



Tasmanian
Government

P A R L I A M E N T O F T A S M A N I A

Government Services

Budget Paper No 2

Volume 2

Presented by

Hon Peter Gutwein MP, Treasurer, for the information of
Honourable Members, on the occasion of the Budget, 2019-20

Useful 2019-20 Budget and Government Websites

www.premier.tas.gov.au/budget_2019	Contains the 2019-20 Budget Paper documents and related information including Budget Fact Sheets and Government Media Releases.
www.treasury.tas.gov.au	Contains the 2019-20 Budget Papers and Budget Paper archives. It also contains detailed information on the implementation of the new financial management framework established by the <i>Financial Management Act 2016</i> which applies from 1 July 2019.
www.tas.gov.au	Provides links to the websites of Tasmanian public sector entities.
www.service.tas.gov.au	Provides a comprehensive entry point to Government services in Tasmania.

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PART 2:

AGENCIES

13 BRAND TASMANIA

AUTHORITY OUTLINE

The *Brand Tasmania Act 2018* established Brand Tasmania as the State's place branding organisation.

Brand Tasmania objectives are to ensure that:

- a Tasmanian Brand, which differentiates and enhances Tasmania's appeal and national and international competitiveness, is developed, maintained, protected and promoted;
- Tasmania's image and reputation locally, nationally and internationally are strengthened; and
- the Tasmanian Brand is nurtured, enhanced and promoted as a key asset of the Tasmanian community.

Brand Tasmania's functions include:

- advocate for the protection of the attributes on which the Tasmanian Brand relies;
- promote the Tasmanian Brand by creating, coordinating, managing, developing and supporting promotional and marketing activities that:
 - strengthen Tasmania's image and reputation;
 - enhance the attractiveness of Tasmania as a place in which to live, work, study, visit, invest or trade; and
 - maximise the profile, and the competitive position, of Tasmanian goods, services, experiences and products in local, national and international markets.
- identify risks to the reputation of the Tasmanian Brand and to develop mitigation or contingency plans in relation to those risks;
- facilitate the collaboration between the government, non-government, business and community sectors in Tasmania in relation to matters relevant to the Authority's functions; and
- undertake, support and interpret any research, or any other insights, into matters relevant to the Authority's functions.

Brand Tasmania's work will be focussed on delivering these functions in a way that meets Brand Tasmania's objectives. The work of Brand Tasmania will be overseen by a Board and the Authority will be led by the Chief Executive Officer. While the Act commenced on 29 March 2019, Brand Tasmania's activities during 2019-20 will be focussed on establishment, including developing the Organisation's strategic plan.

Brand Tasmania supports the Premier, Hon Will Hodgman MP.

This chapter provides financial information about the Output to be delivered by Brand Tasmania in 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information about Brand Tasmania is provided at <https://www.brandtasmania.com>.

OUTPUT INFORMATION

Brand Tasmania's individual Output is provided under:

- Output Group I - Brand Tasmania.

Table 13.1 provides an Output Group Expense Summary for Brand Tasmania.

Table 13.1: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Premier</i>					
Output Group I - Brand Tasmania					
1.1 Brand Tasmania ^{1,2}	I 432	I 464	I 498	I 528
	I 432	I 464	I 498	I 528
TOTAL	I 432	I 464	I 498	I 528

Notes:

1. Permanent funding of \$1 million per annum has been allocated to establish Brand Tasmania as a statutory authority in accordance with the *Brand Tasmania Act 2018*.
2. Permanent funding of \$400 000 per annum was transferred from the Department of Premier and Cabinet from 2019-20 onwards.

Output Group I: Brand Tasmania

1.1 Brand Tasmania

Brand Tasmania's purpose is to ensure that the Tasmanian Brand differentiates and enhances Tasmania's appeal and national and international competitiveness, and that the Tasmanian Brand is developed, maintained, protected and promoted. Brand Tasmania is also responsible for ensuring Tasmania's image and reputation are strengthened and that the Tasmanian Brand is nurtured, enhanced and promoted as a key asset of the Tasmanian community.

This Output delivers on the objectives of the Authority by ensuring Tasmania has a contemporary, best practice approach to managing, developing, promoting and protecting Tasmania's Brand, in order to:

- develop, maintain, protect and promote Tasmania's Brand;
- strengthen Tasmania's image and reputation locally, nationally and internationally;
- ensure Tasmania's Brand is nurtured, enhanced and promoted as a key asset of the Tasmanian community;
- enhance the attractiveness of Tasmania as a place in which to live, work, study, visit, invest or trade; and
- maximise the profile, and the competitive position, of Tasmanian goods, services, experiences and products in local, national and international markets.

Brand Tasmania's first year of operation will be focussed on establishment, including developing its strategic plan, engaging with Tasmania's industries and communities and developing a website and online toolkit to promote the unique attributes of our Tasmanian brand globally, but also offer online practical assistance including a digital library of multimedia.

DETAILED BUDGET STATEMENTS^I

Table 13.2: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating	1 432	1 464	1 498	1 528
Total revenue and other income from transactions	1 432	1 464	1 498	1 528
Expenses from transactions					
Employee benefits	612	624	637	645
Supplies and consumables	820	840	861	883
Total expenses from transactions	1 432	1 464	1 498	1 528
Net result from transactions (net operating balance)
Net result
Comprehensive result

Note:

- I. Given the offsetting levels of budgeted revenue and expenditure there is currently no Statement of Financial Position for the entity.

Table 13.3: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Output Group I - Brand Tasmania					
I.I Brand Tasmania	I 432	I 464	I 498	I 528
	I 432	I 464	I 498	I 528
Brand Tasmania					
Total Operating Services Expenditure	I 432	I 464	I 498	I 528
	I 432	I 464	I 498	I 528
Total Revenue from Appropriation	I 432	I 464	I 498	I 528
Controlled Revenue from Appropriation	I 432	I 464	I 498	I 528
	I 432	I 464	I 498	I 528

Table 13.4: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating	1 432	1 464	1 498	1 528
Total cash inflows	1 432	1 464	1 498	1 528
Cash outflows					
Employee benefits	(552)	(564)	(577)	(585)
Superannuation	(60)	(60)	(60)	(60)
Supplies and consumables	(820)	(840)	(861)	(883)
Total cash outflows	(1 432)	(1 464)	(1 498)	(1 528)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period
Cash and deposits at the end of the reporting period

14 HOUSE OF ASSEMBLY

AGENCY OUTLINE

The Office of the Clerk of the House of Assembly provides services through the provision of advisory, procedural, research and administrative support to the House of Assembly, its committees, the Speaker of the House and Members generally.

This chapter provides financial information about the Outputs to be delivered by the House of Assembly in 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information about the House of Assembly is provided at www.parliament.tas.gov.au.

KEY DELIVERABLES

The major focus for the House of Assembly in 2019-20 is the continuation of service delivery in an efficient and timely manner to the House and its Committees in their constitutional roles.

OUTPUT INFORMATION

Outputs of the House of Assembly are provided under the following Output Groups:

- Output Group 1 - House of Assembly Support Services; and
- Output Group 2 - Payments Administered by the House of Assembly.

Table 14.1 provides an Output Group Expense Summary for the House of Assembly.

Table 14.1: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Speaker of the House of Assembly					
Output Group 1 - House of Assembly Support Services					
1.1 House of Assembly Support Services	2 598	2 631	2 686	2 756	2 813
1.2 Select Committee Support Services	6	6	6	6	7
1.3 Investigatory Committee Support Services	114	116	119	122	123
	2 718	2 753	2 811	2 884	2 943
Output Group 2 - Payments Administered by the House of Assembly					
2.1 Payments Administered by the House of Assembly ¹	6 687	7 167	7 417	7 570	7 716
	6 687	7 167	7 417	7 570	7 716
TOTAL	9 405	9 920	10 228	10 454	10 659

Note:

1. The increase in Payments Administered by the House of Assembly reflects the increase in costs associated with Reserve By Law Members' Salaries.

Output Group 1: House of Assembly Support Services

1.1 House of Assembly Support Services

This Output provides for the effective and lawful operation of the House and its committees, the fulfilment of statutory requirements, the promotion of the role of the Parliament and the provision of written and oral advice. It includes the operation of the House of Assembly Education Office.

1.2 Select Committee Support Services

This Output relates to Select Committees appointed by resolution of the House and provides resources to enable the committees to address the terms of reference specified in their appointment.

1.3 Investigatory Committee Support Services

This Output provides a Committee Secretariat and resources for Investigatory Committees to enable Committees to address the terms of reference of matters referred by the House.

Output Group 2: Payments Administered by the House of Assembly

2.1 Payments Administered by the House of Assembly

This Output relates to the payment of salaries and allowances as prescribed by legislation.

DETAILED BUDGET STATEMENTS

Table 14.2: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating	9 379	9 894	10 202	10 428	10 633
Total revenue and other income from transactions	9 379	9 894	10 202	10 428	10 633
Expenses from transactions					
Employee benefits ¹	8 878	9 156	9 455	9 659	9 850
Depreciation and amortisation	37	286	286	286	286
Supplies and consumables	490	478	487	509	523
Total expenses from transactions	9 405	9 920	10 228	10 454	10 659
Net result from transactions (net operating balance)	(26)	(26)	(26)	(26)	(26)
Net result	(26)	(26)	(26)	(26)	(26)
Comprehensive result	(26)	(26)	(26)	(26)	(26)

Note:

1. The increase in Employee benefits reflects the increase in costs associated with Reserve By Law Members' Salaries.

Table 14.3: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Speaker of the House of Assembly					
Output Group 1 - House of Assembly Support Services					
1.1 House of Assembly Support Services	2 572	2 605	2 660	2 730	2 787
1.2 Select Committee Support Services	6	6	6	6	7
1.3 Investigatory Committee Support Services	114	116	119	122	123
	2 692	2 727	2 785	2 858	2 917
Output Group 2 - Payments Administered by the House of Assembly					
2.1 Payments Administered by the House of Assembly ¹	658	576	576	576	576
	658	576	576	576	576
House of Assembly					
Total Operating Services Expenditure	3 350	3 303	3 361	3 434	3 493
	3 350	3 303	3 361	3 434	3 493
Reserved by Law					
Members' Committee Fees and Allowances (<i>Parliamentary Salaries, Superannuation and Allowances Act 2012</i>)	31	31	31	31	31
Parliamentary Salaries and Allowances (<i>Parliamentary Salaries, Superannuation and Allowances Act 2012</i>) ²	5 890	6 452	6 702	6 855	7 001
Travelling Allowances (<i>Parliamentary Salaries, Superannuation and Allowances Act 2012</i>)	108	108	108	108	108
	6 029	6 591	6 841	6 994	7 140
Total Revenue from Appropriation	9 379	9 894	10 202	10 428	10 633
Controlled Revenue from Appropriation	9 379	9 894	10 202	10 428	10 633
	9 379	9 894	10 202	10 428	10 633

Notes:

1. The decrease in Payments Administered by the House of Assembly is due to transfer of the vehicle allowance budget to Parliamentary Salaries and Allowances.
2. The increase in Parliamentary Salaries and Allowances reflects the increase in costs associated with Reserve By Law Members' Salaries.

Table 14.4: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	4	4	4	4	4
	4	4	4	4	4
Non-financial assets					
Property, plant and equipment	228	537	540	543	546
Heritage and cultural assets	2 045	2 045	2 045	2 045	2 045
Other assets	36	630	630	630	630
	2 309	3 212	3 215	3 218	3 221
Total assets	2 313	3 216	3 219	3 222	3 225
Liabilities					
Payables	39	43	43	43	43
Interest bearing liabilities	584	584	584	584
Employee benefits	506	599	628	657	686
Total liabilities	545	1 226	1 255	1 284	1 313
Net assets (liabilities)	1 768	1 990	1 964	1 938	1 912
Equity					
Reserves	1 112	1 112	1 112	1 112	1 112
Accumulated funds ¹	656	878	852	826	800
Total equity	1 768	1 990	1 964	1 938	1 912

Note:

1. The variation in Accumulated funds reflects revised estimates based on 30 June 2018 actuals.

Table 14.5: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating	9 379	9 894	10 202	10 428	10 633
GST receipts	94	94	94	94	94
Total cash inflows	9 473	9 988	10 296	10 522	10 727
Cash outflows					
Employee benefits ¹	(8 247)	(8 708)	(8 985)	(9 169)	(9 346)
Superannuation	(602)	(645)	(667)	(687)	(701)
GST payments	(94)	(94)	(94)	(94)	(94)
Supplies and consumables	(490)	(501)	(510)	(532)	(546)
Total cash outflows	(9 433)	(9 948)	(10 256)	(10 482)	(10 687)
Net cash from (used by) operating activities	40	40	40	40	40
Cash flows from investing activities					
Payments for acquisition of non-financial assets	(40)	(40)	(40)	(40)	(40)
Net cash from (used by) investing activities	(40)	(40)	(40)	(40)	(40)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period	4	4	4	4	4
Cash and deposits at the end of the reporting period	4	4	4	4	4

Note:

1. The increase in Employee benefits reflects the increase in costs associated with Reserve By Law Members' Salaries.

15 INTEGRITY COMMISSION

AGENCY OUTLINE

The Integrity Commission operates under the *Integrity Commission Act 2009* and its role is to improve the standard of conduct, propriety and ethics in the public sector by:

- delivering education and training to prevent misconduct and develop resistance to misconduct;
- building the capacity of the public sector to prevent and address misconduct; and
- providing an effective mechanism for misconduct complaints to be addressed.

An important focus for the Integrity Commission is education, advice and prevention of public officer misconduct, to strengthen the confidence of Tasmanians in the capacity of State and local government public authorities to operate ethically and with propriety.

The Commission also deals with complaints of misconduct which, in some instances, may lead to investigations, either by the Commission or by the relevant public authority. The Commission also conducts own motion investigations and has the power to monitor and audit internal investigation processes conducted by public authorities, including Tasmania Police.

The Commission is overseen by a Board, which includes the Chief Commissioner and three other members with specialist expertise.

This chapter provides financial information about the Output to be delivered by the Integrity Commission in 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information about the Commission is provided at www.integrity.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Commission include:

- working with the public and key stakeholders to enhance community trust and confidence in public authorities within Tasmania;
- working cooperatively with public authorities, other integrity entities and the Parliamentary Standards Commissioner to prevent misconduct and enhance capacity-building in dealing with misconduct;
- educating public authorities and raising public awareness about integrity and ethical conduct; and
- dealing with misconduct issues in a timely, effective and fair way, in accordance with the public interest.

OUTPUT INFORMATION

The individual Output of the Integrity Commission is provided under:

- Output Group I - Integrity Commission.

Table 15.1 provides an Output Group Expense Summary for the Integrity Commission.

Table 15.1: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Attorney-General and Minister for Justice</i>					
Output Group I - Integrity Commission					
I.1 Integrity Commission	2 633	2 702	2 732	2 676	2 710
	2 633	2 702	2 732	2 676	2 710
TOTAL	2 633	2 702	2 732	2 676	2 710

Output Group I: Integrity Commission

I.1 Integrity Commission

This Output provides:

- education and capacity-building for public officers and enhancing public confidence in the integrity and ethical conduct of the public sector;
- preventative and advisory functions to public officers; and
- complaint handling/assessment and the conduct of investigations and inquiries as outlined in the Act.

