NPA, and the Adult Public Dental Services NPA.
4. The decrease in Commonwealth Own Purpose Expenditure reflects the expiration of current agreements.
5. The variation in Transfers of Infrastructure from the Department of Health and Human Services reflects revisions in the estimated completion dates for major capital projects, and a revised methodology for the transfer of work-in-progress for the RHH Redevelopment to the THS.
6. The increase in Other Sources of Revenue from 2016-17 reflects revised estimates across a number of funding sources, including Highly Specialised Drugs and Private Patient Scheme estimates.

### *National Health Reform Agreement*

The National Health Reform Agreement (NHRA) sets out arrangements for the Tasmanian and Australian Government contributions to the provision of health services in Tasmania as delivered by the THS. Under the NHRA, State and Australian Government funding is provided on the basis of activity through Activity Based Funding (ABF) wherever practicable. Where it is not practical, funding is provided on a block basis.

Block funded services include smaller regional or rural hospitals and teaching, training and research. Pricing under the NHRA is determined by the Independent Hospitals Pricing Authority (IHPA).

## *Revenue from the Tasmanian Government*

### *Activity Based Funding and Block Funding*

The State contribution towards the operation and delivery of services is comprised of ABF and Block Funding that is provided from the Government via the Department. The Department purchases hospital activity through an annual THS Service Agreement. The 2016-17 THS Service Agreement will be in place from 1 July 2016.

## *Revenue from the Australian Government*

### *Activity Based Funding and Block Funding*

Under the NHRA, funding from the Australian Government is split between ABF and Block Funding. From 1 July 2014 to 30 June 2017, National Health Reform funding is linked to the level of services delivered by public hospitals, as provided under the NHRA. During this period, each state's entitlement is directly linked to the growth in public hospital activity. From 2014-15 the NHRA funding guarantees ceased.

From 1 July 2014, the Australian Government has provided growth funding equivalent to 45 per cent of the efficient growth in both the activity and block funded components of the NHRA. The Independent Hospital Pricing Authority (IHPA) determines the efficient price of ABF and the efficient cost of block grants.

At the Council of Australian Government (COAG) meeting of 1 April 2016, all jurisdictions agreed to extend the current NHRA activity based and block funding arrangements under a Heads of Agreement that will form the basis of negotiation of an addendum to the NHRA for the period from 1 July 2017 to 30 June 2020. This agreement preserves the current arrangement of the Australian Government contributing 45 per cent of the efficient growth in activity based funded services and block grants.

It was also agreed that, where a state may receive less funding under the new arrangements than it would have under the block funding arrangements proposed in the 2014-15 Australian Government Budget, the Australian Government will work with the state to consider whether there is a case to provide additional funding.

### *National Partnership Funding*

National Partnership Agreements (NPAs) are time limited agreements to support the delivery of specific outcomes or projects. The decrease in NPA funding over the Budget and Forward Estimates period reflects the expiry of agreements. NPA funding to be expended by the THS in 2016-17 includes:

- Adult Public Dental Services (\$2.1 million);
- Improving Health Services in Tasmania - John L Grove (\$5 million);
- Improving Health Services in Tasmania - Elective Surgery (\$16.1 million);
- Improving Health Services in Tasmania - Emergency Department (\$1 million); and
- Expansion of BreastScreen Australia Program (\$460 000).

### *Commonwealth Own Purpose Expenditure*

Commonwealth Own Purpose Expenditure (COPE) payments are paid from the responsible Australian Government agency to the THS. COPE agreements in 2016-17 include:

- Commonwealth Home Support Program (\$16 million);
- Transition Care Program (\$5.4 million);
- Medicare - aged care places (\$3.7 million);
- Multi-Purpose Services at Beaconsfield and Campbell Town (\$2.5 million);
- Radiation Oncology - Holman Clinic Capital Works (\$1.4 million);
- Home Care Packages (\$1 million);
- Aged Care Assessment Program (\$652 000); and
- Rural Primary Health Services Program (\$218 000).

