



Tasmanian
Government

P A R L I A M E N T O F T A S M A N I A

Government Services

Budget Paper No 2

Volume 2

Presented by

Hon Peter Gutwein MP, Treasurer, for the information of
Honourable Members, on the occasion of the Budget, 2018-19

Useful 2018-19 Budget and Government Websites

www.premier.tas.gov.au/budget_2018	Contains the 2018-19 Budget Paper documents and related information including Budget Fact Sheets and Government Media Releases.
www.treasury.tas.gov.au	Contains the 2018-19 Budget Papers and Budget Paper archives.
www.tas.gov.au	Provides links to the websites of Tasmanian public sector entities.
www.service.tas.gov.au	Provides a comprehensive entry point to Government services in Tasmania.

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PART 2:

AGENCIES

13 HOUSE OF ASSEMBLY

AGENCY OUTLINE

The Office of the Clerk of the House of Assembly provides services through the provision of advisory, procedural, research and administrative support to the House of Assembly, its committees, the Speaker of the House and Members generally.

This chapter provides financial information about the Outputs to be delivered by the House of Assembly in 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information about the House of Assembly is provided at www.parliament.tas.gov.au.

KEY DELIVERABLES

The major focus for the House of Assembly in 2018-19 is the continuation of service delivery in an efficient and timely manner to the House and its Committees in their constitutional roles.

OUTPUT INFORMATION

Outputs of the House of Assembly are provided under the following Output Groups:

- Output Group 1 - House of Assembly Support Services; and
- Output Group 2 - Payments Administered by the House of Assembly.

Table 13.1 provides an Output Group Expense Summary for the House of Assembly.

Table 13.1: Output Group Expense Summary¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - House of Assembly Support Services					
1.1 House of Assembly Support Services	2 550	2 598	2 631	2 688	2 752
1.2 Select Committee Support Services	6	6	6	6	6
1.3 Investigatory Committee Support Services	112	114	116	119	122
	2 668	2 718	2 753	2 813	2 880
Output Group 2 - Payments Administered by the House of Assembly					
2.1 Payments Administered by the House of Assembly ²	5 643	6 687	6 755	6 896	7 050
	5 643	6 687	6 755	6 896	7 050
TOTAL	8 311	9 405	9 508	9 709	9 930

Notes:

1. Agency estimates do not include the indexation impact of any variations to agency expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
2. The increase in Payments Administered by the House of Assembly in 2018-19 reflects the permanent transfer of \$930 000 per annum from Ministerial and Parliamentary Support to House of Assembly for certain Ministerial Allowances.

Output Group 1: House of Assembly Support Services

1.1 House of Assembly Support Services

This Output provides for the effective and lawful operation of the House and its committees, the fulfilment of statutory requirements, the promotion of the role of the Parliament and the provision of written and oral advice. It includes the operation of the House of Assembly Education Office.

1.2 Select Committee Support Services

This Output relates to Select Committees appointed by resolution of the House and provides resources to enable the committees to address the terms of reference specified in their appointment.

1.3 Investigatory Committee Support Services

This Output provides a Committee Secretariat and resources for Investigatory Committees to enable Committees to address the terms of reference of matters referred by the House.

Output Group 2: Payments Administered by the House of Assembly

2.1 Payments Administered by the House of Assembly

This Output relates to the payment of salaries and allowances as prescribed by legislation.

DETAILED BUDGET STATEMENTS

Table 13.2: Statement of Comprehensive Income

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - recurrent ¹	8 285	9 379	9 482	9 683	9 904
Total revenue and other income from transactions	8 285	9 379	9 482	9 683	9 904
Expenses from transactions					
Employee benefits ¹	7 795	8 878	8 970	9 160	9 368
Depreciation and amortisation	37	37	37	37	37
Supplies and consumables	479	490	501	512	525
Total expenses from transactions	8 311	9 405	9 508	9 709	9 930
Net result from transactions (net operating balance)	(26)	(26)	(26)	(26)	(26)
Net result	(26)	(26)	(26)	(26)	(26)
Comprehensive result	(26)	(26)	(26)	(26)	(26)

Note:

1. The increases in Appropriation revenue - recurrent and Employee benefits, from 2018-19, reflect the permanent transfer of \$930 000 per annum from Ministerial and Parliamentary Support to House of Assembly for certain Ministerial Allowances.

Table 13.3: Revenue from Appropriation by Output

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
House of Assembly					
Output Group 1 - House of Assembly Support Services					
1.1 House of Assembly Support Services	2 524	2 572	2 605	2 662	2 726
1.2 Select Committee Support Services	6	6	6	6	6
1.3 Investigatory Committee Support Services	112	114	116	119	122
	2 642	2 692	2 727	2 787	2 854
Output Group 2 - Payments Administered by the House of Assembly					
2.1 Payments Administered by the House of Assembly	658	658	658	658	658
	658	658	658	658	658
House of Assembly					
Total Recurrent Services	3 300	3 350	3 385	3 445	3 512
	3 300	3 350	3 385	3 445	3 512
Reserved by Law					
Members' Committee Fees and Allowances (Parliamentary Salaries, Superannuation and Allowances Act 2012)	31	31	31	31	31
Parliamentary Salaries and Allowances (Parliamentary Salaries, Superannuation and Allowances Act 2012) ¹	4 846	5 890	5 958	6 099	6 253
Travelling Allowances (Parliamentary Salaries, Superannuation and Allowances Act 2012)	108	108	108	108	108
	4 985	6 029	6 097	6 238	6 392
Total Revenue from Appropriation	8 285	9 379	9 482	9 683	9 904
Controlled Revenue from Appropriation	8 285	9 379	9 482	9 683	9 904
	8 285	9 379	9 482	9 683	9 904

Note:

1. The increase in Parliamentary Salaries and Allowances in 2018-19 reflects the permanent transfer of \$930 000 per annum from Ministerial and Parliamentary Support to House of Assembly for certain Ministerial Allowances.

Table 13.4: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	4	4	4	4	4
Receivables	2
	6	4	4	4	4
Non-financial assets					
Property, plant and equipment ¹	112	228	231	234	237
Heritage and cultural assets	2 045	2 045	2 045	2 045	2 045
Other assets ¹	14	36	36	36	36
	2 171	2 309	2 312	2 315	2 318
Total assets	2 177	2 313	2 316	2 319	2 322
Liabilities					
Payables	39	39	39	39	39
Employee benefits ¹	623	506	535	564	593
Total liabilities	662	545	574	603	632
Net assets (liabilities)	1 515	1 768	1 742	1 716	1 690
Equity					
Reserves	1 112	1 112	1 112	1 112	1 112
Accumulated funds	403	656	630	604	578
Total equity	1 515	1 768	1 742	1 716	1 690

Note:

1. The variation in this item reflects revised estimates based on 30 June 2017 actuals.

Table 13.5: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - recurrent ¹	8 285	9 379	9 482	9 683	9 904
GST receipts	94	94	94	94	94
Total cash inflows	8 379	9 473	9 576	9 777	9 998
Cash outflows					
Employee benefits ¹	(7 174)	(8 247)	(8 333)	(8 511)	(8 706)
Superannuation	(592)	(602)	(608)	(620)	(633)
GST payments	(94)	(94)	(94)	(94)	(94)
Supplies and consumables	(479)	(490)	(501)	(512)	(525)
Total cash outflows	(8 339)	(9 433)	(9 536)	(9 737)	(9 958)
Net cash from (used by) operating activities	40	40	40	40	40
Cash flows from investing activities					
Payments for acquisition of non-financial assets	(40)	(40)	(40)	(40)	(40)
Net cash from (used by) investing activities	(40)	(40)	(40)	(40)	(40)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period	4	4	4	4	4
Cash and deposits at the end of the reporting period	4	4	4	4	4

Note:

1. The increases in Appropriation receipts - recurrent and Employee benefits in 2018-19 reflect the permanent transfer of \$930 000 per annum from Ministerial and Parliamentary Support to House of Assembly for certain Ministerial Allowances.

14 INTEGRITY COMMISSION

AGENCY OUTLINE

The Integrity Commission operates under the *Integrity Commission Act 2009* and its role is to improve the standard of conduct, propriety and ethics in the public sector by:

- delivering education and training to prevent misconduct and develop resistance to misconduct;
- building the capacity of the public sector to prevent and address misconduct; and
- providing an effective mechanism for misconduct complaints to be addressed.

An important focus for the Integrity Commission is education, advice and prevention of public officer misconduct to strengthen the confidence of Tasmanians in the capacity of State and local government public authorities to operate ethically and with propriety.

The Commission also deals with complaints of misconduct which, in some instances, may lead to investigations, either by the Commission or by the relevant public authority. The Commission also conducts own motion investigations, and has the power to monitor and audit internal investigation processes conducted by public authorities, including Tasmania Police.

The Commission is overseen by a Board, which includes the Chief Commissioner and three other members with specialist expertise.

This chapter provides financial information about the Output to be delivered by the Integrity Commission in 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information about the Commission is provided at www.integrity.tas.gov.au.

KEY DELIVERABLES

The key initiatives for the Commission include:

- working with the public and key stakeholders to enhance community trust and confidence in public authorities within Tasmania;
- working cooperatively with public authorities, other integrity entities and the Parliamentary Standards Commissioner to prevent misconduct and enhance capacity-building in dealing with misconduct;
- educating public authorities and raising public awareness about integrity and ethical conduct; and
- dealing with misconduct issues in a timely, effective and fair way, in accordance with the public interest.

OUTPUT INFORMATION

The individual Output of the Integrity Commission is provided under:

- Output Group I - Integrity Commission.

Table 14.1 provides an Output Group Expense Summary for the Integrity Commission.

Table 14.1: Output Group Expense Summary¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group I - Integrity Commission					
1.1 Integrity Commission	2 585	2 633	2 672	2 726	2 702
	2 585	2 633	2 672	2 726	2 702
TOTAL	2 585	2 633	2 672	2 726	2 702

Note:

1. Agency estimates do not include the indexation impact of any variations to agency expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.

Output Group I: Integrity Commission

1.1 Integrity Commission

This Output provides:

- education and capacity-building for public officers and enhancing public confidence in the integrity and ethical conduct of the public sector;
- preventative and advisory functions to public officers; and
- complaint handling/assessment and the conduct of investigations and inquiries as outlined in the Act.

DETAILED BUDGET STATEMENTS

Table 14.2: Statement of Comprehensive Income

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - recurrent	2 464	2 515	2 554	2 613	2 659
Total revenue and other income from transactions	2 464	2 515	2 554	2 613	2 659
Expenses from transactions					
Employee benefits	1 812	1 867	1 895	1 944	1 971
Depreciation and amortisation ¹	90	87	87	82	12
Supplies and consumables ²	495	488	491	498	512
Other expenses	188	191	199	202	207
Total expenses from transactions	2 585	2 633	2 672	2 726	2 702
Net result from transactions (net operating balance)	(121)	(118)	(118)	(113)	(43)
Net result	(121)	(118)	(118)	(113)	(43)
Comprehensive result	(121)	(118)	(118)	(113)	(43)

Notes:

1. The decrease in Depreciation and amortisation in 2021-22 reflects the full amortisation of Intangibles, and the full depreciation of some Other assets.
2. The decrease in Supplies and consumables in 2018-19 reflects revised estimates based on 30 June 2017 actuals.

Table 14.3: Revenue from Appropriation by Output

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group I - Integrity Commission					
I.1 Integrity Commission	2 464	2 515	2 554	2 613	2 659
	2 464	2 515	2 554	2 613	2 659
Integrity Commission					
Total Recurrent Services	2 464	2 515	2 554	2 613	2 659
	2 464	2 515	2 554	2 613	2 659
Total Revenue from Appropriation	2 464	2 515	2 554	2 613	2 659
Controlled Revenue from Appropriation	2 464	2 515	2 554	2 613	2 659
	2 464	2 515	2 554	2 613	2 659

Table 14.4: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	39	37	37	37	37
Receivables	11	13	13	13	13
	50	50	50	50	50
Non-financial assets					
Intangibles ¹	76	54	27	5
Other assets	251	182	123	64	58
	327	236	150	69	58
Total assets	377	286	200	119	108
Liabilities					
Payables	10	15	16	17	18
Provisions	68	71	71	71	71
Employee benefits	327	350	381	412	443
Total liabilities	405	436	468	500	532
Net assets (liabilities)	(28)	(150)	(268)	(381)	(424)
Equity					
Accumulated funds	(28)	(150)	(268)	(381)	(424)
Total equity	(28)	(150)	(268)	(381)	(424)

Note:

1. The decrease in Intangibles in 2022 reflects the full amortisation of the asset held.

Table 14.5: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - recurrent	2 464	2 515	2 554	2 613	2 659
Total cash inflows	2 464	2 515	2 554	2 613	2 659
Cash outflows					
Employee benefits	(1 592)	(1 642)	(1 666)	(1 710)	(1 731)
Superannuation	(189)	(194)	(198)	(203)	(209)
Supplies and consumables ¹	(495)	(488)	(491)	(498)	(512)
Other cash payments	(188)	(191)	(199)	(202)	(207)
Total cash outflows	(2 464)	(2 515)	(2 554)	(2 613)	(2 659)
Net increase (decrease) in cash and cash equivalents held					

Cash and deposits at the beginning of the reporting period					
	39	37	37	37	37
Cash and deposits at the end of the reporting period					
	39	37	37	37	37

Note:

1. The decrease in Supplies and consumables in 2018-19 reflects revised estimates based on 30 June 2017 actuals.

15 LEGISLATIVE COUNCIL

AGENCY OUTLINE

The Governor, the Legislative Council and the House of Assembly together constitute the Parliament of Tasmania. The Legislative Council is the Upper House of Parliament and functions as a House of Review. The role of the Members of the Legislative Council is:

- to authorise the raising of revenue and the expenditure of State monies;
- to examine the merits of legislation; and
- to provide a parliamentary check on the Government of the day.

The Legislative Council has expanded from being a purely legislative body to a House that involves itself with the examination and analysis of actions, decisions and workings of the Executive Government.

The Office of the Clerk of the Legislative Council provides apolitical support services and information to the elected Members of the Legislative Council in the interests of the people of Tasmania.

This chapter provides financial information about the Outputs to be delivered by the Legislative Council in 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information about the Legislative Council is provided at www.parliament.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Legislative Council include:

- supporting the Legislative Council in its constitutional role;
- providing apolitical support with particular attention to administrative support, research, policy and procedural support and advice to the President of the Legislative Council and other elected Members;
- accurately and effectively preparing and presenting legislation, once passed through both Houses, to Her Excellency the Governor for Royal Assent;
- promoting public awareness of the purpose, functions and work of the Legislative Council; and
- the completion of upgrades to the Council Chamber to address occupational health and safety and disability access issues.

OUTPUT INFORMATION

Outputs of the Legislative Council are provided under the following Output Groups:

- Output Group 1 - Legislative Council Support Services; and
- Output Group 2 - Payments Administered by the Legislative Council.

Table 15.1 provides an Output Group Expense Summary for the Legislative Council.

Table 15.1: Output Group Expense Summary¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Legislative Council Support Services					
1.1 Legislative Council Support Services	3 491	3 551	3 592	3 666	3 747
1.2 Committee Support Services	12	12	12	12	12
	3 503	3 563	3 604	3 678	3 759
Output Group 2 - Payments Administered by the Legislative Council					
2.1 Payments Administered by the Legislative Council ²	3 404	3 500	3 534	3 602	3 677
	3 404	3 500	3 534	3 602	3 677
TOTAL	6 907	7 063	7 138	7 280	7 436

Notes:

1. Agency estimates do not include the indexation impact of any variations to agency expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including the December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
2. The increase in Payments Administered by the Legislative Council in 2018-19 primarily reflects the reinstatement of funding for Member Allowances.