DETAILED BUDGET STATEMENTS

Table 15.2: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating	2 515	2 550	2 602	2 630	2 680
Total revenue and other income from transactions	2 515	2 550	2 602	2 630	2 680
Expenses from transactions					
Employee benefits	1 867	1 895	1 944	1 961	2 000
Depreciation and amortisation	87	286	277	208	207
Supplies and consumables	488	280	273	270	269
Borrowing costs	42	36	28	20
Other expenses	191	199	202	209	214
Total expenses from transactions	2 633	2 702	2 732	2 676	2 710
Net result from transactions (net operating balance)	(118)	(152)	(130)	(46)	(30)
Net result	(118)	(152)	(130)	(46)	(30)
Comprehensive result	(118)	(152)	(130)	(46)	(30)

Table 15.3: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group I - Integrity Commission					
I.1 Integrity Commission	2 515	2 550	2 602	2 630	2 680
	2 515	2 550	2 602	2 630	2 680
Integrity Commission					
Total Operating Services Expenditure	2 515	2 550	2 602	2 630	2 680
	2 515	2 550	2 602	2 630	2 680
Total Revenue from Appropriation	2 515	2 550	2 602	2 630	2 680
Controlled Revenue from Appropriation	2 515	2 550	2 602	2 630	2 680
	2 515	2 550	2 602	2 630	2 680

Table 15.4: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	37	41	41	41	41
Receivables	13	9	9	9	9
	50	50	50	50	50
Non-financial assets					
Intangibles ¹	54	31	9	4
Other assets	182	1 056	808	614	440
	236	1 087	817	618	440
Total assets	286	1 137	867	668	490
Liabilities					
Payables	15	17	18	19	20
Interest bearing liabilities	978	806	621	441
Provisions	71	75	75	75	75
Employee benefits ²	350	378	409	440	471
Total liabilities	436	1 448	1 308	1 155	1 007
Net assets (liabilities)	(150)	(311)	(441)	(487)	(517)
Equity					
Accumulated funds	(150)	(311)	(441)	(487)	(517)
Total equity	(150)	(311)	(441)	(487)	(517)

Notes:

1. The decrease in Intangibles in 2023 reflects the full amortisation of the asset held.
2. The increase in Employee benefits across the Forward Estimates relates to increases in annual leave and long service leave liabilities.

Table 15.5: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating	2 515	2 550	2 602	2 630	2 680
Total cash inflows	2 515	2 550	2 602	2 630	2 680
Cash outflows					
Employee benefits	(1 642)	(1 666)	(1 710)	(1 722)	(1 756)
Superannuation	(194)	(198)	(203)	(208)	(213)
Borrowing costs	(42)	(36)	(28)	(20)
Supplies and consumables	(488)	(280)	(273)	(270)	(269)
Other cash payments	(191)	(199)	(202)	(209)	(214)
Total cash outflows	(2 515)	(2 385)	(2 424)	(2 437)	(2 472)
Net cash from (used by) operating activities	165	178	193	208
Cash flows from financing activities					
Net borrowings	(165)	(178)	(193)	(208)
Net cash from (used by) financing activities	(165)	(178)	(193)	(208)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period	37	41	41	41	41
Cash and deposits at the end of the reporting period	37	41	41	41	41

16 LEGISLATIVE COUNCIL

AGENCY OUTLINE

The Governor, the Legislative Council and the House of Assembly together constitute the Parliament of Tasmania. The Legislative Council is the Upper House of Parliament and functions as a House of Review. The role of the Members of the Legislative Council is to:

- authorise the raising of revenue and the expenditure of State monies;
- examine the merits of legislation; and
- provide a parliamentary check on the Government of the day.

The Legislative Council has expanded from being a purely legislative body to a House that involves itself with the examination and analysis of actions, decisions and workings of the Executive Government.

The Office of the Clerk of the Legislative Council provides apolitical support services and information to the elected Members of the Legislative Council in the interests of the people of Tasmania.

This chapter provides financial information about the Outputs to be delivered by the Legislative Council in 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information about the Legislative Council is provided at www.parliament.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Legislative Council include:

- supporting the Legislative Council in its constitutional role;
- providing particular attention to administrative support, research, policy and procedural support and advice to the President of the Legislative Council and other elected Members;
- accurately and effectively preparing and presenting legislation, once passed through both Houses, to Her Excellency the Governor for Royal Assent; and
- promoting public awareness of the purpose, functions and work of the Legislative Council.

OUTPUT INFORMATION

Outputs of the Legislative Council are provided under the following Output Groups:

- Output Group 1 - Legislative Council Support Services; and
- Output Group 2 - Payments Administered by the Legislative Council.

Table 16.1 provides an Output Group Expense Summary for the Legislative Council.

Table 16.1: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
President of the Legislative Council					
Output Group 1 - Legislative Council Support Services					
1.1 Legislative Council Support Services	3 551	3 632	3 706	3 775	3 841
1.2 Committee Support Services	12	12	12	12	12
	3 563	3 644	3 718	3 787	3 853
Output Group 2 - Payments Administered by the Legislative Council					
2.1 Payments Administered by the Legislative Council	3 500	3 493	3 562	3 661	3 729
	3 500	3 493	3 562	3 661	3 729
TOTAL	7 063	7 137	7 280	7 448	7 582

Output Group 1: Legislative Council Support Services

1.1 Legislative Council Support Services

This Output provides the following functions:

- procedural, administrative and research support and advice to the President and Members;
- support for the overall operations of the Legislative Council;
- assistance to Members to carry out their constitutional duties and responsibilities as elected representatives of the people of Tasmania; and
- equipment and research support allowances to Members.

1.2 Committee Support Services

This Output provides support and advice to Legislative Council Standing and Select Committees, Joint Parliamentary Standing and Select Committees and Joint Statutory Committees.

Output Group 2: Payments Administered by the Legislative Council

2.1 Payments Administered by the Legislative Council

This Output Group provides for the Parliamentary salaries and allowances of Members of the Legislative Council as prescribed in legislation.

DETAILED BUDGET STATEMENTS

Table 16.2: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating	7 048	7 122	7 265	7 433	7 567
Total revenue and other income from transactions	7 048	7 122	7 265	7 433	7 567
Expenses from transactions					
Employee benefits	6 262	6 326	6 461	6 581	6 698
Depreciation and amortisation	3	32	32	32	32
Supplies and consumables	798	779	787	835	852
Total expenses from transactions	7 063	7 137	7 280	7 448	7 582
Net result from transactions (net operating balance)	(15)	(15)	(15)	(15)	(15)
Net result	(15)	(15)	(15)	(15)	(15)
Comprehensive result	(15)	(15)	(15)	(15)	(15)

Table 16.3: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
President of the Legislative Council					
Output Group 1 - Legislative Council Support Services					
1.1 Legislative Council Support Services	3 536	3 617	3 691	3 760	3 826
1.2 Committee Support Services	12	12	12	12	12
	3 548	3 629	3 703	3 772	3 838
Output Group 2 - Payments Administered by the Legislative Council					
2.1 Payments Administered by the Legislative Council	387	387	387	420	428
	387	387	387	420	428
Legislative Council					
Total Operating Services Expenditure	3 935	4 016	4 090	4 192	4 266
	3 935	4 016	4 090	4 192	4 266
Reserved by Law					
Members' Committee Fees and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 2012)</i>	36	36	36	37	37
Parliamentary Salaries and Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 2012)</i>	2 924	2 917	2 986	3 051	3 111
Travelling Allowances <i>(Parliamentary Salaries, Superannuation and Allowances Act 2012)</i>	153	153	153	153	153
	3 113	3 106	3 175	3 241	3 301
Total Revenue from Appropriation	7 048	7 122	7 265	7 433	7 567
Controlled Revenue from Appropriation	7 048	7 122	7 265	7 433	7 567
	7 048	7 122	7 265	7 433	7 567

Table 16.4: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Receivables	28	7	7	7	7
	28	7	7	7	7
Non-financial assets					
Property, plant and equipment ¹	789	2 377	2 374	2 371	2 368
Heritage and cultural assets ¹	1 619
Other assets	351	351	351	351
	2 408	2 728	2 725	2 722	2 719
Total assets	2 436	2 735	2 732	2 729	2 726
Liabilities					
Payables	58	62	62	62	62
Interest bearing liabilities	351	351	351	351
Employee benefits	580	597	609	621	633
Total liabilities	638	1 010	1 022	1 034	1 046
Net assets (liabilities)	1 798	1 725	1 710	1 695	1 680
Equity					
Reserves	764	764	764	764	764
Accumulated funds	1 034	961	946	931	916
Total equity	1 798	1 725	1 710	1 695	1 680

Note:

1. The variation in this item reflects Heritage and cultural assets now being included as Property, plant and equipment.

Table 16.5: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating	7 048	7 122	7 265	7 433	7 567
GST receipts	70	70	70	70	70
Total cash inflows	7 118	7 192	7 335	7 503	7 637
Cash outflows					
Employee benefits	(5 823)	(5 882)	(6 007)	(6 118)	(6 226)
Superannuation	(427)	(432)	(442)	(451)	(460)
GST payments	(70)	(70)	(70)	(70)	(70)
Supplies and consumables	(798)	(808)	(816)	(864)	(881)
Total cash outflows	(7 118)	(7 192)	(7 335)	(7 503)	(7 637)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period
Cash and deposits at the end of the reporting period

17 LEGISLATURE-GENERAL

AGENCY OUTLINE

Legislature-General provides support services to both Houses of Parliament and their Members through the Joint House support staff, the Parliamentary Reporting Service, the Parliamentary Library Service and the Parliamentary Printing, Systems and Broadcasting Services.

This chapter provides financial information about the Outputs to be delivered by Legislature-General during 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information about Legislature-General is provided at www.parliament.tas.gov.au.

KEY DELIVERABLES

Table 17.1 provides a summary of the Budget and Forward Estimate allocations for key deliverables within Legislature-General. In addition, the ongoing key deliverables for Legislature-General include:

- supporting both Houses of Parliament and their Members;
- providing Parliamentary Reporting Services, with particular attention to the accuracy and timeliness of Hansard;
- providing support to Members of Parliament and the public through the Parliamentary Library Service, with particular attention to the provision of research facilities;
- providing Parliamentary Printing, Systems and Broadcasting Services; and
- continuing support for Joint Committees.

Table 17.1: Key Deliverables Statement

	2019-20	2020-21	2021-22	2022-23
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Additional Resource for the Parliamentary Library	150	150	150	150
Parliament Garden Lighting Project	26	5	5	5
Parliament Television Broadcast System	145
Security Services funding	210	210	210	210

Additional Resource for the Parliamentary Library

Funding of \$150 000 per annum is provided to enable legislative drafting support for Members of Parliament in consultation with the Office of Parliamentary Council.

Parliament Garden Lighting Project

Funding of \$292 000 was provided over two years from 2018-19 to upgrade and replace the original lighting infrastructure in the Parliament gardens and the spotlights illuminating the Parliamentary complex at night. This funding reflects the remaining capital expenditure and ongoing costs.

Parliament Television Broadcast System

Funding of \$1.4 million was provided over two years from 2018-19 to replace the Television Broadcast System at Parliament House, which is integral for the delivery of key parliamentary services. This funding reflects the remaining project cost.

Security Services funding

An increase in funding of \$210 000 per annum is provided for security services for Parliament House and the Salamanca Building.

OUTPUT INFORMATION

Outputs of Legislature-General are provided under the following Output Groups:

- Output Group 1 - Parliamentary Reporting Service;
- Output Group 2 - Parliamentary Library Service;
- Output Group 3 - Parliamentary Printing and Systems; and
- Output Group 4 - Joint Services.

Table 17.2 provides an Output Group Expense Summary for Legislature-General.

Table 17.2: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
President of the Legislative Council and the Speaker of the House of Assembly acting jointly					
Output Group 1 - Parliamentary Reporting Service					
1.1 Production and Printing of Parliamentary Reports	1 051	1 061	1 085	1 111	1 132
	1 051	1 061	1 085	1 111	1 132
Output Group 2 - Parliamentary Library Service					
2.1 Parliamentary Library Service ¹	1 095	1 258	1 283	1 308	1 331
	1 095	1 258	1 283	1 308	1 331
Output Group 3 - Parliamentary Printing and Systems					
3.1 Parliamentary Printing	501	513	526	539	552
3.2 Parliamentary Systems	839	854	875	895	916
	1 340	1 367	1 401	1 434	1 468
Output Group 4 - Joint Services					
4.1 Buildings and Operations Management ²	2 516	2 778	2 839	2 894	2 951
4.2 Joint Management Services	414	416	423	439	449
4.3 Services to Members	921	931	949	973	991
4.4 Corporate Services for Parliamentary Agencies	109	109	109	109	109
	3 960	4 234	4 320	4 415	4 500
Capital Investment Program³					
	145
TOTAL	7 446	8 065	8 089	8 268	8 431

Notes:

1. The increase in Parliamentary Library Service from 2019-20 reflects the provision of an additional funding to provide legislative drafting support for Members of Parliament in consultation with the Office of the Parliamentary Council.
2. The increase in Buildings and Operations Management from 2019-20 reflects additional funding for security services and the Parliament Garden Lighting Project.

3. The increase in Capital Investment Program in 2019-20 reflects additional funding for the Parliament Television Broadcast System that will not be capitalised.

Output Group 1: Parliamentary Reporting Service

1.1 Production and Printing of Parliamentary Reports

This Output provides for the Parliamentary Reporting Service, which produces an accurate and timely official record of debates in both Houses of Parliament and of evidence presented to Parliamentary Committees.

Performance Information Comments

Delivery of Hansard

The primary focus for the Hansard operation is to produce a daily transcript for Members as quickly as possible - certainly by the following day. Part of the transcript is delivered to Members later the same day.

A full week's transcript is available on the Internet (public access) by the end of the following week.

Some of these times will vary when either House sits for extended hours or during an extended period of several weeks of continuous sitting.

Output Group 2: Parliamentary Library Service

2.1 Parliamentary Library Service

This Output represents the Parliamentary Library Service which provides information and research services specifically designed to assist Members of Parliament and Parliamentary Committees in performing their duties. The Parliamentary Library also manages special and historical collections, the Parliamentary Museum and is the repository for all Tasmanian Parliament publications.

Performance Information Comments

Parliamentary Library

A number of performance measures have been established for the Parliamentary Library Service. These are:

- enquiries: perform 95 per cent of enquiries within the clients' deadlines;
- newspapers and media releases: upload daily newspaper clippings and press releases to the Intranet by 11 am;
- media-monitoring: television news available on the Intranet by 9 am daily and audio digital capture (ABC Radio) available on request;
- prepare 95 per cent of media transcription requests within the clients' deadlines;
- databases: input 90 per cent of Questions, Answers and Adjournments to the database within one week of receipt of Hansard; and
- input 95 per cent of tabled parliamentary papers within one week of tabling or receipt.

Parliamentary Research Service

The Parliamentary Research Service aims to:

- meet 95 per cent of the clients' requests within their deadlines;
- update statistics on the Intranet within two days of ABS data arrival; and
- complete 95 per cent of background briefings and submission summaries to Parliamentary Committees prior to the hearing of witnesses.

Output Group 3: Parliamentary Printing and Systems

3.1 Parliamentary Printing

This Output involves the provision of services which meet the printing needs of Parliament, including: the production of Parliamentary Papers; Votes and Proceedings; Notice Papers and Bills; and the printing requirements of Members.

3.2 Parliamentary Systems

This Output provides for the maintenance of computerised systems for:

- the computer requirements of the Parliamentary Reporting Service;
- the computer and communication requirements of Members of both Houses of Parliament including Regional Offices;
- the Parliament website, Intranet, Internet and databases;
- the television, broadcasting and archiving of sessions of both Houses of Parliament;
- the security of the precinct including access control and CCTV; and
- the Parliament's financial management.

Output Group 4: Joint Services

4.1 Buildings and Operations Management

This Output provides for the management of buildings and operations management as well as the provision of purchasing and maintenance services for the Parliamentary complex, gardens and other offices (including rentals, security, cleaning and communication services).

4.2 Joint Management Services

This Output provides for services to Legislature-General, including the Joint House Committee and other functional areas not directly under the control of either House of Parliament.

4.3 Services to Members

This Output provides for services not directly related to the Legislative Council or House of Assembly for certain Parliamentary Committees and the Leader of the Opposition.