### *Other Sources of Revenue*

Other Sources of Revenue represents THS generated own source revenue which in 2016-17 primarily includes:

- Patient Fees, including DVA revenue (\$88.5 million); and
- Pharmacy, Prosthesis and Pharmaceutical Benefits Scheme Revenue (\$45.6 million).

Table 25.6: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits <sup>1</sup>	43 955	67 819	69 904	72 644	75 465
Receivables	19 521	20 718	21 095	21 508	21 839
Other financial assets	20 233	18 824	19 128	19 478	19 714
	<b>83 709</b>	<b>107 361</b>	<b>110 127</b>	<b>113 630</b>	<b>117 018</b>
<b>Non-financial assets</b>					
Inventories	7 997	8 713	8 826	8 980	9 098
Property, plant and equipment <sup>2</sup>	1 405 612	999 391	1 051 652	1 655 747	1 695 885
Heritage and cultural assets	576	949	1 034	1 126	1 227
Intangibles <sup>3</sup>	3 463	610	523	436	349
Other assets	3 901	4 249	4 227	4 254	4 347
	<b>1 421 549</b>	<b>1 013 912</b>	<b>1 066 262</b>	<b>1 670 543</b>	<b>1 710 906</b>
<b>Total assets</b>	<b>1 505 258</b>	<b>1 121 273</b>	<b>1 176 389</b>	<b>1 784 173</b>	<b>1 827 924</b>
<b>Liabilities</b>					
Payables <sup>4</sup>	44 390	61 791	61 626	62 359	63 977
Interest bearing liabilities <sup>5</sup>	3 333	....	....	....	....
Employee benefits	196 754	213 591	215 093	218 366	227 592
Other liabilities	12 023	9 121	7 778	6 353	4 917
<b>Total liabilities</b>	<b>256 500</b>	<b>284 503</b>	<b>284 497</b>	<b>287 078</b>	<b>296 486</b>
<b>Net assets (liabilities)</b>	<b>1 248 758</b>	<b>836 770</b>	<b>891 892</b>	<b>1 497 095</b>	<b>1 531 438</b>
<b>Equity</b>					
Reserves	267 946	286 270	335 948	388 748	466 917
Accumulated funds <sup>6</sup>	518 937	81 041	86 485	638 888	595 062
Other equity	461 875	469 459	469 459	469 459	469 459
<b>Total equity</b>	<b>1 248 758</b>	<b>836 770</b>	<b>891 892</b>	<b>1 497 095</b>	<b>1 531 438</b>

Notes:

1. The increase in Cash and deposits in 2017 primarily reflects revised assumptions on the timing of payments and size of payments to other jurisdictions for cross border obligations; higher than anticipated cash balances in the Private Patient Scheme and COPES funding balances for the THOs as at 30 June 2015, prior to their transition to the THS.
2. The decrease in Property, plant and equipment in 2017 primarily reflects a revised methodology for the transfer of work-in-progress for the RHH Redevelopment to the THS and the 2014-15 actual balances from the THOs as at 30 June 2015. The increase in 2019 anticipates the transfer of assets from the Department to the THS as a result of the completion of the RHH Redevelopment in 2018-19.
3. The decrease in Intangibles in 2017 reflects the closing balance in the prior year.
4. The increase in Payables from 2017 reflects a more accurate estimate of the liability based on the prior year actual, and revised assumptions on the timing of payments and size of payments to other jurisdictions for cross border obligations.

5. The decrease in Interest bearing liabilities in 2017 reflects the repayment of borrowings through the Department in 2015-16, which were provided to fund the cost of staff separations in the THOs in 2014-15.
6. The decrease in Accumulated Funds in 2017 and increase in 2019 reflects a revised methodology for the transfer of work-in-progress for the RHH Redevelopment to the THS.