Output Group 1: Legislative Council Support Services

1.1 Legislative Council Support Services

This Output provides:

- procedural, administrative and research support and advice to the President and Members;
- support for the overall operations of the Legislative Council;
- assistance to Members to carry out their constitutional duties and responsibilities as elected representatives of the people of Tasmania; and
- equipment and research support allowances to Members.

1.2 Committee Support Services

This Output provides support and advice to Legislative Council Standing and Select Committees, Joint Parliamentary Standing and Select Committees, and Joint Statutory Committees.

Output Group 2: Payments Administered by the Legislative Council

2.1 Payments Administered by the Legislative Council

This Output Group provides for the Parliamentary salaries and allowances of Members of the Legislative Council as prescribed in legislation.

DETAILED BUDGET STATEMENTS

Table 15.2: Statement of Comprehensive Income

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - recurrent ¹	6 892	7 048	7 123	7 265	7 421
Appropriation revenue - works & services ²	700
Total revenue and other income from transactions	7 592	7 048	7 123	7 265	7 421
Expenses from transactions					
Employee benefits	6 116	6 262	6 327	6 459	6 604
Depreciation and amortisation	3	3	3	3	3
Supplies and consumables ¹	788	798	808	818	829
Total expenses from transactions	6 907	7 063	7 138	7 280	7 436
Net result from transactions (net operating balance)	685	(15)	(15)	(15)	(15)
Net result	685	(15)	(15)	(15)	(15)
Comprehensive result	685	(15)	(15)	(15)	(15)

Notes:

1. The increases in Appropriation revenue - recurrent and Supplies and Consumables in 2018-19 primarily reflects the reinstatement of funding for Member Allowances.
2. The decrease in Appropriation revenue - works & services in 2018-19 reflects the one-off funding provided in 2017-18 to address occupational health and safety and disability access issues in the Legislative Council Chamber.

Table 15.3: Revenue from Appropriation by Output

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Legislative Council					
Output Group 1 - Legislative Council Support Services					
1.1 Legislative Council Support Services	3 476	3 536	3 577	3 651	3 732
1.2 Committee Support Services	12	12	12	12	12
	3 488	3 548	3 589	3 663	3 744
Output Group 2 - Payments Administered by the Legislative Council					
2.1 Payments Administered by the Legislative Council	387	387	387	387	387
	387	387	387	387	387
Capital Investment Program¹	700
Legislative Council					
Total Recurrent Services	3 875	3 935	3 976	4 050	4 131
Total Works and Services	700
	4 575	3 935	3 976	4 050	4 131
Reserved by Law					
Members' Committee Fees and Allowances (Parliamentary Salaries, Superannuation and Allowances Act 2012)	36	36	36	36	36
Parliamentary Salaries and Allowances (Parliamentary Salaries, Superannuation and Allowances Act 2012) ²	2 828	2 924	2 958	3 026	3 101
Travelling Allowances (Parliamentary Salaries, Superannuation and Allowances Act 2012)	153	153	153	153	153
	3 017	3 113	3 147	3 215	3 290
Total Revenue from Appropriation	7 592	7 048	7 123	7 265	7 421
Controlled Revenue from Appropriation	7 592	7 048	7 123	7 265	7 421
	7 592	7 048	7 123	7 265	7 421

Notes:

1. The decrease in Capital Investment Program in 2018-19 reflects the one-off funding provided in 2017-18 to address occupational health and safety and disability access issues in the Legislative Council Chamber.
2. The increase in Parliamentary Salaries and Allowances in 2018-19 primarily reflects the reinstatement of funding for Member Allowances.

Table 15.4: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Receivables ¹	17	28	28	28	28
	17	28	28	28	28
Non-financial assets					
Property, plant and equipment ¹	801	789	786	783	780
Heritage and cultural assets	1 619	1 619	1 619	1 619	1 619
	2 420	2 408	2 405	2 402	2 399
Total assets	2 437	2 436	2 433	2 430	2 427
Liabilities					
Payables ¹	63	58	58	58	58
Employee benefits ¹	730	580	592	604	616
Total liabilities	793	638	650	662	674
Net assets (liabilities)	1 644	1 798	1 783	1 768	1 753
Equity					
Reserves	764	764	764	764	764
Accumulated funds	880	1 034	1 019	1 004	989
Total equity	1 644	1 798	1 783	1 768	1 753

Note:

1. The variation in this item reflects revised estimates based on 30 June 2017 actuals.

Table 15.5: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - recurrent ¹	6 892	7 048	7 123	7 265	7 421
Appropriation receipts - capital ²	700
GST receipts	70	70	70	70	70
Total cash inflows	7 662	7 118	7 193	7 335	7 491
Cash outflows					
Employee benefits	(5 685)	(5 823)	(5 884)	(6 007)	(6 143)
Superannuation	(419)	(427)	(431)	(440)	(449)
GST payments	(70)	(70)	(70)	(70)	(70)
Supplies and consumables ¹	(788)	(798)	(808)	(818)	(829)
Total cash outflows	(6 962)	(7 118)	(7 193)	(7 335)	(7 491)
Net cash from (used by) operating activities	700
Cash flows from investing activities					
Payments for acquisition of non-financial assets ²	(700)
Net cash from (used by) investing activities	(700)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period
Cash and deposits at the end of the reporting period

Notes:

1. The increases in Appropriation receipts - recurrent and Supplies and consumables in 2018-19 primarily reflect the reinstatement of funding for Member Allowances.
2. The decreases in Appropriation receipts - capital and Payments for acquisition of non-financial assets in 2018-19 reflect the one-off funding provided in 2017-18 to address occupational health and safety and disability access issues in the Legislative Council Chamber.

16 LEGISLATURE-GENERAL

AGENCY OUTLINE

Legislature-General provides support services to both Houses of Parliament and their Members through the Joint House support staff, the Parliamentary Reporting Service, the Parliamentary Library Service and the Parliamentary Printing, Systems and Broadcasting Services.

This chapter provides financial information about the Outputs to be delivered by Legislature-General during 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information about Legislature-General is provided at www.parliament.tas.gov.au.

KEY DELIVERABLES

The key deliverables for Legislature-General include:

- supporting both Houses of Parliament and their Members;
- providing Parliamentary Reporting Services, with particular attention to the accuracy and timeliness of Hansard;
- providing support to Members of Parliament and the public through the Parliamentary Library Service, with particular attention to the provision of research facilities;
- providing Parliamentary Printing, Systems and Broadcasting Services; and
- continuing support for Joint Committees.

OUTPUT INFORMATION

Outputs of Legislature-General are provided under the following Output Groups:

- Output Group 1 - Parliamentary Reporting Service;
- Output Group 2 - Parliamentary Library Service;
- Output Group 3 - Parliamentary Printing and Systems; and
- Output Group 4 - Joint Services.

Table 16.1 provides an Output Group Expense Summary for Legislature-General.

Table 16.1: Output Group Expense Summary¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - Parliamentary Reporting Service					
1.1 Production and Printing of Parliamentary Reports	1 032	1 051	1 063	1 086	1 111
	1 032	1 051	1 063	1 086	1 111
Output Group 2 - Parliamentary Library Service					
2.1 Parliamentary Library Service	1 074	1 095	1 108	1 134	1 163
	1 074	1 095	1 108	1 134	1 163
Output Group 3 - Parliamentary Printing and Systems					
3.1 Parliamentary Printing	489	501	513	526	540
3.2 Parliamentary Systems	820	839	855	876	898
	1 309	1 340	1 368	1 402	1 438
Output Group 4 - Joint Services					
4.1 Buildings and Operations Management	2 409	2 516	2 559	2 608	2 662
4.2 Joint Management Services	408	414	417	425	433
4.3 Services to Members	955	921	933	952	973
4.4 Corporate Services for Parliamentary Agencies	109	109	109	109	109
	3 881	3 960	4 018	4 094	4 177
TOTAL	7 296	7 446	7 557	7 716	7 889

Note:

1. Agency estimates do not include the indexation impact of any variations to agency expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.

Output Group 1: Parliamentary Reporting Service

1.1 Production and Printing of Parliamentary Reports

This Output provides for the Parliamentary Reporting Service, which produces an accurate and timely official record of debates in both Houses of Parliament and of evidence presented to Parliamentary Committees.

Performance Information Comments

Delivery of Hansard

The primary focus for the Hansard operation is to produce a daily transcript for Members as quickly as possible - certainly by the following day. Part of the transcript is delivered to Members later the same day.

A full week's transcript is available on the Internet (public access) by the end of the following week.

Some of these times will vary when either House sits for extended hours or during an extended period of several weeks of continuous sitting.

Output Group 2: Parliamentary Library Service

2.1 Parliamentary Library Service

This Output represents the Parliamentary Library Service which provides information and research services specifically designed to assist Members of Parliament and Parliamentary Committees in performing their duties. The Parliamentary Library also manages special and historical collections, the Parliamentary Museum and is the repository for all Tasmanian Parliament publications.

Performance Information Comments

Parliamentary Library

A number of performance measures have been established for the Parliamentary Library Service. These are:

- enquiries: perform 95 per cent of enquiries within the clients' deadlines;
- newspapers and media releases: upload daily newspaper clippings and press releases to the Intranet by 11 am;
- media-monitoring: television news available on the Intranet by 9 am daily and audio digital capture (ABC Radio) available on request;
- prepare 95 per cent of media transcription requests within the clients' deadlines;
- databases: input 90 per cent of Questions, Answers and Adjournments to the database within one week of receipt of Hansard; and
- input 95 per cent of tabled parliamentary papers within one week of tabling or receipt.

Parliamentary Research Service

The Parliamentary Research Service aims to:

- meet 95 per cent of the clients' requests within their deadlines;
- update statistics on the Intranet within two days of ABS data arrival; and
- complete 95 per cent of background briefings and submission summaries to Parliamentary Committees prior to the hearing of witnesses.

Output Group 3: Parliamentary Printing and Systems

3.1 Parliamentary Printing

This Output involves the provision of services which meet the printing needs of Parliament, including: the production of Parliamentary Papers; Votes and Proceedings; Notice Papers and Bills; and the printing requirements of Members.

3.2 Parliamentary Systems

This Output provides for the maintenance of computerised systems for:

- the computer requirements of the Parliamentary Reporting Service;
- the computer and communication requirements of Members of both Houses of Parliament including Regional Offices;
- the Parliament website, Intranet, Internet and databases;
- the television, broadcasting and archiving of sessions of both Houses of Parliament;
- the security of the precinct including access control and CCTV; and
- the Parliament's financial management.

Output Group 4: Joint Services

4.1 Buildings and Operations Management

This Output provides for the management of buildings and operations management as well as the provision of purchasing and maintenance services for the Parliamentary complex, gardens and other offices (including rentals, security, cleaning and communication services).

4.2 Joint Management Services

This Output provides for services to Legislature-General, including the Joint House Committee and other functional areas not directly under the control of either House of Parliament.

4.3 Services to Members

This Output provides for services not directly related to the Legislative Council or House of Assembly for certain Parliamentary Committees and the Leader of the Opposition.

4.4 Corporate Services for Parliamentary Agencies

This Output provides for administrative services to the Clerks of both Houses, including responsibility for all human resources and financial administration.

DETAILED BUDGET STATEMENTS

Table 16.2: Statement of Comprehensive Income

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - recurrent ¹	6 576	6 726	6 837	6 996	7 169
Sales of goods and services	172	172	172	172	172
Total revenue and other income from transactions	6 748	6 898	7 009	7 168	7 341
Expenses from transactions					
Employee benefits	3 439	3 507	3 547	3 632	3 724
Depreciation and amortisation	588	588	588	588	588
Supplies and consumables ¹	3 164	3 246	3 317	3 391	3 472
Grants and subsidies	59	59	59	59	59
Other expenses	46	46	46	46	46
Total expenses from transactions	7 296	7 446	7 557	7 716	7 889
Net result from transactions (net operating balance)	(548)	(548)	(548)	(548)	(548)
Net result	(548)	(548)	(548)	(548)	(548)
Comprehensive result	(548)	(548)	(548)	(548)	(548)

Note:

1. The increases in Appropriation revenue - recurrent and Supplies and consumables, in 2018-19 reflect the provision of increased funding for insurance costs.

Table 16.3: Revenue from Appropriation by Output

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Legislature-General					
Output Group 1 - Parliamentary Reporting Service					
1.1 Production and Printing of Parliamentary Reports	1 029	1 048	1 060	1 083	1 108
	1 029	1 048	1 060	1 083	1 108
Output Group 2 - Parliamentary Library Service					
2.1 Parliamentary Library Service	1 072	1 093	1 106	1 132	1 161
	1 072	1 093	1 106	1 132	1 161
Output Group 3 - Parliamentary Printing and Systems					
3.1 Parliamentary Printing	489	501	513	526	540
3.2 Parliamentary Systems	820	839	855	876	898
	1 309	1 340	1 368	1 402	1 438
Output Group 4 - Joint Services					
4.1 Buildings and Operations Management	1 869	1 976	2 019	2 068	2 122
4.2 Joint Management Services	407	413	416	424	432
4.3 Services to Members	781	747	759	778	799
4.4 Corporate Services for Parliamentary Agencies	109	109	109	109	109
	3 166	3 245	3 303	3 379	3 462
Legislature-General					
Total Recurrent Services	6 576	6 726	6 837	6 996	7 169
	6 576	6 726	6 837	6 996	7 169
Total Revenue from Appropriation					
	6 576	6 726	6 837	6 996	7 169
Controlled Revenue from Appropriation					
	6 576	6 726	6 837	6 996	7 169

Table 16.4: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	82	121	121	121	121
Receivables ¹	56	76	76	76	76
	138	197	197	197	197
Non-financial assets					
Inventories ¹	39	37	37	37	37
Property, plant and equipment ¹	34 552	34 074	33 536	32 998	32 460
Heritage and cultural assets ¹	537	552	552	552	552
Other assets ¹	49	48	48	48	48
	35 177	34 711	34 173	33 635	33 097
Total assets	35 315	34 908	34 370	33 832	33 294
Liabilities					
Payables ¹	145	207	207	207	207
Employee benefits ¹	847	1 054	1 064	1 074	1 084
Other liabilities ¹	16	19	19	19	19
Total liabilities	1 008	1 280	1 290	1 300	1 310
Net assets (liabilities)	34 307	33 628	33 080	32 532	31 984
Equity					
Reserves	26 746	26 746	26 746	26 746	26 746
Accumulated funds	7 561	6 882	6 334	5 786	5 238
Total equity	34 307	33 628	33 080	32 532	31 984

Note:

1. The variation in this item reflects revised estimates based on 30 June 2017 actuals.

Table 16.5: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - recurrent ¹	6 576	6 726	6 837	6 996	7 169
Sales of goods and services	172	172	172	172	172
GST receipts	364	364	364	364	364
Total cash inflows	7 112	7 262	7 373	7 532	7 705
Cash outflows					
Employee benefits	(3 095)	(3 156)	(3 193)	(3 270)	(3 353)
Superannuation	(334)	(341)	(344)	(352)	(361)
GST payments	(364)	(364)	(364)	(364)	(364)
Grants and subsidies	(59)	(59)	(59)	(59)	(59)
Supplies and consumables ¹	(3 164)	(3 246)	(3 317)	(3 391)	(3 472)
Other cash payments	(46)	(46)	(46)	(46)	(46)
Total cash outflows	(7 062)	(7 212)	(7 323)	(7 482)	(7 655)
Net cash from (used by) operating activities	50	50	50	50	50
Cash flows from investing activities					
Payments for acquisition of non-financial assets	(50)	(50)	(50)	(50)	(50)
Net cash from (used by) investing activities	(50)	(50)	(50)	(50)	(50)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period	82	121	121	121	121
Cash and deposits at the end of the reporting period	82	121	121	121	121

Note:

1. The increases in Appropriation receipts - recurrent and Supplies and consumables in 2018-19 reflect the provision of increased funding for insurance costs.