4.4 Corporate Services for Parliamentary Agencies

This Output provides for administrative services to the Clerks of both Houses, including responsibility for all human resources and financial administration.

CAPITAL INVESTMENT PROGRAM

Table 17.3 provides financial information for the Capital Investment Program for Legislature-General. More information on the Capital Investment Program is provided in chapter 6 of *The Budget*, Budget Paper No 1.

Table 17.3: Capital Investment Program

	Estimated Total Cost \$'000	2019-20 Budget \$'000	2020-21 Forward Estimate \$'000	2021-22 Forward Estimate \$'000	2022-23 Forward Estimate \$'000
President of the Legislative Council and the Speaker of the House of Assembly acting jointly					
Parliament Garden Lighting Project ¹	292	26
Parliament Television Broadcast System ¹	1 445	145
Total CIP Allocations		171

Note:

1. A description for each of these projects is included in the Key Deliverables section at the commencement of this chapter.

DETAILED BUDGET STATEMENTS

Table 17.4: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating	6 726	7 200	7 369	7 548	7 711
Appropriation revenue - capital ¹	171
Sales of goods and services	172	172	172	172	172
Total revenue and other income from transactions	6 898	7 543	7 541	7 720	7 883
Expenses from transactions					
Employee benefits ²	3 507	3 696	3 780	3 853	3 928
Depreciation and amortisation	588	914	914	914	914
Supplies and consumables	3 246	3 302	3 242	3 348	3 436
Grants and subsidies	59	59	59	59	59
Borrowing costs	48	48	48	48
Other expenses	46	46	46	46	46
Total expenses from transactions	7 446	8 065	8 089	8 268	8 431
Net result from transactions (net operating balance)	(548)	(522)	(548)	(548)	(548)
Net result	(548)	(522)	(548)	(548)	(548)
Comprehensive result	(548)	(522)	(548)	(548)	(548)

Notes:

1. The increase in Appropriation revenue - capital reflects the additional resources provided for the Parliament Television Broadcast System and Parliament Garden Lighting Project.
2. The increase in Employee benefits reflects the provision of additional funding to provide legislative drafting support for Members of Parliament in consultation with the Office of the Parliamentary Council.

Table 17.5: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
President of the Legislative Council and the Speaker of the House of Assembly acting jointly					
Output Group 1 - Parliamentary Reporting Service					
1.1 Production and Printing of Parliamentary Reports	1 048	1 058	1 082	1 108	1 129
	1 048	1 058	1 082	1 108	1 129
Output Group 2 - Parliamentary Library Service					
2.1 Parliamentary Library Service	1 093	1 256	1 281	1 306	1 329
	1 093	1 256	1 281	1 306	1 329
Output Group 3 - Parliamentary Printing and Systems					
3.1 Parliamentary Printing	501	513	526	539	552
3.2 Parliamentary Systems	839	854	875	895	916
	1 340	1 367	1 401	1 434	1 468
Output Group 4 - Joint Services					
4.1 Buildings and Operations Management	1 976	2 238	2 299	2 354	2 411
4.2 Joint Management Services	413	415	422	438	448
4.3 Services to Members	747	757	775	799	817
4.4 Corporate Services for Parliamentary Agencies	109	109	109	109	109
	3 245	3 519	3 605	3 700	3 785
Capital Investment Program	171
Legislature-General					
Total Operating Services Expenditure	6 726	7 200	7 369	7 548	7 711
Total Capital Services Expenditure	171
	6 726	7 371	7 369	7 548	7 711
Total Revenue from Appropriation	6 726	7 371	7 369	7 548	7 711
Controlled Revenue from Appropriation	6 726	7 371	7 369	7 548	7 711
	6 726	7 371	7 369	7 548	7 711

Table 17.6: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	121	106	106	106	106
Receivables ¹	76	120	120	120	120
	197	226	226	226	226
Non-financial assets					
Inventories	37	37	37	37	37
Property, plant and equipment ¹	34 074	34 692	34 154	33 616	33 078
Heritage and cultural assets ¹	552	567	567	567	567
Other assets	48	4 399	4 073	3 775	3 449
	34 711	39 695	38 831	37 995	37 131
Total assets	34 908	39 921	39 057	38 221	37 357
Liabilities					
Payables ¹	207	100	100	100	100
Interest bearing liabilities	4 304	3 978	3 680	3 354
Employee benefits ¹	1 054	1 081	1 091	1 101	1 111
Other liabilities	19	20	20	20	20
Total liabilities	1 280	5 505	5 189	4 901	4 585
Net assets (liabilities)	33 628	34 416	33 868	33 320	32 772
Equity					
Reserves	26 746	27 598	27 598	27 598	27 598
Accumulated funds	6 882	6 818	6 270	5 722	5 174
Total equity	33 628	34 416	33 868	33 320	32 772

Note:

1. The variation in this item reflects revised estimates based on 30 June 2018 actuals.

Table 17.7: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating	6 726	7 200	7 369	7 548	7 711
Appropriation receipts - capital ¹	171
Sales of goods and services	172	172	172	172	172
GST receipts	364	364	364	364	364
Total cash inflows	7 262	7 907	7 905	8 084	8 247
Cash outflows					
Employee benefits ²	(3 156)	(3 328)	(3 405)	(3 470)	(3 536)
Superannuation	(341)	(358)	(365)	(373)	(382)
GST payments	(364)	(364)	(364)	(364)	(364)
Grants and subsidies	(59)	(59)	(59)	(59)	(59)
Supplies and consumables	(3 246)	(3 676)	(3 616)	(3 722)	(3 810)
Other cash payments	(46)	(46)	(46)	(46)	(46)
Total cash outflows	(7 212)	(7 831)	(7 855)	(8 034)	(8 197)
Net cash from (used by) operating activities	50	76	50	50	50
Cash flows from investing activities					
Payments for acquisition of non-financial assets	(50)	(76)	(50)	(50)	(50)
Net cash from (used by) investing activities	(50)	(76)	(50)	(50)	(50)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period	121	106	106	106	106
Cash and deposits at the end of the reporting period	121	106	106	106	106

Notes:

1. The increase in Appropriation receipts - capital reflects the additional funding for the Parliament Television Broadcast System and Parliament Garden Lighting Project.
2. The increase in Employee benefits reflects the provision of additional funding to provide legislative drafting support for Members of Parliament in consultation with the Office of the Parliamentary Council.

18 OFFICE OF THE DIRECTOR OF PUBLIC PROSECUTIONS

AGENCY OUTLINE

The Office of the Director of Public Prosecutions provides criminal law services to the State of Tasmania. The *Director of Public Prosecutions Act 1973* details the role and functions of the Director of Public Prosecutions. Specifically, the DPP undertakes:

- the conduct of all criminal prosecutions on indictment in the Supreme Court;
- the prosecution of serious offences in the Magistrates Court;
- investigations and proceedings for restraint orders, forfeiture orders, pecuniary penalty orders and unexplained wealth declarations pursuant to the *Crime (Confiscation of Profits) Act 1993*;
- the representation of government agencies in the prosecution of regulatory offences;
- the representation of government agencies in appeals from Magistrates Courts to the Supreme Court;
- the provision of Counsel to assist the Coroner;
- the conduct of all child protection proceedings under the *Children, Young Persons and Their Families Act 1997*, on behalf of the Secretary of the Department of Communities Tasmania; and
- representation of the Crown in relation to criminal matters, in appeals to the Full Court, Court of Criminal Appeal and the High Court.

This chapter provides financial information about the Output to be delivered by the Office in 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information about the Office of the Director of Public Prosecutions is provided at www.dpp.tas.gov.au.

KEY DELIVERABLES

Table 18.1 provides a summary of the Budget and Forward Estimates allocations for key deliverables within the Office.

Table 18.1: Key Deliverables Statement

	2019-20	2020-21	2021-22	2022-23
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Funding to Support Increased Judicial Resourcing	544	714	714	714

Funding to Support Increased Judicial Resourcing

Funding of \$544 000 will be provided in 2019-20 to assist in reducing the backlog of criminal prosecutions matters pending in the Supreme Court. The amount increases to \$714 000 in 2020-21 and across the Forward Estimates.

OUTPUT INFORMATION

The individual output for the Office of the Director of Public Prosecutions is provided under:

- Output Group 1 – The Office of the Director of Public Prosecutions.

Table 18.2 provides an Output Group Expense Summary for the Office.

Table 18.2: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Attorney-General and Minister for Justice</i>					
Output Group 1 - The Office of the Director of Public Prosecutions					
1.1 The Office of the Director of Public Prosecutions ¹	8 570	9 038	9 390	9 579	9 762
	8 570	9 038	9 390	9 579	9 762
TOTAL	8 570	9 038	9 390	9 579	9 762

Note:

1. The increase in The Office of the Director of Public Prosecutions in 2019-20 reflects an increase in funding to support increased judicial resourcing.

Output Group 1: The Office of the Director of Public Prosecutions

1.1 The Office of the Director of Public Prosecutions

This Output provides criminal law services to the State of Tasmania in accordance with the requirements of the Director of Public Prosecutions Act.

DETAILED BUDGET STATEMENTS

Table 18.3: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating ¹	7 782	8 944	9 309	9 503	9 685
Sales of goods and services ²	700
Total revenue and other income from transactions	8 482	8 944	9 309	9 503	9 685
Expenses from transactions					
Employee benefits ¹	6 774	7 303	7 585	7 742	7 887
Depreciation and amortisation	48	490	482	482	482
Supplies and consumables	1 265	776	848	869	893
Borrowing costs	31	28	26	29
Other expenses	483	438	447	460	471
Total expenses from transactions	8 570	9 038	9 390	9 579	9 762
Net result from transactions (net operating balance)	(88)	(94)	(81)	(76)	(77)
Net result	(88)	(94)	(81)	(76)	(77)
Comprehensive result	(88)	(94)	(81)	(76)	(77)

Notes:

1. The increase in this item reflects an increase in funding to support increased judicial resourcing and the transfer of funding of \$800 000 for child safety legal services from the Department of Communities Tasmania.
2. The decrease in Sales of goods and services reflects the permanent transfer of funding from the Department of Communities Tasmania for the delivery of child safety legal services, which is now reflected in Appropriation revenue - operating.

Table 18.4: Statement of Comprehensive Income - Administered

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Other revenue ¹	500	500	500	500	500
Total revenue and other income from transactions	500	500	500	500	500
Expenses from transactions					
Transfers to the Public Account ¹	500	500	500	500	500
Total expenses from transactions	500	500	500	500	500
Net result from transactions (net operating balance)
Net result
Comprehensive result

Note:

1. This reflects monies recovered under the Unexplained Wealth initiative which are subsequently transferred to the Public Account.

Table 18.5: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group 1 - The Office of the Director of Public Prosecutions					
I.1 The Office of the Director of Public Prosecutions ¹	7 252	8 409	8 769	8 953	9 125
	7 252	8 409	8 769	8 953	9 125
Office of the Director of Public Prosecutions					
Total Operating Services Expenditure	7 252	8 409	8 769	8 953	9 125
	7 252	8 409	8 769	8 953	9 125
Reserved by Law					
Salary, Travel and Other Allowances, Director of Public Prosecutions (<i>Director of Public Prosecutions Act 1973</i>)	530	535	540	550	560
	530	535	540	550	560
Total Revenue from Appropriation	7 782	8 944	9 309	9 503	9 685
Controlled Revenue from Appropriation	7 782	8 944	9 309	9 503	9 685
	7 782	8 944	9 309	9 503	9 685

Note:

1. The increase in The Office of the Director of Public Prosecutions in 2019-20 reflects an increase in funding to support increased judicial resourcing, as well as the transfer of funding of \$800 000 for child safety legal services from the Department of Communities Tasmania.

Table 18.6: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	1 582	1 873	1 873	1 873	1 873
Receivables ¹	80	94	94	94	94
	1 662	1 967	1 967	1 967	1 967
Non-financial assets					
Property, plant and equipment ²	9
Other assets	203	1 509	1 077	643	386
	212	1 509	1 077	643	386
Total assets	1 874	3 476	3 044	2 610	2 353
Liabilities					
Payables ¹	40	6	6	6	6
Interest bearing liabilities	1 355	964	566	346
Employee benefits ¹	1 714	1 914	1 954	1 994	2 034
Total liabilities	1 754	3 275	2 924	2 566	2 386
Net assets (liabilities)	120	201	120	44	(33)
Equity					
Accumulated funds	120	201	120	44	(33)
Total equity	120	201	120	44	(33)

Notes:

1. The variation in this item reflects revised estimates based on 30 June 2018 actuals.
2. The decrease in Property, plant and equipment reflects the full depreciation of plant and equipment.

Table 18.7: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating ¹	7 782	8 944	9 309	9 503	9 685
Sales of goods and services ²	700
Total cash inflows	8 482	8 944	9 309	9 503	9 685
Cash outflows					
Employee benefits ¹	(6 046)	(6 514)	(6 767)	(6 908)	(7 038)
Superannuation ¹	(688)	(749)	(778)	(794)	(809)
Borrowing costs	(31)	(28)	(26)	(29)
Supplies and consumables	(1 265)	(776)	(848)	(869)	(893)
Other cash payments	(483)	(438)	(447)	(460)	(471)
Total cash outflows	(8 482)	(8 508)	(8 868)	(9 057)	(9 240)
Net cash from (used by) operating activities	436	441	446	445
Cash flows from financing activities					
Net borrowings	(436)	(441)	(446)	(445)
Net cash from (used by) financing activities	(436)	(441)	(446)	(445)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period	1 582	1 873	1 873	1 873	1 873
Cash and deposits at the end of the reporting period	1 582	1 873	1 873	1 873	1 873

Notes:

1. The increase in this item reflects an increase in funding to support increased judicial resourcing and the transfer of funding of \$800 000 for child safety legal services from the Department of Communities Tasmania.
2. The decrease in Sales of goods and services reflects the permanent transfer of funding from the Department of Communities Tasmania for the delivery of child safety legal services, which is now reflected in Appropriation receipts - operating.

Table 18.8: Statement of Cash Flows - Administered

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Other cash receipts ¹	500	500	500	500	500
Total cash inflows	500	500	500	500	500
Cash outflows					
Transfers to the Public Account ¹	(500)	(500)	(500)	(500)	(500)
Total cash outflows	(500)	(500)	(500)	(500)	(500)
Net increase (decrease) in cash and cash equivalents held					

Cash and deposits at the beginning of the reporting period					

Cash and deposits at the end of the reporting period					

Note:

1. This reflects monies recovered under the Unexplained Wealth initiative which are subsequently transferred to the Public Account.

19 OFFICE OF THE GOVERNOR

AGENCY OUTLINE

The Office of the Governor supports the Governor in the performance of her constitutional, administrative, ceremonial and community responsibilities by:

- providing a high standard of policy advice and administrative support, including the organisation of constitutional and ceremonial duties and a program of community engagements;
- facilitating the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive and the State Service; and
- maintaining the Government House estate.

The Office is focused on achieving, or contributing to, the following major outcomes:

- safeguarding the integrity of the State's democratic system of government;
- promoting community involvement in government and understanding of the democratic process;
- promoting community understanding of the role of the Governor;
- fostering activities in rural areas through speeches, visits, functions and other events;
- encouraging the involvement of young people in the community;
- supporting activities which promote a multicultural, diverse and tolerant society;
- stimulating culture and the arts;
- promoting the State's exports and its tourism industry; and
- protecting and maintaining the heritage values of Government House and its grounds.

This chapter provides financial information for the Office of the Governor for 2019-20 and the Forward Estimates period (2020-21 to 2022-23). Further information on the Office is provided at www.govhouse.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Office of the Governor include:

- continuing support of the Governor’s program of activities, with particular attention to the promotion of the State of Tasmania;
- preparing programs that bring a wide range of people to events at Government House;
- preparing programs that promote a wide understanding of the activities and role of the Governor and the Office of the Governor; and
- reviewing asset management, maintenance and restoration plans for the Government House estate.