Table 25.7: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants <sup>1</sup>	1 123 709	1 155 901	1 158 848	1 162 064	1 187 830
Sales of goods and services	137 038	141 289	144 461	147 462	148 995
GST receipts	29 369	30 552	30 088	30 725	31 345
Interest received <sup>2</sup>	....	302	329	435	496
Other cash receipts <sup>3</sup>	29 276	30 642	25 987	26 013	25 437
<b>Total cash inflows</b>	<b>1 319 392</b>	<b>1 358 686</b>	<b>1 359 713</b>	<b>1 366 699</b>	<b>1 394 103</b>
<b>Cash outflows</b>					
Employee benefits	(828 126)	(835 679)	(832 145)	(840 548)	(858 104)
Superannuation	(90 534)	(95 944)	(95 678)	(96 575)	(98 564)
Borrowing costs <sup>4</sup>	(192)	....	....	....	....
GST payments	(29 369)	(30 538)	(30 109)	(30 730)	(31 399)
Grants and subsidies <sup>5</sup>	(40 495)	(7 494)	(7 665)	(8 534)	(9 034)
Supplies and consumables <sup>6</sup>	(347 330)	(368 752)	(365 657)	(361 916)	(367 657)
Other cash payments <sup>7</sup>	(10 157)	(20 006)	(20 585)	(20 872)	(21 393)
<b>Total cash outflows</b>	<b>(1 346 203)</b>	<b>(1 358 413)</b>	<b>(1 351 839)</b>	<b>(1 359 175)</b>	<b>(1 386 151)</b>
<b>Net cash from (used by) operating activities</b>	<b>(26 811)</b>	<b>273</b>	<b>7 874</b>	<b>7 524</b>	<b>7 952</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets	(3 552)	(5 039)	(5 789)	(4 784)	(5 131)
<b>Net cash from (used by) investing activities</b>	<b>(3 552)</b>	<b>(5 039)</b>	<b>(5 789)</b>	<b>(4 784)</b>	<b>(5 131)</b>
<b>Cash flows from financing activities</b>					
Net borrowings <sup>8</sup>	(1 667)	....	....	....	....
<b>Net cash from (used by) financing activities</b>	<b>(1 667)</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(32 030)</b>	<b>(4 766)</b>	<b>2 085</b>	<b>2 740</b>	<b>2 821</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>75 985</b>	<b>72 585</b>	<b>67 819</b>	<b>69 904</b>	<b>72 644</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>43 955</b>	<b>67 819</b>	<b>69 904</b>	<b>72 644</b>	<b>75 465</b>

Notes:

1. The increase in Grants primarily reflects additional revenue from the Australian Government as a result of updates to hospital activity, and the provision of additional funding under the One Health System - Additional Investment initiative. This increase is offset by a partial reduction in the *NPA on Improving Health Services in Tasmania – Schedule A - Reforming Elective Surgery in Tasmania*; completion of the *NPA on Improving Health Services in Tasmania - Schedule D - Better Access to Palliative Care*; completion of funding provided by the Australian Government under the *NPA on Improving Public Hospital Services - Sub Acute Beds*; expiry of the agreement relating to the Australian Government initiative on Organ and Tissue Donation and the expiry of the *NPA on Treating More Public Dental Patients*.
2. The increase in Interest primarily reflects the recognition of interest earned on Private Patient Scheme balances.
3. The decrease in Other cash receipts from 2017-18 relates to the completion of the Training More Specialist Doctors in Tasmania initiative which was funded by the Australian Government through the medical professional colleges.
4. The decrease in Borrowing costs reflects the early repayment of temporary borrowings for staff separations in the THOs in 2014-15.
5. The decrease in Grants and subsidies reflects the expenditure of the Cross Border payments to other jurisdictions for 2013-14 and 2014-15, which were previously carried forward into 2015-16.
6. The increase in Supplies and Consumables primarily reflects additional expenditure for Highly Specialised Drugs, Information Technology, and Maintenance as a result of updates to estimates of THS Own Source Revenue. The increase in 2016-17 is partially offset by a reallocation of the Tasmanian Risk Management Fund premium to Other expenses in line with prior year actuals. The decreases in Supplies and Consumables in 2017-18 and 2018-19 relate to various State and Australian Government programs coming to completion in the preceding years.
7. The increase in Other cash payments reflects the reallocation of TRMF premiums from Supplies and Consumables to align with prior year actuals.
8. The reduction in Net borrowings reflects the early repayment of temporary borrowings provided to fund the cost of staff separations in the THOs in 2015-16.