17 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

AGENCY OUTLINE

The Office of the Director of Public Prosecutions provides criminal law services to the State of Tasmania. The *Director of Public Prosecutions Act 1973* details the role and functions of the Director of Public Prosecutions. Specifically, the DPP undertakes:

- the conduct of all criminal prosecutions on indictment in the Supreme Court;
- the prosecution of serious offences in the Magistrates Court;
- investigations and proceedings for restraint orders, forfeiture orders, pecuniary penalty orders and unexplained wealth declarations pursuant to the *Crime (Confiscation of Profits) Act 1993*;
- the representation of government agencies in the prosecution of regulatory offences;
- the representation of government agencies in appeals from Magistrates Courts to the Supreme Court;
- the provision of Counsel to assist the Coroner;
- the conduct of all child protection proceedings under the *Children, Young Persons and Their Families Act 1997* on behalf of the Secretary of the Department of Communities Tasmania; and
- representation of the Crown in relation to criminal matters, in appeals to the Full Court, Court of Criminal Appeal and the High Court.

This chapter provides financial information about the Output to be delivered by the Office in 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information about the Office of the Director of Public Prosecutions is provided at www.dpp.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Office of the Director of Public Prosecutions include:

- updating Director of Public Prosecutions Guidelines to accord with recommendations arising from the Royal Commission into Institutional Responses to Child Sexual Abuse, including conducting all summary sexual assault matters in the Magistrates Court and providing early advice on charges for sexual assault matters;
- contributing to the disruption of serious and organised crime through the enforcement of the *Crime (Confiscation of Profits) Act 1993* and *Crime (Confiscation of Profits) Amendment (Unexplained Wealth) Act 2013* as a joint initiative with the Department of Police, Fire and Emergency Management;

- undertaking summary prosecution matters on behalf of Work Safe Tasmania; Consumer Building and Occupational Services; and Transport Compliance, and prosecuting serious matters in the Magistrates Court; and
- assisting to reduce the backlog of criminal prosecutions matters pending in the Supreme Court.

OUTPUT INFORMATION

The individual Output for the Office of the Director of Public Prosecutions is provided under:

- Output Group 1 - The Office of the Director of Public Prosecutions.

Table 17.1 provides an Output Group Expense Summary for the Office of the Director of Public Prosecutions.

Table 17.1: Output Group Expense Summary¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - The Office of the Director of Public Prosecutions					
1.1 The Office of the Director of Public Prosecutions ²	8 376	8 570	8 374	8 538	8 732
	8 376	8 570	8 374	8 538	8 732
TOTAL	8 376	8 570	8 374	8 538	8 732

Notes:

1. Agency estimates do not include the indexation impact of any variations to agency expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
2. The decrease in The Office of the Director of Public Prosecutions in 2019-20 reflects the cessation of temporary funding for the Reduction of the Backlog of Criminal Cases provided in the 2017-18 Budget.

Output Group 1: The Office of the Director of Public Prosecutions

1.1 The Office of the Director of Public Prosecutions

This Output provides criminal law services to the State of Tasmania in accordance with the requirements of the Director of Public Prosecutions Act.

DETAILED BUDGET STATEMENTS

Table 17.2: Statement of Comprehensive Income

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - recurrent ¹	7 588	7 782	7 592	7 764	7 958
Sales of goods and services	700	700	700	700	700
Total revenue and other income from transactions	8 288	8 482	8 292	8 464	8 658
Expenses from transactions					
Employee benefits ¹	6 616	6 774	6 617	6 760	6 922
Depreciation and amortisation	48	48	42	34	34
Supplies and consumables ¹	1 239	1 265	1 222	1 241	1 261
Other expenses	473	483	493	503	515
Total expenses from transactions	8 376	8 570	8 374	8 538	8 732
Net result from transactions (net operating balance)	(88)	(88)	(82)	(74)	(74)
Net result	(88)	(88)	(82)	(74)	(74)
Comprehensive result	(88)	(88)	(82)	(74)	(74)

Note:

1. The decreases in Appropriation revenue - recurrent; Employee benefits and Supplies and consumables, in 2019-20 reflect the cessation of temporary funding for the Reduction of the Backlog of Criminal Cases provided in the 2017-18 Budget.

Table 17.3: Statement of Comprehensive Income - Administered

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Other revenue ¹	500	500	500	500	500
Total revenue and other income from transactions	500	500	500	500	500
Expenses from transactions					
Transfers to the Consolidated Fund ¹	500	500	500	500	500
Total expenses from transactions	500	500	500	500	500
Net result from transactions (net operating balance)
Net result
Comprehensive result

Note:

1. This revenue reflects monies recovered under the Unexplained Wealth initiative which are subsequently transferred to the Consolidated Fund.

Table 17.4: Revenue from Appropriation by Output

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group I - The Office of the Director of Public Prosecutions					
I.1 The Office of the Director of Public Prosecutions ¹	7 068	7 252	7 057	7 224	7 408
	7 068	7 252	7 057	7 224	7 408
Office of the Director of Public Prosecutions					
Total Recurrent Services	7 068	7 252	7 057	7 224	7 408
	7 068	7 252	7 057	7 224	7 408
Reserved by Law					
Salary, Travel and Other Allowances, Director of Public Prosecutions (<i>Director of Public Prosecutions Act 1973</i>)	520	530	535	540	550
	520	530	535	540	550
Total Revenue from Appropriation	7 588	7 782	7 592	7 764	7 958
Controlled Revenue from Appropriation	7 588	7 782	7 592	7 764	7 958
	7 588	7 782	7 592	7 764	7 948

Note:

- The decrease in The Office of the Director of Public Prosecutions in 2019-20 reflects the cessation of temporary funding for the Reduction of the Backlog of Criminal Cases provided in the 2017-18 Budget.

Table 17.5: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	1 091	1 582	1 582	1 582	1 582
Receivables ¹	123	80	80	80	80
	1 214	1 662	1 662	1 662	1 662
Non-financial assets					
Property, plant and equipment ²	22	9
Other assets ¹	242	203	170	136	102
	264	212	170	136	102
Total assets	1 478	1 874	1 832	1 798	1 764
Liabilities					
Payables ¹	30	40	40	40	40
Employee benefits ¹	1 608	1 714	1 754	1 794	1 834
Total liabilities	1 638	1 754	1 794	1 834	1 874
Net assets (liabilities)	(160)	120	38	(36)	(110)
Equity					
Accumulated funds ¹	(160)	120	38	(36)	(110)
Total equity	(160)	120	38	(36)	(110)

Notes:

1. The variation in this item reflects revised estimates based on 30 June 2017 actuals.
2. The decrease in Property, plant and equipment reflects the full depreciation of plant and equipment.

Table 17.6: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - recurrent ¹	7 588	7 782	7 592	7 764	7 958
Sales of goods and services	700	700	700	700	700
Total cash inflows	8 288	8 482	8 292	8 464	8 658
Cash outflows					
Employee benefits ¹	(5 902)	(6 046)	(5 907)	(6 036)	(6 183)
Superannuation ¹	(674)	(688)	(670)	(684)	(699)
Supplies and consumables ¹	(1 239)	(1 265)	(1 222)	(1 241)	(1 261)
Other cash payments	(473)	(483)	(493)	(503)	(515)
Total cash outflows	(8 288)	(8 482)	(8 292)	(8 464)	(8 658)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period	1 091	1 582	1 582	1 582	1 582
Cash and deposits at the end of the reporting period	1 091	1 582	1 582	1 582	1 582

Note:

- The decreases in Appropriation receipts - recurrent; Employee benefits; Superannuation and Supplies and consumables in 2019-20 reflect the cessation of temporary funding for the Reduction of the Backlog of Criminal Cases provided in the 2017-18 Budget.

Table 17.7: Statement of Cash Flows - Administered

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Other cash receipts ¹	500	500	500	500	500
Total cash inflows	500	500	500	500	500
Cash outflows					
Transfers to the Consolidated Fund ¹	(500)	(500)	(500)	(500)	(500)
Total cash outflows	(500)	(500)	(500)	(500)	(500)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period
Cash and deposits at the end of the reporting period

Note:

1. This revenue reflects monies recovered under the Unexplained Wealth initiative which are subsequently transferred to the Consolidated Fund.

18 OFFICE OF THE GOVERNOR

AGENCY OUTLINE

The Office of the Governor supports the Governor in the performance of her constitutional, administrative, ceremonial and community responsibilities by:

- providing a high standard of policy advice and administrative support, including the organisation of constitutional and ceremonial duties and a program of community engagements;
- facilitating the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive and the State Service; and
- maintaining the Government House estate.

The Office is focused on achieving, or assisting to achieve, the following major outcomes:

- safeguarding the integrity of the State's democratic system of government;
- promoting community involvement in government and understanding of the democratic process;
- promoting community understanding of the role of the Governor;
- fostering activities in rural areas through speeches, visits, functions and other events;
- encouraging the involvement of young people in the community;
- supporting activities which promote a multicultural, diverse and tolerant society;
- stimulating culture and the arts;
- promoting the State's exports and its tourism industry; and
- protecting and maintaining the heritage values of Government House and its grounds.

This chapter provides financial information for the Office of the Governor for 2018-19 and the Forward Estimates period (2019-20 to 2021-22). Further information on the Office is provided at www.govhouse.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Office of the Governor include:

- continuing support of the Governor’s program of activities, with particular attention to the promotion of the State of Tasmania;
- preparing programs that bring a wide range of people to events at Government House;
- preparing programs that promote a wide understanding of the activities and role of the Governor and the Office of the Governor; and
- reviewing asset management, maintenance and restoration plans for the Government House estate.

OUTPUT INFORMATION

The individual Output of the Office of the Governor is provided under:

- Output Group I - The Office of the Governor.

Table 18.1 provides an Output Group Expense Summary for the Office of the Governor.

Table 18.1: Output Group Expense Summary¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group I - The Office of the Governor					
I.1 Support for the Governor	4 384	4 475	4 533	4 618	4 711
	4 384	4 475	4 533	4 618	4 711
TOTAL	4 384	4 475	4 533	4 618	4 711

Note:

1. Agency estimates do not include the indexation impact of any variations to agency expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.

Output Group I: The Office of the Governor

1.1 Support for the Governor

This Output facilitates the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive, the State Service, the Tasmanian community and Offices of the Governor in other states. This Output also facilitates cooperation between all arms of government and the community to promote the State of Tasmania to a widening range of international guests and other visitors to the State.

Performance Information Comments

The Office will successfully perform this Output by:

- meeting the expectations of the Governor in assisting her to meet her constitutional and legal responsibilities;
- meeting the expectations of the Governor and her spouse in the organisation of their official program and the administration of the household; and
- maintaining the Government House estate to a high standard.

DETAILED BUDGET STATEMENTS

Table 18.2: Statement of Comprehensive Income

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - recurrent	4 069	4 168	4 226	4 311	4 404
Sales of goods and services	55	55	55	55	55
Total revenue and other income from transactions	4 124	4 223	4 281	4 366	4 459
Expenses from transactions					
Employee benefits	3 217	3 278	3 322	3 393	3 470
Depreciation and amortisation	298	298	298	298	298
Supplies and consumables	838	868	882	896	912
Other expenses	31	31	31	31	31
Total expenses from transactions	4 384	4 475	4 533	4 618	4 711
Net result from transactions (net operating balance)	(260)	(252)	(252)	(252)	(252)
Net result	(260)	(252)	(252)	(252)	(252)
Other economic flows - other non-owner changes in equity					
Changes in physical asset revaluation reserve	300	300	300	300	300
Total other economic flows - other non-owner changes in equity	300	300	300	300	300
Comprehensive result	40	48	48	48	48

Table 18.3: Revenue from Appropriation by Output

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Output Group I - The Office of the Governor					
I.1 Support for the Governor	3 492	3 571	3 617	3 690	3 771
	3 492	3 571	3 617	3 690	3 771
Office of the Governor					
Total Recurrent Services	3 492	3 571	3 617	3 690	3 771
	3 492	3 571	3 617	3 690	3 771
Reserved by Law					
Salary Her Excellency the Governor (<i>Governor of Tasmania Act 1982</i>)	562	582	594	606	618
Salary The Administrator (<i>Governor of Tasmania Act 1982, Section 5(1)</i>)	15	15	15	15	15
	577	597	609	621	633
Total Revenue from Appropriation	4 069	4 168	4 226	4 311	4 404
Controlled Revenue from Appropriation	4 069	4 168	4 226	4 311	4 404
	4 069	4 168	4 226	4 311	4 404

Table 18.4: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	231	277	332	387	442
Receivables ¹	15	36	36	36	36
	246	313	368	423	478
Non-financial assets					
Property, plant and equipment	31 993	31 776	31 778	31 780	31 782
Heritage and cultural assets	3 586	3 586	3 586	3 586	3 586
Other assets	3	4	5	6	7
	35 582	35 366	35 369	35 372	35 375
Total assets	35 828	35 679	35 737	35 795	35 853
Liabilities					
Payables ¹	75	61	63	65	67
Employee benefits	507	511	519	527	535
Total liabilities	582	572	582	592	602
Net assets (liabilities)	35 246	35 107	35 155	35 203	35 251
Equity					
Reserves	24 549	24 549	24 849	25 149	25 449
Accumulated funds	10 697	10 558	10 306	10 054	9 802
Total equity	35 246	35 107	35 155	35 203	35 251

Note:

1. The variation in this item reflects revised estimates based on 30 June 2017 actuals.

Table 18.5: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - recurrent	4 069	4 168	4 226	4 311	4 404
Sales of goods and services	55	55	55	55	55
GST receipts	60	60	60	60	60
Total cash inflows	4 184	4 283	4 341	4 426	4 519
Cash outflows					
Employee benefits	(2 954)	(3 013)	(3 054)	(3 119)	(3 189)
Superannuation	(247)	(257)	(260)	(266)	(273)
GST payments	(60)	(60)	(60)	(60)	(60)
Supplies and consumables	(837)	(867)	(881)	(895)	(911)
Other cash payments	(31)	(31)	(31)	(31)	(31)
Total cash outflows	(4 129)	(4 228)	(4 286)	(4 371)	(4 464)
Net cash from (used by) operating activities	55	55	55	55	55
Net increase (decrease) in cash and cash equivalents held	55	55	55	55	55
Cash and deposits at the beginning of the reporting period	176	222	277	332	387
Cash and deposits at the end of the reporting period	231	277	332	387	442

19 OFFICE OF THE OMBUDSMAN

AGENCY OUTLINE

The Office of the Ombudsman operates under the *Ombudsman Act 1978* and is responsible for enquiry and investigation into complaints regarding the administrative actions of Tasmanian government agencies, local councils and a range of other public authorities. The Ombudsman seeks to resolve individual grievances and address systemic issues arising from administrative matters in the public sector. Through independent, objective and impartial investigations, the Ombudsman promotes fairness and equity and aims to bring about improvements in the quality and standard of public administration.

The Ombudsman also has a number of other responsibilities including:

- Health Complaints Commissioner under the *Health Complaints Act 1995*;
- Energy Ombudsman under the *Energy Ombudsman Act 1998*;
- Coordinator of the Official Visitors Scheme under the *Corrections Act 1997*;
- Principal Official Visitor under the *Mental Health Act 2013*;
- providing administrative support for the Mental Health and Prison Official Visitors Programs;
- Custodial Inspector under the *Custodial Inspector Act 2016* and, as such, providing independent and systemic oversight of Tasmania's custodial centres; and
- implementing the *Right to Information Act 2009*, the *Personal Information Protection Act 2004* and the *Public Interest Disclosures Act 2002*.