OUTPUT INFORMATION

The individual Output of the Office of the Governor is provided under:

- Output Group I - The Office of the Governor.

Table 19.1 provides an Output Group Expense Summary for the Office of the Governor.

Table 19.1: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Output Group I - The Office of the Governor					
I.1 Support for the Governor ¹	4 475	4 611	4 697	4 802	4 888
	4 475	4 611	4 697	4 802	4 888
TOTAL	4 475	4 611	4 697	4 802	4 888

Note:

1. The increase in Support for the Governor reflects the provision of funding for upgraded security arrangements.

Output Group I: The Office of the Governor

1.1 Support for the Governor

This Output facilitates the efficient and effective interaction between the Office of the Governor, the Parliament, the Executive, the State Service, the Tasmanian community and Offices of the Governor in other states. This Output also facilitates cooperation between all arms of government and the community to promote the State of Tasmania to a widening range of international guests and other visitors to the State.

Performance Information Comments

The Office will successfully perform this Output by:

- meeting the expectations of the Governor in assisting her to meet her constitutional and legal responsibilities;
- meeting the expectations of the Governor and her spouse in the organisation of their official program and the administration of the household; and
- maintaining the Government House estate to a high standard.

DETAILED BUDGET STATEMENTS

Table 19.2: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating	4 168	4 304	4 390	4 495	4 581
Sales of goods and services	55	55	55	55	55
Total revenue and other income from transactions	4 223	4 359	4 445	4 550	4 636
Expenses from transactions					
Employee benefits ¹	3 278	3 395	3 466	3 533	3 596
Depreciation and amortisation	298	298	298	298	298
Supplies and consumables	868	887	902	940	963
Other expenses	31	31	31	31	31
Total expenses from transactions	4 475	4 611	4 697	4 802	4 888
Net result from transactions (net operating balance)	(252)	(252)	(252)	(252)	(252)
Net result	(252)	(252)	(252)	(252)	(252)
Other economic flows - other non-owner changes in equity					
Changes in physical asset revaluation reserve	300	300	300	300	300
Total other economic flows - other non-owner changes in equity	300	300	300	300	300
Comprehensive result	48	48	48	48	48

Note:

1. The increase in Employee benefits reflects the provision of funding for upgraded security arrangements.

Table 19.3: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Premier					
Output Group 1 - The Office of the Governor					
I.1 Support for the Governor	3 571	3 695	3 769	3 862	3 936
	3 571	3 695	3 769	3 862	3 936
Office of the Governor					
Total Operating Services Expenditure	3 571	3 695	3 769	3 862	3 936
	3 571	3 695	3 769	3 862	3 936
Reserved by Law					
Salary Her Excellency the Governor (<i>Governor of Tasmania Act 1982</i>)	582	594	606	618	630
Salary The Administrator (<i>Governor of Tasmania Act 1982, Section 5(1)</i>)	15	15	15	15	15
	597	609	621	633	645
Total Revenue from Appropriation	4 168	4 304	4 390	4 495	4 581
Controlled Revenue from Appropriation	4 168	4 304	4 390	4 495	4 581
	4 168	4 304	4 390	4 495	4 581

Table 19.4: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	277	262	317	372	427
Receivables	36	3	3	3	3
	313	265	320	375	430
Non-financial assets					
Property, plant and equipment	31 776	31 555	31 557	31 559	31 561
Heritage and cultural assets	3 586	3 586	3 586	3 586	3 586
Other assets	4	7	8	9	10
	35 366	35 148	35 151	35 154	35 157
Total assets	35 679	35 413	35 471	35 529	35 587
Liabilities					
Payables	61	86	88	90	92
Employee benefits	511	518	526	534	542
Total liabilities	572	604	614	624	634
Net assets (liabilities)	35 107	34 809	34 857	34 905	34 953
Equity					
Reserves	24 549	24 549	24 849	25 149	25 449
Accumulated funds	10 558	10 260	10 008	9 756	9 504
Total equity	35 107	34 809	34 857	34 905	34 953

Table 19.5: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating	4 168	4 304	4 390	4 495	4 581
Sales of goods and services	55	55	55	55	55
GST receipts	60	60	60	60	60
Total cash inflows	4 283	4 419	4 505	4 610	4 696
Cash outflows					
Employee benefits ¹	(3 013)	(3 123)	(3 188)	(3 250)	(3 308)
Superannuation	(257)	(264)	(270)	(275)	(280)
GST payments	(60)	(60)	(60)	(60)	(60)
Supplies and consumables	(867)	(886)	(901)	(939)	(962)
Other cash payments	(31)	(31)	(31)	(31)	(31)
Total cash outflows	(4 228)	(4 364)	(4 450)	(4 555)	(4 641)
Net cash from (used by) operating activities	55	55	55	55	55
Net increase (decrease) in cash and cash equivalents held	55	55	55	55	55
Cash and deposits at the beginning of the reporting period	222	207	262	317	372
Cash and deposits at the end of the reporting period	277	262	317	372	427

Note:

1. The increase in Employee benefits reflects the provision of funding for upgraded security arrangements.

20 OFFICE OF THE OMBUDSMAN

AGENCY OUTLINE

The Ombudsman operates under the *Ombudsman Act 1978* and is responsible for enquiry and investigation into complaints regarding the administrative actions of Tasmanian government agencies, local councils and a range of other public authorities. The Ombudsman seeks to resolve individual grievances and address systemic issues arising from administrative matters in the public sector. Through independent, objective and impartial investigations, the Ombudsman promotes fairness and equity and aims to bring about improvements in the quality and standard of public administration.

The Ombudsman also has a number of other responsibilities including:

- Energy Ombudsman under the *Energy Ombudsman Act 1998*;
- Coordinator of the Official Visitors Scheme under the *Corrections Act 1997*;
- Principal Official Visitor under the *Mental Health Act 2013*;
- providing administrative support for the Mental Health and Prison Official Visitors Programs; and
- implementing the *Right to Information Act 2009*, the *Personal Information Protection Act 2004* and the *Public Interest Disclosures Act 2002*.

The Health Complaints Commissioner operates under the *Health Complaints Act 1995* and is responsible for promoting and protecting health rights, resolving complaints between health care users and providers and seeking improvements in the delivery of health services in Tasmania. The Commissioner achieves this through the conciliation, investigation and assessment of complaints, encouraging parties to resolve complaints between themselves and assisting providers to develop procedures to resolve complaints.

The Custodial Inspector is appointed by the Governor of Tasmania under the *Custodial Inspector Act 2016*. The purpose of the Custodial Inspector is to provide independent, proactive, preventative and systemic oversight of custodial centres. The focus of the Inspector is on systemic issues relating to the management, control and security of the State's prisons and youth detention centre and the care and welfare of prisoners and detainees. In particular, the Inspector provides external scrutiny through the publication of reports and recommendations. The Inspector reports directly to the Minister responsible for the custodial centre and the responsible Minister is then to table a copy of the Inspector's report in each House of Parliament.

This chapter provides financial information about the Outputs to be delivered by the Office in 2019-20 and the Forward Estimates period (2020-21 to 2022-23). Further information about the Office of the Ombudsman and Health Complaints Commissioner is provided at:

- www.ombudsman.tas.gov.au;
- www.healthcomplaints.tas.gov.au;
- www.energyombudsman.tas.gov.au;
- www.officialvisitors.tas.gov.au; and
- www.custodialinspector.tas.gov.au.

KEY DELIVERABLES

Table 20.1 provides a summary of the Budget and Forward Estimates allocations for key deliverables within the Office.

Table 20.1: Key Deliverables Statement

	2019-20	2020-21	2021-22	2022-23
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Right to Information Workload Support	245	245	245	245

Right to Information Workload Support

Funding of \$245 000 per annum has been provided in 2019-20 and over the Forward Estimates to support the Office's Right to Information work. This funding is being used to establish a Right to Information team through the recruitment of a new Principal Officer and new Investigation and Review Officer to continue dealing with new Right to Information Act review matters in a timely fashion; finalising the backlog of such matters; working with agencies to provide specialised RTI experience through voluntary placements within the Office; and coordinating RTI training, particularly in smaller public authorities.

Other key deliverables for the Office of the Ombudsman include:

- continuing the inspection of custodial centres in Tasmania pursuant to the Custodial Inspector Act;
- continuing to identify suitable areas for own motion investigations, conducting such investigations and publishing quality reports;
- building relationships at agency and provider level to improve processes, as well as making complaint handling information available to assist with timely resolution of complaints;
- continuing to focus on implementing internal processes which enable the more effective and timely resolution of complaints under the Ombudsman Act and the Health Complaints Act;

- building capacity (staffing, training and data-base) to meet new obligations related to the implementation of the National Code of Conduct for Health Care Workers;
- coordinating and providing education and advice in relation to both health rights and responsibilities and assisting providers to build capacity to respond to complaints internally in accordance with section 6 (c), (e) and (f) of the Health Complaints Act;
- providing clear outcomes for energy consumers making complaints to the Ombudsman in a changing Tasmanian energy market; and
- continuing to recruit, train and mentor Official Visitors to maintain the efficiency and effectiveness of the Official Visitors Programs.

OUTPUT INFORMATION

The individual Output of the Office of the Ombudsman is provided under:

- Output Group 1 - The Office of the Ombudsman.

Table 20.2 provides an Output Group Expense Summary for the Office of the Ombudsman.

Table 20.2: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group 1 - The Office of the Ombudsman					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information ¹	2 926	3 213	3 295	3 339	3 381
	2 926	3 213	3 295	3 339	3 381
TOTAL	2 926	3 213	3 295	3 339	3 381

Note:

1. The increase in The Office of the Ombudsman reflects an increase in funding for two new positions in the Right to Information area.

Output Group I: The Office of the Ombudsman

1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information

This Output provides for the independent and impartial resolution of complaints and the investigation of systemic issues relating to public administration, health care and energy services.

Table 20.3: Performance Information - Output Group I

Performance Measure¹	Unit of Measure	2016-17 Actual	2017-18 Actual	2018-19 Target	2019-20 Target
Enquiries Finalised - Ombudsman, Health Complaints and Energy Ombudsman ^{2,3,4}	Number	2 048	1 710	1 875	1 968
Complaints Finalised - Ombudsman, Health Complaints and Energy Ombudsman ^{2,3}	Number	1 618	1 414	1 603	1 683
Cases Finalised per FTE ^{2,5,6}	Number	221	188	202	194
Complaints to Ombudsman, Health Complaints and Energy Ombudsman Resolved in Less Than Three Months ²	%	86	83	80	85
Health Complaints Assessed Within Statutory Period of 45 days ^{2,7}	%	75	76	60	75
Health Complaints Assessed Within the Extended Statutory Period of 90 days ^{2,7}	%	89	88	71	90
Average time to complete RTI decision ⁸	Days	220	308	60	60
Overall quality of RTI training conducted ^{8,9}	%	na	94	80	80

Notes:

1. The average cost per resolved case performance measure has been removed as it is not an indicator of how well the Office is performing. The early resolution of health complaints performance measure has been removed as it is no longer used within the Health Complaints Team as an indicator of success nor do legislative timeframes exist in this stage of managing a complaint.
2. The 2018-19 targets have been updated to reflect extrapolated year to date actual enquiry and complaint numbers.
3. The Office expects the number of enquires and complaints finalised to increase by approximately five per cent in 2019-20.
4. The Enquiries Finalised figure includes out of jurisdiction enquiries received by the Office.
5. 'Case' includes both enquiries and complaints managed by the Office.
6. FTEs include all investigation staff and corporate administration support. FTEs exclude Official Visitor and Custodial Inspectorate staff who do not manage cases. FTEs in 2019-20 will increase in the Right to Information area.
7. This period includes time waiting for responses from health providers and the Australian Health Practitioner Regulation Agency.
8. Some additional performance measures have been identified in the 2019-20 Budget for the Right to Information area to distinctly separate RTI measures from complaint management within the Ombudsman jurisdiction.
9. The quality of RTI training is measured through training participant feedback surveys.

DETAILED BUDGET STATEMENTS

Table 20.4: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating ¹	2 321	2 602	2 657	2 714	2 767
Other revenue	545	551	557	557	557
Total revenue and other income from transactions	2 866	3 153	3 214	3 271	3 324
Expenses from transactions					
Employee benefits ¹	2 208	2 469	2 523	2 566	2 608
Depreciation and amortisation	43	209	203	201	201
Supplies and consumables	586	437	443	449	453
Borrowing costs	7	33	28	22
Other expenses	89	91	93	95	97
Total expenses from transactions	2 926	3 213	3 295	3 339	3 381
Net result from transactions (net operating balance)	(60)	(60)	(81)	(68)	(57)
Net result	(60)	(60)	(81)	(68)	(57)
Comprehensive result	(60)	(60)	(81)	(68)	(57)

Note:

1. The increase in this item reflects an increase in funding for two new positions in the Right to Information area.

Table 20.5: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Attorney-General and Minister for Justice					
Output Group 1 - The Office of the Ombudsman					
1.1 Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information ¹	2 321	2 602	2 657	2 714	2 767
	2 321	2 602	2 657	2 714	2 767
Office of the Ombudsman					
Total Operating Services Expenditure	2 321	2 602	2 657	2 714	2 767
	2 321	2 602	2 657	2 714	2 767
Total Revenue from Appropriation	2 321	2 602	2 657	2 714	2 767
Controlled Revenue from Appropriation	2 321	2 602	2 657	2 714	2 767
	2 321	2 602	2 657	2 714	2 767

Note:

1. The increase in Decisions on Complaints Referred to the Ombudsman and Health Complaints Commissioner and Right to Information reflects an increase in funding for two new positions in the Right to Information area.

Table 20.6: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	141	65	65	65	65
Receivables ¹	7	2	2	2	2
	148	67	67	67	67
Non-financial assets					
Intangibles ¹	22	11	6	5	4
Other assets	412	420	965	795	617
	434	431	971	800	621
Total assets	582	498	1 038	867	688
Liabilities					
Payables ¹	27	11	11	11	11
Interest bearing liabilities	43	647	527	388
Employee benefits	436	434	451	468	485
Other liabilities	1	1	1	1
Total liabilities	463	489	1 110	1 007	885
Net assets (liabilities)	119	9	(72)	(140)	(197)
Equity					
Accumulated funds	119	9	(72)	(140)	(197)
Total equity	119	9	(72)	(140)	(197)

Note:

1. The variation in this item reflects revised estimates based on 30 June 2018 actuals.

Table 20.7: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating ¹	2 321	2 602	2 657	2 714	2 767
Other cash receipts	545	551	557	557	557
Total cash inflows	2 866	3 153	3 214	3 271	3 324
Cash outflows					
Employee benefits ¹	(1 965)	(2 198)	(2 247)	(2 286)	(2 325)
Superannuation ¹	(226)	(254)	(259)	(263)	(266)
Borrowing costs	(7)	(33)	(28)	(22)
Supplies and consumables	(586)	(437)	(443)	(449)	(453)
Other cash payments	(89)	(91)	(93)	(95)	(97)
Total cash outflows	(2 866)	(2 987)	(3 075)	(3 121)	(3 163)
Net cash from (used by) operating activities	166	139	150	161
Cash flows from financing activities					
Net borrowings	(166)	(139)	(150)	(161)
Net cash from (used by) financing activities	(166)	(139)	(150)	(161)
Net increase (decrease) in cash and cash equivalents held
Cash and deposits at the beginning of the reporting period	141	65	65	65	65
Cash and deposits at the end of the reporting period	141	65	65	65	65

Note:

1. The increase in this item reflects an increase in funding for two new positions in the Right to Information area.

21 TASMANIAN AUDIT OFFICE

AGENCY OUTLINE

The Tasmanian Audit Office assists the Auditor-General to provide an independent view of the financial and operational performance of State entities. The *Audit Act 2008* sets out the Auditor-General's functions, mandate and powers. The Office's mandate is explicit in identifying its primary client as the Parliament. The Office will continue to satisfy Parliament's requirements by engaging with the Public Accounts Committee and individual Members, and by producing relevant reports aimed at providing independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector. It is the independence of the Auditor-General and the Office, and the quality and objectivity of their work, that underpins its reputation.