# 26 TAsTAFE

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## AUTHORITY OUTLINE

TasTAFE is a Statutory Authority, established by the *Training and Workforce Development Act 2013*. Governed by a Board of Directors, TasTAFE is the single entity responsible for public sector post-compulsory Vocational Education and Training (VET) in Tasmania. Through its status as a registered training organisation (RTO), its role is to enable Tasmanians to gain skills and qualifications needed within the State's workforce and to support the community to succeed and prosper.

TasTAFE operates predominantly in a contestable training market in Tasmania as well as in a commercial international student market. It services the training needs of individual learners as well as providing training and workforce skills development services to Tasmanian employers and their employees.

The scope of training provided by TasTAFE aims to support the economic and policy priorities of the Government and covers the major trade, technical and vocational occupations represented in the Tasmanian economy.

Training is conducted statewide at training centres in Hobart, Clarence, Claremont, Launceston, Devonport and Burnie; in Trade Training Centres; regional locations; and workplaces across the State. TasTAFE is also offering increasing opportunities for students to access online training services.

The TasTAFE Board of Directors are accountable to the Minister for Education and Training, Hon Jeremy Rockliff MP.

This chapter provides financial information for TasTAFE for 2016-17 and the Forward Estimates period (2017-18 to 2019-20). Further information on TasTAFE is provided at [www.tastafe.tas.edu.au](http://www.tastafe.tas.edu.au).

## KEY DELIVERABLES

TasTAFE's key deliverables are driven by the Government's priorities and TasTAFE Board's corporate plan.

TasTAFE is developing a new organisational education strategy aimed at creating a more holistic system of VET delivery across Tasmania, aligned with industry growth areas. This strategy will initially focus on the advanced manufacturing, agricultural, construction and human services industries. The 2016-17 Budget includes a commitment of \$3 million over two years commencing in 2017-18 to support this initiative through capital investment.

Other initiatives include:

- the enhancement of TasTAFE's new organisational and operational model, with a focus on streamlining management of TasTAFE's delivery, support and corporate service functions in order to improve service delivery, achieve business efficiencies and ongoing business sustainability;
- the implementation of the TasTAFE Education Blueprint that has been developed to guide a contemporary approach to TasTAFE's VET delivery;

- strengthening TasTAFE's contribution to the skills requirements of the State's successful tourism and hospitality sector, particularly through the development of local, interstate and international partnerships;
- keeping TasTAFE's training activities and capabilities focussed on industry need and social and economic drivers;
- achieving measurable increases in core skills around literacy, numeracy, reasoning and writing. Future work will build upon a 2015-16 pilot of a VET initiative that worked with 2 500 TasTAFE and private RTO students that measured progress of these skills;
- new business growth initiatives generated through the TasTAFE Business Development focus on improving engagement with prospective and existing students through formal frameworks and improved use of technology, as well as a comprehensive campaign to increase student numbers through a greater emphasis upon engagement with prospective students, particularly those still in the schooling system;
- continued growth in the use of TasTAFE's virtual learning environment to modernise educational practices by providing TasTAFE students with access to more online learning opportunities and learning resources; and
- the continued implementation of a newly acquired student management system in two stages in 2017.