This chapter provides financial information about the Outputs to be delivered by the Office in 2018-19 and the Forward Estimates period (2019-20 to 2021-22). Further information about the Office of the Ombudsman is provided at www.ombudsman.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Office of the Ombudsman include:

- continuing the inspection of custodial centres in Tasmania pursuant to the *Custodial Inspector Act*;
- continuing to identify suitable areas for own motion investigations, conducting such investigations and publishing quality reports;
- building relationships at agency and provider level to improve processes, as well as making complaint handling information available to assist with timely resolution of complaints;
- continuing to focus on implementing internal processes which enable the more effective and timely resolution of complaints under the *Ombudsman Act* and the *Health Complaints Act*;

- building capacity (staffing, training and data-base) to meet new obligations related to the implementation of the National Code of Conduct for Health Care Workers;
- coordinating and providing education and advice in relation to both health rights and responsibilities and assisting providers to build capacity to respond to complaints internally in accordance with section 6 (c), (e) and (f) of the Health Complaints Act;
- providing clear outcomes for energy consumers making complaints to the Ombudsman in a rapidly changing Tasmanian energy market;
- continue dealing with new Right to Information Act review matters in a timely fashion; finalising the backlog of such matters; working with agencies to provide specialised RTI experience through voluntary placements within the Office; and coordinating RTI training, particularly in smaller public authorities; and
- continuing to recruit, train and mentor Official Visitors to maintain the efficiency and effectiveness of the Official Visitors Programs.

OUTPUT INFORMATION

The individual Output of the Office of the Ombudsman is provided under:

- Output Group 1 - The Office of the Ombudsman.

Table 19.1 provides an Output Group Expense Summary for the Office of the Ombudsman.

Table 19.1: Output Group Expense Summary¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group 1 - The Office of the Ombudsman					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information ²	2 967	2 926	2 968	3 023	3 080
	2 967	2 926	2 968	3 023	3 080
TOTAL	2 967	2 926	2 968	3 023	3 080

Notes:

1. Agency estimates do not include the indexation impact of any variations to agency expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
2. The 2017-18 Budget included the utilisation of funds carried forward for a fixed-term Right to Information Officer (\$48 000) and an IT System Application Development (\$14 000).

Output Group I: The Office of the Ombudsman

1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information

This Output provides for the independent and impartial resolution of complaints and the investigation of systemic issues relating to public administration, health care and energy services.

Table 19.2: Performance Information - Output Group I

Performance Measure	Unit of Measure	2015-16 Actual	2016-17 Actual	2017-18 Target	2018-19 Target
Enquiries Finalised - Ombudsman, Health Complaints and Energy Ombudsman ^{1,2}	Number	1 812	2 048	1 680	1 764
Complaints Finalised - Ombudsman, Health Complaints and Energy Ombudsman ¹	Number	1 314	1 618	1 350	1 418
Average Cost per Resolved Case - Ombudsman, Health Complaints and Energy Ombudsman ^{3,4}	\$	656	489	597	572
Cases Finalised per FTE ⁵	Number	206	221	183	192
Complaints to Ombudsman, Health Complaints and Energy Ombudsman Resolved in Less Than Three Months ⁶	%	72	86	88	88
Health Complaints Assessed Within Statutory Period of 45 days ⁷	%	64	75	75	75
Health Complaints Assessed Within the Extended Statutory Period of 90 days ⁷	%	81	89	90	90
Health Complaints - Early resolution under Section 25A of the Act ⁸	%	15	18	20	20

Notes:

1. The 2017-18 targets have been updated to reflect extrapolated year to date actual enquiry and complaint numbers. The Office expects the number of enquires and complaints finalised to increase by approximately five per cent in 2018-19.
2. The Enquiries Finalised figure includes out of jurisdiction enquiries received by the Office.
3. 'Case' includes both enquiries and complaints managed by the Office.
4. The trend in Average Cost per Resolved Case reflects the decrease in cases received and thus resolved, a reasonably static level of Office funding, and the exclusion of costs to run the Official Visitors Program and the Custodial Inspectorate from 2015-16 onwards. These do not form part of the complaint management function of the Office.
5. There is no expected increase in FTEs from 2017-18 onwards.
6. The steady increase in actual Complaints to the Ombudsman, Health Complaints and Energy Ombudsman, Resolved in Less Than Three Months, reflects a concerted effort to resolve complaints within the preliminary assessment stage.
7. This period includes time waiting for responses from health providers and the Australian Health Practitioner Regulation Agency.
8. The Health Complaints jurisdiction increased the target of finalising complaints through early resolution for 2017-18 onwards from 15 per cent to 20 per cent. The focus on early resolution will continue to be supported through changes in work practices and procedures within the Office.

DETAILED BUDGET STATEMENTS

Table 19.3: Statement of Comprehensive Income

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - recurrent	2 306	2 321	2 357	2 412	2 473
Other revenue from government ¹	62
Other revenue ²	517	545	551	557	557
Total revenue and other income from transactions	2 885	2 866	2 908	2 969	3 030
Expenses from transactions					
Employee benefits ³	2 216	2 208	2 237	2 285	2 332
Depreciation and amortisation	43	43	43	37	33
Supplies and consumables ⁴	621	586	597	608	620
Other expenses	87	89	91	93	95
Total expenses from transactions	2 967	2 926	2 968	3 023	3 080
Net result from transactions (net operating balance)	(82)	(60)	(60)	(54)	(50)
Net result	(82)	(60)	(60)	(54)	(50)
Comprehensive result	(82)	(60)	(60)	(54)	(50)

Notes:

1. Other revenue from government in 2017-18 reflects carry forwards from 2016-17 for a fixed-term Right to Information Officer (\$48 000) and IT System Application Development (\$14 000).
2. The increase in Other revenue in 2018-19 reflects revised estimates of receipts from the Energy Ombudsman Complaint Levy during 2017-18.
3. Employee benefits in 2017-18 includes funds carried forward from 2016-17 for a fixed-term Right to Information Officer (\$48 000).
4. Supplies and consumables in 2017-18 reflects the utilisation of funds carried forward from 2016-17 for the Tasmanian Custodial Inspectorate (\$32 000) and IT System Application Development (\$14 000).

Table 19.4: Revenue from Appropriation by Output

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group I - The Office of the Ombudsman					
I.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information	2 306	2 321	2 357	2 412	2 473
	2 306	2 321	2 357	2 412	2 473
Office of the Ombudsman					
Total Recurrent Services	2 306	2 321	2 357	2 412	2 473
	2 306	2 321	2 357	2 412	2 473
Appropriation Carried Forward¹	62
Total Revenue from Appropriation	2 368	2 321	2 357	2 412	2 473
Controlled Revenue from Appropriation	2 368	2 321	2 357	2 412	2 473
	2 368	2 321	2 357	2 412	2 473

Note:

1. The Appropriation Carried Forward in 2017-18 reflects carry forwards from 2016-17 for a fixed-term Right to Information Officer (\$48 000) and IT System Application Development (\$14 000).

Table 19.5: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	301	141	141	141	141
Receivables ¹	12	7	7	7	7
	313	148	148	148	148
Non-financial assets					
Intangibles ¹	27	22	11	6	5
Other assets ¹	419	412	380	348	316
	446	434	391	354	321
Total assets	759	582	539	502	469
Liabilities					
Payables	27	27	27	27	27
Employee benefits ¹	382	436	453	470	487
Total liabilities	409	463	480	497	514
Net assets (liabilities)	350	119	59	5	(45)
Equity					
Accumulated funds	350	119	59	5	(45)
Total equity	350	119	59	5	(45)

Note:

1. The variation in this item reflects revised estimates based on 30 June 2017 actuals.

Table 19.6: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - recurrent	2 306	2 321	2 357	2 412	2 473
Other cash receipts ¹	517	545	551	557	557
Total cash inflows	2 823	2 866	2 908	2 969	3 030
Cash outflows					
Employee benefits ²	(1 970)	(1 965)	(1 992)	(2 036)	(2 079)
Superannuation ²	(229)	(226)	(228)	(232)	(236)
Supplies and consumables ^{1,3}	(621)	(586)	(597)	(608)	(620)
Other cash payments	(87)	(89)	(91)	(93)	(95)
Total cash outflows	(2 907)	(2 866)	(2 908)	(2 969)	(3 030)
Net cash from (used by) operating activities	(84)
Net increase (decrease) in cash and cash equivalents held	(84)
Cash and deposits at the beginning of the reporting period	385	141	141	141	141
Cash and deposits at the end of the reporting period	301	141	141	141	141

Notes:

1. The increase in Other cash receipts in 2018-19 reflects revised estimates.
2. Employee benefits and Superannuation in 2017-18 include carry forwards from 2016-17 for a fixed-term Right to Information Officer (\$48 000).
3. Supplies and consumables in 2017-18 reflects the utilisation of funds carried forward from 2016-17 for the Tasmanian Custodial Inspectorate (\$32 000) and IT System Application Development (\$14 000).

20 TASMANIAN AUDIT OFFICE

AGENCY OUTLINE

The Tasmanian Audit Office assists the Auditor-General to provide an independent view of the financial and operational performance of State entities. The *Audit Act 2008* sets out the Auditor-General's functions, mandate and powers.

The Office's mandate is explicit in identifying its primary client as the Parliament. The Office will continue to satisfy Parliament's requirements by engaging with the Public Accounts Committee and individual Members, and by producing relevant reports aimed at providing independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector.

It is the independence of the Auditor-General and the Office, and the quality and objectivity of their work, that underpins its reputation.

The Office satisfies its mandate by:

- conducting audits of financial statements of State entities and issuing audit reports outlining their compliance with relevant accounting standards and legislation;
- providing an audit report on the Total State, General Government Sector and Public Account Statements, which forms part of the Treasurer's Annual Financial Report;
- issuing audit reports and other formal communications of audit findings to State entities, responsible Ministers and relevant accountable authorities;
- conducting audits of efficiency, effectiveness and economy of a State entity, a number of State entities, a part of a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to the accounts of the Treasurer, a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to public money, other money, or to public property or other property;
- conducting compliance audits to examine compliance by a State entity, or a subsidiary of a State entity, with written laws or its own internal policies;
- carrying out audits of employer functions outlined in the *State Service Act 2000*; and
- managing its own activities efficiently and effectively.

The results of all audits conducted by the Auditor-General are reported to Parliament for its consideration.

This chapter provides financial information about the Output to be delivered by the Office during 2018-19 and over the Forward Estimates period (2019-20 to 2021-2022). Further information about the Office is provided at www.audit.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Office include:

- continuous improvement to financial audit processes and engagement with State entities to ensure financial statements, and audit reports thereon, are issued in a timely manner and in accordance with the requirements of the Audit Act. This will include revisions to the audit methodology and associated tools in order to further enhance the audit process;
- ongoing development and improvement of Statutory Reports to Parliament on outcomes of financial audits through the enhancement of reported information, report style and readability, financial analysis and more informed commentary;
- ongoing development of a forward program of probity, performance and compliance audits for inclusion in annual plans of work;
- completion of probity, performance and compliance audits as documented in the annual plan of work, and the reporting of the outcomes to Parliament;
- completion of examinations of, or investigations into, matters relating to public money; other money; or into public property or other property; and the reporting of the outcomes to Parliament where resourcing permits;
- continuation of functions under the State Service Act as follows:
 - investigations referred by the Employer under the State Service Act which the Auditor-General agrees to conduct; and
 - own-motion investigations, audits or reviews initiated by the Auditor-General;
- implementation of the Office's five-year strategic plan 2016-2020;
- responding to new and revised accounting and auditing standards and contributing to their development at the Exposure Draft stages; and
- facilitating the Fiji Twinning arrangement between the Office and the Office of the Auditor-General of Fiji, with funding provided by the Department of Foreign Affairs and Trade.

OUTPUT INFORMATION

The Office's individual Output is provided under:

Output Group I - Public Sector Management and Accountability.

Table 20.1 provides an Output Group Expense Summary for the Office.

Table 20.1: Output Group Expense Summary¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Output Group I - Public Sector Management and Accountability					
I.1 Public Sector Management and Accountability	8 184	8 252	8 323	8 418	8 493
	8 184	8 252	8 323	8 418	8 493
TOTAL	8 184	8 252	8 323	8 418	8 493

Note:

1. Agency estimates do not include the indexation impact of any variations to agency expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.

Output Group I: Public Sector Management and Accountability

I.1 Public Sector Management and Accountability

This Output Group enables the Office to provide independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector. The services the Office must deliver to enable achievement of this Outcome are:

- Audit Assurance - independent assurance of Tasmanian public sector financial reporting, administration, control and accountability; and
- Parliamentary Reports and Services - independent assessment of the performance of selected State entity activities, including scope for improving economy, efficiency, effectiveness and compliance.

Table 20.2 provides details of the performance measures to be applied in assessing the Office's effectiveness and efficiency in achieving its outcomes.

Table 20.2: Performance Information - Output Group I

Performance Measure	Unit of Measure	2015-16 Actual	2016-17 Actual	2017-18 Target	2018-19 Target
Audit Assurance					
All financial audit opinions to be issued within 45 days of receipt of final signed financial statements ¹	%	97	97	100	100
Overall client satisfaction survey - Financial Audit ²	%	nm	79	nm	75
Parliamentary Reports and Services					
Parliamentarian general satisfaction index ²	%	nm	100	nm	75
Overall client satisfaction survey - Performance Audit ²	%	nm	73	nm	75
Number of Performance Audit reports tabled ³	Number	6	6	7	4
Number of Statutory Reports on outcomes of financial audits	Number	1	1	1	1
Average number of months Performance Audits are completed within ⁴	Average Months	9.0	10.4	9.0	9.0
Recommendations agreed and acted upon from Performance Audits	%	77	84	70	70
Number of 'employer' Performance Audits completed	Number	1	1	1	1
Office-wide Efficiency Indicators					
Total audit costs per \$'000 of public sector transactions	\$	0.4	0.4	0.4	0.4
Total audit costs per \$'000 of public sector assets	\$	0.2	0.2	0.2	0.2
Percentage of total (whole of office) paid hours charged to audit activities ⁵	%	49	44	55	55

nm = not measured

Notes:

1. Financial statement audits are completed on a cyclical basis. Audits of financial statements at 30 June 2017 were completed in 2017-18.
2. The Satisfaction Indexes are calculated when the biennial Parliamentarian and Client Surveys are conducted.
3. The number of reports tabled includes compliance audits and investigations where applicable. The decrease by one report in 2016-17 was due to staffing absences. Future targets represent a change to the performance audit program. There will be four performance reports tabled, however, a short audit program will also be implemented. At this stage the number of these short audits are yet to be quantified and are not included in this table.
4. The length of time taken to table performance reports for 2016-17 was 10 months. This was mainly due to the complexity in scoping one of the reports.
5. The percentage decrease in 2016-17 reflects the employment of fixed-term staff to replace vacant positions and the need for a larger amount of on the job training for those new staff and a slight increase in personal and recreational leave taken during the year.