The Office satisfies its mandate by:

- providing an audit report on the Total State, General Government Sector and Public Account Statements, which form part of the Treasurer's Annual Financial Report;
- conducting audits of financial statements of State entities and audited subsidiaries and issuing audit reports outlining compliance with relevant accounting standards and legislation;
- issuing audit reports and other formal communications of audit findings to State entities, audited subsidiaries, responsible Ministers and relevant accountable authorities;
- conducting audits of efficiency, effectiveness and economy of a State entity, a number of State entities, a part of a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to the accounts of the Treasurer, a State entity or a subsidiary of a State entity;
- examining or investigating any matter relating to public money, other money, or to public property or other property;
- conducting compliance audits to examine compliance by a State entity, or a subsidiary of a State entity, with written laws or its own internal policies;
- carrying out audits of employer functions outlined in the *State Service Act 2000*; and
- managing its own activities efficiently and effectively.

The results of all audits conducted by the Auditor-General are reported to Parliament for its consideration.

This chapter provides financial information about the Output to be delivered by the Office during 2019-20 and over the Forward Estimates period (2020-21 to 2022-2023). Further information about the Office is provided at www.audit.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Office include:

- continuous improvement to financial audit processes and engagement with State entities and audited subsidiaries to ensure financial statements, and audit reports thereon, are issued in a timely manner and in accordance with the requirements of the Audit Act. This will include revisions to the audit methodology and associated tools, such as data analytics, in order to further enhance the audit process;
- ongoing development and improvement of Statutory Reports to Parliament on outcomes of audits through the enhancement of reported information; report style and readability; financial analysis; and more informed commentary;
- ongoing development of a forward program of probity, performance and compliance audits for inclusion in annual plans of work;
- completion of probity, performance and compliance audits as documented in the annual plan of work, and the reporting of outcomes to Parliament;
- completion of examinations of, or investigations into, matters relating to public money; other money; or into public property or other property; and the reporting of the outcomes to Parliament (where resourcing permits);
- continued implementation of the Office's five-year strategic plan 2016-2020;
- responding to new and revised accounting and auditing standards and contributing to their development at the Exposure Draft stages; and
- facilitating the Fiji Twinning arrangement between the Office and the Office of the Auditor-General of Fiji, with funding provided by the Department of Foreign Affairs and Trade.

OUTPUT INFORMATION

The Office's individual Output is provided under:

- Output Group I - Public Sector Management and Accountability.

Table 21.1 provides an Output Group Expense Summary for the Office.

Table 21.1: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
<i>Treasurer</i>					
Output Group I - Public Sector Management and Accountability					
I.1 Public Sector Management and Accountability	8 252	8 096	8 378	8 590	8 828
	8 252	8 096	8 378	8 590	8 828
TOTAL	8 252	8 096	8 378	8 590	8 828

Output Group I: Public Sector Management and Accountability

I.1 Public Sector Management and Accountability

This Output Group enables the Office to provide independent assurance to the Parliament and community on the performance and accountability of the Tasmanian Public Sector. The services the Office must deliver to enable achievement of this Outcome are:

- Audit Assurance - independent assurance of Tasmanian public sector financial reporting, administration, control and accountability; and
- Parliamentary Reports and Services - independent assessment of the performance of selected State entity activities, including scope for improving economy, efficiency, effectiveness and compliance.

Table 21.2 provides details of performance measures to be applied in assessing the Office's effectiveness and efficiency in achieving its outcomes.

Table 21.2: Performance Information - Output Group I

Performance Measure	Unit of Measure	2016-17 Actual	2017-18 Actual	2018-19 Target	2019-20 Target
Audit Assurance					
All financial audit opinions to be issued within 45 days of receipt of final signed financial statements ¹	%	97	90	100	100
Overall client satisfaction survey - Financial Audit ²	%	79	nm	75	75
Parliamentary Reports and Services					
Parliamentarian general satisfaction index ²	%	100	nm	75	nm
Overall client satisfaction survey - Performance Audit ²	%	73	nm	75	nm
Number of Performance Audit reports tabled ³	Number	6	4	7	6
Number of Statutory Reports on outcomes of financial audits	Number	1	1	1	1
Average number of months Performance Audits are completed within ⁴	Average	10.4	10.8	9.0	9.0
Recommendations agreed and acted upon from Performance Audits	%	84	64	70	70
Number of 'employer' Performance Audits completed	Number	1	1	1	1
Office-wide Efficiency Indicators					
Total audit costs per \$'000 of public sector transactions	\$	0.4	0.4	0.4	0.4
Total audit costs per \$'000 of public sector assets	\$	0.2	0.2	0.2	0.2
Percentage of total (whole of office) paid hours charged to audit activities ⁵	%	44	44	55	55

nm = not measured

Notes:

1. Financial statement audits are completed on a cyclical basis. Audits of financial statements at 30 June 2018 were completed in 2018-19.
2. The Satisfaction Indexes are calculated when the biennial Parliamentarian and Client Surveys are conducted.
3. The number of reports tabled includes compliance audits and investigations, where applicable. The decrease in reports tabled in 2016-17 and 2017-18 was due to staffing absences and increased complexity of reports.
4. The length of time taken to table performance reports has been due to staffing absences and the complexity of reports.
5. The lower percentages in 2016-17 and 2017-18 reflects the employment of fixed-term staff to replace vacant positions and the need for a larger amount of on the job training for those new staff and a slight increase in personal and recreational leave taken during the year. Staff recruitment for permanent positions has been undertaken in the first half of 2019.

DETAILED BUDGET STATEMENTS

Table 21.3: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating	2 532	2 560	2 616	2 674	2 727
Sales of goods and services ¹	5 693	5 568	5 735	5 907	6 084
Other revenue ¹	13	30	30	30	30
Total revenue and other income from transactions	8 238	8 158	8 381	8 611	8 841
Expenses from transactions					
Employee benefits	5 455	5 486	5 723	5 951	6 128
Depreciation and amortisation	49	249	265	261	251
Supplies and consumables	2 455	1 979	1 995	1 982	2 055
Borrowing costs	8	37	31	25
Other expenses ¹	293	374	358	365	369
Total expenses from transactions	8 252	8 096	8 378	8 590	8 828
Net result from transactions (net operating balance)	(14)	62	3	21	13
Net result	(14)	62	3	21	13
Comprehensive result	(14)	62	3	21	13

Note:

1. The variation in this item reflects revised estimates based on 30 June 2018 actuals.

Table 21.4: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Treasurer					
Output Group 1 - Public Sector Management and Accountability					
I.1 Public Sector Management and Accountability	2 038	2 054	2 100	2 148	2 191
	2 038	2 054	2 100	2 148	2 191
Tasmanian Audit Office					
Total Operating Services Expenditure	2 038	2 054	2 100	2 148	2 191
	2 038	2 054	2 100	2 148	2 191
Reserved by Law					
Salary and Travelling Allowance, Auditor-General (Audit Act 2008)	494	506	516	526	536
	494	506	516	526	536
Total Revenue from Appropriation	2 532	2 560	2 616	2 674	2 727
Controlled Revenue from Appropriation	2 532	2 560	2 616	2 674	2 727
	2 532	2 560	2 616	2 674	2 727

Table 21.5: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	3 141	3 334	3 396	3 460	3 493
Receivables ¹	579	623	618	613	608
Other financial assets ¹	83
	3 803	3 957	4 014	4 073	4 101
Non-financial assets					
Property, plant and equipment ¹	204	192	178	164	150
Intangibles	16	15	15	15	15
Other assets	34	433	1 054	885	716
	254	640	1 247	1 064	881
Total assets	4 057	4 597	5 261	5 137	4 982
Liabilities					
Payables ¹	40	59	56	53	50
Interest bearing liabilities	113	789	659	506
Employee benefits	1 080	1 073	1 068	1 063	1 058
Superannuation	136	133	133	133	133
Other liabilities ¹	503	319	312	305	298
Total liabilities	1 759	1 697	2 358	2 213	2 045
Net assets (liabilities)	2 298	2 900	2 903	2 924	2 937
Equity					
Accumulated funds	1 130	1 732	1 735	1 756	1 769
Other Equity	1 168	1 168	1 168	1 168	1 168
Total equity	2 298	2 900	2 903	2 924	2 937

Note:

1. The variation in this item reflects revised estimates based on 30 June 2018 actuals.

Table 21.6: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating	2 532	2 560	2 616	2 674	2 727
Sales of goods and services ¹	5 946	5 821	5 951	6 110	6 337
GST receipts	672	672	672	672	672
Other cash receipts ¹	13	30	30	30	30
Total cash inflows	9 163	9 083	9 269	9 486	9 766
Cash outflows					
Employee benefits	(5 011)	(5 176)	(5 195)	(5 611)	(5 701)
Superannuation ¹	(699)	(565)	(783)	(595)	(682)
Borrowing costs	(8)	(37)	(31)	(25)
GST payments	(672)	(672)	(672)	(672)	(672)
Supplies and consumables	(2 448)	(2 282)	(1 983)	(1 945)	(2 068)
Other cash payments ¹	(293)	(374)	(346)	(365)	(369)
Total cash outflows	(9 123)	(9 077)	(9 016)	(9 219)	(9 517)
Net cash from (used by) operating activities	40	6	253	267	249
Cash flows from investing activities					
Payments for acquisition of non-financial assets	(21)	(21)	(21)	(21)	(21)
Net cash from (used by) investing activities	(21)	(21)	(21)	(21)	(21)
Cash flows from financing activities					
Net borrowings	(200)	(170)	(182)	(195)
Net cash from (used by) financing activities	(200)	(170)	(182)	(195)
Net increase (decrease) in cash and cash equivalents held					
	19	(215)	62	64	33
Cash and deposits at the beginning of the reporting period					
	3 122	3 549	3 334	3 396	3 460
Cash and deposits at the end of the reporting period	3 141	3 334	3 396	3 460	3 493

Note:

1. The variation in this item reflects revised estimates based on 30 June 2018 actuals.

22 TOURISM TASMANIA

AGENCY OUTLINE

Tourism Tasmania's purpose is to connect travellers culturally and emotionally with the State to deliver social and economic benefits to be shared with all Tasmanians. The Agency contributes to the success of the visitor economy through being a demand generator and brand leader. It also has a role in influencing and shaping policy development and planning through its leadership role in the *Tourism 21 - The Tasmanian Visitor Economy Strategy 2015 - 2020*, a successful and enduring partnership between government and industry for the future vision of tourism in Tasmania. The benefits of a successful and sustainable tourism industry are wide reaching, especially for regional communities.

In the year to December 2018, Tasmania experienced visitor growth on the previous year of four per cent, welcoming over 1.3 million visitors. Importantly, expenditure increased by five per cent to just under \$2.5 billion and regional visitation increased in three of the State's four regions. Visitors deliver value to the State's regional communities through expenditure in local businesses, experiences and product, supporting employment and fostering cultural exchange. Tourism Tasmania's focus is to increase this value further by attracting visitors who are more likely to travel to regional towns and fall in love with what those communities offer.

The 2019-20 Budget continues to deliver on the Tasmanian Government's increased commitment to tourism marketing through investment of an additional \$3 million each year, as announced in the 2018-19 Budget. This additional funding has and will continue to help Tourism Tasmania position the State as a premium and distinct destination for visitors who seek enrichment and experience through their holidays. This will be supported by Tasmania's evolved tourism brand which is designed to capture the changing nature of the State and position Tasmania as a year round destination, ensuring demand is levelled out across the entire year. As the State's destination marketer, Tourism Tasmania will do this in close partnership with the new Brand Tasmania authority to ensure that our island's strengths are seamlessly showcased nationally and globally.

Tourism Tasmania will continue showcasing Tasmania's world class offerings including mountain biking, fly fishing, golf and walking. At the same time, it will evolve its program to entice travellers, who present the greatest value to Tasmania, through targeting high value travellers from international markets with an interest in nature and culture and who are keen to experience our unique events.

Tourism Tasmania is responsible for influencing travel options to Tasmania, ensuring it is easier to access Tasmania by air and by sea. In 2019-20, the Agency will place an even greater emphasis on advocating for air capacity increases into Tasmania's regional airports while actively pursuing a direct international flight into Hobart in partnership with the Hobart Airport Corporation as it prepares to become international passenger ready.

The Agency will continue working in partnership with the many stakeholders involved in the visitor economy. This collaboration is even more important as we begin the planning process for the next iteration of the *Tourism 21 - The Tasmanian Visitor Economy Strategy 2015 - 2020*, with the view to establishing a shared vision for the visitor economy into the future.

Tourism Tasmania is a State Authority operating under the *Tourism Tasmania Act 1996*. It supports the Minister for Tourism, Hospitality, Events, Parks, Heritage and Trade, Hon Will Hodgman MP.

This chapter details Tourism Tasmania’s financial information for 2019-20 and over the Forward Estimates period. Further information on Tourism Tasmania is provided at www.tourismtasmania.com.au.

KEY DELIVERABLES

Table 22.1 provides a summary of the Budget and Forward Estimates allocations for key deliverables being undertaken by Tourism Tasmania.

Table 22.1: Key Deliverables Statement

	2019-20	2020-21	2021-22	2022-23
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Tourism Marketing - Additional Funding ¹	3 000	3 000	3 000
Tourism Tasmania - Tasmanian Journeys	200	200

Note:

1. The Tasmanian Government announced \$3 million each year in additional funding over four years for Tourism Tasmania in the 2018-19 Budget.

Tourism Marketing

Additional funding of \$12.6 million over four years was provided in the 2018-19 Budget for tourism marketing to enable Tourism Tasmania to target new traveller markets, promote the State’s unique experiences and support aviation marketing designed to raise demand for new routes and increased capacity on existing routes. Tourism Tasmania has evolved its marketing program, successfully positioning Tasmania as a premium must-visit destination for travellers likely to engage in local communities and travel outside of metropolitan areas. The existing funding commitment will continue to support Tourism Tasmania’s focus on these strategies.

Unique experiences

Tourism Tasmania’s marketing program will continue to develop to cover a greater depth of Tasmanian experiences and opportunities. In addition to mountain biking and golf as special interest areas, there will also be a focus on walking, fly fishing and self-drive touring. These are activities which are Tasmanian strengths, have critical mass and a sizeable audience segment to support specific marketing strategies, increasing Tasmania’s appeal among enthusiasts who seek specific experiences as the reason for visiting a destination.

Targeting high value travellers

High value travellers seek food, wine, nature and wildlife as drivers for their travel and generally spend above average in their destination and travel further afield. Tourism Tasmania will build on its work to attract this market, to target high value travellers in its key international markets of North America, Continental Europe, Singapore, Hong Kong and China.

In addition, Tourism Tasmania will seek to target those travellers who place a high importance on exploring Tasmania's nature and wilderness and attending events only offered on our island.

Domestic aviation marketing support

Through aviation marketing support, Tourism Tasmania is able to raise demand in key markets influencing decisions by domestic airlines around new routes or extra capacity on existing routes. Tourism Tasmania has focussed its efforts in the Perth market off the back of new direct flights between Hobart and Perth announced by Virgin Australia in July 2018. For Tasmania, the greatest opportunity for demand growth is from April to September and Tourism Tasmania will look to convert known demand in the New South Wales and South East Queensland market, through advocating for increased flight frequency into both Launceston and Hobart.