# DETAILED BUDGET STATEMENTS

Table 26.1: Statement of Comprehensive Income

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue and other income from transactions</b>					
Grants <sup>1</sup>	78 579	75 350	77 856	78 875	78 407
Sales of goods and services <sup>2</sup>	25 850	24 500	24 990	25 490	26 000
<b>Total revenue and other income from transactions</b>	<b>104 429</b>	<b>99 850</b>	<b>102 846</b>	<b>104 365</b>	<b>104 407</b>
<b>Expenses from transactions</b>					
Employee benefits <sup>3</sup>	71 144	69 860	70 889	71 800	72 697
Depreciation and amortisation <sup>4</sup>	9 000	7 445	8 145	8 145	8 145
Supplies and consumables	29 524	29 750	30 048	30 348	30 651
Borrowing costs	1	....	....	....	....
<b>Total expenses from transactions</b>	<b>109 669</b>	<b>107 055</b>	<b>109 082</b>	<b>110 293</b>	<b>111 493</b>
<b>Net result from transactions (net operating balance)</b>	<b>(5 240)</b>	<b>(7 205)</b>	<b>(6 236)</b>	<b>(5 928)</b>	<b>(7 086)</b>
<b>Net result</b>	<b>(5 240)</b>	<b>(7 205)</b>	<b>(6 236)</b>	<b>(5 928)</b>	<b>(7 086)</b>
<b>Comprehensive result</b>	<b>(5 240)</b>	<b>(7 205)</b>	<b>(6 236)</b>	<b>(5 928)</b>	<b>(7 086)</b>

Notes:

1. The decrease in Grants in 2016-17 primarily reflects the cessation of funding for the 27<sup>th</sup> pay.
2. The decrease in Sales of goods and services in 2016-17 reflects estimated declining contestable training revenue due to increased competition with RTOs.
3. The decrease in Employee benefits in 2016-17 reflects estimated declining contestable training revenue and associated changes to the TasTAFE workforce.
4. The decrease in Depreciation and amortisation in 2016-17 reflects the revaluation of property undertaken at 30 June 2015.

Table 26.2: Statement of Financial Position as at 30 June

	2016	2017	2018	2019	2020
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>					
<b>Financial assets</b>					
Cash and deposits	666	1 466	1 438	892	1 125
Receivables <sup>1</sup>	5 506	3 059	3 482	3 182	2 844
Other financial assets <sup>1</sup>	....	1 289	1 289	1 289	1 289
	<b>6 172</b>	<b>5 814</b>	<b>6 209</b>	<b>5 363</b>	<b>5 258</b>
<b>Non-financial assets</b>					
Inventories	291	226	226	226	226
Property, plant and equipment <sup>2</sup>	237 887	169 835	165 190	160 545	154 400
Heritage and cultural assets	....	21	21	21	21
Intangibles <sup>3</sup>	....	7 020	6 570	6 120	5 670
Other assets <sup>4</sup>	3 324	2 383	1 933	1 483	1 033
	<b>241 502</b>	<b>179 485</b>	<b>173 940</b>	<b>168 395</b>	<b>161 350</b>
<b>Total assets</b>	<b>247 674</b>	<b>185 299</b>	<b>180 149</b>	<b>173 758</b>	<b>166 608</b>
<b>Liabilities</b>					
Payables <sup>4</sup>	1 693	6 997	8 247	7 947	8 047
Employee benefits	17 599	16 482	16 318	16 155	15 991
Other liabilities	20	....	....	....	....
<b>Total liabilities</b>	<b>19 312</b>	<b>23 479</b>	<b>24 565</b>	<b>24 102</b>	<b>24 038</b>
<b>Net assets (liabilities)</b>	<b>228 362</b>	<b>161 820</b>	<b>155 584</b>	<b>149 656</b>	<b>142 570</b>
<b>Equity</b>					
Contributed capital	228 346	228 037	228 037	228 037	228 037
Reserves <sup>2</sup>	16 976	5 653	5 653	5 653	5 653
Accumulated funds <sup>2</sup>	(16 960)	(71 870)	(78 106)	(84 034)	(91 120)
<b>Total equity</b>	<b>228 362</b>	<b>161 820</b>	<b>155 584</b>	<b>149 656</b>	<b>142 570</b>

Notes:

1. The variations in these items primarily reflects a reclassification between Receivables and Other financial assets based on 30 June 2015 actuals.
2. The decreases in Property, plant and equipment, Reserves and Accumulated funds reflect the revaluation of property undertaken at 30 June 2015.
3. The increase in Intangibles reflects the completion of the new student management system which will be amortised over 10 years.
4. The variations in Other assets and Payables reflect revised estimates based on 30 June 2015 actuals.