DETAILED BUDGET STATEMENTS

Table 20.3: Statement of Comprehensive Income

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - recurrent	2 493	2 532	2 559	2 617	2 679
Sales of goods and services	5 683	5 693	5 703	5 740	5 753
Other revenue	13	13	13	13	13
Total revenue and other income from transactions	8 189	8 238	8 275	8 370	8 445
Expenses from transactions					
Employee benefits	5 356	5 455	5 572	5 621	5 674
Depreciation and amortisation	49	49	49	49	49
Supplies and consumables ¹	2 485	2 455	2 397	2 431	2 465
Other expenses	294	293	305	317	305
Total expenses from transactions	8 184	8 252	8 323	8 418	8 493
Net result from transactions (net operating balance)	5	(14)	(48)	(48)	(48)
Net result	5	(14)	(48)	(48)	(48)
Comprehensive result	5	(14)	(48)	(48)	(48)

Note:

1. The decrease in Supplies and consumables in 2018-19 reflects revised estimates based on 30 June 2017 actuals.

Table 20.4: Revenue from Appropriation by Output

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Treasurer					
Output Group I - Public Sector Management and Accountability					
I.1 Public Sector Management and Accountability	2 014	2 038	2 053	2 101	2 153
	2 014	2 038	2 053	2 101	2 153
Tasmanian Audit Office					
Total Recurrent Services	2 014	2 038	2 053	2 101	2 153
	2 014	2 038	2 053	2 101	2 153
Reserved by Law					
Salary and Travelling Allowance, Auditor-General (Audit Act 2008)	479	494	506	516	526
	479	494	506	516	526
Total Revenue from Appropriation	2 493	2 532	2 559	2 617	2 679
Controlled Revenue from Appropriation	2 493	2 532	2 559	2 617	2 679
	2 493	2 532	2 559	2 617	2 679

Table 20.5: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	2 756	3 141	3 126	3 111	3 096
Receivables ¹	569	579	574	569	564
Other financial assets ¹	257	83	78	73	68
	3 582	3 803	3 778	3 753	3 728
Non-financial assets					
Property, plant and equipment ¹	279	204	170	136	102
Intangibles ¹	5	16	16	16	16
Other assets ¹	29	34	30	26	22
	313	254	216	178	140
Total assets	3 895	4 057	3 994	3 931	3 868
Liabilities					
Payables ¹	65	40	37	34	31
Employee benefits ¹	995	1 080	1 075	1 070	1 065
Superannuation ¹	127	136	136	136	136
Other liabilities ¹	360	503	496	489	482
Total liabilities	1 547	1 759	1 744	1 729	1 714
Net assets (liabilities)	2 348	2 298	2 250	2 202	2 154
Equity					
Accumulated funds	1 180	1 130	1 082	1 034	986
Other equity	1 168	1 168	1 168	1 168	1 168
Total equity	2 348	2 298	2 250	2 202	2 154

Note:

1. The variation in this item reflects revised estimates based on 30 June 2017 actuals.

Table 20.6: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - recurrent	2 493	2 532	2 559	2 617	2 679
Sales of goods and services	5 936	5 946	5 956	5 956	5 956
GST receipts	672	672	672	672	672
Other cash receipts	13	13	13	13	13
Total cash inflows	9 114	9 163	9 200	9 258	9 320
Cash outflows					
Employee benefits	(4 954)	(5 011)	(5 152)	(5 196)	(5 243)
Superannuation ¹	(657)	(699)	(675)	(680)	(686)
GST payments	(672)	(672)	(672)	(672)	(672)
Supplies and consumables ¹	(2 478)	(2 448)	(2 390)	(2 399)	(2 408)
Other cash payments	(294)	(293)	(305)	(305)	(305)
Total cash outflows	(9 055)	(9 123)	(9 194)	(9 252)	(9 314)
Net cash from (used by) operating activities	59	40	6	6	6
Cash flows from investing activities					
Payments for acquisition of non-financial assets	(29)	(21)	(21)	(21)	(21)
Net cash from (used by) investing activities	(29)	(21)	(21)	(21)	(21)
Net increase (decrease) in cash and cash equivalents held	30	19	(15)	(15)	(15)
Cash and deposits at the beginning of the reporting period	2 726	3 122	3 141	3 126	3 111
Cash and deposits at the end of the reporting period	2 756	3 141	3 126	3 111	3 096

Note:

1. The variation in this item in 2018-19 reflects revised estimates based on 30 June 2017 actuals.

21 TOURISM TASMANIA

AGENCY OUTLINE

Tasmania's tourism industry directly and indirectly supports around 38 000 jobs in Tasmania (15.8 per cent of total Tasmanian employment). In 2016-17, the industry contributed about \$3.03 billion to the economy, an increase of \$493 million on the previous financial year (10.3 per cent of the gross state product).

In the year to December 2017, Tasmania welcomed a record-breaking 1.27 million visitors, 10 per cent more than two years ago, with all regions of the State experiencing growth. Visitor expenditure has also increased by 8 per cent in the past 12 months to \$2.33 billion. This strong growth highlights Tasmania's continuing appeal to both domestic and international travellers and ensures we are on track to meet the goals set by the Government's partnership with industry - the *Tourism 21 - The Tasmanian Visitor Economy Strategy 2015 - 2020*.

Tourism Tasmania is now firmly focused on ensuring its work contributes to the social and economic benefits of the visitor economy being more evenly shared across the State. This means encouraging travellers to travel further, stay longer and spend more.

The 2018-19 Budget and Forward Estimates include an additional \$12.6 million for tourism marketing across the State to ensure Tasmania achieves targeted and sustainable growth in tourism. This growth must strike the right balance and ensure what is special about Tasmania is protected.

The additional funding will enable Tourism Tasmania to target new and existing travellers that love our place and who seek what Tasmania has to offer. It will also allow Tourism Tasmania to celebrate the State's strengths and unique experiences and secure more flights and improved access for both visitors and Tasmanians alike.

Tourism Tasmania is a demand generator and brand leader. Its marketing program celebrates the identifiable character and spirit that makes Tasmania a special place, creating cultural and emotional connections with the State. It strives to deepen audiences' connection with Tasmania, so they fall in love with Tasmania and visit time and time again.

Tourism Tasmania is also a leader and influencer through its knowledge base and contribution of ideas, collaborating with other government agencies and organisations involved with the visitor economy to ensure our customers are provided with a world leading visitor experience. This includes ensuring the growth in visitor numbers is matched with the supply of adequate air and sea access, new tourism experiences, accommodation, visitor services, infrastructure and a suitably skilled workforce.

Tourism Tasmania is committed to growing its connections with industry and government through its leadership role chairing the T21 Steering Committee, leading the development of a Yield and Dispersal Action Plan and supporting the Premier's Visitor Economy Advisory Committee and the Access Working Group; and its support for and work with a number of important industry stakeholders including the Tourism Industry Council Tasmania, the Tasmanian Visitor Information Network and, in particular, the State's four regional tourism organisations.

Tourism Tasmania is a State Authority operating under the *Tourism Tasmania Act 1996*. Its vision is to connect travellers culturally and emotionally with our island, delivering social and economic benefits shared with all Tasmanians.

Tourism Tasmania supports the Minister for Tourism, Hospitality and Events, Hon Will Hodgman MP.

This chapter details Tourism Tasmania’s financial information for 2018-19 and over the Forward Estimates period (2019-20 to 2021-22).

Further information on Tourism Tasmania is provided at www.tourismtasmania.com.au.

KEY DELIVERABLES

Table 21.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables within Tourism Tasmania.

Table 21.1: Key Deliverables Statement

	2018-19	2019-20	2020-21	2021-22
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Tourism Marketing - Additional Funding	3 000	3 000	3 000	3 000
Tourism Tasmania - Tasmanian Journeys	200	200	200	...

Tourism Marketing - Additional Funding

The 2018-19 Budget and Forward Estimates include an additional \$12.6 million for tourism marketing. The additional funding will enable Tourism Tasmania to target new traveller markets, promote select unique Tasmanian experiences, and secure more new flights to and from Tasmania.

Unique experiences

Tasmania has a wide range of unique and niche experiences that appeal to specific interest groups. Tourism Tasmania knows that people travel the globe to pursue their passions which match closely with our product strengths. Promoting these experiences, which can be enjoyed across the entire State, will further drive visitor dispersal, contribute to increased visitor yield and more investment in regional communities.

The additional funding will enable Tourism Tasmania to develop specific programs to promote the State’s product strengths, speak to new audiences and position Tasmania as a must-visit destination across key sectors. These include cycling and mountain biking, fishing, walking, history and world heritage experiences, golf and touring/drive tourism.

Domestic aviation marketing support

Airline access is critical to Tasmania's appeal as a destination. Ease of access through direct flights as well as flight frequency and connections is critical to the ongoing growth and appeal of Tasmania. Additional funding for destination and airline partnership marketing support will allow Tasmania to develop deeper, longer-term partnerships with airlines and reach their customer base to generate travel sales and attract more visitors to Tasmania. This will assist the State to achieve the growth of an additional 420 000 air seats to/from Tasmania, required to meet its *Access 2020* and *T21* targets.

Funding for aviation marketing support will support an enhanced program designed to raise demand with domestic airlines for further new routes and extra capacity on existing routes (into Hobart, Launceston and Devonport) and enhance international connectivity for Tasmania via key domestic international airport hubs.

Targeting high value travellers

Tasmania's unique value proposition and reputation as an emerging premium experience is becoming more sought after by visitors. These travellers shape and influence future destination appeal, significantly raise brand awareness and put Tasmania on the world map as a premium, global travel destination. Tasmania has experienced increased interest from high end travellers and there is an opportunity to specifically target these individuals to visit the State.

Funding for the high end visitor segment will target a specific audience that requires a bespoke marketing approach. This approach is different, but complimentary, to Tourism Tasmania's current brand and unique experiences marketing approach.

Tourism Tasmania - Tasmanian Journeys

The 2018-19 Budget and Forward Estimates include specific funding of \$600 000 over three years to develop an integrated marketing program for the existing Great Eastern Drive and Western Wilds drive journeys with three proposed new journeys: The Northern Journey (greater Launceston), Southern Journey (greater Hobart) and North-West Journey (building on the Cradle to Coast Tasting Trail).

This integrated marketing program will ensure the drive journey experiences highlight regional differences while at the same time showcase the Tasmanian brand as a whole. This will be achieved through the creation of content to address the needs of the touring sector and by engaging consumers and leveraging opportunities provided by other partners including the Regional Tourism Organisations. This program will, in turn, encourage visitors to Tasmania to travel to the State's regional areas and invest in local products and the wider region.

This funding is complimented by \$800 000 funding allocated to the Department of State Growth to deliver the Tasmanian Journeys policy.

Lead and activate Tasmania's tourism brand

All of Tourism Tasmania's marketing activity is guided by a strong and distinctive Tasmanian tourism brand. This brand focuses on key aspects of the State that are both attractive and different to ensure the State stands out from other travel destinations and has a clear, consistent and compelling marketing message.

Tourism Tasmania is evolving the tourism brand to capture the changing nature of Tasmania to ensure it appeals to new and existing audiences. This work focuses on all stages of the consumer journey through branding, content generation, brand advocacy and partnering for conversion.

Tourism Tasmania also partners with industry to showcase Tasmania's world class experiences and with Tourism Australia to promote these globally. A key priority for Tourism Tasmania, in 2018-19, will be improving its digital marketing capability to better engage with potential visitors to Tasmania.

The brand evolution and supporting creative direction and marketing program will contribute to T21 goals of ensuring visitors stay longer, spend more and travel further.

Accessing Tasmania

In line with the goals and priorities of *Access 2020* and *T21 - The Tasmanian Visitor Economy Strategy 2015-20*, Tourism Tasmania engages with domestic air and sea carriers and international aviation carriers, to build market demand for visitors through commercial partnerships and cooperative marketing programs.

Tourism Tasmania works with its partners to influence travel options to the State in order to meet the demands of all consumers including travellers to Tasmania and those who live here. Tourism Tasmania will continue its work developing business cases for capacity development on key domestic routes and to secure at least one international direct flight to Tasmania, aligned with the State's high value international tourism markets.

Tourism Tasmania's focus on sea access will see it work with the TT-Line and industry to plan for the growing number of passengers to be delivered by the new *Spirits of Tasmania*, ensuring they are supported through products and experiences.

Tourism Tasmania's work also continues with its trade and conversion partners to create immediacy of demand for travel to Tasmania and with international carriers and domestic code-share partners to enhance international connectivity to Tasmania.

Connecting with industry and government

In addition to Tourism Tasmania's primary role in demand generation and brand activation, it connects with industry and government to inform policy on a tourism industry for the future.

In 2018-19, Tourism Tasmania will place an even greater emphasis on ensuring its work is connected with customers' experiences on-the-ground. It will share its research and insights more widely to inform decision making and ensure the sector continues to operate with strong community support.

Tourism Tasmania continues to lead policy development through its leadership role on the T21 Steering Committee and its support of the Premier's Visitor Economy Advisory Council. It has been charged with bringing together key stakeholders across both industry and government to develop a Yield and Dispersal Action Plan, under the broader guidance of the T21 process, to ensure the benefits of the visitor economy are shared with regional communities across Tasmania.

Targeting new and existing audiences

Tourism Tasmania targets new and existing audiences who seek enrichment through their travel experiences, love what the State has to offer and its communities. Tourism Tasmania is evolving its domestic customer segmentation to identify those who present the greatest value to Tasmania, their behaviors and attributes. This work informs Tourism Tasmania's domestic and international marketing programs. Tourism Tasmania will continue to invest in a number of key markets both domestically and internationally to ensure it develops a balanced visitor portfolio.

In 2018-19, Tourism Tasmania will tap into ‘communities of interest’ keen to connect with the State through unique experiences. High Value Travellers will also be a focus area in partnership with Tourism Australia, as they present significant opportunities for contributing to the State’s yield and dispersal strategy.

OUTPUT INFORMATION

Tourism Tasmania has a single Output Group: Output Group I - Tourism.

Table 21.2 provides an Output Group Expense Summary for Tourism Tasmania.

Table 21.2: Output Group Expense Summary¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Tourism, Hospitality and Events					
Output Group I - Tourism					
1.1 Tourism ²	29 877	33 742	33 465	33 987	34 350
	29 877	33 742	33 465	33 987	34 350
TOTAL	29 877	33 742	33 465	33 987	34 350

Notes:

1. Agency estimates do not include the indexation impact of any variations to agency expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
2. The increase in 2018-19 reflects additional funding for the Tourism Marketing - Additional Funding and Tourism Tasmania - Tasmanian Journeys.

Output Group I: Tourism

1.1 Tourism

Tourism Tasmania’s purpose is to create demand for travel to the State by connecting people culturally and emotionally with our island, delivering social and economic benefits shared with all Tasmanians.

This Output primarily undertakes marketing activities that focus on building a strong distinctive tourism brand, delivering targeted marketing campaigns, and facilitating media coverage and social media activities to create destination exposure in key Australian and international markets.

The Output includes commercial marketing partnerships with carriers, retail travel networks, online travel retailers and other distributors of Tasmanian tourism products, to stimulate holiday sales and bookings to Tasmania.

This Output supports the development and growth of a strong regional tourism platform and is also responsible for ensuring that the future development and growth of Tasmania’s economy is matched with access capability.

Table 21.3: Performance Information

Performance Measure	Unit of Measure	2015-16 Actual	2016-17 Actual	2017-18 Target	2018-19 Target
Visitors to Tasmania ¹	'000	1 168	1 269	1 359	1 446
Interstate leisure visitation to Tasmania ^{1,2}	'000	na	782	815	849
International leisure visitation to Tasmania ^{2,3}	'000	na	253	201	219
Interstate visitation to Tasmania ^{1,4}	'000	998	na	na	na
International visitation to Tasmania ^{2,4}	'000	224	na	na	na
Total holiday visitation ^{1,5}	'000	554	na	na	na
Intrastate visitation ⁶	'000	1 252	na	na	na
Local tourism strategies with Regional Tourism Organisations	Number	4	4	4	4

Notes:

1. Visitors to Tasmania travelling on scheduled air and sea services.
2. Includes holiday and VFR (visiting friends and relatives) only. It does not include visitors to Tasmania for business, education or other purposes.
3. Data for this performance measure is sourced from the International Visitors Survey.
4. This data is no longer measured as a KPI for Tourism Tasmania. The change reflects a focus on leisure visitation as a subset of total visitors.
5. This data is no longer measured as a KPI for Tourism Tasmania. The change reflects a focus on total leisure.
6. This data is no longer measured as a KPI for Tourism Tasmania. The change reflects a focus on total leisure interstate and international leisure visitors only.