Tasmanian Journeys

The 2018-19 Budget provided specific funding of \$600 000 over three years to Tourism Tasmania to develop an integrated marketing program for the existing Great Eastern Drive and Western Wilds drive journeys along with three new proposed journeys. With the launch of the Western Wilds in 2018, Tourism Tasmania has focussed its attention on developing a coordinated self-drive/touring strategy for the State which speaks to this particular market. Tourism Tasmania is working across government and with industry to implement the three new journeys, which will result in greater visitor yield and dispersal. Work will also focus on developing a southern drive journey which has been prioritised to encourage visitors to travel through the region following the recent summer's bushfires.

T21 Leadership - yield and dispersal

A coordinated planning approach to the next iteration of the *Tourism 21 - The Tasmanian Visitor Economy Strategy 2015 - 2020* is fundamental to delivering a vision for the sector that can be embraced and supported by the Tasmanian community. Tourism Tasmania will work with industry and Government on planning for the Strategy's next vision, while working with the four Regional Tourism Organisations to continue to improve collaboration to support the State's regional visitor economies. Tourism Tasmania's marketing program continues to be adapted to contribute to increased visitor spend and dispersal across the State. Tourism Tasmania's research and insights function is also a core input into future planning and policy decision making.

Brand evolution

Tourism brand management and leadership is at the heart of Tourism Tasmania's remit and a strong brand brought to life in a compelling way is fundamental to the State's success as a competitive destination choice for travellers. The brand's goal is to create awareness within Tourism Tasmania's target audiences, make audiences fall in love with Tasmania and prompt return visits and advocacy. Tourism Tasmania has worked in parallel with Brand Tasmania on the Tasmanian 'place' brand development and will continue to work with the Authority to ensure that the State's competitive strengths can be maximised. Core to the success of the new brand will be industry's engagement and connection with it. Tourism Tasmania will embark on a comprehensive engagement program with industry in all regions of the State to help communities live the brand and leverage its success.

OUTPUT INFORMATION

Tourism Tasmania has a single Output Group: Output Group I - Tourism.

Table 22.2 provides an Output Group Expense Summary for Tourism Tasmania.

Table 22.2: Output Group Expense Summary

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Tourism, Hospitality and Events					
Output Group I - Tourism					
I.1 Tourism ¹	33 742	34 565	34 234	34 693	28 527
	33 742	34 565	34 234	34 693	28 527
TOTAL	33 742	34 565	34 234	34 693	28 527

Note:

- Expenditure over the period to 2021-22 reflects the full funding provided by the Government to implement its previous Tourism marketing commitments. The decrease in 2020-21 includes the impact of the completion of fixed term funding for the Aviation Market Development Fund in 2019-20. The decrease in 2022-23 reflects the completion of fixed term Tourism marketing funding. Funding for 2022-23 and ongoing will be considered during the development of future budgets.

Output Group I: Tourism

1.1 Tourism

Tourism Tasmania's purpose is to connect travellers culturally and emotionally with the State, delivering social and economic benefits shared with all Tasmanians.

This Output primarily undertakes marketing activities that focus on building a strong distinctive tourism brand, delivering targeted marketing campaigns, and facilitating media coverage and social media activities to create destination exposure in key Australian and international markets.

The Output includes commercial marketing partnerships with carriers, retail travel networks, online travel retailers and other distributors of Tasmanian tourism products, to stimulate holiday sales and bookings to Tasmania.

This Output supports the development and growth of a strong regional tourism platform and is also responsible for ensuring that the future development and growth of Tasmania's economy is matched with access capability.

Table 22.3: Performance Information

Performance Measure	Unit of Measure	2016-17 Actual	2017-18 Actual	2018-19 Target	2019-20 Target
Visitors to Tasmania ^{1,2}	'000	1 274	1 300	1 446	1 500
Interstate leisure visitation to Tasmania ^{1,3}	'000	784	782	849	850
International leisure visitation to Tasmania ^{4,5}	'000	228	279	219	295
Local tourism strategies with Regional Tourism Organisations	Number	4	4	4	4

Source: Tourism Research Australia for International Visitor Survey and Tourism Tasmania for Tasmanian Visitor Survey.

Notes:

1. The 2016-17 Actual for this measure has been updated since the 2018-19 Budget to reflect revisions to TVS data resulting from the inclusion of previously unreported flight data.
2. Visitors to Tasmania travelling on scheduled air and sea services sourced from TVS.
3. Includes holiday and VFR (visiting friends and relatives) only, sourced from TVS. It does not include visitors to Tasmania for business, education or other purposes.
4. Data for this performance measure is sourced from the IVS.
5. The 2016-17 Actual for this measure has been updated since the 2018-19 Budget to reflect the recasting of IVS figures.

DETAILED BUDGET STATEMENTS

Table 22.4: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Appropriation revenue - operating ¹	33 004	33 624	33 592	34 066	27 914
Other revenue ²	610	750	610	610	610
Total revenue and other income from transactions	33 614	34 374	34 202	34 676	28 524
Expenses from transactions					
Employee benefits	6 312	7 181	7 344	7 509	7 716
Depreciation and amortisation	128	411	410	410	410
Supplies and consumables	25 553	25 230	24 750	25 071	18 713
Grants and subsidies	1 680	1 550	1 550	1 550	1 550
Borrowing costs	123	110	82	67
Other expenses	69	70	70	71	71
Total expenses from transactions	33 742	34 565	34 234	34 693	28 527
Net result from transactions (net operating balance)	(128)	(191)	(32)	(17)	(3)
Net result	(128)	(191)	(32)	(17)	(3)
Comprehensive result	(128)	(191)	(32)	(17)	(3)

Notes:

1. Appropriate revenue - operating over the period to 2021-22 reflects the full funding provided by the Government to implement its previous Tourism marketing commitments. The decrease in 2020-21 includes the impact of the completion of fixed term funding for the Aviation Market Development Fund in 2019-20. The decrease in 2022-23 reflects the completion of fixed term Tourism marketing funding. Funding for 2022-23 and ongoing will be considered during the development of future budgets.
2. The increase in Other revenue in 2019-20 of \$140 000 represents an Australian Government Grant from Wine Australia to create global awareness around wine tourism experiences in Tasmania and to generate conversion opportunities that benefit both the tourism and wine industries.

Table 22.5: Revenue from Appropriation by Output

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Minister for Tourism, Hospitality and Events					
Output Group I - Tourism					
I.1 Tourism ¹	33 004	33 624	33 592	34 066	27 914
	33 004	33 624	33 592	34 066	27 914
Tourism Tasmania					
Total Operating Services Expenditure	33 004	33 624	33 592	34 066	27 914
	33 004	33 624	33 592	34 066	27 914
Total Revenue from Appropriation	33 004	33 624	33 592	34 066	27 914
Controlled Revenue from Appropriation	33 004	33 624	33 592	34 066	27 914
	33 004	33 624	33 592	34 066	27 914

Note:

- Revenue from appropriation over the period to 2021-22 reflects the full funding provided by the Government to implement its previous Tourism marketing commitments. The decrease in 2020-21 includes the impact of the completion of fixed term funding for the Aviation Market Development Fund in 2019-20. The decrease in 2022-23 reflects the completion of fixed term Tourism marketing funding. Funding for 2022-23 and ongoing will be considered during the development of future budgets.

Table 22.6: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	1	1	1	1	1
Receivables ¹	261
	262	1	1	1	1
Non-financial assets					
Property, plant and equipment	401	367	345	323	301
Other assets	673	3 062	2 693	2 324	1 955
	1 074	3 429	3 038	2 647	2 256
Total assets	1 336	3 430	3 039	2 648	2 257
Liabilities					
Payables	36	40	40	40	40
Interest bearing liabilities	...	2 403	2 044	1 670	1 282
Employee benefits ¹	1 312	1 495	1 495	1 495	1 495
Other liabilities ¹	57	71	71	71	71
Total liabilities	1 405	4 009	3 650	3 276	2 888
Net assets (liabilities)	(69)	(579)	(611)	(628)	(631)
Equity					
Accumulated funds	(69)	(579)	(611)	(628)	(631)
Total equity	(69)	(579)	(611)	(628)	(631)

Note:

1. The variation in this item reflects a revised estimate based on 30 June 2018 actuals.

Table 22.7: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Appropriation receipts - operating ¹	33 004	33 624	33 592	34 066	27 914
Other cash receipts ²	610	750	610	610	610
Total cash inflows	33 614	34 374	34 202	34 676	28 524
Cash outflows					
Employee benefits	(5 696)	(6 457)	(6 599)	(6 746)	(6 929)
Superannuation	(616)	(724)	(745)	(763)	(787)
Grants and subsidies	(1 680)	(1 550)	(1 550)	(1 550)	(1 550)
Supplies and consumables	(25 553)	(25 147)	(25 238)	(25 546)	(19 187)
Other cash payments	(69)	(70)	(70)	(71)	(71)
Total cash outflows	(33 614)	(33 948)	(34 202)	(34 676)	(28 524)
Net cash from (used by) operating activities	426
Net increase (decrease) in cash and cash equivalents held	426
Cash and deposits at the beginning of the reporting period	1	(425)	1	1	1
Cash and deposits at the end of the reporting period	1	1	1	1	1

Notes:

1. Appropriation receipts - operating over the period to 2021-22 reflects the full funding provided by the Government to implement its previous Tourism marketing commitments. The decrease in 2020-21 includes the impact of the completion of fixed term funding for the Aviation Market Development Fund in 2019-20. The decrease in 2022-23 reflects the completion of fixed term Tourism marketing funding. Funding for 2022-23 and ongoing will be considered during the development of future budgets.
2. The increase in Other cash receipts in 2019-20 of \$140 000 represents an Australian Government Grant from Wine Australia to create global awareness around wine tourism experiences in Tasmania and to generate conversion opportunities that benefit both the tourism and wine industries.

PART 3:

STATUTORY AUTHORITIES

23 INLAND FISHERIES SERVICE

AUTHORITY OUTLINE

The Inland Fisheries Service has wide statutory powers under the *Inland Fisheries Act 1995* to regulate, manage and protect freshwater fish and improve fisheries in inland waters.

The responsible Minister is the Minister for Primary Industries and Water, Hon Guy Barnett MP, and the supporting agency is the Department of Primary Industries, Parks, Water and Environment.

The IFS manages Tasmania's inland fisheries for the benefit of anglers and the Tasmanian community. This requires management of:

- Tasmanian inland recreational fisheries;
- inland commercial fisheries and associated aquaculture industries; and
- conservation of native fish and control of pest fish.

This year the Government is supporting the World Fly Fishing Championship 2019 (from 30 November 2019 to 8 December 2019). This will showcase Tasmania's world class trout fishing on the international stage.

This chapter provides the IFS's financial information for 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information on the IFS is provided at www.ifs.tas.gov.au.

KEY DELIVERABLES

A range of initiatives will support participation and growth in Tasmania's trout fishery. The initiatives include:

- Anglers Access Program - The 2018-19 Budget provided \$200 000 from 2019-20 to 2021-22 to expand the IFS's Anglers Access Program across priority lakes and rivers in the North West, North East, and Derwent Catchment in partnership with Anglers Alliance Tasmania and local angling clubs;
- Anglers Alliance Tasmania support - The 2018-19 Budget provided \$215 000 over four years to Anglers Alliance Tasmania, the peak group representing 26 000 trout anglers, to support its work to improve the trout fishery and support anglers;
- Cheaper to go trout fishing - The 2018-19 Budget provided \$300 000 over four years to freeze inland trout fishing licences at 2017-18 prices for four years. This initiative makes it cheaper to go trout fishing. The funding provided fully offsets the revenue the IFS would have otherwise received; and
- Upgrading Amenities at High Visitation Trout Waters - The 2018-19 Budget provided \$300 000 over two years for the IFS, in collaboration with Anglers Alliance Tasmania and local authorities, to build and upgrade existing and new community amenities to support high-visitation fishing locations, with a focus on potential World Fly Fishing Championship 2019 venues.

DETAILED BUDGET STATEMENTS

Table 23.1 Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ¹	1 433	1 383	1 318	1 403	1 123
Sales of goods and services	619	627	635	644	764
Fees and fines	1 646	1 654	1 664	1 681	1 698
Interest	42	43	43	44	44
Total revenue and other income from transactions	3 740	3 707	3 660	3 772	3 629
Expenses from transactions					
Employee benefits	2 303	2 274	2 243	2 259	2 288
Depreciation and amortisation	286	290	293	296	296
Supplies and consumables ²	1 349	1 355	1 298	1 304	1 251
Total expenses from transactions	3 938	3 919	3 834	3 859	3 835
Net result from transactions (net operating balance)	(198)	(212)	(174)	(87)	(206)
Net result	(198)	(212)	(174)	(87)	(206)
Other economic flows - other non-owner changes in equity					
Changes in physical asset revaluation reserve ³	150
Total other economic flows - other non-owner changes in equity	150
Comprehensive result	(198)	(62)	(174)	(87)	(206)

Notes:

1. The variation in Grants in 2022-23 reflects the completion of additional funding for a range of 'Growing our world-class inland fisheries' initiatives.
2. The variation in Supplies and consumables across the Budget and Forward Estimates reflects the timing and completion of 'Growing our world-class inland fisheries' initiatives.
3. The variation in Changes in physical asset revaluation reserve relates to the revaluation of property in line with the Valuer-General's revaluation cycle.

Table 23.2 Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	1 410	1 675	1 697	1 908	2 000
Receivables ²	80	28	157	153	149
	1 490	1 703	1 854	2 061	2 149
Non-financial assets					
Property, plant and equipment	3 597	3 792	3 456	3 120	2 784
Infrastructure	320	300	300	300	300
Investment property	3 433	3 495	3 533	3 571	3 609
	7 350	7 587	7 289	6 991	6 693
Total assets	8 840	9 290	9 143	9 052	8 842
Liabilities					
Payables	155	203	217	227	237
Employee benefits	725	664	677	663	649
Total liabilities	880	867	894	890	886
Net assets (liabilities)	7 960	8 423	8 249	8 162	7 956
Equity					
Reserves	2 235	2 502	2 502	2 502	2 502
Accumulated funds	2 525	2 721	2 547	2 460	2 254
Other Equity	3 200	3 200	3 200	3 200	3 200
Total equity	7 960	8 423	8 249	8 162	7 956

Notes:

1. The variation in Cash and deposits in 2019 reflects revised estimates based on 30 June 2018 actuals.
2. The increase in Receivables from 2021 reflects budgeted increased sales of fish and ancillary products.

Table 23.3 Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	1 433	1 383	1 318	1 403	1 123
Sales of goods and services	619	627	635	644	764
Fees and fines	1 646	1 654	1 664	1 681	1 698
GST receipts	90	172	40	50	50
Interest received	42	43	43	44	44
Total cash inflows	3 830	3 879	3 700	3 822	3 679
Cash outflows					
Employee benefits	(2 093)	(2 066)	(2 028)	(2 052)	(2 078)
Superannuation	(210)	(208)	(215)	(207)	(210)
GST payments	(62)	(101)	(183)	(41)	(41)
Supplies and consumables ²	(1 201)	(1 393)	(1 252)	(1 311)	(1 258)
Total cash outflows	(3 566)	(3 768)	(3 678)	(3 611)	(3 587)
Net cash from (used by) operating activities	264	111	22	211	92
Cash flows from investing activities					
Payments for acquisition of non-financial assets	(200)	(100)
Net cash from (used by) investing activities	(200)	(100)
Net increase (decrease) in cash and cash equivalents held	64	11	22	211	92
Cash and deposits at the beginning of the reporting period	1 346	1 664	1 675	1 697	1 908
Cash and deposits at the end of the reporting period	1 410	1 675	1 697	1 908	2 000

Notes:

1. The variation in Grants in 2022-23 reflects the completion of additional funding for a range of 'Growing our world-class inland fisheries' initiatives.
2. The variation in Supplies and consumables across the Budget and Forward Estimates reflects the timing and completion of 'Growing our world-class inland fisheries' initiatives.

