

Department of
Treasury and Finance

Corporate Direction 2025–26

From the Secretary

The year ahead will be both interesting and challenging for Treasury, as we continue to support the Government's strategies for Tasmania's long-term economic and fiscal sustainability. Our priorities include delivering the 2025-26 and 2026-27 Budgets, collaborating with stakeholders on fiscal sustainability measures, and advancing Government business and regulatory reform initiatives.

Our commitment to excellence remains central to our work. We will continue to provide high-quality advice to the Treasurer and deliver services that benefit the Tasmanian community.

To achieve these priorities, we must remain flexible and responsive. The 2025-26 Corporate Direction places a strong emphasis on fostering a safe, inclusive, and supportive workplace, while building the organisational capability required to navigate a rapidly changing environment.



Gary Swain, Secretary

Our purpose

We provide expert economic, financial and policy advice and services to support Tasmanian Government priorities and improve the wellbeing of our community.

Our values

Integrity as it builds confidence, trust and self respect, and is the foundation of open and honest communication

Excellence as it challenges us to give our best and brings us recognition

Respect as it recognises the value of each of us and the contribution we all make

Camaraderie as it creates a fun and supportive place to be

Passion as it inspires us to achieve great things

Our approach

To meet our goals, we:

- understand our stakeholders' needs and expectations
- provide clear, timely, accurate and objective advice
- build and maintain relationships across government and with our community
- quickly respond to changing priorities
- meet our legal and regulatory obligations
- continue to manage our strategic risks
- act with integrity
- are accountable for our decisions
- coach and mentor our people

Our stakeholders

Our stakeholders include:

- the Treasurer
- Ministers and Members of Parliament
- the Tasmanian community
- Tasmanian Government agencies, Government businesses and statutory authorities
- the Tasmanian Liquor and Gaming Commission, the State Grants Commission, the Tasmanian Economic Regulator and the Superannuation Commission
- the Australian Government, other state and territory governments and local government

Our goals and priorities

In 2025-26, we will live by our values to deliver our goals and priorities:

1

Lead economic, budgetary and financial management practices in the State Government

- Support the Government's fiscal strategy and work to deliver fiscal sustainability
- Produce the 2026 Fiscal Sustainability Report
- Support the Government's Multi-partisan Budget Consultation Panel
- Prepare and monitor the 2025-26 and 2026-27 State Budgets and manage the Public Account

2

Successfully deliver valued advice, services and projects to deliver Government priorities

- Provide strategic advice on the Government's ownership of Government businesses and governance reforms
- Provide robust and trusted energy policy analysis and advice on electricity regulation, pricing frameworks and major projects including Marinus Link, the North West Transmission Developments and related potential energy projects
- Implementation of the Government's obligations under the 2024 National Competition Policy Intergovernmental Agreement
- Provide input to, and advice on, the 2026 Productivity Commission Inquiry on the revised GST funding arrangements

3

Sustainably manage Government's property and other assets

- Support the Government in delivering its objective to repurpose the Treasury Building Complex
- Deliver a new leasing management system to enable more efficient administration of Treasury-managed office accommodation
- Continue to facilitate fitout works at *parliament square* to support the expanded House of Assembly

4

Improve regulatory, governance and administrative frameworks to deliver high quality government services

- Review the *Liquor Licensing Act 1990* to incorporate the Government's priorities for red tape reform
- Develop and implement the Government's gambling harm minimisation package
- Procure and implement a new Gaming and Licensing Information System to facilitate reforms to liquor licensing and enhance digital service delivery
- Support the Government's commitment to deliver Single Form Tendering to improve government purchasing
- Strengthen service capability by supporting agencies via development and implementation of the RBF Employer Engagement and Education Framework

5

Build organisational capability, resilience and strong governance to support our people

- Drive measures to maintain a safe and supportive work environment
- Support the wellbeing of our people by developing resilient leaders and positive workspaces
- Strengthen processes and systems to support robust information security management
- Embed strong governance practices to manage our strategic risks
- Equip our workforce to use technology easily to connect, engage and support efficient delivery of services