DETAILED BUDGET STATEMENTS

Table 21.4: Statement of Comprehensive Income

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - recurrent ¹	29 301	33 004	32 833	33 355	33 718
Other revenue	400	610	610	610	610
Total revenue and other income from transactions	29 701	33 614	33 443	33 965	34 328
Expenses from transactions					
Employee benefits	5 972	6 312	6 424	6 557	6 705
Depreciation and amortisation	176	128	22	22	22
Supplies and consumables ¹	22 114	25 553	25 269	25 657	26 073
Grants and subsidies	1 547	1 680	1 680	1 680	1 480
Other expenses	68	69	70	71	70
Total expenses from transactions	29 877	33 742	33 465	33 987	34 350
Net result from transactions (net operating balance)	(176)	(128)	(22)	(22)	(22)
Net result	(176)	(128)	(22)	(22)	(22)
Comprehensive result	(176)	(128)	(22)	(22)	(22)

Note:

1. The increases in Appropriation revenue - recurrent and Supplies and consumables reflect additional funding for Tourism Marketing - Additional Funding and Tourism Tasmania - Tasmanian Journeys.

Table 21.5: Revenue from Appropriation by Output

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Tourism, Hospitality and Events					
Output Group I - Tourism					
I.1 Tourism ¹	29 301	33 004	32 833	33 355	33 718
	29 301	33 004	32 833	33 355	33 718
Recurrent Services	29 301	33 004	32 833	33 355	33 718
	29 301	33 004	32 833	33 355	33 718
Total Revenue from Appropriation	29 301	33 004	32 833	33 355	33 718
Controlled Revenue from Appropriation	29 301	33 004	32 833	33 355	33 718
	29 301	33 004	32 833	33 355	33 718

Note:

1. The increase in appropriation reflects additional funding for Tourism Marketing - Additional Funding and Tourism Tasmania - Tasmanian Journeys.

Table 21.6: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	74	1	1	1	1
Receivables ¹	219	261	261	261	261
	293	262	262	262	262
Non-financial assets					
Property, plant and equipment ¹	305	401	379	357	335
Intangibles ^{1,2}	91
Other assets ¹	505	673	673	673	673
	901	1 074	1 052	1 030	1 008
Total assets	1 194	1 336	1 314	1 292	1 270
Liabilities					
Payables	49	36	36	36	36
Employee benefits	1 303	1 312	1 312	1 312	1 312
Other liabilities	54	57	57	57	57
Total liabilities	1 406	1 405	1 405	1 405	1 405
Net assets (liabilities)	(212)	(69)	(91)	(113)	(135)
Equity					
Accumulated funds	(212)	(69)	(91)	(113)	(135)
Total equity	(212)	(69)	(91)	(113)	(135)

Notes:

1. The variations in this line item reflect revised estimates based on 30 June 2017 actuals.
2. The decrease in Intangibles in 2018-19 reflects the final year of amortisation for a capitalised Tourism Tasmania website.

Table 21.7: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - recurrent	29 301	33 004	32 833	33 355	33 718
Other cash receipts	400	610	610	610	610
Total cash inflows	29 701	33 614	33 443	33 965	34 328
Cash outflows					
Employee benefits	(5 393)	(5 696)	(5 798)	(5 916)	(6 047)
Superannuation	(579)	(616)	(626)	(641)	(658)
Grants and subsidies	(1 547)	(1 680)	(1 680)	(1 680)	(1 480)
Supplies and consumables	(22 114)	(25 553)	(25 269)	(25 657)	(26 073)
Other cash payments	(68)	(69)	(70)	(71)	(70)
Total cash outflows	(29 701)	(33 614)	(33 443)	(33 965)	(34 328)
Net increase (decrease) in cash and cash equivalents held					

Cash and deposits at the beginning of the reporting period					
	74	1	1	1	1
Cash and deposits at the end of the reporting period					
	74	1	1	1	1

PART 3:

STATUTORY AUTHORITIES

22 INLAND FISHERIES SERVICE

AUTHORITY OUTLINE

The Inland Fisheries Service has wide statutory powers under the *Inland Fisheries Act 1995* to regulate, manage and protect freshwater fish and improve fisheries in inland waters.

The responsible Minister is the Minister for Primary Industries and Water, Hon Sarah Courtney MP, and the supporting agency is the Department of Primary Industries, Parks, Water and Environment.

The IFS manages Tasmania's inland fisheries for the benefit of anglers and the Tasmanian community. This requires management of:

- Tasmanian inland recreational fisheries;
- inland commercial fisheries and associated aquaculture industries; and
- conservation of native fish and control of pest fish.

This chapter provides the IFS's financial information for 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information on the IFS is provided at www.ifs.tas.gov.au.

KEY DELIVERABLES

Growing our world-class inland fisheries

A range of initiatives will support participation and growth in Tasmania's trout fishery. The initiatives include:

- Anglers access program - The Government is providing \$200 000, from 2019-20 to 2021-22, to expand the IFS's Anglers access program across priority lakes and rivers in the North West, North East, and Derwent Catchment in partnership with Anglers Alliance Tasmania and local angling clubs;
- Cheaper to go trout fishing - The Government is providing \$300 000 to freeze inland trout fishing licences at 2017-18 prices over the next four years. This initiative will make it cheaper to go trout fishing. The funding provided will fully offset the revenue the Inland Fisheries Service would have otherwise received; and
- Upgrading Amenities at High Visitation Trout Waters - The Government is providing \$300 000, over two years, for the IFS, in collaboration with Anglers Alliance Tasmania and local authorities, to build and upgrade existing and new community amenities to support high-visitation fishing locations with a focus on potential World Fly Fishing Championship 2019 venues.

The above initiatives are complemented by a number of other initiatives to be delivered by the Department of Primary Industries, Parks, Water and Environment.

DETAILED BUDGET STATEMENTS

Table 22.1: Statement of Comprehensive Income¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ²	1 123	1 433	1 383	1 318	1 403
Sales of goods and services	639	619	627	635	644
Fees and fines	1 634	1 646	1 662	1 679	1 695
Interest	50	42	43	43	44
Total revenue and other income from transactions	3 446	3 740	3 715	3 675	3 786
Expenses from transactions					
Employee benefits ³	2 223	2 303	2 149	2 173	2 204
Depreciation and amortisation	284	286	290	293	296
Supplies and consumables ⁴	1 306	1 349	1 269	1 259	1 268
Total expenses from transactions	3 813	3 938	3 708	3 725	3 768
Net result from transactions (net operating balance)	(367)	(198)	7	(50)	18
Net result	(367)	(198)	7	(50)	18
Other economic flows - other non-owner changes in equity					
Changes in physical asset revaluation reserve ⁵	120	150
Total other economic flows - other non-owner changes in equity	120	150
Comprehensive result	(247)	(198)	157	(50)	18

Notes:

- Authority estimates do not include the indexation impact of any variations to Authority expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
- The variation in Grants across the Budget and Forward Estimates reflects additional funding for a range of 'Growing our world-class inland fisheries' initiatives.
- The decrease in Employee benefits in 2019-20 reflects a reduction in salaries due to the cessation of fixed-term staff within the Carp Management Program, in 2018-19, and the refocusing of effort as the expected carp eradication nears achievement.
- The variation in Supplies and consumables across the Budget and Forward Estimates reflects the refocusing of effort as the expected carp eradication nears achievement and the timing of 'Growing our world-class inland fisheries' initiatives expenditure.
- The movements in Changes in physical asset revaluation reserve relate to the revaluation of property in line with the Valuer-General's revaluation cycle.

Table 22.2: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	1 672	1 410	1 596	1 885	2 192
Receivables ¹	150	80	95	81	86
	1 822	1 490	1 691	1 966	2 278
Non-financial assets					
Property, plant and equipment ¹	4 273	3 597	3 461	3 125	2 789
Infrastructure	120	320	420	420	420
Investment property ¹	2 894	3 433	3 351	3 389	3 427
	7 287	7 350	7 232	6 934	6 636
Total assets	9 109	8 840	8 923	8 900	8 914
Liabilities					
Payables ¹	75	155	145	159	169
Employee benefits ²	594	725	661	674	660
Total liabilities	669	880	806	833	829
Net assets (liabilities)	8 440	7 960	8 117	8 067	8 085
Equity					
Reserves	2 308	2 235	2 385	2 385	2 385
Accumulated funds	2 932	2 525	2 532	2 482	2 500
Other equity	3 200	3 200	3 200	3 200	3 200
Total equity	8 440	7 960	8 117	8 067	8 085

Notes:

1. The variations in this item in 2019 reflects revised estimates based on 30 June 2017 actuals.
2. The decrease in Employee benefits in 2020 reflects a reduction in salaries due to the cessation of fixed-term staff within the Carp Management Program and the refocusing of effort as the expected carp eradication nears achievement.

Table 22.3: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	1 123	1 433	1 383	1 318	1 403
Sales of goods and services	639	619	627	635	644
Fees and fines	1 634	1 646	1 662	1 679	1 695
GST receipts	80	90	90	64	64
Interest received	50	42	43	43	44
Total cash inflows	3 526	3 830	3 805	3 739	3 850
Cash outflows					
Employee benefits ²	(2 009)	(2 093)	(1 941)	(1 963)	(1 991)
Superannuation	(214)	(210)	(208)	(210)	(213)
GST payments	(80)	(62)	(63)	(64)	(64)
Supplies and consumables ³	(1 306)	(1 201)	(1 307)	(1 213)	(1 275)
Total cash outflows	(3 609)	(3 566)	(3 519)	(3 450)	(3 543)
Net cash from (used by) operating activities	(83)	264	286	289	307
Cash flows from investing activities					
Payments for acquisition of non-financial assets ⁴	(120)	(200)	(100)
Net cash from (used by) investing activities	(120)	(200)	(100)
Net increase (decrease) in cash and cash equivalents held	(203)	64	186	289	307
Cash and deposits at the beginning of the reporting period	1 875	1 346	1 410	1 596	1 885
Cash and deposits at the end of the reporting period	1 672	1 410	1 596	1 885	2 192

Notes:

1. The variation in Grants across the Budget and Forward Estimates reflects additional funding for a range of 'Growing our world-class inland fisheries' initiatives.
2. The decrease in Employee benefits in 2019-20 reflects a reduction in salaries due to the cessation of fixed-term staff within the Carp Management Program, in 2018-19, and the refocusing of effort as the expected carp eradication nears achievement.
3. The variation in Supplies and consumables across the Budget and Forward Estimates reflects the refocusing of effort as the expected carp eradication nears achievement and the timing of 'Growing our world-class inland fisheries' initiatives expenditure.
4. Payments for acquisition of non-financial assets in 2018-19 and 2019-20 reflects the capital expenditure associated with the implementation of 'Growing our world-class inland fisheries' initiatives.

23 MARINE AND SAFETY TASMANIA

AUTHORITY OUTLINE

Marine and Safety Tasmania seeks to be widely recognised as a proactive, approachable and knowledgeable organisation that performs the functions required under the *Marine and Safety Authority Act 1997*. These functions are to:

- ensure the safe operation of vessels;
- provide and manage marine facilities;
- manage environmental issues relating to vessels; and
- perform the functions delegated to the Authority by the Australian Maritime Safety Authority.

The responsible Minister is the Minister for Infrastructure, Hon Jeremy Rockliff MP, and the supporting agency is the Department of State Growth.

This chapter provides MAST's financial information for 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information on MAST is provided at www.mast.tas.gov.au.

KEY DELIVERABLES

Table 23.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables within the Authority.

Table 23.1: Key Deliverables Statement

	2018-19	2019-20	2020-21	2021-22
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Marine Infrastructure Maintenance	989	929	929	992
Recreational Boating Fund - Facilities and Services	1 897	1 600	1 703	1 906
Taking Recreational Boating and Fishing to the Next Level	1 010	790	1 460	1 520
Woodbridge Jetty Infrastructure	600

Marine Infrastructure Maintenance

A comprehensive preventative maintenance program will continue on important marine infrastructure including navigation aids, jetties and breakwaters.

Recreational Boating Fund - Facilities and Services

The funding of community projects under the Recreational Boating Fund will continue during 2018-19 with \$1.9 million being made available for the upgrade of recreational boating facilities and continuation of safety initiatives and services. Projects are funded from revenue received from the registration of recreational vessels and licensing of operators.

Taking Recreational Boating and Fishing to the Next Level

Funding of \$4.8 million over four years for the Government's commitment Taking Recreational Boating and Fishing to the Next Level.

Develop new online marketing portal - one stop shop

Funding of \$175 000 over four years will develop a one-stop-shop to promote and support recreational fishing and boating across Tasmania. A new web portal and social media platform will provide recreational fishers with access to all boat registrations, boat operator licences; specialist fishing licences including nets; rock lobster; abalone and scallop licences. The information will include links to MAST, weather information, recreational fishing clubs and organisations and provide up to date advice on local catches, best fishing spots and shark sightings.

Improve catch opportunities - artificial reefs

The Government has allocated \$1 million over two years to construct two artificial reef structures in coastal Tasmanian waters. These types of structures are used world-wide to improve catch opportunities. The structures will be located in Bass Strait, off the North-West Coast and in Storm Bay, in the south of the State.

Shore based fishing

The Government is committed to providing land-based recreational fishing opportunities to all Tasmanians. Funding of \$700 000 over four years will improve access to jetties. An additional provision of \$685 000 over three years will replace derelict jetties around the very popular Georges Bay area and will provide safer access and facilities for children, seniors and Tasmanians with a disability.

The Government has also allocated \$250 000 for a community led masterplan on future infrastructure upgrades for the Bridport foreshore that supports the growing number of recreational fishers and boaters.

Stronger Safety Arrangements

The Government has allocated additional funding to Tasmania's Volunteer Marine Rescue Unit to ensure ongoing volunteer response coverage. Funding of \$440 000 over four years will be provided to Surf Life Saving Tasmania as the peak body for Volunteer Marine Rescue units. A further \$350 000 will be provided over three years for vessel replacement and \$130 000 to expand the St Helens Volunteer Marine Rescue base.

To provide protection to boat owners in southerly weather, the Government has committed \$500 000 over two years to extend the rock breakwater at Coles Bay. Additional funding of \$100 000 has also been allocated to finalise arrangements for a breakwater at the Binalong Bay gulch to provide safer launch and retrieval conditions.

The Government has committed funding of \$200 000 over two years to extend the Nubeena Jetty to address access needs for both recreational and commercial vessels and \$250 000 over two years to provide upgraded facilities on the Scamander River.

Woodbridge Jetty Infrastructure

The Woodbridge Jetty will be replaced in 2018-19 at a total cost of \$600 000. The main users of the jetty are the tourism and education sectors. Commercial fisherman also use the jetty to offload catch and the structure is widely used by the general community.

DETAILED BUDGET STATEMENTS

Table 23.2: Statement of Comprehensive Income¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ²	1 603	2 613	1 793	2 463	2 523
Sales of goods and services ³	5 453	4 300	3 352	5 504	4 531
Interest	69	70	71	72	73
Total revenue and other income from transactions	7 125	6 983	5 216	8 039	7 127
Expenses from transactions					
Employee benefits	1 871	1 759	1 794	1 823	1 856
Depreciation and amortisation	1 086	1 104	1 084	1 063	1 064
Supplies and consumables	3 849	3 897	3 607	3 783	3 996
Total expenses from transactions	6 806	6 760	6 485	6 669	6 916
Net result from transactions (net operating balance)	319	223	(1 269)	1 370	211
Net result	319	223	(1 269)	1 370	211
Comprehensive result	319	223	(1 269)	1 370	211

Notes:

1. Authority estimates do not include the indexation impact of any variations to Authority expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
2. The variation in Grants across the Budget and Forward Estimates reflects additional grant funding as part of the Government's commitment, Taking Recreational Boating and Fishing to the Next Level.
3. The decreases in Sales of goods and services in 2018-19 and 2019-20 and subsequent increase in 2020-21 reflect the timing of recreational boating licence renewals which occur every three years.