24 MARINE AND SAFETY TASMANIA

AUTHORITY OUTLINE

Marine and Safety Tasmania seeks to be widely recognised as a proactive, approachable and knowledgeable organisation that performs the functions required under the *Marine and Safety Authority Act 1997*. These functions are to:

- ensure the safe operation of vessels;
- provide and manage marine facilities;
- manage environmental issues relating to vessels; and
- perform the functions delegated to the Authority by the Australian Maritime Safety Authority.

The responsible Minister is the Minister for Infrastructure, Hon Jeremy Rockliff MP, and the supporting agency is the Department of State Growth.

This chapter provides MAST's financial information for 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information on MAST is provided at www.mast.tas.gov.au.

KEY DELIVERABLES

Table 24.1 provides a summary of the Budget and Forward Estimates allocations for key deliverables within the Authority.

Table 24.1: Key Deliverables Statement

	2019-20	2020-21	2021-22	2022-23
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Marine Infrastructure Maintenance	929	929	929	929
Recreational Boating Fund - Facilities and Services	1 400	1 500	1 700	1 400
Taking Recreational Boating and Fishing to the Next Level	790	1 460	1 520

Marine Infrastructure Maintenance

A comprehensive preventative maintenance program will continue on important marine infrastructure including navigation aids, jetties and breakwaters.

Recreational Boating Fund - Facilities and Services

The funding of community projects under the Recreational Boating Fund will continue during 2019-20 with \$1.4 million allocated to the upgrade of recreational boating facilities and the continuation of safety initiatives and services. Projects are funded from revenue received from the registration of recreational vessels and licensing of operators.

Taking Recreational Boating and Fishing to the Next Level

The 2018-19 Budget provided funding of \$4.8 million over four years for the Government's initiative Taking Recreational Boating and Fishing to the Next Level. These initiatives continue in the 2019-20 Budget.

Develop new online marketing portal - one stop shop

Funding of \$175 000 over four years from 2018-19 is continuing to develop a one-stop shop to promote and support recreational fishing and boating across Tasmania. A new web portal and social media platform will provide recreational fishers with access to all boat registrations; boat operator licences; specialist fishing licences including nets; and rock lobster, abalone and scallop licences. The information is to include links to MAST, weather information, recreational fishing clubs and organisations and will provide up to date advice on local catches, best fishing spots and shark sightings.

Improve catch opportunities - artificial reefs

In the 2018-19 Budget the Government allocated \$1 million over two years, ceasing in 2021-22, to construct two artificial reef structures in coastal Tasmanian waters. These types of structures are used worldwide to improve catch opportunities. The structures will be located in Bass Strait, off the North West Coast and in Storm Bay, in the south of the State.

Shore based fishing

The Government is committed to providing land-based recreational fishing opportunities to all Tasmanians. The 2018-19 Budget included funding of \$700 000 over four years in order to improve access to jetties, as well as an additional provision of \$685 000 over three years to replace derelict jetties around the very popular Georges Bay area and to provide safer access and facilities for children, seniors and Tasmanians with a disability.

Stronger Safety Arrangements

The Government is providing funding to Tasmania's Volunteer Marine Rescue Unit to ensure ongoing volunteer response coverage. The 2019-20 Budget continues the provision of funding of \$440 000 over four years to Surf Life Saving Tasmania as the peak body for Volunteer Marine Rescue units. The 2018-19 Budget included a further \$350 000 over four years for vessel replacement and \$130 000 to expand the St Helens Volunteer Marine Rescue base.

In this Budget, the Government continues funding for the construction of safety infrastructure to:

- extend the rock breakwater at Coles Bay to provide protection to boat owners in southerly weather;
- finalise arrangements for a breakwater at the Binalong Bay gulch to provide safer launch and retrieval conditions;
- extend the Nubeena Jetty to address access needs for both recreational and commercial vessels; and
- provide upgraded facilities on the Scamander River.

DETAILED BUDGET STATEMENTS

Table 24.2: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ¹	2 613	1 793	2 463	2 523	1 003
Sales of goods and services ²	4 300	3 402	5 504	4 531	3 568
Interest	70	71	72	73	75
Total revenue and other income from transactions	6 983	5 266	8 039	7 127	4 646
Expenses from transactions					
Employee benefits	1 759	1 782	1 824	1 857	1 890
Depreciation and amortisation	1 104	1 189	1 151	1 192	1 100
Supplies and consumables	3 897	4 211	3 835	4 092	3 754
Total expenses from transactions	6 760	7 182	6 810	7 141	6 744
Net result from transactions (net operating balance)	223	(1 916)	1 229	(14)	(2 098)
Other economic flows included in net result					
Net gain/(loss) on non-financial assets ³	(588)
Total other economic flows included in net result	(588)
Net result	223	(1 916)	641	(14)	(2 098)
Comprehensive result	223	(1 916)	641	(14)	(2 098)

Notes:

1. The variation in Grants across the Budget and Forward Estimates reflects additional grant funding as part of the Government's commitment, Taking Recreational Boating and Fishing to the Next Level, which was for four years commencing in 2018-19.
2. The variation in Sales of goods and services largely reflects the timing of recreational boating licence renewals, which occur every three years.
3. The net loss on non-financial assets in 2020-21 relates to the transfer of the Binalong Breakwater to Break O'Day Council on completion of the construction warranty period.

Table 24.3: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	4 602	3 072	3 879	3 535	2 535
Receivables ²	332	45	58	28	50
	4 934	3 117	3 937	3 563	2 585
Non-financial assets					
Property, plant and equipment ³	305	580	470	360	331
Infrastructure ⁴	28 123	32 425	32 331	32 773	31 696
Other assets	68	38	34	45	49
	28 496	33 043	32 835	33 178	32 076
Total assets	33 430	36 160	36 772	36 741	34 661
Liabilities					
Payables ⁵	255	556	518	530	537
Employee benefits	425	535	544	515	526
Total liabilities	680	1 091	1 062	1 045	1 063
Net assets (liabilities)	32 750	35 069	35 710	35 696	33 598
Equity					
Reserves ⁴	16 646	19 626	19 626	19 626	19 626
Accumulated funds	6 165	5 504	6 145	6 131	4 033
Other Equity	9 939	9 939	9 939	9 939	9 939
Total equity	32 750	35 069	35 710	35 696	33 598

Notes:

1. The variation in Cash and deposits primarily reflects the impact of the variation in Grant income as well as the receipt of triennial licence renewal income during June 2021.
2. The decrease in Receivables from 2020 is largely due to MAST's exit from commercial vessel operations, which were transferred to the Australian Government in 2018.
3. The increase in Property, plant and equipment in 2020 is due to the revaluation of MAST assets in 2018-19 as well as completion of infrastructure projects at Woodbridge, Dunalley, Nubeena and South Arm.
4. The increase in this item from 2020 is due to a revaluation of MAST infrastructure undertaken in 2018-19.
5. The increase in Payables from 2020 reflects the expected balance payable to trade creditors based on the estimated timing of 2018-19 Budget project works.

Table 24.4: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	2 613	1 793	2 463	2 523	1 003
Sales of goods and services ²	4 300	3 402	5 504	4 531	3 568
GST receipts	326	383	326	383	383
Interest received	70	71	72	73	75
Total cash inflows	7 309	5 649	8 365	7 510	5 029
Cash outflows					
Employee benefits	(1 600)	(1 629)	(1 658)	(1 688)	(1 719)
Superannuation	(160)	(153)	(166)	(169)	(171)
GST payments	(390)	(385)	(390)	(385)	(385)
Supplies and consumables	(4 016)	(4 211)	(3 884)	(4 092)	(3 754)
Total cash outflows	(6 166)	(6 378)	(6 098)	(6 334)	(6 029)
Net cash from (used by) operating activities	1 143	(729)	2 267	1 176	(1 000)
Cash flows from investing activities					
Payments for acquisition of non-financial assets ³	(1 710)	(790)	(1 460)	(1 520)
Net cash from (used by) investing activities	(1 710)	(790)	(1 460)	(1 520)
Net increase (decrease) in cash and cash equivalents held	(567)	(1 519)	807	(344)	(1 000)
Cash and deposits at the beginning of the reporting period	5 169	4 591	3 072	3 879	3 535
Cash and deposits at the end of the reporting period	4 602	3 072	3 879	3 535	2 535

Notes:

1. The variation in Grants across the Budget and Forward Estimates reflects additional grant funding as part of the Government's commitment, Taking Recreational Boating and Fishing to the Next Level, which was for four years commencing in 2018-19.
2. The variation in Sales of goods and services largely reflects the timing of recreational boating licence renewals, which occur every three years.
3. The variation in Payments for acquisition of non-financial assets reflects the Government's policy, Taking Recreational Boating and Fishing to the Next Level.

25 ROYAL TASMANIAN BOTANICAL GARDENS

AUTHORITY OUTLINE

The Royal Tasmanian Botanical Gardens is a Statutory Authority, governed by the *Royal Tasmanian Botanical Gardens Act 2002*. The RTBG Board, comprising six members, is appointed by the Minister and is responsible for managing, conserving and enhancing the RTBG in accordance with the RTBG Act.

The responsible Minister is the Minister for Parks, Hon Will Hodgman MP, and the supporting Agency is the Department of Primary Industries, Parks, Water and Environment.

The vision of the RTBG is to create and maintain an exceptional garden that enriches Tasmania's social and cultural life, showcases and contributes to the conservation of the flora of Tasmania, and educates the community about the importance of plants.

The RTBG is Australia's second oldest botanical gardens. It was established in 1818, and 2018 was therefore its bicentennial year. The gardens are home to the largest collection of mature conifers in the Southern Hemisphere and it also has the only subantarctic plant house in the world.

The mission of the RTBG is to sustainably manage the RTBG, conserve and develop the RTBG's living collections and heritage, and create and deliver an exemplary and enlightening visitor experience and thriving organisational culture.

This chapter provides the RTBG's budgeted financial information for 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information on the RTBG is provided at www.rtbg.tas.gov.au.

KEY DELIVERABLES

The key deliverables for the Royal Tasmanian Botanical Gardens include:

- constructing a \$3.6 million New Visitor Centre adjacent to the main gate, including a shop and public amenities. Construction commenced in 2018-19 and will provide contemporary world class facilities for the almost 460 000 visitors who are now coming to the gardens each year;
- continuing to implement the Board's Business Operational Plan for 2016-2021 and continuing the implementation of the Strategic Master Plan and its associated recommendations;
- developing and implementing sustainable business strategies aimed at increasing donations and self-generated revenue;
- developing a marketing strategy, informed by recently completed brand and research projects;
- continuing to implement the outcomes of the structural and operational review of the organisation with the aim of ensuring the most efficient and effective use of resources;
- developing and implementing a volunteer operational management plan;
- continuing to develop community engagement programs based around the Tasmanian Community Food Garden and other aspects of the RTBG's operations; and
- the ongoing operation of the Tasmanian Seed Conservation Centre and its associated research projects in partnership with the Royal Botanic Gardens Kew in London; the Department of Primary Industries, Parks, Water and Environment; the University of Tasmania; the Tasmanian Museum and Art Gallery Herbarium; and the Australian Seed Bank Partnership. The RTBG will continue to identify and secure ongoing funding for targeted collection and research programs both locally and in conjunction with the Australian Seed Bank Partnership.

DETAILED BUDGET STATEMENTS

Table 25.1: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ¹	3 828	5 494	2 988	3 073	3 163
Sales of goods and services	870	875	915	981	960
Interest	35	80	50	35	10
Other revenue	219	237	222	232	243
Total revenue and other income from transactions	4 952	6 686	4 175	4 321	4 376
Expenses from transactions					
Employee benefits	2 955	3 165	3 158	3 110	3 178
Depreciation and amortisation	321	374	355	379	397
Supplies and consumables	1 303	1 423	1 380	1 415	1 451
Total expenses from transactions	4 579	4 962	4 893	4 904	5 026
Net result from transactions (net operating balance)	373	1 724	(718)	(583)	(650)
Net result	373	1 724	(718)	(583)	(650)
Comprehensive result	373	1 724	(718)	(583)	(650)

Note:

1. The variation in Grants across the Budget and Forward Estimates primarily reflects funding for the New Visitor Centre project.

Table 25.2: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	53	1 197	(1 042)	(1 246)	(1 499)
Receivables	64	64	64	64
Other financial assets	68	48	48	48	48
	121	1 309	(930)	(1 134)	(1 387)
Non-financial assets					
Inventories	81	77	77	77	77
Property, plant and equipment ¹	9 634	11 561	13 307	13 177	13 047
Infrastructure ¹	4 854	3 898	3 736	3 574	3 412
Other assets	20	20	20	20
	14 569	15 556	17 140	16 848	16 556
Total assets	14 690	16 865	16 210	15 714	15 169
Liabilities					
Payables	84	92	92	92	92
Employee benefits	654	605	668	755	860
Other liabilities	61	10	10	10	10
Total liabilities	799	707	770	857	962
Net assets (liabilities)	13 891	16 158	15 440	14 857	14 207
Equity					
Reserves	14 096	14 378	14 378	14 378	14 378
Accumulated funds	(205)	1 780	1 062	479	(171)
Total equity	13 891	16 158	15 440	14 857	14 207

Note:

1. The variation in Property, plant and equipment and Infrastructure reflects a reallocation of funding provided for the construction of the New Visitor Centre. The Government provided \$3.6 million in the 2018-19 Budget over two years (2018-19 and 2019-20) for this purpose.

Table 25.3: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	3 828	5 494	2 988	3 073	3 163
Sales of goods and services	870	875	915	981	960
GST receipts	130	138	198	514	643
Interest received	35	80	50	35	10
Other cash receipts	219	237	222	232	243
Total cash inflows	5 082	6 824	4 373	4 835	5 019
Cash outflows					
Employee benefits	(2 631)	(2 822)	(2 816)	(2 771)	(2 831)
Superannuation	(324)	(343)	(342)	(339)	(347)
GST payments	(130)	(138)	(198)	(514)	(643)
Supplies and consumables	(1 303)	(1 423)	(1 380)	(1 415)	(1 451)
Total cash outflows	(4 388)	(4 726)	(4 736)	(5 039)	(5 272)
Net cash from (used by) operating activities	694	2 098	(363)	(204)	(253)
Cash flows from investing activities					
Payments for acquisition of non-financial assets ²	(1 045)	(1 121)	(1 889)	(13)	(13)
Proceeds from the disposal of non-financial assets	13	13	13	13	13
Net cash from (used by) investing activities	(1 032)	(1 108)	(1 876)
Net increase (decrease) in cash and cash equivalents held	(338)	990	(2 239)	(204)	(253)
Cash and deposits at the beginning of the reporting period	391	207	1 197	(1 042)	(1 246)
Cash and deposits at the end of the reporting period	53	1 197	(1 042)	(1 246)	(1 499)

Notes:

1. The variation in Grants across the Budget and Forward Estimates primarily reflects funding for the New Visitor Centre project.
2. The variation in Payments for acquisition of non-financial assets across the Budget and Forward Estimates reflects the building of the New Visitor Centre.

26 STATE FIRE COMMISSION

AUTHORITY OUTLINE

The State Fire Commission's primary purpose is to minimise the social, economic and environmental impact of fire and other emergencies on the Tasmanian community. This is achieved through implementing strategies for the Tasmania Fire Service that develop resilience to prevent and prepare for emergencies.

The Commission is also responsible for:

- managing incidents involving hazardous materials, including response to terrorist incidents involving chemical, biological and radiological agents;
- road crash rescue (in Hobart, Launceston, Burnie, Devonport and surrounding areas);
- providing an Urban Search and Rescue capability to manage the rescue of people from collapsed buildings and structures;
- a range of community fire safety programs that guard against structural fire and bushfire;
- fire investigations; and
- coordinating Fuel Reduction Program activities on behalf of the Government.