Table 26.3: Statement of Cash Flows

	2015-16	2016-17	2017-18	2018-19	2019-20
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>					
<b>Cash inflows</b>					
Grants <sup>1</sup>	78 579	75 350	77 856	78 875	78 407
Sales of goods and services <sup>2</sup>	25 550	24 775	24 790	25 640	26 150
GST receipts	5 572	7 147	7 201	7 631	7 726
<b>Total cash inflows</b>	<b>109 701</b>	<b>107 272</b>	<b>109 847</b>	<b>112 146</b>	<b>112 283</b>
<b>Cash outflows</b>					
Employee benefits <sup>3</sup>	(65 393)	(62 000)	(62 939)	(63 723)	(64 518)
Superannuation	(8 037)	(7 860)	(8 114)	(8 240)	(8 343)
Borrowing costs	(1)	....	....	....	....
GST payments	(5 572)	(7 368)	(7 424)	(7 481)	(7 538)
Supplies and consumables	(29 474)	(29 850)	(28 798)	(30 648)	(30 551)
<b>Total cash outflows</b>	<b>(108 477)</b>	<b>(107 078)</b>	<b>(107 275)</b>	<b>(110 092)</b>	<b>(110 950)</b>
<b>Net cash from (used by) operating activities</b>	<b>1 224</b>	<b>194</b>	<b>2 572</b>	<b>2 054</b>	<b>1 333</b>
<b>Cash flows from investing activities</b>					
Payments for acquisition of non-financial assets <sup>4</sup>	(3 130)	(3 450)	(2 600)	(2 600)	(1 100)
<b>Net cash from (used by) investing activities</b>	<b>(3 130)</b>	<b>(3 450)</b>	<b>(2 600)</b>	<b>(2 600)</b>	<b>(1 100)</b>
<b>Cash flows from financing activities</b>					
Net borrowings <sup>5</sup>	(843)	....	....	....	....
<b>Net cash from (used by) financing activities</b>	<b>(843)</b>	<b>....</b>	<b>....</b>	<b>....</b>	<b>....</b>
<b>Net increase (decrease) in cash and cash equivalents held</b>	<b>(2 749)</b>	<b>(3 256)</b>	<b>(28)</b>	<b>(546)</b>	<b>233</b>
<b>Cash and deposits at the beginning of the reporting period</b>	<b>3 415</b>	<b>4 722</b>	<b>1 466</b>	<b>1 438</b>	<b>892</b>
<b>Cash and deposits at the end of the reporting period</b>	<b>666</b>	<b>1 466</b>	<b>1 438</b>	<b>892</b>	<b>1 125</b>

Notes:

1. The decrease in Grants in 2016-17 primarily reflects the cessation of funding for the 27<sup>th</sup> pay.
2. The decrease in Sales of goods and services in 2016-17 reflects estimated declining contestable training revenue due to increased competition with RTOs.
3. The decrease in Employee benefits in 2016-17 reflects estimated declining contestable training revenue and associated changes to the TasTAFE workforce.
4. The increase in Payments for acquisition of non-financial assets in 2016-17 reflects payments for the new student management system. Increases in 2017-18 and 2018-19 compared with the 2015-16 Budget reflect additional funding for TasTAFE infrastructure investment of \$1.5 million in each year.

5. The decrease in Net borrowings in 2016-17 reflects the repayment of a loan provided from Finance-General to the former Tasmanian Skills Institute under the Targeted Voluntary Redundancy Program.