Table 23.3: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	2 862	4 602	3 561	4 430	4 086
Receivables	135	332	385	425	482
	2 997	4 934	3 946	4 855	4 568
Non-financial assets					
Property, plant and equipment ²	404	305	217	136	55
Infrastructure ³	27 568	28 123	27 929	28 406	28 943
Other assets	37	68	71	65	68
	28 009	28 496	28 217	28 607	29 066
Total assets	31 006	33 430	32 163	33 462	33 634
Liabilities					
Payables ⁴	339	255	220	169	132
Employee benefits	460	425	462	442	440
Total liabilities	799	680	682	611	572
Net assets (liabilities)	30 207	32 750	31 481	32 851	33 062
Equity					
Reserves	16 646	16 646	16 646	16 646	16 646
Accumulated funds	3 622	6 165	4 896	6 266	6 477
Other Equity	9 939	9 939	9 939	9 939	9 939
Total equity	30 207	32 750	31 481	32 851	33 062

Notes:

1. The increase in Cash and deposits in 2019 reflects revised estimates based on 30 June 2017 actuals. The increase in 2021 primarily reflects the receipt of triennial licence renewal income during June 2021.
2. The decrease in Property, plant and equipment in 2019 largely reflects the depreciation of office fit-out costs over the life of the lease.
3. The variation in Infrastructure across the Budget and Forward Estimates reflects additional infrastructure investment as part of the Government's commitment, Taking Recreational Boating and Fishing to the Next Level.
4. The decrease in Payables in 2019 reflects revised estimates based on 30 June 2017 actuals.

Table 23.4: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	1 603	2 613	1 793	2 463	2 523
Sales of goods and services ²	5 453	4 300	3 352	5 504	4 531
GST receipts	383	326	383	383	383
Interest received	69	70	71	72	73
Total cash inflows	7 508	7 309	5 599	8 422	7 510
Cash outflows					
Employee benefits	(1 710)	(1 600)	(1 630)	(1 659)	(1 689)
Superannuation	(161)	(160)	(163)	(166)	(169)
GST payments	(385)	(390)	(385)	(385)	(385)
Supplies and consumables ³	(3 849)	(4 016)	(3 672)	(3 883)	(4 091)
Total cash outflows	(6 105)	(6 166)	(5 850)	(6 093)	(6 334)
Net cash from (used by) operating activities	1 403	1 143	(251)	2 329	1 176
Cash flows from investing activities					
Payments for acquisition of non-financial assets ⁴	(600)	(1 710)	(790)	(1 460)	(1 520)
Net cash from (used by) investing activities	(600)	(1 710)	(790)	(1 460)	(1 520)
Net increase (decrease) in cash and cash equivalents held	803	(567)	(1 041)	869	(344)
Cash and deposits at the beginning of the reporting period	2 059	5 169	4 602	3 561	4 430
Cash and deposits at the end of the reporting period	2 862	4 602	3 561	4 430	4 086

Notes:

1. The variation in Grants across the Budget and Forward Estimates reflects additional grant funding as part of the Government's commitment, Taking Recreational Boating and Fishing to the Next Level.
2. The decreases in Sales of goods and services in 2018-19 and 2019-20 and subsequent increase in 2020-21 reflect the timing of recreational boating licence renewals which occur every three years.
3. The increase in Supplies and consumables in 2018-19 reflects revised estimates based on 30 June 2017 actuals.
4. The variation in Payments for acquisition of non-financial assets between 2018-19 and 2021-22 relate to the Government's commitment, Taking Recreational Boating and Fishing to the Next Level.

24 ROYAL TASMANIAN BOTANICAL GARDENS

AUTHORITY OUTLINE

The Royal Tasmanian Botanical Gardens is a Statutory Authority, governed by the *Royal Tasmanian Botanical Gardens Act 2002*. The RTBG Board, comprising seven members, is appointed by the Minister and is responsible for managing, conserving and enhancing the RTBG in accordance with the RTBG Act.

The responsible Minister is the Minister for Parks, Hon Will Hodgman MP, and the supporting Agency is the Department of Primary Industries, Parks, Water and Environment.

The vision of the RTBG is to create and maintain an exceptional garden that enriches Tasmania's social and cultural life, showcases and contributes to the conservation of the flora of Tasmania, and educates the community about the importance of plants.

The RTBG is Australia's second oldest botanical gardens. It was established in 1818, and 2018 is therefore its bicentennial year. The gardens are home to the largest collection of mature conifers in the Southern Hemisphere and it also has the only subantarctic plant house in the world.

The mission of the RTBG is to sustainably manage the RTBG, conserve and develop the RTBG's living collections and heritage, and create and deliver an exemplary and enlightening visitor experience and thriving organisational culture.

This chapter provides the RTBG's budgeted financial information for 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information on the RTBG is provided at www.rtbg.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the RTBG include:

- constructing a \$3.6 million New Visitor Centre adjacent to the main gate, including a shop and public amenities. Construction will commence in 2018-19 and will provide contemporary world class facilities for the almost 460 000 visitors who are now coming to the gardens each year;
- continuing to implement the Board's Business Operational Plan for 2016-2021 and continuing the implementation of the Strategic Master Plan and its associated recommendations;
- developing and implementing sustainable business strategies aimed at increasing donations and self-generated revenue;
- implementing the remainder of the RTBG's Bicentenary Program;
- developing a marketing strategy, informed by recently completed brand and research projects;
- continuing to implement the outcomes of the structural and operational review of the organisation with the aim of ensuring the most efficient and effective use of resources;
- developing and implementing a volunteer operational management plan;
- continuing to develop community engagement programs based around the Tasmanian Community Food Garden and other aspects of the RTBG's operations; and
- the ongoing operation of the Tasmanian Seed Conservation Centre and its associated research projects in partnership with the Royal Botanic Gardens Kew in London; the Department of Primary Industries, Parks, Water and Environment; the University of Tasmania; the Tasmanian Museum and Art Gallery Herbarium; and the Australian Seed Bank Partnership. The RTBG will continue to identify and secure ongoing funding for targeted collection and research programs both locally and in conjunction with the Australian Seed Bank Partnership.

DETAILED BUDGET STATEMENTS

Table 24.1: Statement of Comprehensive Income¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ²	2 749	3 828	5 494	2 987	3 095
Sales of goods and services ³	695	870	957	1 244	1 369
Interest	35	35	35	35	35
Other revenue ⁴	431	219	241	313	344
Total revenue and other income from transactions	3 910	4 952	6 727	4 579	4 843
Expenses from transactions					
Employee benefits ⁵	2 494	2 955	3 014	3 144	3 287
Depreciation and amortisation	317	321	290	290	290
Supplies and consumables ⁶	1 548	1 303	1 309	1 338	1 372
Total expenses from transactions	4 359	4 579	4 613	4 772	4 949
Net result from transactions (net operating balance)	(449)	373	2 114	(193)	(106)
Net result	(449)	373	2 114	(193)	(106)
Comprehensive result	(449)	373	2 114	(193)	(106)

Notes:

1. Authority estimates do not include the indexation impact of any variations to Authority expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
2. The variation in Grants across the Budget and Forward Estimates primarily reflects additional funding for the New Visitor Centre project.
3. The increase in Sales of goods and services in 2018-19 reflects the continuing implementation of the new business enterprise structure.
4. The decrease in Other revenue in 2018-19 reflects the completion of major projects funded by external grants.
5. The increase in Employee benefits in 2018-19 reflects changes to staffing as part of the new business enterprise structure.
6. The decrease in Supplies and consumables in 2018-19 reflects the completion of major infrastructure maintenance programs for the bicentenary.

Table 24.2: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ^{1,2}	258	53	(150)	(60)	117
Receivables ²	30
Other financial assets	67	68	68	68	68
	355	121	(82)	8	185
Non-financial assets					
Inventories	85	81	81	81	81
Property, plant and equipment ²	10 516	9 634	9 509	9 376	9 243
Infrastructure ²	2 923	4 854	7 310	7 158	7 006
	13 524	14 569	16 900	16 615	16 330
Total assets	13 879	14 690	16 818	16 623	16 515
Liabilities					
Payables ²	145	84	84	84	84
Employee benefits ²	567	654	668	666	664
Other liabilities ²	15	61	61	61	61
Total liabilities	727	799	813	811	809
Net assets (liabilities)	13 152	13 891	16 005	15 812	15 706
Equity					
Reserves	14 378	14 096	14 096	14 096	14 096
Accumulated funds	(1 226)	(205)	1 909	1 716	1 610
Total equity	13 152	13 891	16 005	15 812	15 706

Notes:

1. The decrease in Cash and deposits in 2019 partially reflects the significant change in the future operation of the entity including the construction of a New Visitor Centre and the transition to a new business enterprise structure.
2. The variation in this item in 2019 reflects revised estimates based on 30 June 2017 actuals.

Table 24.3: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	2 749	3 828	5 494	2 987	3 095
Sales of goods and services ²	695	870	957	1 244	1 369
GST receipts	125	130	131	132	132
Interest received	35	35	35	35	35
Other cash receipts ³	431	219	241	313	344
Total cash inflows	4 035	5 082	6 858	4 711	4 975
Cash outflows					
Employee benefits ⁴	(2 216)	(2 631)	(2 684)	(2 807)	(2 943)
Superannuation ⁴	(278)	(324)	(330)	(337)	(344)
GST payments	(125)	(130)	(131)	(132)	(132)
Supplies and consumables	(1 252)	(1 303)	(1 309)	(1 338)	(1 372)
Total cash outflows	(3 871)	(4 388)	(4 454)	(4 614)	(4 791)
Net cash from (used by) operating activities	164	694	2 404	97	184
Cash flows from investing activities					
Payments for acquisition of non-financial assets ⁵	(298)	(1 045)	(2 620)	(20)	(20)
Proceeds from the disposal of non-financial assets	13	13	13	13
Net cash from (used by) investing activities	(298)	(1 032)	(2 607)	(7)	(7)
Net increase (decrease) in cash and cash equivalents held	(134)	(338)	(203)	90	177
Cash and deposits at the beginning of the reporting period	392	391	53	(150)	(60)
Cash and deposits at the end of the reporting period	258	53	(150)	(60)	117

Notes:

1. The variation in Grants across the Budget and Forward Estimates reflects additional funding for the New Visitor Centre project.
2. The increase in Sales of goods and services in 2018-19 reflects the continuing implementation of the new business enterprise structure.
3. The decrease in Other cash receipts in 2018-19 reflects the completion of major projects funded by external grants.
4. The increases in Employee benefits and Superannuation in 2018-19 reflect changes to staffing as part of the new business enterprise structure.
5. The variation in Payments for the acquisition of non-financial assets across the Budget and Forward Estimates reflects the building of a new visitor services centre at the front gate.

25 STATE FIRE COMMISSION

AUTHORITY OUTLINE

The State Fire Commission's primary purpose is to minimise the social, economic and environmental impact of fire and other emergencies on the Tasmanian community. This is achieved through implementing strategies for the Tasmania Fire Service that develop resilience to prevent and prepare for emergencies.

The Commission is also responsible for:

- road crash rescue (in Hobart, Launceston, Burnie, Devonport and surrounding areas);
- managing incidents involving hazardous materials;
- providing an Urban Search and Rescue capability to manage the rescue of people from collapsed buildings and structures; and
- providing a rescue/mitigation response to terrorist incidents involving chemical, biological and radiological agents.

A Fuel Reduction Unit has been established within the Tasmania Fire Service which has a key role in coordinating the implementation of the Fuel Reduction Program across the whole-of-government.

The State Fire Commission reports to the Minister for Police, Fire and Emergency Management, Hon Michael Ferguson MP, and the supporting agency is the Department of Police, Fire and Emergency Management. The Commission delivers all of its services through its operational arm, the Tasmania Fire Service.

This chapter provides the State Fire Commission's financial information for 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information on the Commission can be found at www.fire.tas.gov.au.

KEY DELIVERABLES

Table 25.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables by the Commission.

Table 25.1: Key Deliverables Statement

	2018-19	2019-20	2020-21	2021-22
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Election Commitments				
Remote Area Teams	100	115	160	160
Supporting our Emergency Services Volunteers	500	500	500	500
Other Initiatives				
Fire Fighting Appliance Replacement Program ¹	2 225	3 250	3 250	3 625
Fire Station Build Program	400	800	800	800
Fuel Reduction Program	9 000	9 000	9 000	9 000
State Fire Management Council	758	773	788	803

Note:

1. Funding includes Aerial Replacement Program that was previously reported separately in 2017-18.

Remote Area Teams

The Government will develop, sustain and grow Remote Area Teams capacity from suitable volunteer fire fighters around the State. Selected volunteers will undergo helicopter insertion training and gain fire fighting skills in this specialised field. The training will be undertaken by the Tasmania Fire Service and will fill the identified need for more firefighters with these skills. This will provide an exciting career path for those volunteers with good physical fitness levels. This initiative is funded by an allocation totalling \$535 000 over the next four years.

Supporting our Emergency Services Volunteers

The Government will provide the State Fire Commission with \$2 million over the next four years to allow all Volunteer Units from the Tasmania Fire Service and State Emergency Service to apply for upgrades to equipment.

The Volunteer Units, in association with the Tasmania Fire Service and State Emergency Service, will determine what equipment will be purchased with these funds.

Fire Fighting Appliance Replacement Program

The Commission is committed to providing its fire fighters with safe and operationally effective fire appliances, allocated using a 'fitness for purpose' rationale. Each appliance category has an established, defined role and functionality, with a specific scope of application which is considered in the process of allocation to brigades and matched to risk. The Commission has endorsed a sustainable replacement program that will ensure that all fire appliances remain viable for operation in a safe and effective manner.

Over a four year period \$12.4 million will fund the Fire Fighting Appliance Replacement Program, which will see the internal fabrication of medium tankers, and the purchase of heavy pumpers and aerial appliances.

Fire Station Build Program

Total funding of \$2.8 million has been allocated over four years, from 2018-19, for capital upgrades to Commission facilities which will include a combination of replacement and refurbishment of fire stations. One of the key outcomes of the program will be further reducing the exposure to diesel, particularly through better station design. This will include the separation of fire fighters' personal protective clothing from firefighting appliance diesel exhaust. This separation provides the added benefit of further eliminating any exposure to the possibility of residual contaminants in protective clothing used in firefighting.

Fuel Reduction Program

The Government has provided significant forward funding for the whole-of-government Fuel Reduction Program, to reduce bushfire risk to Tasmanian communities. The Fuel Reduction Unit established within the Tasmania Fire Service, has a key role in coordinating the implementation of the program across the whole-of-government.

The Government has provided funding of \$9 million per annum from 2017-18 to ensure the continuation of the Fuel Reduction Program and an increase in strategic fuel reduction burning across the State. As part of this program, \$500 000 per annum is directed to fuel reduction in the Tasmanian Wilderness World Heritage Area through the Department of Primary Industries, Parks, Water and Environment.

The Fuel Reduction Program utilises the resources of the Tasmania Fire Service, the Parks and Wildlife Service, Sustainable Timber Tasmania and local councils to mitigate bushfire risk in a strategic, systematic way in urban, semi-rural and some wilderness areas. Strategically reducing risk in the areas that provide the most protection to communities is the priority. Therefore, areas of both private and public land are included - a 'tenure-blind' approach.

The Government's Fuel Reduction Program takes a strategic approach, and whilst other fuel treatments can and will be employed (for example mechanical removal), planned burning remains the most cost effective tool available for managing vegetation fuel loads at the scale that is currently required.

State Fire Management Council

The State Fire Management Council is an independently chaired body established under section 14 of the *Fire Service Act 1979*. The SFMC has the following functions:

- to develop a state vegetation fire management policy to be used as the basis for all fire management planning;
- to advise and report regularly to the Minister on such matters relating to the administration of the Fire Service Act, as it applies to vegetation fire management;

- to provide advice to the State Fire Commission on matters relating to the prevention and mitigation of vegetation fires; and
- to oversee and support Fire Management Area Committees who develop Fire Protection Plans that identify, assess and prioritise mitigation activities for community bushfire risks in Fire Management Areas.

The SFMC approves Fire Protection Plans developed by the FMACs. These plans play a key role in the prioritisation of mitigation strategies to reduce bushfire risk across the landscape and, in particular, support the Government's 'tenure-blind' strategic Fuel Reduction Program.