The State Fire Commission reports to the Minister for Police, Fire and Emergency Management, Hon Michael Ferguson MP, and the supporting agency is the Department of Police, Fire and Emergency Management. The Commission delivers all of its services through its operational arm, the Tasmania Fire Service.

This chapter provides the State Fire Commission's financial information for 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information on the Commission can be found at www.fire.tas.gov.au.

KEY DELIVERABLES

Table 26.1 provides a summary of the Budget and Forward Estimate allocations for the Commission’s key deliverables.

Table 26.1: Key Deliverables Statement

	2019-20	2020-21	2021-22	2022-23
	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000
Fire Fighting Appliance Replacement Program ¹	3 250	3 250	3 625	3 000
Fire Station Build Program	925	800	800	800
Regional Emergency Management Planning and Development ²	323	387	396	406
Remote Area Teams ²	115	160	160
Supporting our Emergency Services Volunteers ²	500	500	500

Notes:

1. Funding includes Aerial Appliance Replacement Program.
2. This initiative is funded through the Department of Police, Fire and Emergency Management.

Fire Fighting Appliance Replacement Program

The Commission is committed to providing its fire fighters with safe and operationally effective fire appliances, allocated using a ‘fit for purpose’ rationale. Each appliance category has an established, defined role and functionality, with a specific scope of application which is considered in the process of allocation to brigades and matched to risk. The Commission has endorsed a sustainable replacement program that will ensure that all fire appliances remain viable for operation in a safe and effective manner.

Over a four year period, beginning in 2019-20, \$13.1 million will fund the Fire Fighting Appliance Replacement Program, which will see the purchase or fabrication of medium tankers, heavy pumpers and aerial appliances.

Fire Station Build Program

This initiative is part of an ongoing program for capital upgrades to Commission facilities, which includes a combination of refurbishment and replacement of fire stations. One of the key outcomes of the program will be further reducing the exposure to diesel, particularly through better station design. This will include the separation of fire fighters’ personal protective clothing from firefighting appliance diesel exhaust. This separation provides the added benefit of further eliminating any exposure to the possibility of residual contaminants in protective clothing used in firefighting.

Regional Emergency Management Planning and Development

The Government has allocated \$1.5 million over four years to enable the SES to employ Regional Emergency Management Planning and Development Officers. These officers will support municipal authorities with emergency management planning as well as provide education support.

This initiative supports the implementation of the Government's response to the 2015 Independent Review of Emergency Management Arrangements in Tasmania, conducted by the Department of Justice.

Remote Area Teams

The State Fire Commission will continue the implementation of the four year initiative to develop, sustain and grow Remote Area Teams capacity from suitable volunteer fire fighters around the State. Selected volunteers will undergo helicopter insertion training and gain fire fighting skills in this specialised field. This will provide an exciting career path for those volunteers with good physical fitness levels. This initiative is funded by an allocation provided in 2018-19 of \$535 000 over four years.

Supporting our Emergency Services Volunteers

The 2019-20 Budget continues funding announced in the 2018-19 State Budget, totalling \$2 million over four years to enable all Volunteer Units from the Tasmania Fire Service and State Emergency Service to apply for upgrades to equipment.

DETAILED BUDGET STATEMENTS

Table 26.2: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ¹	4 242	4 901	4 980	5 015	4 378
Taxation	71 090	77 145	80 052	82 580	85 234
Sales of goods and services	6 130	6 191	6 315	6 441	6 570
Fees and fines	183	170	173	177	180
Interest ²	43	250	250	250	250
Other revenue	10 468	10 552	10 570	10 595	10 611
Total revenue and other income from transactions	92 156	99 209	102 340	105 058	107 223
Expenses from transactions					
Employee benefits	47 722	50 209	50 213	51 217	51 927
Depreciation and amortisation	6 539	6 390	6 390	6 390	6 390
Supplies and consumables	35 808	38 672	40 295	41 881	42 391
Borrowing costs ³	117	117	83
Other expenses	3 431	3 819	3 895	3 973	4 053
Total expenses from transactions	93 617	99 207	100 876	103 461	104 761
Net result from transactions (net operating balance)	(1 461)	2	1 464	1 597	2 462
Net result	(1 461)	2	1 464	1 597	2 462
Comprehensive result	(1 461)	2	1 464	1 597	2 462

Notes:

1. The variation in Grants from 2018-19 reflects the increase associated with government-funded initiatives including Regional Emergency Management Planning and Development. The decrease in 2022-23 primarily reflects the completion of the Remote Area Teams and Supporting our Emergency Services Volunteers initiatives.
2. The increase in Interest in 2019-20 reflects a reassessment of this item based on current and anticipated interest receipts.
3. The decrease in Borrowing costs reflects a reduction in interest payments as interest bearing liabilities are eliminated.

Table 26.3: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits ¹	9 339	9 350	8 569	7 520	10 852
Receivables ²	1 420	2 734	2 734	2 734	2 734
Other financial assets	2 282	2 481	2 481	2 481	2 481
	13 041	14 565	13 784	12 735	16 067
Non-financial assets					
Inventories	1 643	1 905	1 905	1 905	1 905
Property, plant and equipment	122 510	124 271	124 516	125 532	124 862
Other assets	1 017	1 196	1 196	1 196	1 196
	125 170	127 372	127 617	128 633	127 963
Total assets	138 211	141 937	141 401	141 368	144 030
Liabilities					
Payables	2 507	4 499	4 499	4 699	4 899
Interest bearing liabilities ³	3 830	3 830	1 830
Employee benefits	15 086	14 324	14 324	14 324	14 324
Superannuation ⁴	1 775	(779)	(779)	(779)	(779)
Total liabilities	23 198	21 874	19 874	18 244	18 444
Net assets (liabilities)	115 013	120 063	121 527	123 124	125 586
Equity					
Reserves	45 698	45 698	45 698	45 698	45 698
Accumulated funds	69 315	74 365	75 829	77 426	79 888
Total equity	115 013	120 063	121 527	123 124	125 586

Notes:

1. The variation in Cash and deposits over the Forward Estimates primarily reflects the implementation of debt reduction strategies implemented by the State Fire Commission.
2. The increase in Receivables in 2020 reflects a more accurate estimate based on the 30 June 2018 outcome.
3. The decrease in Interest bearing liabilities reflects the implementation of debt reduction strategies implemented by the State Fire Commission.
4. The variation in Superannuation reflects a more accurate estimate based on the 30 June 2018 outcome and a determination that assets exceed the liability owing to members.

Table 26.4: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	4 242	4 901	4 980	5 015	4 378
Taxation	68 601	74 684	77 450	79 877	82 424
Sales of goods and services	6 130	6 191	6 315	6 441	6 570
Fees and fines	183	170	173	177	180
GST receipts	1 939	1 852	1 852	1 852	1 852
Interest received ²	43	250	250	250	250
Other cash receipts	10 468	10 552	10 570	10 595	10 611
Total cash inflows	91 606	98 600	101 590	104 207	106 265
Cash outflows					
Employee benefits	(41 713)	(44 216)	(44 100)	(44 982)	(45 882)
Superannuation	(6 009)	(5 993)	(6 113)	(6 235)	(6 045)
Borrowing costs ³	(117)	(117)	(83)
GST payments	(1 939)	(1 852)	(1 852)	(1 852)	(1 852)
Supplies and consumables	(32 839)	(36 260)	(37 841)	(39 326)	(39 706)
Other cash payments	(3 566)	(3 819)	(3 895)	(3 973)	(4 053)
Total cash outflows	(86 183)	(92 257)	(93 884)	(96 368)	(97 538)
Net cash from (used by) operating activities	5 423	6 343	7 706	7 839	8 727
Cash flows from investing activities					
Payments for acquisition of non-financial assets ⁴	(4 904)	(7 469)	(7 030)	(7 405)	(5 780)
Proceeds from the disposal of non-financial assets	300	300	300	360	360
Net cash from (used by) investing activities	(4 604)	(7 169)	(6 730)	(7 045)	(5 420)
Cash flows from financing activities					
Net borrowings ⁵	(1 757)	(1 843)	25
Net cash from (used by) financing activities	(1 757)	(1 843)	25
Net increase (decrease) in cash and cash equivalents held	819	(826)	(781)	(1 049)	3 332
Cash and deposits at the beginning of the reporting period	8 520	10 176	9 350	8 569	7 520
Cash and deposits at the end of the reporting period	9 339	9 350	8 569	7 520	10 852

Notes:

1. The variation in Grants from 2018-19 reflects the increase associated with government-funded initiatives including Regional Emergency Management Planning and Development. The decrease in 2022-23 primarily reflects the completion of the Remote Area Teams and Supporting our Emergency Services Volunteers initiatives.
2. The increase in Interest in 2019-20 reflects a reassessment of this item based on current and anticipated interest receipts.
3. The decrease in Borrowing costs reflects a reduction in interest payments as interest bearing liabilities are eliminated.
4. The variation in Payments for acquisition of non-financial assets reflects capital investment initiatives in accordance with the State Fire Commission's Corporate Plan, including the Fire Fighting Appliance Replacement Program.
5. The variation in Net borrowings reflects the implementation of debt reduction strategies implemented by the State Fire Commission.

27 TAsTAFE

AUTHORITY OUTLINE

TasTAFE is a Statutory Authority established by the *Training and Workforce Development Act 2013*. Governed by a Board of Directors, TasTAFE is the single public sector entity responsible for post-compulsory Vocational Education and Training in Tasmania. Through its status as a registered training organisation, its role is to enable Tasmanians to gain skills and qualifications needed for the State's workforce and to support the community to succeed and prosper.

TasTAFE is the largest vocational education and training provider in Tasmania, providing the majority of training for Tasmanian businesses. TasTAFE also operates in the contestable training market in Tasmania and in the commercial international student market. It services the training needs of individual learners as well as providing training and workforce skills development services to Tasmanian employers and their employees.

The scope of training provided by TasTAFE aims to support the economic and policy priorities of the Tasmanian Government, business and industry, and covers the major trade, technical and vocational occupations represented in the Tasmanian economy.

Training is conducted statewide at TasTAFE facilities in Hobart, Clarence, Claremont, Launceston, Alanvale, Devonport and Burnie; in Trade Training Centres; regional locations; workplaces across the State; and online.

The TasTAFE Board of Directors is accountable to the Minister for Education and Training, Hon Jeremy Rockliff MP.

This chapter provides financial information for TasTAFE for 2019-20 and over the Forward Estimates period (2020-21 to 2022-23). Further information on TasTAFE is provided at www.tastafe.tas.edu.au.

KEY DELIVERABLES

TasTAFE's key deliverables are driven by the Government's priorities and TasTAFE's Corporate Plan.

TasTAFE continues to develop contemporary strategies and plans aimed at creating accessible and quality VET delivery across Tasmania, with a strong emphasis on industry partnerships. Strategies will continue to focus on the advanced manufacturing, agricultural, construction, human services, and tourism and hospitality sectors. TasTAFE will continue to re-position itself and be more responsive to the needs of communities that do not have ready access to existing TasTAFE infrastructure.

The 2018-19 Budget included \$7 million for the development of a Trades and Water Centre of Excellence in Clarence and \$5 million for an Agricultural Centre of Excellence based at Freer Farm, Burnie.

The 2019-20 Budget includes \$2.9 million over two years for a new initiative, Skilled Workforce to Meet Industry Demand. This funding will provide increased pre-vocational training to support construction industry apprentices, and increase capacity in the Diploma of Nursing to address workforce demands.

DETAILED BUDGET STATEMENTS

Table 27.1: Statement of Comprehensive Income

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Revenue and other income from transactions					
Grants ¹	84 920	92 344	81 908	82 087	84 499
Sales of goods and services	24 150	23 703	24 200	24 685	25 179
Interest	125	125	140	125	125
Total revenue and other income from transactions	109 195	116 172	106 248	106 897	109 803
Expenses from transactions					
Employee benefits ²	71 957	73 312	75 421	74 940	76 461
Depreciation and amortisation	8 825	8 655	8 970	8 511	7 900
Supplies and consumables	31 170	30 754	31 062	31 829	32 987
Total expenses from transactions	111 952	112 721	115 453	115 280	117 348
Net result from transactions (net operating balance)	(2 757)	3 451	(9 205)	(8 383)	(7 545)
Net result	(2 757)	3 451	(9 205)	(8 383)	(7 545)
Comprehensive result	(2 757)	3 451	(9 205)	(8 383)	(7 545)

Notes:

1. The increase in Grants in 2019-20 reflects funding for the development of a Trades and Water Centre of Excellence, Agricultural Centre of Excellence and Skilled Workforce to Meet Industry Demand.
2. The increase in Employee benefits in 2019-20 and 2020-21 reflects additional funding of \$2.9 million over two years for Skilled Workforce to Meet Industry Demand.

Table 27.2: Statement of Financial Position as at 30 June

	2019	2020	2021	2022	2023
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Financial assets					
Cash and deposits	6 367	7 223	7 334	7 761	8 416
Receivables	5 608	5 064	4 448	3 831	3 213
	11 975	12 287	11 782	11 592	11 629
Non-financial assets					
Property, plant and equipment	163 077	170 991	163 129	155 267	147 405
Heritage and cultural assets	26	26	26	26	26
Intangibles ¹	2 826	1 719	611
	165 929	172 736	163 766	155 293	147 431
Total assets	177 904	185 023	175 548	166 885	159 060
Liabilities					
Payables	5 362	3 862	3 762	3 662	3 562
Employee benefits	16 470	16 280	16 060	15 830	15 600
Other liabilities	2 700	2 750	2 800	2 850	2 900
Total liabilities	24 532	22 892	22 622	22 342	22 062
Net assets (liabilities)	153 372	162 131	152 926	144 543	136 998
Equity					
Contributed capital	227 033	227 033	227 033	227 033	227 033
Reserves	9 880	14 092	14 092	14 092	14 092
Accumulated funds	(83 541)	(78 994)	(88 199)	(96 582)	(104 127)
Total equity	153 372	162 131	152 926	144 543	136 998

Note:

1. The decrease in Intangibles reflects the amortisation of the student management system.

Table 27.3: Statement of Cash Flows

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Budget	Forward Estimate	Forward Estimate	Forward Estimate
	\$'000	\$'000	\$'000	\$'000	\$'000
Cash flows from operating activities					
Cash inflows					
Grants ¹	84 920	92 344	81 908	82 087	84 499
Sales of goods and services	25 438	24 278	24 775	25 260	25 754
GST receipts	3 360	3 640	3 712	3 766	3 821
Interest received	125	125	140	125	125
Total cash inflows	113 843	120 387	110 535	111 238	114 199
Cash outflows					
Employee benefits ²	(63 969)	(65 103)	(66 980)	(66 544)	(67 890)
Superannuation	(8 252)	(8 399)	(8 661)	(8 626)	(8 801)
GST payments	(3 464)	(3 568)	(3 621)	(3 674)	(3 728)
Supplies and consumables	(31 497)	(32 254)	(31 162)	(31 967)	(33 125)
Total cash outflows	(107 182)	(109 324)	(110 424)	(110 811)	(113 544)
Net cash from (used by) operating activities	6 661	11 063	111	427	655
Cash flows from investing activities					
Payments for acquisition of non-financial assets	(6 300)	(14 145)
Net cash from (used by) investing activities	(6 300)	(14 145)
Net increase (decrease) in cash and cash equivalents held	361	(3 082)	111	427	655
Cash and deposits at the beginning of the reporting period	6 006	10 305	7 223	7 334	7 761
Cash and deposits at the end of the reporting period	6 367	7 223	7 334	7 761	8 416

Notes:

1. The increase in Grants in 2019-20 reflects funding for the development of a Trades and Water Centre of Excellence, Agricultural Centre of Excellence and Skilled Workforce to Meet Industry Demand.
2. The increase in Employee benefits in 2019-20 and 2020-21 reflects additional funding of \$2.9 million for Skilled Workforce to Meet Industry Demand.