The SFMC operates using a Strategic Direction Framework with a focus on communicating and managing bushfire risk, fostering and maintaining effective relationships, and building community capacity.

The Commission provides the necessary bushfire planning and risk assessment expertise, and executive and administrative support to both the SFMC and FMACs.

DETAILED BUDGET STATEMENTS

Table 25.2: Statement of Comprehensive Income¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ²	9 256	4 242	4 275	4 308	4 343
Taxation	68 215	71 090	74 176	76 583	79 111
Sales of goods and services	6 121	6 130	6 253	6 379	6 509
Fees and fines	167	183	187	191	194
Interest	10	43	44	45	46
Other revenue	10 433	10 468	10 498	10 528	10 558
Total revenue and other income from transactions	94 202	92 156	95 433	98 034	100 761
Expenses from transactions					
Employee benefits ³	53 797	47 722	48 622	49 538	51 058
Depreciation and amortisation	6 666	6 539	6 390	6 390	6 390
Supplies and consumables ³	28 630	35 808	36 345	37 123	38 216
Borrowing costs ⁴	134	117	117	83
Other expenses ³	4 028	3 431	3 634	3 705	3 778
Total expenses from transactions	93 255	93 617	95 108	96 839	99 442
Net result from transactions (net operating balance)	947	(1 461)	325	1 195	1 319
Other economic flows included in net result					
Net gain/(loss) on non-financial assets	60
Total other economic flows included in net result	60
Net result	947	(1 461)	325	1 195	1 379
Comprehensive result	947	(1 461)	325	1 195	1 379

Notes:

1. Authority estimates do not include the indexation impact of any variations to Authority expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
2. The decrease in Grants from 2018-19 reflects the cessation of both one-off funding for Aerial Fire Appliances provided in 2017-18 and additional funding for the transition of the State Emergency Service to the Tasmania Fire Service.
3. The variation in Employee benefits, Supplies and consumables and Other expenses in 2018-19 reflects a review of the Authority's Budget estimates and a resulting reallocation between expenditure items.
4. The decrease in Borrowing costs reflects a reduction in interest payments as loans are repaid.

Table 25.3: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	5 579	9 339	9 675	10 361	11 185
Receivables ²	2 749	1 420	1 420	1 420	1 420
Other financial assets ²	2 581	2 282	2 282	2 282	2 282
	10 909	13 041	13 377	14 063	14 887
Non-financial assets					
Inventories	1 643	1 643	1 643	1 643	1 643
Property, plant and equipment ³	99 014	122 510	122 299	122 608	122 133
Other assets	1 446	1 017	1 017	1 017	1 017
	102 103	125 170	124 959	125 268	124 793
Total assets	113 012	138 211	138 336	139 331	139 680
Liabilities					
Payables	2 507	2 507	2 707	2 907	3 107
Interest bearing liabilities ⁴	3 830	3 830	2 830	1 830
Employee benefits	16 159	15 086	15 686	16 286	16 886
Superannuation ⁵	7 386	1 775	1 775	1 775	1 775
Total liabilities	29 882	23 198	22 998	22 798	21 768
Net assets (liabilities)	83 130	115 013	115 338	116 533	117 912
Equity					
Reserves	18 943	45 698	45 698	45 698	45 698
Accumulated funds	64 187	69 315	69 640	70 835	72 214
Total equity	83 130	115 013	115 338	116 533	117 912

Notes:

1. The increase in Cash and deposits in 2019 reflects the financial management and debt reduction strategies implemented by the State Fire Commission.
2. The decrease in Receivables and Other financial assets in 2019 reflects a more accurate estimate based on the 30 June 2017 outcome and primarily relates to a decrease in accrued revenue.
3. The increase in Property, plant and equipment in 2019 reflects a more accurate estimate based on the 30 June 2017 outcome which included a revaluation of land and buildings, and capital investment initiatives in accordance with the State Fire Commission's Corporate Plan.
4. The decrease in Interest bearing liabilities reflects debt reduction strategies implemented by the State Fire Commission.
5. The decrease in Superannuation reflects a more accurate estimate based on the 30 June 2017 outcome.

Table 25.4: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	9 256	4 242	4 275	4 308	4 343
Taxation	65 943	68 601	71 572	73 870	76 283
Sales of goods and services	6 121	6 130	6 253	6 379	6 509
Fees and fines	167	183	187	191	194
GST receipts	1 868	1 939	1 852	1 852	1 852
Interest received	10	43	43	46	46
Other cash receipts	10 433	10 468	10 498	10 528	10 558
Total cash inflows	93 798	91 606	94 680	97 174	99 785
Cash outflows					
Employee benefits ²	(48 280)	(41 713)	(42 497)	(43 295)	(44 695)
Superannuation ²	(5 517)	(6 009)	(6 125)	(6 243)	(6 363)
Borrowing costs ³	(134)	(117)	(117)	(83)
GST payments	(1 868)	(1 939)	(1 852)	(1 852)	(1 852)
Supplies and consumables ²	(26 848)	(32 839)	(33 200)	(33 971)	(34 949)
Other cash payments ²	(3 061)	(3 566)	(3 634)	(3 705)	(3 777)
Total cash outflows	(85 708)	(86 183)	(87 425)	(89 149)	(91 636)
Net cash from (used by) operating activities	8 090	5 423	7 255	8 025	8 149
Cash flows from investing activities					
Payments for acquisition of non-financial assets ⁴	(1 930)	(4 904)	(6 219)	(6 639)	(5 855)
Proceeds from the disposal of non-financial assets	120	300	300	300	360
Net cash from (used by) investing activities	(1 810)	(4 604)	(5 919)	(6 339)	(5 495)
Cash flows from financing activities					
Net borrowings ⁵	(1 000)	(1 000)	(1 000)	(1 830)
Net cash from (used by) financing activities	(1 000)	(1 000)	(1 000)	(1 830)
Net increase (decrease) in cash and cash equivalents held	5 280	819	336	686	824
Cash and deposits at the beginning of the reporting period	299	8 520	9 339	9 675	10 361
Cash and deposits at the end of the reporting period	5 579	9 339	9 675	10 361	11 185

Notes:

1. The decrease in Grants from 2018-19 reflects the cessation of both one-off funding for Aerial Fire Appliances provided in 2017-18 and additional funding for the transition of the State Emergency Service to the Tasmania Fire Service.
2. The variation in Employee benefits, Superannuation, Supplies and consumables and Other cash payments in 2018-19 reflects a review by the State Fire Commission of the Authority's Budget estimates and a resulting reallocation between expenditure reporting items.
3. The decrease in Borrowing costs reflects a reduction in interest payments as loans are repaid.
4. The variation in Payments for acquisition of non-financial assets reflects capital investment initiatives in accordance with the State Fire Commission's Corporate Plan.
5. The variation in Net borrowings reflects debt reduction strategies implemented by the State Fire Commission.

26 TASTAFE

AUTHORITY OUTLINE

TasTAFE is a Statutory Authority established by the *Training and Workforce Development Act 2013*. Governed by a Board of Directors, TasTAFE is the single public sector entity responsible for post-compulsory Vocational Education and Training in Tasmania. Through its status as a registered training organisation, its role is to enable Tasmanians to gain skills and qualifications needed for the State's workforce and to support the community to succeed and prosper.

TasTAFE is the largest vocational education and training provider in Tasmania, providing the majority of training for Tasmanian businesses. TasTAFE also operates in the contestable training market in Tasmania and in the commercial international student market. It services the training needs of individual learners as well as providing training and workforce skills development services to Tasmanian employers and their employees.

The scope of training provided by TasTAFE aims to support the economic and policy priorities of the Tasmanian Government, business and industry, and covers the major trade, technical and vocational occupations represented in the Tasmanian economy.

Training is conducted statewide at TasTAFE facilities in Hobart, Clarence, Claremont, Launceston, Alanvale, Devonport and Burnie; in Trade Training Centres; regional locations; workplaces across the State; and online.

The TasTAFE Board of Directors is accountable to the Minister for Education and Training, Hon Jeremy Rockliff MP.

This chapter provides financial information for TasTAFE for 2018-19 and over the Forward Estimates period (2019-20 to 2021-22). Further information on TasTAFE is provided at www.tastafe.tas.edu.au.

KEY DELIVERABLES

TasTAFE's key deliverables are driven by the Government's priorities and TasTAFE's Corporate Plan.

TasTAFE continues to develop contemporary strategies and plans aimed at creating accessible and quality VET delivery across Tasmania, with a strong emphasis on industry partnerships. Strategies will continue to focus on the advanced manufacturing, agricultural, construction, human services, and the tourism and hospitality sectors. TasTAFE will continue to re-position itself and be more responsive to the needs of communities that do not have ready access to existing TasTAFE infrastructure.

The 2017-18 Budget included an allocation of \$3.2 million over two years for the development of a Drysdale Centre of Excellence. The 2018-19 Budget includes an additional investment of \$3.5 million for the further development of Drysdale at new locations in Devonport and Claremont. The 2018-19 Budget and Forward Estimates also include an amount of \$12 million for the development of centres of excellence in Trades and Water and Agriculture.

This brings the total commitment for the development of centres of excellence to \$18.7 million over the 2018-19 Budget and Forward Estimates. In summary, the total investment will include:

- \$6.7 million for Investment in Drysdale as a Centre of Excellence, including delivery points in Claremont and Devonport;
- \$7 million for the development of a Trades and Water Centre of Excellence based at Clarence in Hobart; and
- \$5 million for an Agricultural Centre of Excellence based at Freer Farm, Burnie.

In addition to the above initiatives, the 2018-19 Budget also includes \$1.5 million for the continuation of the Education Architecture initiative announced in 2016-17.

DETAILED BUDGET STATEMENTS

Table 26.1: Statement of Comprehensive Income¹

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ²	79 171	84 920	89 557	78 583	79 623
Sales of goods and services	25 651	24 150	24 659	25 153	25 656
Interest ³	125	140	125	125
Total revenue and other income from transactions	104 822	109 195	114 356	103 861	105 404
Expenses from transactions					
Employee benefits ⁴	69 484	71 957	72 025	72 770	73 499
Depreciation and amortisation ⁵	7 365	8 825	8 655	8 970	8 511
Supplies and consumables	31 440	31 170	31 108	31 419	31 695
Total expenses from transactions	108 289	111 952	111 788	113 159	113 705
Net result from transactions (net operating balance)	(3 467)	(2 757)	2 568	(9 298)	(8 301)
Net result	(3 467)	(2 757)	2 568	(9 298)	(8 301)
Comprehensive result	(3 467)	(2 757)	2 568	(9 298)	(8 301)

Notes:

- Authority estimates do not include the indexation impact of any variations to Authority expenditure that have been made since the finalisation of the *Revised Estimates Report 2017-18 (including December Quarterly Report)*. For further information see chapter 1 of this Budget Paper.
- The increase in Grants in 2018-19 reflects additional funding of \$3.5 million to further develop the Drysdale Centre of Excellence in Devonport and Claremont, this is in addition to the \$2.4 million already committed in the 2018-19 Budget. The increase in 2019-20 reflects funding for the development of a Trades and Water Centre of Excellence and an Agricultural Centre of Excellence.
- The increase in Interest is due to a reclassification as Interest had previously been recorded as Sales of goods and services.
- The increase in Employee benefits in 2018-19 reflects anticipated expenditure related to addressing findings from the WLF Accounting & Advisory investigation and requirements arising from the Australian Skills Quality Authority re-registration.
- The increase in Depreciation and amortisation in 2018-19 reflects the impairment of assets purchased in 2016-17 and 2017-18.

Table 26.2: Statement of Financial Position as at 30 June

	2018	2019	2020	2021	2022
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	6 896	6 367	2 421	2 440	2 950
Receivables ¹	3 359	5 608	4 992	4 375	3 757
Other financial assets ¹	1 289
	11 544	11 975	7 413	6 815	6 707
Non-financial assets					
Inventories ²	226
Property, plant and equipment ³	172 963	163 077	169 674	161 812	153 950
Heritage and cultural assets	21	26	26	26	26
Intangibles ³	2 826	1 719	611
Other assets ⁴	1 075
	174 285	165 929	171 419	162 449	153 976
Total assets	185 829	177 904	178 832	169 264	160 683
Liabilities					
Payables ⁵	8 247	5 362	3 862	3 762	3 662
Employee benefits	16 318	16 470	16 280	16 060	15 830
Other liabilities ⁵	2 700	2 750	2 800	2 850
Total liabilities	24 565	24 532	22 892	22 622	22 342
Net assets (liabilities)	161 264	153 372	155 940	146 642	138 341
Equity					
Contributed capital ⁶	228 037	227 033	227 033	227 033	227 033
Reserves ⁷	5 653	9 880	9 880	9 880	9 880
Accumulated funds	(72 426)	(83 541)	(80 973)	(90 271)	(98 572)
Total equity	161 264	153 372	155 940	146 642	138 341

Notes:

1. The increase in Receivables and decrease in Other financial assets in 2019 reflects a reclassification of accrued revenue related to training activities completed during the financial year which have not been invoiced at year end.
2. The decrease in Inventories in 2019 reflects a change in the treatment of Inventories to be fully expensed at time of purchase.
3. The decrease in Property, plant and equipment and increase in Intangibles in 2019 reflects a reclassification of the student management system, which was implemented in January 2017 and will be amortised over the next five years.
4. The decrease in Other assets in 2019 reflects the full impairment of Library stock during 2017-18.
5. The decrease in Payables and increase in Other liabilities in 2019 reflects the reclassification of student fees invoiced in advance.

6. The decrease in Contributed capital in 2019 reflects proceeds paid to the Crown Lands Administration Fund from the partial sale of the Valley Road Campus at Devonport in 2016-17.
7. The increase in Reserves in 2019 reflects the increase in the asset valuation indices for Buildings, as recommended by the Office of the Valuer-General in 2016-17.

Table 26.3: Statement of Cash Flows

	2017-18	2018-19	2019-20	2020-21	2021-22
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	79 171	84 920	89 557	78 583	79 623
Sales of goods and services	25 451	25 438	25 234	25 728	26 231
GST receipts	3 360	3 360	3 712	3 766	3 821
Interest Received ²	125	140	125	125
Total cash inflows	107 982	113 843	118 643	108 202	109 800
Cash outflows					
Employee benefits ³	(61 764)	(63 969)	(63 946)	(64 614)	(65 268)
Superannuation	(7 884)	(8 252)	(8 269)	(8 376)	(8 461)
GST payments	(3 464)	(3 464)	(3 621)	(3 674)	(3 728)
Supplies and consumables	(30 190)	(31 497)	(32 608)	(31 519)	(31 833)
Total cash outflows	(103 302)	(107 182)	(108 444)	(108 183)	(109 290)
Net cash from (used by) operating activities	4 680	6 661	10 199	19	510
Cash flows from investing activities					
Payments for acquisition of non-financial assets	(3 065)	(6 300)	(14 145)
Net cash from (used by) investing activities	(3 065)	(6 300)	(14 145)
Net increase (decrease) in cash and cash equivalents held	1 615	361	(3 946)	19	510
Cash and deposits at the beginning of the reporting period	5 281	6 006	6 367	2 421	2 440
Cash and deposits at the end of the reporting period	6 896	6 367	2 421	2 440	2 950

Notes:

1. The increase in Grants in 2018-19 reflects additional funding of \$3.5 million to further develop the Drysdale Centre of Excellence in Devonport and Claremont, this is in addition to the \$2.4 million already committed in the 2018-19 Budget. The increase in 2019-20 reflects funding for the development of a Trades and Water Centre of Excellence, and an Agricultural Centre of Excellence.
2. The increase in Interest received is due to a reclassification as Interest and had previously been recorded as Sales of goods and services.
3. The increase in Employee benefits in 2018-19 reflects anticipated expenditure related to addressing findings from the WLF Accounting & Advisory investigation and requirements arising from the Australian Skills Quality Authority re-registration.

